Subject:	DM/HH/DM Meeting with Flint Ministers
Location:	Romney Bldg -- Governor's Cabinet Room
Start:	Wed 2/4/2015 2:00 PM
End:	Wed 2/4/2015 3:00 PM
Recurrence:	(none)
Meeting Status:	Accepted
Organizer:	Clayton, Stacie (GOV)
Required Attendees:	Hollins, Harvey (GOV); Muchmore, Dennis (GOV); Murray, David (GOV); Wisniewski, Wendy (GOV); Wyant, Dan (DEQ) (WyantD@michigan.gov); Saxton, Thomas (Treasury); Thelen, Mary Beth (DEQ); Pleyte, Beth (Treasury)

Purpose

To continue discussion regarding Flint water matters and $2million grants announced at Press Conference on Tuesday (2/3/15)

Attendees

Dennis Muchmore
Harvey Hollins
David Murray
Rep. Sheldon Neely
Pastor David Gailbraith, Michigan Prophetic Voices
Rev. Alfred Harris, President of Concerned Pastors of Flint
Rev. Ira Edwards
Pastor Latrelle Holmes
Pastor Daniel Moore, Shiloh Missionary Baptist Church
Pastor Byron Moore, Vernon Chapel
Superintendent Chris Martin, Cathedral of Faith
Bishop Bernadel Jefferson, Faith Deliverance Center
Pastor Rodney Ellison
Rev. Jay Cummings
Pastor Charles Dantzler
Pastor Monique Turner
Pastor Floyd Fuller
Pastor Gerald Caldwell
Pastor Quentin Marshall
Pastor Patrick McNeil
Pastor Montez Warre
Pastor Mark Jones
Pastor Allen Overton
Pastor Wallace Hill

Subject: RDS – Urban Initiatives Update
Location: Governor's SE MI Office

Start: Mon 8/10/2015 2:00 PM
End: Mon 8/10/2015 2:30 PM

Recurrence: (none)

Meeting Status: Accepted

Organizer: GovCalendar
Required Attendees: Hollins, Harvey (GOV); Clayton, Stacie (GOV); Muchmore, Dennis (GOV); Clement, Elizabeth (GOV); Wisniewski, Wendy (GOV)

Agenda:

I. [redacted]

II. [redacted]

III. Flint Water Issues
   a. Meetings with Concerned Pastors, Coalition for Clean Water, DEQ, & Treasury
   b. Brita Water Filters donated by [redacted]

IV. [redacted]

[redacted]

Attachment Redacted as Irrelevant

Attachment Redacted as Irrelevant

From: Workman, Wayne (TREASURY)
Sent: Friday, October 03, 2014 1:59 PM
To: Muchmore, Dennis (GOV); Clinton, Kevin (TREASURY); Clement, Elizabeth (GOV); Wisniewski, Wendy (GOV); Scott, Allison (GOV)
Cc: Saxton, Thomas (Treasury); Stanton, Terry A. (Treasury); Gelisse, Ashley (TREASURY); Baird, Richard (GOV); Dempkowski, Angela (Treasury)
Subject: September 2014 Gov Memo and Summary
Attachments: Oct Gov Memo.docx; 10-1-14 - 436Summary.docx

All: Attached please find an update of issues and actions regarding distressed local governments and school districts through September 2014. Let me know if you have any questions or need additional information.

Wayne Workman | Deputy State Treasurer
State of Michigan | 430 W. Allegan Street | Lansing, MI 48922

STATE OF MICHIGAN
DEPARTMENT OF TREASURY

RICK SNYDER
GOVERNOR

R. KEVIN CLINTON
STATE TREASURER

DATE: October 3, 2014

TO: Rick Snyder, Governor

FROM: R. Kevin Clinton, Treasurer

SUBJECT: Status of Financially Stressed Local Governments

EMERGENCY MANAGER

Flint
Emergency Manager: Darnell Earley
Appointed: November 28, 2013
Anticipated Exit: April 2015

Recent Developments

- Emergency Manager Darnell Earley initiated a search for a qualified and experienced City Administrator. Ideally, the chosen candidate will begin on January 30, 2015.
- Five Charter amendments and a general Charter revision question have been placed on the November 2014 ballot. These include eliminating the Office of Ombudsmen and Civil Service Commission, reducing mayoral staff appointments from ten to five, eliminating the requirement for specific executive departments, and requiring that the annual budget include a budget message, multi-year financial plans, revenue projections, and a Budget Stabilization Fund.
- The City has contacted the Michigan Health Endowment Fund at MDCH to determine if grant funds are available to start a fund to assist citizens who are unable to pay their water/sewer bills.

Significant Actions/Issues

- On September 5, 2014 a boil water advisory was issued due to multiple positive tests for "total coliform" covering approximately a 9 square mile area. This was caused from a broken valve which feeds the transition main.
- In August, Treasury staff met with the Mayor and City Council in one-on-one meetings to discuss the possibility of the Emergency Manager exiting in April 2015, and to explain the function of a Receivership Transition Advisory Board. An April 2015 exit will not be possible if the pending retiree lawsuit outcome is unfavorable to the City. Decision date is still to be determined.
- Accumulated deficit for FY 2013 was $12.9M; the City reduced the deficit by $3.9M to $9M in FY 2014 (unaudited).
- A $1.1M State appropriation was received to fund front-line public safety positions for FY 2015.
- The sale of the water pipeline for $3.9M was completed in June 2014.

- The Genesee County 911 Consortium approved Flint's return to the county-wide system by July 1, 2015. This will result in about $1M in annual savings to the City. Currently, the City spends $2.4M annually to subsidize its own 911 operations.
- The results of a comprehensive public safety study, being prepared by ICMA, will be available this fall.

Issues to Resolve before EM Exit

- Eliminate annual operating/structural deficit which is projected at $1.7M for FY 2017, and grows to $11.9M by FY 2019 if the City loses the lawsuit over retiree healthcare. If the City loses this lawsuit, it will permanently add $5M annually to the cost of retiree healthcare. The City's budget does not assume this additional $5M potential expense.

Hamtramck

Emergency Manager: Cathy Square
Appointed: July 1, 2013
Anticipated Exit: November 2014

Recent Developments

- Both the Public Works Director and the Income Tax Director have been terminated for misfeasance; a replacement Public Works Director is being vetted, while the Income Tax Office has been outsourced to a third party.

Significant Actions/Issues

- A firm has been hired to conduct a search for a qualified City Manager candidate.
- The City closed on its emergency loan on September 23, 2014, which was approved by the Emergency Loan Board on June 26, 2014. The proceeds will resolve a $2.1M liability to MERS.
- Retiree healthcare changes were implemented in December 2013 at a cost savings of over $1.8M.
- The annual pension liability is anticipated to increase from $3.5M in FY 2015 to $4.3M in 2019. This resulted from the closing of certain pension plans and the MERS policy of accelerating the actuarial required contribution for closed plans.

Issues to Resolve before EM Exit

- Retiree healthcare litigation.
- Hire a qualified City Manager.

Lincoln Park

Emergency Manager: Brad Coulter
Appointed: July 3, 2014
Anticipated Exit: January 2016

Recent Developments

- SAFEbuilt was selected to perform building inspections for the City. Inspections were not being completed on a timely basis and the Building Inspector was terminated.

Significant Actions/Issues

- The Police and Fire pension plan is 30% funded. The General Employee plan is 22% funded.
- An Emergency Manager Order to charge $60 for each vehicle towed by the City will result in additional revenue of $100,000 per year.
- A Financial and Operating Plan was submitted to the Treasurer on August 22, 2014. The Plan's proposal includes 1) Fire Department restructuring - $1M annual savings, 2) OPEB plan reform or elimination - $3.2M+ for duration of fiscal emergency, 3) CBA changes include sick, vacation, unused sick and vacation buy backs, average final compensation, etc. This will likely result in hundreds of thousands in annual savings, 4) health plan changes - $150K annual savings, and 5) outsource Building Department - $75K annual savings.
- FY 2013 ended with a General Fund accumulated deficit of $89K. In the prior FY, the City had a positive fund balance of $2M.

Issues to Resolve before EM Exit
- Police and fire contracts need to be renegotiated.
- Pension and OPEB funding.

FINANCIAL REVIEW COMMISSION (FRC)

Detroit
Emergency Manager: Kevyn Orr
Appointed: March 14, 2013
Anticipated Exit: November 2014

Recent Developments
- On September 25, 2014, Mayor Duggan and the City Council reached a deal to keep Kevyn Orr on as Emergency Manager until the court approves the City's Plan of Adjustment. Mr. Orr's remaining tenure is strictly limited to those actions necessary to bring the bankruptcy proceedings to a close.
- As part of this arrangement, Kevyn Orr signed an order to return all operational authority to the City. While most operational duties had already been returned, Kevyn Orr had continued to oversee the financial and budgetary functions of the City prior to September 25, 2014.
- Mr. Orr also signed several orders to effectuate restructuring and consolidation of City functions. These included finance and budgetary functions, as well as information technology, planning, and grants management functions.
- While the court's exact timeline cannot be known, it is anticipated that proceedings could end over the next 3-6 weeks. In preparation, Treasury is coordinating with the Governor's Office to implement the new Financial Review Commission, which is required by the "Grand Bargain" legislation. This commission will help to ensure the full and timely implementation of the City's Plan of Adjustment.

Significant Actions/Issues

- On September 26, 2014, the Local Emergency Financial Assistance Loan Board approved exit financing for the City. This included the approval of four bond deals that, taken together, are worth up to $1.1B. All bonds had been previously approved by City Council.
- On the same day, the Local Emergency Financial Assistance Loan Board also approved the Emergency Manager's proposal to sell several properties in the footprint of the New International Trade Crossing to the Land Bank Fast Track Authority for a total of $1.4M.

RECEIVERSHIP TRANSITION ADVISORY BOARD (RTAB)

Allen Park

RTAB Appointed: September 26, 2014
RTAB Members: Suzanne Schafer, Joyce Parker, Fredrick Frank, Karen Barann

Recent Developments

- Emergency Manager Joyce Parker exited on September 25, 2014 and a Receivership Transition Advisory Board was appointed.
- A $2.6M emergency loan was approved by the Emergency Loan Board on September 23, 2014 with the closing occurring the same day. The proceeds will be used to pay the delinquent pension obligation. Recent actuarial valuation revealed pension funding for General Employees at 79.2% and Police/Fire at 79.5%.

Significant Actions/Issues

- Future OPEB liabilities reduced by $48.8M (33%).
- Litigation was filed by retirees challenging the Emergency Manager's authority to reduce OPEB liabilities. A court date on this matter is pending.
- The Southfield Lease Properties were sold on August 22, 2014 to Time Equities for $12M.
- A compliance settlement with SEC must be finalized.
- A five-year financial forecast must be developed within 90 days of the Emergency Manager exit.
- The restructuring of the Southfield Lease Properties Debt and Tender Offer must be completed.

Benton Harbor

RTAB Appointed: March 10, 2014
RTAB Members: Cary Vaughn, Bret Witkowski, Marvin Raglon, Sharon Hunt

Recent Developments

- The City submitted a $4.8M Capital Improvements Plan (CIP) which was approved by the RTAB on September 24, 2014.
- A litigation study was recently completed by UHY which will assist the City in improving its process of managing legal and litigation issues.
- Due to the resignation of another City Commissioner, a new vacancy has occurred on the City Commission. It is anticipated that the vacancy will be filled by November 2014.

Significant Actions/Issues

- General Fund revenues are projected to exceed expenditures by $2.9M for FY 2014 ($2.3M from loan proceeds).
- The City Manager implemented a twelve-month operational plan to guide City operations.
- Lawsuit filed against the City and former Emergency Manager Saunders by former Public Safety Director; alleges he was dismissed for complaining to the State.
- The Michigan Court of Appeals has ordered the Benton Harbor Mayor recall election off the November 2014 ballot.

Ecorse

RTAB Appointed: May 1, 2013
RTAB Members: Edward Koryzno, Robert Bovitz, Joyce Parker

Recent Developments

- The City continues to search for a qualified interim City Administrator, and is currently operating without one.
- The RTAB annual evaluation will be voted on at the November meeting; while some elements are positive or neutral, much of the report is negative. An eventual recommendation for the reappointment of an Emergency Manager is foreseeable.

Significant Actions/Issues

- City Council repeatedly rejected a CGAP grant which would have saved the City $1M; offsetting the lost tax settlement revenue.
- Pension contributions are anticipated to increase from $1.8M in FY 2015 to $2.4M in FY 2016.
- The State has approved $750K in State Revolving Funds for a sanitary sewer project.
- The RTAB rejected the City's proposed five-year budget in June 2014 due to unrealistic projections. The firing of the City Administrator and the uncertainty of Plante Moran's continued financial services have delayed the completion of a viable five-year budget. The amended budget completion date is unknown.
- Plante Moran has renewed their call for reform within the City (e.g. begin immediate search for permanent City Administrator, contract with neighboring community or an outside agency to provide HR services to the City). Plante Moran's future with the City is in doubt due to the City's failure to meet the conditions it previously agreed to.

Pontiac

RTAB Appointed: August 19, 2013
RTAB Members: Edward Koryzno, Louis Schimmel, Keith Sawdon, Robert Burgess

Recent Developments

- The City of Pontiac Retired Employees Association v. City of Pontiac lawsuit in the United States District Court was recently reassigned from Judge Lawrence P. Zatkoff to Judge Avern Cohn. Judge Cohn has requested the parties participate in facilitation as a means to reaching a settlement. The City of Pontiac and the Retired Employees Association have agreed to participate in facilitation.

- In April 2014, the Final Emergency Manager Order was amended to create a Deputy Mayor position. Interviews are tentatively scheduled on October 20 and 21, 2014.

Significant Actions/Issues

- General Fund accumulated fund balance for FY 2014 is approximately $4M.
- The RTAB is currently reviewing the City's proposed FY 2016 budget, which will be the City's first adopted budget since the Emergency Manager's required two-year budget.
- General Fund is structurally balanced in FY 2015 and expenditures are projected to exceed revenues by $360K.
- The $6M annual retiree healthcare obligation and related federal litigation must be resolved prior to August 2015, when the existing Emergency Manager Final Order regulating this issue expires. Expiration of this order would increase the annual cost of retiree healthcare to between $10-13M, which would be approximately one-third of the City's $30M General Fund budget.
- The General Employee Retirement System application for tax exempt status was extended for another five year period by the IRS until December 31, 2019, as required by federal law. This extension resolves the issue of the proposed 420 Transfer and the RTAB has ceased review of the issue unless the City presents any new proposals.
- The City expects condemnation litigation involving the Phoenix Center building to be resolved in the near future. At that time, the City will proceed with the budgeted $2M demolition of the building.
- The City Charter Commission has completed a draft of a new City Charter, which is under review by the Office of the Attorney General. The Charter will eventually have to be adopted by a vote of the electorate. A possible election date has yet to be determined.
- The City Administrator has informed the RTAB that additional financial training for the City Council is needed.

CONSENT AGREEMENT

Inkster

Date Executed: February 20, 2012
Consultant/Treasury Representative: Mark Stuhldreher
Term of Consent Agreement: N/A

Recent Developments

- A GASB Actuarial report indicated that the City has reduced its OPEB liability by 73% between July 1, 2012 and July 1, 2014 from $27M to $7M.
    - As of January 1, 2014, the City no longer allows any participant to enroll in the City's healthcare plans at retirement. This includes future and existing retirees. The City provides them with a monthly stipend that they use to acquire healthcare elsewhere. The stipend for a one-person household Pre-Medicare is $500 per month; $200 per month if Medicare eligible. The stipend for a two-person household Pre-Medicare is $1,000 per month; $400 per month if Medicare eligible.

Significant Actions/Issues

- The City was awarded a $486K CGAP grant on April 1, 2014 to contract with the Wayne County Sheriff's Department; the City is working with Michigan State Police to augment police staffing. This is currently on hold until a permanent chief is selected.
- The City of Westland was awarded a $347K CGAP grant to consolidate the Inkster Fire Department into the Wayne/Westland Fire Authority on April 1, 2014.
- General Fund revenues are projected to exceed expenditures by $1.5M in FY 2014.
- The Police Chief resigned in July; Interim Chief Vicky Yost was appointed August 4, 2014; a search firm has been retained to find a permanent chief.

River Rouge

Date Executed: December 15, 2009
Consultant/Treasury Representative: N/A (P.A. 72)
Term of Consent Agreement: N/A

Recent Developments

- A reduction in healthcare benefits for all current active employees will be implemented on November 1, 2014. The City is currently working to determine the estimated annual savings.

Significant Actions/Issues

- U.S. Steel annual $1M tax settlement payment to the City expires in FY 2015.
- General Fund revenues are expected to exceed expenditures by $986K in FY 2014.

Royal Oak Township

Effective Date: April 21, 2014
Consultant/Treasury Representative: Robert Burgess

Recent Developments

- The consulting firm (UHY) is assisting the Consent Agreement Consultant and the Township in developing a Financial & Operating Plan. The Township has requested that the plan deadline be extended to November 1, 2014.
- The Township will be approving a new contract for waste disposal services in October. A 10% cost reduction will be achieved under this new agreement.
- The State of Michigan, Bureau of Construction Codes ordered the Township Building Inspector to inspect and issue a report regarding the conditions at the Township's Recreation Center. The report was ordered after Treasury contacted the Bureau of Construction Codes when receiving a complaint from a Township Parks Commissioner regarding possible health and safety violations at the Recreation Center. Treasury will receive a copy of any determinations issued by the Bureau of Construction Codes.
- The Township is planning to submit several applications to the new Financially Distressed Cities, Villages, and Townships grant program.

Significant Actions/Issues

- The Michigan State Police continue to provide police services to the Township.
- A committee consisting of the Township Supervisor, Consent Agreement Consultant, and one Township Trustee continues to explore contracting for police and fire services. The Michigan State Police and Treasury are also involved with this process. The City of Ferndale and the City of Hazel Park have expressed interest in providing these services.
- A Deficit Elimination Plan is required for police, fire, and street lighting funds to address a total deficit of $547.6K and was due by August 23, 2014. The Township has not yet submitted its Plan.
- On July 30, 2014, the Township submitted a Corrective Action Plan to address deficiencies identified in its FY 2013 Audit; Treasury is currently reviewing the plan.
- Surplus pension assets of $619K administered by MERS were transferred to the Township. The State Treasurer approved a Consent Agreement Order by the Township Supervisor prohibiting the use of these funds until the Financial & Operating Plan is approved. The Office of the Attorney General is reviewing the legal authority regarding the use of these funds for any purpose other than pension expenses.

NEUTRAL EVALUATION

Highland Park

Financial Review Team Appointed: December 2, 2013
Financial Emergency Declared: January 30, 2014
PA 436 Option Selected: Neutral Evaluation

Recent Developments

- The Emergency Loan Board approved the Emergency Loan Agreement and a $3M Emergency Loan on September 23, 2014. The Emergency Loan closed on September 24, 2014.
- The City requested proposals to prepare a water and sewer rate study. The deadline to submit a proposal is October 9, 2014.
- Ronald Rose has contracted with the City to facilitate the provisions of the Loan Agreement.
- Summary of the Plan of Adjustment for the City of Highland Park adopted on August 28, 2014.
    - Fifth Third Bank has finalized an agreement to settle for 50 cents on the dollar for outstanding debt.
    - By June 15, 2015, Highland Park (at the State's insistence) must have a third party operator for its water/sewer systems.
    - After the selection of this third party operator, DWSD and Highland Park will negotiate a long-term settlement for outstanding sewer debt.
    - Work to reduce retiree healthcare benefit cost has begun.

- An additional emergency loan of $16.5M will be required to restructure $4.8M in existing emergency loans, to refund $2.7M in Fiscal Stabilization Bonds, $5.2M in Financial Recovery Bonds, and 3.6M in State Revolving Fund bonds.

Significant Actions/Issues

- Liabilities total $117.6M - some of the major components are: $55.3M debt (including $20.7M owed to DWSD), $17.7M pension bonds, and $26.1M unfunded OPEB liabilities.
- The City defaulted on its State emergency loan payment due May 19, 2014. Treasury withheld $101K from State Revenue Sharing on June 30, 2014 to cover the default.
- A long-term lease of its 32-acre tree farm in Rochester Hills for $1M was announced by the City.

OTHER COMMUNITIES

Melvindale

Significant Actions/Issues

- The General Fund deficit for FY 2013 is $1.9M, an increase of $248K from the FY 2012 deficit.
- The City's ice arena unrestricted annual deficit for FY 2013 is $1.9M, which is approximately $160K more than what the City projected. It continues to negatively impact the General Fund.
- The City met with Treasury representatives on August 19, 2014 to discuss the City's proposed deficit elimination plan. The City provided a well-crafted plan and it is under review by Treasury.
- The City Council approved placing two millage proposals on the November ballot. The first is to pay the debt on the ice arena and the other is for street/sidewalk repair.

Taylor

Significant Actions/Issues

- The General Fund has an unrestricted deficit of $2.2M for FY 2013.
- The City made only 47% of its required annual contribution for OPEB. The unfunded liability is $232.7M and continues to grow.
- There are several contingent liabilities that may impact the financial stability of the City, including the possible need to subsidize Brownfield Redevelopment Bonds of $14.2M.
- A 1996 levy to pay a general obligation bond expires in 2015, potentially resulting in a $6.2M drain per year on the General Fund during FY 2016 and FY 2017.

City of Wayne

Recent Developments

- City Manager Joe Merucci resigned, effective October 11, 2014 and has taken an immediate leave of absence.
- Police Chief Jason Wright was appointed Interim City Manager on September 11, 2014.

Significant Actions/Issues

- Projected General Fund deficits for FY 2014 and beyond.
- The City is discussing a May 2015 ballot proposal that would seek voter approval for additional millage.
- The positions of Finance Director, Personnel Director, and Parks and Recreation Director are currently vacant.
- The Mayor of the City of Westland has publically expressed concern about the stability of the City of Wayne and the collaborative agreements between the two cities.

Wayne County

Recent Developments

- In a letter from the Director of Labor Relations, the Director indicated that negotiations with all bargaining units have stalled.
- The County anticipates another short-term borrowing in December 2014 for $75M. Cash reserves reaches its lowest point in May 2015 with pooled cash falling to approximately $63M (average balance is $170M).

Significant Actions/Issues

- The County submitted a revised DEP, approved by the County Commission, which removes the changes to retiree healthcare. The loss of the $9.2M in savings will be offset by the $10M anticipated increase in revenue sharing. County Treasurer agreed to transfer $150M from the Delinquent Tax Revolving Fund to the General Fund. Of that $150M, $82M has already been transferred and applied to the accumulated deficit, and $44M has been applied to the operating/structural deficit in accordance with the DEP. The additional $24M, which was not part of the DEP, will be used to help reduce the accumulated deficit.
- Approval of the County's revised DEP is on hold until the new Wayne County Executive takes office.

EMERGENCY MANAGER

Unit of Government	Current Emergency Manager	Initial Appointment Date	Target Exit Date	Notes
City of Flint	Darnell Earley	November 28, 2011	April 2015	* Five Charter amendments and a general Charter revision question have been placed on the 11/14 ballot. * A $1.1M state appropriation received to fund front-line public safety positions for FY 15.
City of Hamtramck	Cathy Square	July 1, 2013	October 2014	* Firm hired to conduct search for qualified City Manager candidate. * City requested $2.1M emergency loan which was approved by the ELB. Proceeds will resolve $2.1M liability to MERS.
City of Lincoln Park	Brad Coulter	July 3, 2014	January 2016	* F & O Plan submitted in August. * Police and Fire pension plan is 30% funded. General Employee plan is 22% funded.

FINANCIAL REVIEW COMMISSION (FRC)

Unit of Government	Current Emergency Manager	Initial Appointment Date	Target Exit Date	
City of Detroit	Kevyn Orr	March 14, 2013	November 2014	* On 9/25/14 Mayor and City Council reached deal to keep K. Orr as EM until court approves City's Plan of Adjustment. * On 9/26/14 the ELB approved exit financing for the City. * ELB approved EM proposal to sell several properties in the footprint of the NITC to the Land Bank Fast Track Authority for a total of $1.4M.

RECEIVERSHIP TRANSITION ADVISORY BOARD (RTAB)

Unit of Government	Board Members	Appointment Date	Target Exit Date	Notes
City of Allen Park	Suzanne Schafer Joyce Parker Fredrick Frank Karen Barann	September 26, 2014	NA	* EM exited on 9/25/14 and RTAB appointed. * $2.6M emergency loan approved by ELB on 9/23/14 and closed the same day. Proceeds to pay delinquent pension obligation. * Litigation filed by retirees challenging EM authority to reduce OPEB liabilities. * Compliance settlement with SEC must be finalized * Restructuring of Southfield Lease Properties Debt and Tender Offer must be completed.
City of Benton Harbor	Cary Vaughn Bret Witkowski Marvin Raglon Sharon Hunt	March 10, 2014	NA	* FY 15 budget is balanced. * City submitted $4.8M CIP which was approved by RTAB on 9/24/14. * Study initiated to review cost of ongoing litigation issues. * General Fund revenues projected to exceed expenditures by $2.9M for FY 14.
City of Ecorse	Edward Koryzno Robert Bovitz Joyce Parker	May 1, 2013	NA	* State approved $750k in SRF Funds for sanitary sewer project. * City Council has repeatedly rejected a CGAP grant, which would have saved the City $1M; offsetting the lost tax settlement revenue. * RTAB rejected City's proposed 5-yr budget due to unrealistic projections.

City of Pontiac	Edward Koryzno Louis Schimmel Keith Sawdon Robert Burgess	August 19, 2013	NA	* General Fund expenditures projected to exceed revenues by $360k in FY 15. * Conclude condemnation litigation process and proceed with budgeted $2M demolition of Phoenix Center.

CONSENT AGREEMENT

Unit of Government	Treasury Representative/Consultant	Date Executed	Term of Consent Agreement	Notes
City of Inkster	Mark Stuhldreher, City Treasurer/Finance Director	February 20, 2012	N/A	* GASB Actuarial Report indicates City reduced OPEB liability by 73%. * General Fund revenues projected to exceed expenditures by $1.5M in FY 14.
City of River Rouge	N/A (P.A. 72)	December 15, 2009	N/A	* Implemented reduction in healthcare benefits for active employees in 11/14. * General Fund revenues expected to exceed expenditures by $986k in FY 14. * U.S. Steel annual $1M tax settlement payment to City expires in FY 15.
Royal Oak Township	Robert Burgess	April 21, 2014	October 31, 2017	* Consulting firm assisting Consent Agreement Consultant and Township to develop an F & O Plan. * DEP required and not yet submitted. * Surplus pension assets of $619K administered by MERS transferred to Township.

NEUTRAL EVALUATION

Unit of Government	Financial Review Team Appointed	Financial Emergency Declared	Date Option Selected	Notes
City of Highland Park	December 2, 2013	January 30, 2014	May 1, 2014	* Summary of Plan of Adjustment adopted on 8/28/14. * Liabilities total $117.6M - major components are $55.3M debt (includes $20.7M owed to DWSD), $17.7M unfunded pension, and $26.1M unfunded OPEB liabilities. * Plan of Adjustment adopted on 8/28/14.

OTHER COMMUNITIES

City of Melvindale * City of Taylor * City of Wayne * Wayne County

EMERGENCY MANAGER

Unit of Government	Emergency Manager	Appointment Date	Target Exit Date	Notes
Detroit Public Schools	Jackie Martin	July 15, 2013	January 2015	* Current attendance as of 9/29/14 at approximately 95% of budget target. * On 9/30/12 the Board voted to remove Jack Martin from position as EM. A hearing was held on 10/1/14 whereby the judge granted summary disposition of the matter in favor of the defendant, effectively ruling the earliest the Board could remove the EM is January 2015.

				* $107.8M short-term borrowing closed 8/29/14, loan proceeds requisitioned; approx. $43M remains. * FY 15 budget reflects ($127M) deficit fund balance, amount may exceed $130M; revised DEP due by 11/6/14. * Aged AP approx. $70M; ORS delinquencies $25M, to be repaid by12/14. * Developing exit strategy.
Highland Park School District	Gregory Weatherspoon	October 16, 2013	April 2015	* Current attendance as of 9/29/14 at approximately 78% of target (504 of 650); preparing budget amendment. * Working with LARA on building improvements; temporary occupancy permits ext. 60 days. * Amended FY 14 budget results ($433K) deficit. * Review of F & O Plan for former district underway.
Muskegon Heights School District	Gregory Weatherspoon	October 16, 2013	April 2015	* Current attendance as of 9/29/14 exceeding budget target (906; budget predicated on 850) * Working with LARA on building improvements; permanent occupancy permits expected by 10/31/14. * Review of F & O Plan for former district underway.
CONSENT AGREEMENT				
Unit of Government	**Consultant**	**Appointment Date**	**Target Exit Date**	**Notes**
School District of City of Pontiac	Donald Weatherspoon	October 15, 2013	September 2015	* Current attendance as of 9/29/14 exceeding budget target (4,379 vs. 4,223). * FY 14 - 2nd budget amendment ($44.6M) deficit fund balance; decrease from ($51.7M). * FY 15 budget ($39.7M) deficit fund balance. * 1st amendment of F & O Plan due with submittal of 2014 Audit (November). * Continue to monitor cash flow and enrollment. * Plan for disposal of 19 surplus properties underway.

UNDER FINANCIAL REVIEW				
Unit of Government	**Financial Review Team Appointed**	**Financial Emergency Confirmed**	**Date Option Selected**	**Notes**
Benton Harbor Schools	June 23, 2014	August 19, 2014	August 25, 2014	* Attendance as of 9/22/14 at approximately 92% of budget target. * Consent Agreement successfully negotiated, Board adopted 9/23/14. * In process of selecting Consultant, expected to be on the ground at District end of 10/14. * Currently managing payables to make emergency loan debt service payment (October) and payroll.

SCHOOLS WATCH LIST
* Flint Community Schools – Current attendance at approximately 98% of budget target; Near term cash flow needs; Revised DEP submitted to MDE on 7/31/14, extending the recently approved DEP by 3 additional years to FY 21; FY 14 budget amendment ($20.4M) deficit fund balance, increased from ($10.4M) in FY 13.

From: Clement, Elizabeth (GOV)
Sent: Tuesday, January 13, 2015 3:12 PM
To: Wisniewski, Wendy (GOV)
Subject: Re: Mtg RE: Flint Water Issues/other Concerns

Val needs to be there more than me so don't schedule around my trip :)

Sent from my iPad

On Jan 13, 2015, at 2:56 PM, Wisniewski, Wendy (GOV) <wisniewskiw@michigan.gov> wrote:

> Never mind about Dan. Laurie asked Dick and he said not right now. But do you want to be at this meeting
>
> ---
>
> **From:** Wisniewski, Wendy (GOV)
> **Sent:** Tuesday, January 13, 2015 2:54 PM
> **To:** Clement, Elizabeth (GOV)
> **Subject:** FW: Mtg RE: Flint Water Issues/other Concerns
>
> Should you and Dan Wyant be in this meeting?
>
> ---
>
> **From:** Rospond, Laurie (GOV)
> **Sent:** Tuesday, January 13, 2015 2:52 PM
> **To:** Pleyte, Beth (Treasury); 'gambrose@cityofflint.com'; Wisniewski, Wendy (GOV); 'Michelle Carnevale'
> **Subject:** Mtg RE: Flint Water Issues/other Concerns
>
> I have been asked to set up a meeting regarding the City of Flint water issues and other concerns with the following people:
>
> Jerry Ambrose
> Tom Saxton
> Dick Posthumus
> Dennis Muchmore
> Sen Ananich/Andy Leavitt
>
> Can you please let me know if any of these dates/times work: (looking for 45 min)
> Thur 1/15 2:30 – 4:30
> Wed 1/21 11:30 – 4:00
> Thur 1/22 open
> Mon 1/26 11:00 – 12:00 or 2:30 – 4:00
> Wed 1/28 8:00 – 9:00 or 1:30 – 3:00
>
> Thank you
>
> Laurie Rospond
> Legislative Affairs Coordinator
> Office of Governor Rick Snyder
> George W. Romney Buiding, 2nd Floor
> 111 South Capitol Avenue

P.O. Box 30013
Lansing, MI 48909
(517) 241-5163

From: Clement, Elizabeth (GOV)
Sent: Tuesday, January 13, 2015 3:15 PM
To: Wisniewski, Wendy (GOV)
Subject: Re: Mtg RE: Flint Water Issues/other Concerns

No

Sent from my iPad

On Jan 13, 2015, at 3:12 PM, Wisniewski, Wendy (GOV) <wisniewskiw@michigan.gov> wrote:

> Well it looks very likely that you'll be in Mexico when it's scheduled. Dick said it's financial versus water quality. . Should it still be Val
>
> ---
>
> **From:** Clement, Elizabeth (GOV)
> **Sent:** Tuesday, January 13, 2015 3:11 PM
> **To:** Wisniewski, Wendy (GOV)
> **Subject:** Re: Mtg RE: Flint Water Issues/other Concerns
>
> And Val
>
> Sent from my iPad
>
> On Jan 13, 2015, at 2:53 PM, Wisniewski, Wendy (GOV) <wisniewskiw@michigan.gov> wrote:
>
> > Should you and Dan Wyant be in this meeting?
> >
> > ---
> >
> > **From:** Rospond, Laurie (GOV)
> > **Sent:** Tuesday, January 13, 2015 2:52 PM
> > **To:** Pleyte, Beth (Treasury); 'gambrose@cityofflint.com'; Wisniewski, Wendy (GOV); 'Michelle Carnevale'
> > **Subject:** Mtg RE: Flint Water Issues/other Concerns
> >
> > I have been asked to set up a meeting regarding the City of Flint water issues and other concerns with the following people:
> >
> > Jerry Ambrose
> > Tom Saxton
> > Dick Posthumus
> > Dennis Muchmore
> > Sen Ananich/Andy Leavitt
> >
> > Can you please let me know if any of these dates/times work: (looking for 45 min)
> > Thur 1/15 2:30 – 4:30
> > Wed 1/21 11:30 – 4:00
> > Thur 1/22 open
> > Mon 1/26 11:00 – 12:00 or 2:30 – 4:00
> > Wed 1/28 8:00 – 9:00 or 1:30 – 3:00

Thank you

Laurie Rospond
Legislative Affairs Coordinator
Office of Governor Rick Snyder
George W. Romney Buiding, 2nd Floor
111 South Capitol Avenue
P.O. Box 30013
Lansing, MI 48909
(517) 241-5163

From: Rospond, Laurie (GOV)
Sent: Tuesday, September 15, 2015 1:20 PM
To: Clayton, Stacie (GOV); Wisniewski, Wendy (GOV); Grijalva, Nancy (DCH); Thelen, Mary Beth (DEQ); Doyle, Maureen (Treasury)
Subject: RE: Directors' Meeting Request

Any of the times on Thursday would work best for Dick.

From: Clayton, Stacie (GOV)
Sent: Tuesday, September 15, 2015 1:19 PM
To: Wisniewski, Wendy (GOV) <wisniewskiw@michigan.gov>; Rospond, Laurie (GOV) <rospondl@michigan.gov>; Grijalva, Nancy (DCH) <GrijalvaN@michigan.gov>; Thelen, Mary Beth (DEQ) <THELENM2@michigan.gov>; Doyle, Maureen (Treasury) <DoyleM4@michigan.gov>
Subject: Directors' Meeting Request
Importance: High

Greetings All,

I have been asked to schedule a 1-hour phone call regarding the Flint water matter with the following directors for this Thursday or Friday. It is important this internal call take place prior to the meeting with the federal and state legislators that is being planned for Monday. Please respond asap.

Scheduling Options

Thursday, 9/17 @ 7:30am, 10am, 3pm, 3:30pm or 4pm

Friday, 9/18, anytime between 7:30am – 3pm

Participants
Dennis Muchmore
Dick Posthumus
Harvey Hollins
Eric Brown
Nick Lyon
Dan Wyant
Nick Khouri

Stacie
313.456.4994 (office)
claytons3@michigan.gov

From: Thelen, Mary Beth (DEQ)
Sent: Tuesday, September 15, 2015 2:14 PM
To: Clayton, Stacie (GOV)
Cc: Wisniewski, Wendy (GOV); Rospond, Laurie (GOV); Grijalva, Nancy (DCH); Doyle, Maureen (Treasury)
Subject: Re: Directors' Meeting Request

Stacie,

Candra will call you but Dan Wyant can do 4:00 on Thursday or anytime on Friday morning.

Thanks.

Mb

Sent from my iPad

On Sep 15, 2015, at 1:19 PM, "Clayton, Stacie (GOV)" <claytons3@michigan.gov> wrote:

> Greetings All,
>
> I have been asked to schedule a 1-hour phone call regarding the Flint water matter with the following directors for this Thursday or Friday. It is important this internal call take place prior to the meeting with the federal and state legislators that is being planned for Monday. Please respond asap.
>
> **Scheduling Options**
>
> Thursday, 9/17 @ 7:30am, 10am, 3pm, 3:30pm or 4pm
>
> Friday, 9/18, anytime between 7:30am – 3pm
>
> **Participants**
> Dennis Muchmore
> Dick Posthumus
> Harvey Hollins
> Eric Brown
> Nick Lyon
> Dan Wyant
> Nick Khouri
>
> ***Stacie***
> 313.456.4994 (office)
> claytons3@michigan.gov

From: Clayton, Stacie (GOV)
Sent: Tuesday, September 15, 2015 2:15 PM
To: Thelen, Mary Beth (DEQ)
Cc: Wisniewski, Wendy (GOV); Rospond, Laurie (GOV); Grijalva, Nancy (DCH); Doyle, Maureen (Treasury)
Subject: RE: Directors' Meeting Request

Thank you, everyone. I will be sending the appointment shortly for 8am on Friday morning.

Stacie

From: Thelen, Mary Beth (DEQ)
Sent: Tuesday, September 15, 2015 2:14 PM
To: Clayton, Stacie (GOV) <claytons3@michigan.gov>
Cc: Wisniewski, Wendy (GOV) <wisniewskiw@michigan.gov>; Rospond, Laurie (GOV) <rospondl@michigan.gov>; Grijalva, Nancy (DCH) <GrijalvaN@michigan.gov>; Doyle, Maureen (Treasury) <DoyleM4@michigan.gov>
Subject: Re: Directors' Meeting Request

Stacie,

Candra will call you but Dan Wyant can do 4:00 on Thursday or anytime on Friday morning.

Thanks.

Mb

Sent from my iPad

On Sep 15, 2015, at 1:19 PM, "Clayton, Stacie (GOV)" <claytons3@michigan.gov> wrote:

> Greetings All,
>
> I have been asked to schedule a 1-hour phone call regarding the Flint water matter with the following directors for this Thursday or Friday. It is important this internal call take place prior to the meeting with the federal and state legislators that is being planned for Monday. Please respond asap.
>
> **Scheduling Options**
>
> Thursday, 9/17 @ 7:30am, 10am, 3pm, 3:30pm or 4pm
>
> Friday, 9/18, anytime between 7:30am – 3pm
>
> **Participants**
> Dennis Muchmore
> Dick Posthumus
> Harvey Hollins

Eric Brown
Nick Lyon
Dan Wyant
Nick Khouri

Stacie
313.456.4994 (office)
claytons3@michigan.gov

From: Clayton, Stacie (GOV)
Sent: Thursday, September 17, 2015 1:53 PM
To: Wisniewski, Wendy (GOV); Thelen, Mary Beth (DEQ); Adamczyk, Lynne (GOV)
Cc: Feuerstein, Heather (DEQ); Pallone, Maggie (DEQ)
Subject: RE: Flint Water Conf Call

Greetings Ladies,

I am in the office today. Please let me know if you need anything from me.

Stacie

From: Wisniewski, Wendy (GOV)
Sent: Thursday, September 17, 2015 1:50 PM
To: Thelen, Mary Beth (DEQ) <THELENM2@michigan.gov>; Clayton, Stacie (GOV) <claytons3@michigan.gov>; Adamczyk, Lynne (GOV) <adamczykl@michigan.gov>
Cc: Feuerstein, Heather (DEQ) <FeuersteinH@michigan.gov>; Pallone, Maggie (DEQ) <PalloneM@michigan.gov>
Subject: RE: Flint Water Conf Call

Mary Beth – I have included Lynne on this email and she can reserve a conference room but I'm not sure that anyone from the Governor's Office will be in it. I know Dick is calling in from Grand Rapids and I'm pretty sure that Dennis won't be in the office for the first half, if not the entire call. So they may be coming over here to sit in a conference room by themselves.

From: Thelen, Mary Beth (DEQ)
Sent: Thursday, September 17, 2015 1:48 PM
To: Clayton, Stacie (GOV) <claytons3@michigan.gov>; Wisniewski, Wendy (GOV) <wisniewskiw@michigan.gov>
Cc: Feuerstein, Heather (DEQ) <FeuersteinH@michigan.gov>; Pallone, Maggie (DEQ) <PalloneM@michigan.gov>; Thelen, Mary Beth (DEQ) <THELENM2@michigan.gov>
Subject: RE: Flint Water Conf Call
Importance: High

Hi Wendy,

I believe Stacie is out of the office but Dan Wyant wondered if a meeting room could be provided in the Governor's office for the 8:00 conference call tomorrow for those who would like to be in person.

Can you please advise and then let everyone know who received the meeting notice?

Let me know if I an assist. Thank you.

Mary Beth

Mary Beth Thelen
Management Assistant to Director Dan Wyant

Department of Environmental Quality
Constitution Hall, 6th Floor South
Phone: 517-284-6712 or 284-6700 (new numbers)
Fax: 517-241-7401
Thelenm2@michigan.gov

-----Original Appointment-----
From: Clayton, Stacie (GOV)
Sent: Tuesday, September 15, 2015 2:33 PM
To: Clayton, Stacie (GOV); Hollins, Harvey (GOV); Muchmore, Dennis (GOV); Posthumus, Dick (GOV); Brown, Eric (GOV); Lyon, Nick (DCH); Wyant, Dan (DEQ); Khouri, Nick (TREASURY); Wisniewski, Wendy (GOV); Rospond, Laurie (GOV); Grijalva, Nancy (DCH); Thelen, Mary Beth (DEQ); Doyle, Maureen (Treasury)
Subject: Flint Water Conf Call
When: Friday, September 18, 2015 8:00 AM-9:00 AM Customized Time Zone.
Where:

Call In: [redacted]
Access:
Harvey will host

Participants
Dennis Muchmore
Dick Posthumus
Harvey Hollins
Eric Brown
Nick Lyon
Dan Wyant
Nick Khouri

From: Thelen, Mary Beth (DEQ)
Sent: Thursday, September 17, 2015 1:59 PM
To: Wisniewski, Wendy (GOV); Clayton, Stacie (GOV); Adamczyk, Lynne (GOV)
Cc: Feuerstein, Heather (DEQ); Pallone, Maggie (DEQ)
Subject: RE: Flint Water Conf Call

Okay, in that case, we will just do it in our Director's Conference Room here at Con Hall for those who want to be in one room together.
Thank you.

Mary Beth

Mary Beth Thelen
Management Assistant to Director Dan Wyant
Department of Environmental Quality
Constitution Hall, 6th Floor South
Phone: 517-284-6712 or 284-6700 (new numbers)
Fax: 517-241-7401
Thelenm2@michigan.gov

From: Wisniewski, Wendy (GOV)
Sent: Thursday, September 17, 2015 1:50 PM
To: Thelen, Mary Beth (DEQ); Clayton, Stacie (GOV); Adamczyk, Lynne (GOV)
Cc: Feuerstein, Heather (DEQ); Pallone, Maggie (DEQ)
Subject: RE: Flint Water Conf Call

Mary Beth – I have included Lynne on this email and she can reserve a conference room but I'm not sure that anyone from the Governor's Office will be in it. I know Dick is calling in from Grand Rapids and I'm pretty sure that Dennis won't be in the office for the first half, if not the entire call. So they may be coming over here to sit in a conference room by themselves.

From: Thelen, Mary Beth (DEQ)
Sent: Thursday, September 17, 2015 1:48 PM
To: Clayton, Stacie (GOV) <claytons3@michigan.gov>; Wisniewski, Wendy (GOV) <wisniewskiw@michigan.gov>
Cc: Feuerstein, Heather (DEQ) <FeuersteinH@michigan.gov>; Pallone, Maggie (DEQ) <PalloneM@michigan.gov>; Thelen, Mary Beth (DEQ) <THELENM2@michigan.gov>
Subject: RE: Flint Water Conf Call
Importance: High

Hi Wendy,

I believe Stacie is out of the office but Dan Wyant wondered if a meeting room could be provided in the Governor's office for the 8:00 conference call tomorrow for those who would like to be in person.

Can you please advise and then let everyone know who received the meeting notice?

Let me know if I an assist. Thank you.

Mary Beth

Mary Beth Thelen
Management Assistant to Director Dan Wyant
Department of Environmental Quality
Constitution Hall, 6th Floor South
Phone: 517-284-6712 or 284-6700 (new numbers)
Fax: 517-241-7401
Thelenm2@michigan.gov

-----Original Appointment-----
From: Clayton, Stacie (GOV)
Sent: Tuesday, September 15, 2015 2:33 PM
To: Clayton, Stacie (GOV); Hollins, Harvey (GOV); Muchmore, Dennis (GOV); Posthumus, Dick (GOV); Brown, Eric (GOV); Lyon, Nick (DCH); Wyant, Dan (DEQ); Khouri, Nick (TREASURY); Wisniewski, Wendy (GOV); Rospond, Laurie (GOV); Grijalva, Nancy (DCH); Thelen, Mary Beth (DEQ); Doyle, Maureen (Treasury)
Subject: Flint Water Conf Call
When: Friday, September 18, 2015 8:00 AM-9:00 AM Customized Time Zone.
Where:

Call In: [redacted]
Access:
Harvey will host

Participants
Dennis Muchmore
Dick Posthumus
Harvey Hollins
Eric Brown
Nick Lyon
Dan Wyant
Nick Khouri

From: Thelen, Mary Beth (DEQ)
Sent: Thursday, September 17, 2015 1:17 PM
To: Clayton, Stacie (GOV); Hollins, Harvey (GOV); Muchmore, Dennis (GOV); Posthumus, Dick (GOV); Brown, Eric (GOV); Lyon, Nick (DCH); Wyant, Dan (DEQ); Khouri, Nick (TREASURY); Wisniewski, Wendy (GOV); Rospond, Laurie (GOV); Grijalva, Nancy (DCH); Doyle, Maureen (Treasury); Busch, Stephen (DEQ); Shekter Smith, Liane (DEQ)
Cc: Devereaux, Tracy Jo (DEQ); Feuerstein, Heather (DEQ); Pallone, Maggie (DEQ)
Subject: RE: Flint Water Conf Call

For those who would like to participate in person/ in a conference room, DEQ has arranged the Director's Conference Room, 6th Floor South Tower, Constitution Hall.

This is for the 8:00 conference call Friday morning, September 18.

Mary Beth

Mary Beth Thelen

Management Assistant to Director Dan Wyant

Department of Environmental Quality

Constitution Hall, 6th Floor South

Phone: 517-284-6712 or 284-6700 (new numbers)

Fax: 517-241-7401

Thelenm2@michigan.gov

-----Original Appointment-----
From: Clayton, Stacie (GOV)
Sent: Tuesday, September 15, 2015 2:33 PM
To: Clayton, Stacie (GOV); Hollins, Harvey (GOV); Muchmore, Dennis (GOV); Posthumus, Dick (GOV); Brown, Eric (GOV); Lyon, Nick (DCH); Wyant, Dan (DEQ); Khouri, Nick (TREASURY); Wisniewski, Wendy (GOV); Rospond, Laurie (GOV); Grijalva, Nancy (DCH); Thelen, Mary Beth (DEQ); Doyle, Maureen (Treasury); Busch, Stephen (DEQ); Shekter Smith, Liane (DEQ)
Cc: Devereaux, Tracy Jo (DEQ); Feuerstein, Heather (DEQ); Pallone, Maggie (DEQ)
Subject: Flint Water Conf Call
When: Friday, September 18, 2015 8:00 AM-9:00 AM Customized Time Zone.
Where:

Call In: [redacted]

Access:

Harvey will host

Participants

Dennis Muchmore

Dick Posthumus

Harvey Hollins

Eric Brown

Nick Lyon

Dan Wyant

Nick Khouri

From: Clayton, Stacie (GOV)
Sent: Thursday, September 24, 2015 12:50 PM
To: Wisniewski, Wendy (GOV)
Cc: Hollins, Harvey (GOV)
Subject: Re: Important call today

Wendy,

Will you please coordinate the call with everyone listed in my previous email? Harvey is available for the times you offered. I'm on vacation today and was about to head out to lunch.

Stacie Clayton
Sent from my iPhone

> On Sep 24, 2015, at 12:42 PM, Wisniewski, Wendy (GOV) <wisniewskiw@michigan.gov> wrote:
>
> Dennis has the tribal summit with Governor today so if you need him he is only available from 3:30 - 4:30 or after 5:00
>
> -----Original Message-----
> From: Clayton, Stacie (GOV)
> Sent: Thursday, September 24, 2015 12:33 PM
> To: Wisniewski, Wendy (GOV) <wisniewskiw@michigan.gov>
> Cc: Hollins, Harvey (GOV) <hollinsh@michigan.gov>
> Subject: Important call today
>
> Hi Wendy,
>
> I just tried your desk phone. I'm on vacation today. Will you please assist Harvey in setting up a conf call for this afternoon regarding Flint water? This is time-sensitive.
>
> The call should include Muchmore, Clement, Baird, Wyant, Lyon, Saxton, and D. Murray.
>
> Please let me know. Thank you.
>
> Stacie Clayton
> Sent from my iPhone

From: Clayton, Stacie (GOV)
Sent: Thursday, September 24, 2015 12:53 PM
To: Wisniewski, Wendy (GOV)
Cc: Hollins, Harvey (GOV)
Subject: Re: Important call today

That works. Thank you. Do you need our conf call info?

Stacie Clayton
Sent from my iPhone

> On Sep 24, 2015, at 12:51 PM, Wisniewski, Wendy (GOV) <wisniewskiw@michigan.gov> wrote:
>
> I sent an email to the assistants and will do my best but I'm kind of swamped too today so I may just have to pick a time and send out an appointment and people can hopefully call. Harvey will have to host the call
>
> -----Original Message-----
> From: Clayton, Stacie (GOV)
> Sent: Thursday, September 24, 2015 12:50 PM
> To: Wisniewski, Wendy (GOV) <wisniewskiw@michigan.gov>
> Cc: Hollins, Harvey (GOV) <hollinsh@michigan.gov>
> Subject: Re: Important call today
>
> Wendy,
>
> Will you please coordinate the call with everyone listed in my previous email? Harvey is available for the times you offered. I'm on vacation today and was about to head out to lunch.
>
> Stacie Clayton
> Sent from my iPhone
>
>> On Sep 24, 2015, at 12:42 PM, Wisniewski, Wendy (GOV) <wisniewskiw@michigan.gov> wrote:
>>
>> Dennis has the tribal summit with Governor today so if you need him he is only available from 3:30 - 4:30 or after 5:00
>>
>> -----Original Message-----
>> From: Clayton, Stacie (GOV)
>> Sent: Thursday, September 24, 2015 12:33 PM
>> To: Wisniewski, Wendy (GOV) <wisniewskiw@michigan.gov>
>> Cc: Hollins, Harvey (GOV) <hollinsh@michigan.gov>
>> Subject: Important call today
>>
>> Hi Wendy,
>>
>> I just tried your desk phone. I'm on vacation today. Will you please assist Harvey in setting up a conf call for this afternoon regarding Flint water? This is time-sensitive.
>>

>> The call should include Muchmore, Clement, Baird, Wyant, Lyon, Saxton, and D. Murray.
>>
>> Please let me know. Thank you.
>>
>> Stacie Clayton
>> Sent from my iPhone

From: Grijalva, Nancy (DCH)
Sent: Thursday, September 24, 2015 12:58 PM
To: Wisniewski, Wendy (GOV); Thelen, Mary Beth (DEQ); Pleyte, Beth (Treasury)
Subject: RE: Important call today

Nick is also in the tribal summit

-----Original Message-----
From: Wisniewski, Wendy (GOV)
Sent: Thursday, September 24, 2015 12:45 PM
To: Grijalva, Nancy (DCH); Thelen, Mary Beth (DEQ); Pleyte, Beth (Treasury)
Subject: FW: Important call today

-----Original Message-----
From: Wisniewski, Wendy (GOV)
Sent: Thursday, September 24, 2015 12:42 PM
To: Clayton, Stacie (GOV) <claytons3@michigan.gov>
Cc: Hollins, Harvey (GOV) <hollinsh@michigan.gov>
Subject: RE: Important call today

Dennis has the tribal summit with Governor today so if you need him he is only available from 3:30 - 4:30 or after 5:00

-----Original Message-----
From: Clayton, Stacie (GOV)
Sent: Thursday, September 24, 2015 12:33 PM
To: Wisniewski, Wendy (GOV) <wisniewskiw@michigan.gov>
Cc: Hollins, Harvey (GOV) <hollinsh@michigan.gov>
Subject: Important call today

Hi Wendy,

I just tried your desk phone. I'm on vacation today. Will you please assist Harvey in setting up a conf call for this afternoon regarding Flint water? This is time-sensitive.

The call should include Muchmore, Clement, Baird, Wyant, Lyon, Saxton, and D. Murray.

Please let me know. Thank you.

Stacie Clayton
Sent from my iPhone

From: Thelen, Mary Beth (DEQ)
Sent: Thursday, September 24, 2015 1:35 PM
To: Wurfel, Brad (DEQ)
Cc: Grijalva, Nancy (DCH); Wisniewski, Wendy (GOV); Pleyte, Beth (Treasury)
Subject: RE: Important call today

Thanks Brad - we will keep you posted!

-----Original Message-----
From: Wurfel, Brad (DEQ)
Sent: Thursday, September 24, 2015 1:33 PM
To: Thelen, Mary Beth (DEQ)
Cc: Grijalva, Nancy (DCH); Wisniewski, Wendy (GOV); Pleyte, Beth (Treasury)
Subject: Re: Important call today

Say when. I'll find a way.

Sent from my iPhone

> On Sep 24, 2015, at 1:31 PM, Thelen, Mary Beth (DEQ) <THELENM2@michigan.gov> wrote:
>
> Dan Wyant, Brad Wurfel, and Maggie Pallone at in St. Ignace at the Enbridge Emergency Management Drill. They too will not be available until 5:00 or after for this call.
> However, if the call is set up earlier, please let me know and I'll try to reach one of them to handle this call with Harvey.
>
> Thanks.
> Mary Beth
>
> -----Original Message-----
> From: Grijalva, Nancy (DCH)
> Sent: Thursday, September 24, 2015 12:58 PM
> To: Wisniewski, Wendy (GOV); Thelen, Mary Beth (DEQ); Pleyte, Beth (Treasury)
> Subject: RE: Important call today
>
> Nick is also in the tribal summit
>
> -----Original Message-----
> From: Wisniewski, Wendy (GOV)
> Sent: Thursday, September 24, 2015 12:45 PM
> To: Grijalva, Nancy (DCH); Thelen, Mary Beth (DEQ); Pleyte, Beth (Treasury)
> Subject: FW: Important call today
> -----Original Message-----
> From: Wisniewski, Wendy (GOV)
> Sent: Thursday, September 24, 2015 12:42 PM
> To: Clayton, Stacie (GOV) <claytons3@michigan.gov>
> Cc: Hollins, Harvey (GOV) <hollinsh@michigan.gov>
> Subject: RE: Important call today

>
> Dennis has the tribal summit with Governor today so if you need him he is only available from 3:30 - 4:30 or after 5:00
>
> -----Original Message-----
> From: Clayton, Stacie (GOV)
> Sent: Thursday, September 24, 2015 12:33 PM
> To: Wisniewski, Wendy (GOV) <wisniewskiw@michigan.gov>
> Cc: Hollins, Harvey (GOV) <hollinsh@michigan.gov>
> Subject: Important call today
>
> Hi Wendy,
>
> I just tried your desk phone. I'm on vacation today. Will you please assist Harvey in setting up a conf call for this afternoon regarding Flint water? This is time-sensitive.
>
> The call should include Muchmore, Clement, Baird, Wyant, Lyon, Saxton, and D. Murray.
>
> Please let me know. Thank you.
>
> Stacie Clayton
> Sent from my iPhone
>

From: Grijalva, Nancy (DCH)
Sent: Thursday, September 24, 2015 1:49 PM
To: Wisniewski, Wendy (GOV)
Subject: RE: Important call today

Yes - he will be on the road so phone call :)

-----Original Message-----
From: Wisniewski, Wendy (GOV)
Sent: Thursday, September 24, 2015 1:24 PM
To: Grijalva, Nancy (DCH); Thelen, Mary Beth (DEQ); Pleyte, Beth (Treasury)
Subject: RE: Important call today

But is he available after the summit between 3:30 -4:30

-----Original Message-----
From: Grijalva, Nancy (DCH)
Sent: Thursday, September 24, 2015 12:58 PM
To: Wisniewski, Wendy (GOV) <wisniewskiw@michigan.gov>; Thelen, Mary Beth (DEQ) <THELENM2@michigan.gov>; Pleyte, Beth (Treasury) <PleyteB@michigan.gov>
Subject: RE: Important call today

Nick is also in the tribal summit

-----Original Message-----
From: Wisniewski, Wendy (GOV)
Sent: Thursday, September 24, 2015 12:45 PM
To: Grijalva, Nancy (DCH); Thelen, Mary Beth (DEQ); Pleyte, Beth (Treasury)
Subject: FW: Important call today

-----Original Message-----
From: Wisniewski, Wendy (GOV)
Sent: Thursday, September 24, 2015 12:42 PM
To: Clayton, Stacie (GOV) <claytons3@michigan.gov>
Cc: Hollins, Harvey (GOV) <hollinsh@michigan.gov>
Subject: RE: Important call today

Dennis has the tribal summit with Governor today so if you need him he is only available from 3:30 - 4:30 or after 5:00

-----Original Message-----
From: Clayton, Stacie (GOV)
Sent: Thursday, September 24, 2015 12:33 PM
To: Wisniewski, Wendy (GOV) <wisniewskiw@michigan.gov>
Cc: Hollins, Harvey (GOV) <hollinsh@michigan.gov>
Subject: Important call today

Hi Wendy,

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The call should include Muchmore, Clement, Baird, Wyant, Lyon, Saxton, and D. Murray.

Please let me know. Thank you.

Stacie Clayton
Sent from my iPhone

From: Thelen, Mary Beth (DEQ)
Sent: Thursday, September 24, 2015 2:12 PM
To: Wisniewski, Wendy (GOV)
Subject: RE: Important call today

Dan Wyant will call in.
Brad Wurfel will call in.
Steve Busch will call in.

Thanks.

Mary Beth

Mary Beth Thelen
Management Assistant to Director Dan Wyant Department of Environmental Quality Constitution Hall, 6th Floor South
Phone: 517-284-6712 or 284-6700 (new numbers)
Fax: 517-241-7401
Thelenm2@michigan.gov

-----Original Message-----
From: Wisniewski, Wendy (GOV)
Sent: Thursday, September 24, 2015 1:35 PM
To: Wurfel, Brad (DEQ); Thelen, Mary Beth (DEQ)
Cc: Grijalva, Nancy (DCH); Pleyte, Beth (Treasury)
Subject: RE: Important call today

Dennis said to go with 3:30 and hopefully people can participate

-----Original Message-----
From: Wurfel, Brad (DEQ)
Sent: Thursday, September 24, 2015 1:33 PM
To: Thelen, Mary Beth (DEQ) <THELENM2@michigan.gov>
Cc: Grijalva, Nancy (DCH) <GrijalvaN@michigan.gov>; Wisniewski, Wendy (GOV) <wisniewskiw@michigan.gov>; Pleyte, Beth (Treasury) <PleyteB@michigan.gov>
Subject: Re: Important call today

Say when. I'll find a way.

Sent from my iPhone

> On Sep 24, 2015, at 1:31 PM, Thelen, Mary Beth (DEQ) <THELENM2@michigan.gov> wrote:
>
> Dan Wyant, Brad Wurfel, and Maggie Pallone at in St. Ignace at the Enbridge Emergency Management Drill. They too will not be available until 5:00 or after for this call.
> However, if the call is set up earlier, please let me know and I'll try to reach one of them to handle this call with Harvey.
>
> Thanks.
> Mary Beth

>
> -----Original Message-----
> From: Grijalva, Nancy (DCH)
> Sent: Thursday, September 24, 2015 12:58 PM
> To: Wisniewski, Wendy (GOV); Thelen, Mary Beth (DEQ); Pleyte, Beth
> (Treasury)
> Subject: RE: Important call today
>
> Nick is also in the tribal summit
>
> -----Original Message-----
> From: Wisniewski, Wendy (GOV)
> Sent: Thursday, September 24, 2015 12:45 PM
> To: Grijalva, Nancy (DCH); Thelen, Mary Beth (DEQ); Pleyte, Beth
> (Treasury)
> Subject: FW: Important call today
> -----Original Message-----
> From: Wisniewski, Wendy (GOV)
> Sent: Thursday, September 24, 2015 12:42 PM
> To: Clayton, Stacie (GOV) <claytons3@michigan.gov>
> Cc: Hollins, Harvey (GOV) <hollinsh@michigan.gov>
> Subject: RE: Important call today
>
> Dennis has the tribal summit with Governor today so if you need him he
> is only available from 3:30 - 4:30 or after 5:00
>
> -----Original Message-----
> From: Clayton, Stacie (GOV)
> Sent: Thursday, September 24, 2015 12:33 PM
> To: Wisniewski, Wendy (GOV) <wisniewskiw@michigan.gov>
> Cc: Hollins, Harvey (GOV) <hollinsh@michigan.gov>
> Subject: Important call today
>
> Hi Wendy,
>
> I just tried your desk phone. I'm on vacation today. Will you please assist Harvey in setting up a conf call for this afternoon regarding Flint water? This is time-sensitive.
>
> The call should include Muchmore, Clement, Baird, Wyant, Lyon, Saxton, and D. Murray.
>
> Please let me know. Thank you.
>
> Stacie Clayton
> Sent from my iPhone
>

From: Mcbride, Bill (GOV)
Sent: Friday, September 25, 2015 5:02 AM
To: Dickinson, Jordan
Cc: Emmitt, Beth (GOV); Rospond, Laurie (GOV); Murray, David (GOV)
Subject: Re: Request for Phone Call with Congressman Kildee

Dennis needs to see this and speak to Governor before any call is made to Congressman Kildee

Sent from my iPhone

> On Sep 24, 2015, at 9:43 PM, Dickinson, Jordan <Jordan.Dickinson@mail.house.gov> wrote:
>
> Thanks you very much for your prompt response Beth. I look forward to hearing from you in the morning.
>
> Jordan Dickinson
> Legislative Assistant
> Congressman Dan Kildee (MI-05)
> 202-225-3611
>
> ----- Original Message -----
> From: Emmitt, Beth (GOV) [mailto:emmittb@michigan.gov]
> Sent: Thursday, September 24, 2015 09:26 PM
> To: Dickinson, Jordan
> Cc: Rospond, Laurie (GOV) <rospondl@michigan.gov>; Mcbride, Bill (GOV) <mcbrideb@michigan.gov>; Murray, David (GOV) <MurrayD1@michigan.gov>
> Subject: Re: Request for Phone Call with Congressman Kildee
>
> Hi Jordan,
> The Governor is going to be traveling most of the day tomorrow, but we work to see if we can find a good time cell-wise and get back with you in the morning.
> Thanks,
> Beth
>
>
> On Sep 24, 2015, at 7:05 PM, Dickinson, Jordan <Jordan.Dickinson@mail.house.gov<mailto:Jordan.Dickinson@mail.house.gov>> wrote:
>
> Hi Beth and Laurie,
>
> My boss would like to set up a phone call with Governor Snyder regarding the lead in the water in Flint. He would like to do it tomorrow if possible due to the immediacy of the problem. Please let me know if we can get something scheduled for tomorrow.
>
> Thank you,
>
> Jordan Dickinson
> Legislative Assistant
> Congressman Dan Kildee (MI-05)

> 227 Cannon House Office Building
> Washington, D.C. 20515
> Phone: (202) 225-3611
> www.dankildee.house.gov<http://www.dankildee.house.gov/>
>
[http://demcom/sites/default/files/Facebook_logo_32.gif]<http://www.facebook.com/repdankildee><image002.gif><http://www.twitter.com/repdankildee> <image003.jpg><http://www.youtube.com/repdankildee>
<image004.png><http://www.flickr.com/photos/repdankildee>
>
> Sign up for Congressman Dan Kildee's e-newsletter<http://dankildee.house.gov/newsletter-subscription/>
>
>

From: Emmitt, Beth (GOV)
Sent: Friday, September 25, 2015 7:25 AM
To: Mcbride, Bill (GOV)
Cc: Wisniewski, Wendy (GOV); Muchmore, Dennis (GOV)
Subject: Re: Request for Phone Call with Congressman Kildee

We covered it briefly with that Governor in Comms update yesterday. Wanted to know from you if we should book it today or Monday.

On Sep 25, 2015, at 5:07 AM, Mcbride, Bill (GOV) <mcbrideb@michigan.gov> wrote:

> I didn't realize I responded to Kildees staff also in last message. My point is that Dennis needs to brief Governor
>
> Sent from my iPhone
>
> Begin forwarded message:
>
> > **From:** "Dickinson, Jordan" <Jordan.Dickinson@mail.house.gov>
> > **Date:** September 24, 2015 at 9:43:51 PM EDT
> > **To:** "'emmittb@michigan.gov'" <emmittb@michigan.gov>
> > **Cc:** "'rospondl@michigan.gov'" <rospondl@michigan.gov>,
> > "'mcbrideb@michigan.gov'" <mcbrideb@michigan.gov>,
> > "'MurrayD1@michigan.gov'" <MurrayD1@michigan.gov>
> > **Subject: Re: Request for Phone Call with Congressman Kildee**
> >
> > Thanks you very much for your prompt response Beth. I look forward to hearing from you in the morning.
> >
> > Jordan Dickinson
> > Legislative Assistant
> > Congressman Dan Kildee (MI-05)
> > 202-225-3611
> >
> > ----- Original Message -----
> > From: Emmitt, Beth (GOV) [mailto:emmittb@michigan.gov]
> > Sent: Thursday, September 24, 2015 09:26 PM
> > To: Dickinson, Jordan
> > Cc: Rospond, Laurie (GOV) <rospondl@michigan.gov>; Mcbride, Bill (GOV) <mcbrideb@michigan.gov>; Murray, David (GOV) <MurrayD1@michigan.gov>
> > Subject: Re: Request for Phone Call with Congressman Kildee
> >
> > Hi Jordan,
> > The Governor is going to be traveling most of the day tomorrow, but we work to see if we can find a good time cell-wise and get back with you in the morning.

Thanks,
Beth

On Sep 24, 2015, at 7:05 PM, Dickinson, Jordan <Jordan.Dickinson@mail.house.gov<mailto:Jordan.Dickinson@mail.house.gov> > wrote:

Hi Beth and Laurie,

My boss would like to set up a phone call with Governor Snyder regarding the lead in the water in Flint. He would like to do it tomorrow if possible due to the immediacy of the problem. Please let me know if we can get something scheduled for tomorrow.

Thank you,

Jordan Dickinson
Legislative Assistant
Congressman Dan Kildee (MI-05)
227 Cannon House Office Building
Washington, D.C. 20515
Phone: (202) 225-3611
www.dankildee.house.gov<http://www.dankildee.house.gov/>
[http://demcom/sites/default/files/Facebook_logo_32.gif]<http://www.facebook.com/repdankildee><image002.gif><http://www.twitter.com/repdankildee>
<image003.jpg><http://www.youtube.com/repdankildee>
<image004.png><http://www.flickr.com/photos/repdankildee>

Sign up for Congressman Dan Kildee's e-newsletter<http://dankildee.house.gov/newsletter-subscription/>

From: Clayton, Stacie (GOV)
Sent: Tuesday, September 29, 2015 10:28 AM
To: Wisniewski, Wendy (GOV); Klotz, Josephine (MSP)
Subject: RE: Hollins/Muchmore/Etue Call Today

What is the earliest tomorrow morning we could do the call? I appreciate your trying to make this work.

From: Wisniewski, Wendy (GOV)
Sent: Tuesday, September 29, 2015 10:26 AM
To: Klotz, Josephine (MSP) <KlotzJ@michigan.gov>; Clayton, Stacie (GOV) <claytons3@michigan.gov>
Subject: RE: Hollins/Muchmore/Etue Call Today

Dennis is at a board meeting this morning that is scheduled to go until 12:30 and I can't get a hold of him.

From: Klotz, Josephine (MSP)
Sent: Tuesday, September 29, 2015 10:25 AM
To: Clayton, Stacie (GOV) <claytons3@michigan.gov>; Wisniewski, Wendy (GOV) <wisniewskiw@michigan.gov>
Subject: RE: Hollins/Muchmore/Etue Call Today

Nothing after 5 p.m., sorry. She has a personal appointment tonight. We could push back our Executive Council Meeting until 12:30 p.m. if everyone is available from 12-12:30 p.m.

Josephine E. Klotz
Senior Executive Management Assistant
to Col. Kriste Kibbey Etue, Director
Michigan State Police
333 S. Grand Avenue
P.O. Box 30634
Lansing, MI 48909-0634
Telephone: (517) 241-0401

"A PROUD tradition of SERVICE through EXCELLENCE, INTEGRITY, and COURTESY"



From: Clayton, Stacie (GOV)
Sent: Tuesday, September 29, 2015 10:23 AM
To: Klotz, Josephine (MSP); Wisniewski, Wendy (GOV)
Subject: RE: Hollins/Muchmore/Etue Call Today

Thank you, both. I am trying to schedule multiple calls on this and I just scheduled the Reps/Sens at 2:30pm today (that is the only time they won't be in committee meetings). Is there any time after 5pm that this call can take place since Col. Etue is not available at 4pm?

Stacie

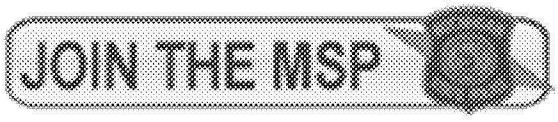
From: Klotz, Josephine (MSP)
Sent: Tuesday, September 29, 2015 10:16 AM
To: Wisniewski, Wendy (GOV) <wisniewskiw@michigan.gov>; Clayton, Stacie (GOV) <claytons3@michigan.gov>
Subject: RE: Hollins/Muchmore/Etue Call Today

Colonel Etue can be available from 2:30 p.m.-3 p.m. and would like Lt. Col. Tom Sands on the call also.

Thanks,
Jo

Josephine E. Klotz
Senior Executive Management Assistant
to Col. Kriste Kibbey Etue, Director
Michigan State Police
333 S. Grand Avenue
P.O. Box 30634
Lansing, MI 48909-0634
Telephone: (517) 241-0401

"A PROUD tradition of SERVICE through EXCELLENCE, INTEGRITY, and COURTESY"



From: Wisniewski, Wendy (GOV)
Sent: Tuesday, September 29, 2015 10:06 AM
To: Clayton, Stacie (GOV); Klotz, Josephine (MSP)
Subject: RE: Hollins/Muchmore/Etue Call Today

Dennis can do between 2:00 – 3:00, 3:45 – 4:00 or 5:00

From: Clayton, Stacie (GOV)
Sent: Tuesday, September 29, 2015 9:50 AM
To: Klotz, Josephine (MSP) <KlotzJ@michigan.gov>; Wisniewski, Wendy (GOV) <wisniewskiw@michigan.gov>
Subject: Hollins/Muchmore/Etue Call Today
Importance: High

Good Morning Wendy and Jo,

Harvey would like a 15-30 minute phone call with Dennis and Col. Etue today regarding the water/public safety issue in Flint. Will you please let me know what time will work for both of them anytime except for 11:15am-11:45am?

Stacie

Attachment Redacted as Irrelevant

From: Clayton, Stacie (GOV)
Sent: Tuesday, September 29, 2015 11:26 AM
To: Klotz, Josephine (MSP); Wisniewski, Wendy (GOV)
Subject: RE: Conference Call

I asked Harvey and he said yes. I will double check with him again after the meeting with the Governor.

Stacie

From: Klotz, Josephine (MSP)
Sent: Tuesday, September 29, 2015 11:25 AM
To: Clayton, Stacie (GOV) <claytons3@michigan.gov>; Wisniewski, Wendy (GOV) <wisniewskiw@michigan.gov>
Subject: Conference Call

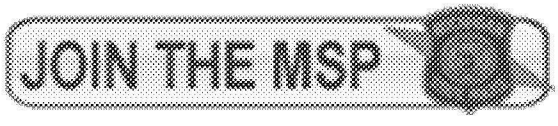
Hi, Stacie:

Colonel Etue has to attend a meeting in the Governor's Office today at 1 p.m. reference the Flint water situation and Harvey is calling in to that meeting. Do we still need the call tomorrow morning?

Thanks,
Jo

Josephine E. Klotz
Senior Executive Management Assistant
to Col. Kriste Kibbey Etue, Director
Michigan State Police
333 S. Grand Avenue
P.O. Box 30634
Lansing, MI 48909-0634
Telephone: (517) 241-0401

"A PROUD tradition of SERVICE through EXCELLENCE, INTEGRITY, and COURTESY"



Attachment Redacted as Irrelevant

From: Saxton, Thomas (Treasury)
Sent: Tuesday, September 29, 2015 11:52 AM
To: Wisniewski, Wendy (GOV); Muchmore, Dennis (GOV)
Subject: RE: RDS/DM/BM/NL/DW/Maggie Pallone/Karen Tommasulo/Col. Etue/HH - Meeting Re: Flint Water

Importance: High

So what is the time of the meeting is ? [1:00 ?]. And I assume in the Romney (not just by phone) ?

-----Original Message-----
From: Muchmore, Dennis (GOV)
Sent: Tuesday, September 29, 2015 11:38 AM
To: GovCalendar <GovCalendar@michigan.gov>
Cc: Mcbride, Bill (GOV) <mcbrideb@michigan.gov>; Wisniewski, Wendy (GOV) <wisniewskiw@michigan.gov>; Lyon, Nick (DCH) <LyonN2@michigan.gov>; Grijalva, Nancy (DCH) <GrijalvaN@michigan.gov>; Wyant, Dan (DEQ) <WyantD@michigan.gov>; Thelen, Mary Beth (DEQ) <THELENM2@michigan.gov>; Etue, Kriste (MSP) <EtueK@michigan.gov>; Klotz, Josephine (MSP) <KlotzJ@michigan.gov>; Hollins, Harvey (GOV) <hollinsh@michigan.gov>; Clayton, Stacie (GOV) <claytons3@michigan.gov>; Hansen, Rachel (GOV) <hansenr3@michigan.gov>; Clement, Elizabeth (GOV) <clemente@michigan.gov>; Agen, Jarrod (GOV) <AgenJ@michigan.gov>; Saxton, Thomas (Treasury) <SaxtonT@michigan.gov>
Subject: Re: RDS/DM/BM/NL/DW/Maggie Pallone/Karen Tommasulo/Col. Etue/HH - Meeting Re: Flint Water

Please add Tom Saxton to this.

> On Sep 29, 2015, at 11:36 AM, GovCalendar <GovCalendar@michigan.gov> wrote:
>
> [redacted]
>
> HH by Phone
> [redacted]
> [redacted]
> Host: [redacted]– RH to dial in as host
>
> <meeting.ics>

From: Hall, Jean (GOV)
Sent: Friday, October 02, 2015 4:07 PM
To: Muchmore, Dennis (GOV)
Cc: Wisniewski, Wendy (GOV)
Subject: CTS Report - Week Ending 10.2.15
Attachments: 10.02.15 CTS Report.docx

Hi Dennis,

This week's Correspondence Tracking Report is attached.

Please let me know if you have any questions.

Thank you.

Jean Hall
Executive Assistant
Office of Strategic Policy
Executive Office of Governor Rick Snyder
Hallj16@michigan.gov
517-241-5493

Correspondence Tracking Detailed Report
Letters Signed through Approval Process - Week Ending 10/2/15

Department/Requestor	Recipient	Summary	Date Received	Date Approved	Date Signed
Redacted					
DC Office	Congressman Kildee Senator Stabenow Senator Peters	Action taken on Flint water issue and asking for assistance on federal items	10/2/15	10/2/15	10/2/15 (Expedited per Bill McBride)

*Letters are auto-penned only when the Governor is in Michigan. Therefore, the date approved and the date signed may differ.

.

From: Grijalva, Nancy (DHHS)
Sent: Monday, October 05, 2015 8:23 AM
To: Wisniewski, Wendy (GOV)
Subject: RE: Items to Discuss with Beth Clement 100515
Attachments: Items to Discuss with Beth Clement 100515a.docx

Welcome -- we need to add another at the bottom -- OTHER... ☺

From: Wisniewski, Wendy (GOV)
Sent: Monday, October 05, 2015 8:09 AM
To: Grijalva, Nancy (DHHS) <GrijalvaN@michigan.gov>
Subject: RE: Items to Discuss with Beth Clement 100515

Thanks Nancy.

From: Grijalva, Nancy (DHHS)
Sent: Friday, October 02, 2015 4:57 PM
To: Clement, Elizabeth (GOV) <clemente@michigan.gov>
Cc: Wisniewski, Wendy (GOV) <wisniewskiw@michigan.gov>
Subject: Items to Discuss with Beth Clement 100515

Beth & Wendy,

I've attached a listing of items to discuss at Monday's meeting. Sorry for the lateness!

Nancy

Nancy Grijalva
Assistant to Nick Lyon, Director
Michigan Department of Health and Human Services

MDHHS
Michigan Department of Health & Human Services

Agenda 10/5/15

1. Redacted
2.
3.
4.
5.
6.
7.
8.
9. Flint Water
10. Redacted
11.
12.

From: Thomas, Lorne W CIV <Lorne.W.Thomas@uscg.mil>
Sent: Wednesday, October 07, 2015 10:01 AM
To: Emmitt, Beth (GOV)
Cc: Wisniewski, Wendy (GOV)
Subject: RE: Meeting tomorrow with Governor/Team

Beth

I will forward this on and get back to you. I suspect she will stay on course.

V/r
Lorne Thomas D9 De
iPhone: [redacted]

-----Original Message-----
From: Emmitt, Beth (GOV) [mailto:emmittb@michigan.gov]
Sent: Wednesday, October 07, 2015 09:00 AM Eastern Standard Time
To: Thomas, Lorne W CIV
Cc: Wisniewski, Wendy (GOV)
Subject: Meeting tomorrow with Governor/Team

Hello Lorne,

Due to the water emergency in Flint, the Governor will not be able to attend the meeting we have scheduled for tomorrow. However, we would like to still host the Rear Admiral and your team at our office for the meeting with the other members of the Administration as planned. None of the logistics or attendees would change, except that the Governor would not be in the meeting. We could have them follow up with a phone call sometime in the near future.

Could you please let us know if it is okay to proceed with the meeting tomorrow?

We apologize for the change,

Beth

From: Thomas, Lorne W CIV <Lorne.W.Thomas@uscg.mil>
Sent: Wednesday, October 07, 2015 2:13 PM
To: Emmitt, Beth (GOV)
Cc: Wisniewski, Wendy (GOV); Kinnaird, Crystal M CIV
Subject: RE: Meeting tomorrow with Governor/Team

Beth

The Admiral is traveling quite a bit over the next three weeks.

Your best contact for setting up the call will be her Exec Asst Crystal Kinnaird. She is copied and can be reached at 216 902-6001.

V/r
Lorne Thomas D9 De
iPhone: [redacted]

-----Original Message-----
From: Emmitt, Beth (GOV) [mailto:emmittb@michigan.gov]
Sent: Wednesday, October 07, 2015 01:38 PM Eastern Standard Time
To: Thomas, Lorne W CIV
Cc: Wisniewski, Wendy (GOV)
Subject: RE: Meeting tomorrow with Governor/Team

Lorne - thank you very much. Let's touch base after tomorrow to set up the phone call. Wendy is your contact for the meeting tomorrow now.

-----Original Message-----
From: Thomas, Lorne W CIV [mailto:Lorne.W.Thomas@uscg.mil]
Sent: Wednesday, October 07, 2015 10:41 AM
To: Emmitt, Beth (GOV) <emmittb@michigan.gov>
Cc: Wisniewski, Wendy (GOV) <wisniewskiw@michigan.gov>
Subject: RE: Meeting tomorrow with Governor/Team

Beth

Understand. Admiral Ryan is still looking forward to attending and will catch up with the Governor.

Sarah LeSage from MI DEQ is at a meeting with me in Ann Arbor and briefed me on the issue in Flint. Serious problem!

V/r
Lorne Thomas D9 De
iPhone: [redacted]

-----Original Message-----
From: Emmitt, Beth (GOV) [mailto:emmittb@michigan.gov]
Sent: Wednesday, October 07, 2015 09:00 AM Eastern Standard Time
To: Thomas, Lorne W CIV
Cc: Wisniewski, Wendy (GOV)
Subject: Meeting tomorrow with Governor/Team

Hello Lorne,

Due to the water emergency in Flint, the Governor will not be able to attend the meeting we have scheduled for tomorrow. However, we would like to still host the Rear Admiral and your team at our office for the meeting with the other members of the Administration as planned. None of the logistics or attendees would change, except that the Governor would not be in the meeting. We could have them follow up with a phone call sometime in the near future.

Could you please let us know if it is okay to proceed with the meeting tomorrow?

We apologize for the change,

Beth

From: Clayton, Stacie (GOV)
Sent: Friday, October 09, 2015 1:39 PM
To: Muchmore, Dennis (GOV); Clement, Elizabeth (GOV); Agen, Jarrod (GOV)
Cc: Hollins, Harvey (GOV); Wisniewski, Wendy (GOV)
Subject: OUI Weekly Update 10.9.15

West Michigan Update 10/9/2015

Anne's hearing grumblings from business and residents about the Flint water situation. There is a mistrust of the reporting of the issue – comments including: it's been blown out of proportion; how do we know what's really going on; why do 'we' have to pay for Flint's mistakes……

Redacted

Pages 2-3 redacted

From: Agen, Jarrod (GOV)
Sent: Monday, October 12, 2015 2:18 PM
To: Wisniewski, Wendy (GOV)
Cc: Clement, Elizabeth (GOV)
Subject: Re: Flint next steps meeting

As long as we can get most people, do not all.
We could lose Walsh or Dick if needed, but need Rich even if by phone.

Sent from my iPhone

> On Oct 12, 2015, at 2:13 PM, Wisniewski, Wendy (GOV) <wisniewskiw@michigan.gov> wrote:
>
> Jarrod - Before I reached out to Dan and Nick's offices I thought I'd see if there was a time that worked for a majority of our people. Along with your guys calendars, I can see Dick, Rich's and John Walsh's calendars and there is not a time where they are all available at the same time. So can you tell me which one or ones we can lose. Rich is out all day tomorrow and then flies to Nashville Wednesday night and is off on Thursday.
>
> -----Original Message-----
> From: Agen, Jarrod (GOV)
> Sent: Monday, October 12, 2015 2:05 PM
> To: Wisniewski, Wendy (GOV) <wisniewskiw@michigan.gov>
> Cc: Clement, Elizabeth (GOV) <clemente@michigan.gov>
> Subject: Flint next steps meeting
>
>
> Wendy,
>
> Can we arrange a meeting in next couple days to discuss next steps with Flint and the after action report for water testing.
>
> Need to have Dennis, Beth, and me (or two of the three).
>
> Rich
> Dan Wyant
> Nick Lyon
> Harvey
> Walsh
> Wurfel/Murray
> Redford
> Dick
>
> Thanks
> Jarrod
>
>
>

From: Thelen, Mary Beth (DEQ)
Sent: Monday, October 12, 2015 2:43 PM
To: Wisniewski, Wendy (GOV); Grijalva, Nancy (DHHS)
Subject: RE: Flint next steps meeting

Follow Up Flag: Follow up
Flag Status: Flagged

Yes, I can make anytime really work on Wednesday, except 2:00-3:00 and even then I can make that work too.
Who is this with? Just Dennis, Dan, and Nick?

Mary Beth

Mary Beth Thelen
Management Assistant to Director Dan Wyant Department of Environmental Quality Constitution Hall, 6th Floor South
Phone: 517-284-6712 or 284-6700 (new numbers)
Fax: 517-241-7401
Thelenm2@michigan.gov

-----Original Message-----
From: Wisniewski, Wendy (GOV)
Sent: Monday, October 12, 2015 2:37 PM
To: Grijalva, Nancy (DHHS); Thelen, Mary Beth (DEQ)
Subject: FW: Flint next steps meeting
Importance: High

Actually - Any chance 11:30 a.m. on Wednesday would work? I was trying to find times that worked for all of my people and that might be one if it works for your guys.

-----Original Message-----
From: Wisniewski, Wendy (GOV)
Sent: Monday, October 12, 2015 2:20 PM
To: Thelen, Mary Beth (DEQ) <THELENM2@michigan.gov>; Grijalva, Nancy (DHHS) <GrijalvaN@michigan.gov>
Subject: FW: Flint next steps meeting
Importance: High

Can you tell me what Dan and Nick's availability tomorrow and Wednesday are? Thank you.

-----Original Message-----
From: Agen, Jarrod (GOV)
Sent: Monday, October 12, 2015 2:05 PM
To: Wisniewski, Wendy (GOV) <wisniewskiw@michigan.gov>
Cc: Clement, Elizabeth (GOV) <clemente@michigan.gov>
Subject: Flint next steps meeting

Wendy,

Can we arrange a meeting in next couple days to discuss next steps with Flint and the after action report for water testing.

Need to have Dennis, Beth, and me (or two of the three).

Rich
Dan Wyant
Nick Lyon
Harvey
Walsh
Wurfel/Murray
Redford
Dick

Thanks
Jarrod

From: Hall, Jean (GOV)
Sent: Monday, October 12, 2015 2:44 PM
To: Wisniewski, Wendy (GOV); VanSickle, Michele (GOV)
Subject: RE: Flint next steps meeting

Yes.

Jean Hall
Executive Assistant
Office of Strategic Policy
Executive Office of Governor Rick Snyder Hallj16@michigan.gov
517-241-5493

-----Original Message-----
From: Wisniewski, Wendy (GOV)
Sent: Monday, October 12, 2015 2:38 PM
To: VanSickle, Michele (GOV) <vansicklem2@michigan.gov>; Hall, Jean (GOV) <hallj16@michigan.gov>
Subject: FW: Flint next steps meeting

Can you guys hold 11:30 a.m. on Wednesday for this while I find out if it works for Nick & Dan

-----Original Message-----
From: Agen, Jarrod (GOV)
Sent: Monday, October 12, 2015 2:05 PM
To: Wisniewski, Wendy (GOV) <wisniewskiw@michigan.gov>
Cc: Clement, Elizabeth (GOV) <clemente@michigan.gov>
Subject: Flint next steps meeting

Wendy,

Can we arrange a meeting in next couple days to discuss next steps with Flint and the after action report for water testing.

Need to have Dennis, Beth, and me (or two of the three).

Rich
Dan Wyant
Nick Lyon
Harvey
Walsh
Wurfel/Murray
Redford
Dick

Thanks
Jarrod

From: Agen, Jarrod (GOV)
Sent: Friday, November 06, 2015 11:19 AM
To: Wisniewski, Wendy (GOV)
Subject: Re: Senior Staff Agenda

Remove Flint.
Add [redacted]
Thank you!

On Nov 6, 2015, at 11:14 AM, Wisniewski, Wendy (GOV) <wisniewskiw@michigan.gov> wrote:

> Here are the items that Beth thought were good for Monday's agenda. The only thing she wasn't sure about was whether Flint needed to be on it this week. Can you let me know if you are good with these items or if you have changes? Thanks.
>
> [redacted]
> 5) Flint After Action (Baird/Hollins)
> [redacted]

From: Wisniewski, Wendy (GOV)
Sent: Thursday, November 05, 2015 10:38 AM
To: Agen, Jarrod (GOV) <AgenJ@michigan.gov>
Subject: Senior Staff Agenda

Here are the items that were on this week's agenda. Can you make changes and email back to me the items that should be included for Monday's meeting? Thank you.

[redacted]
5) Flint After Action (Baird/Hollins)
[redacted]

Wendy Wisniewski
Executive Assistant to Dennis Muchmore
and Beth Clement
Executive Office of Governor Rick Snyder
George W. Romney Building, 2nd Floor
111 South Capitol Avenue

P.O. Box 30013
Lansing, MI 48909
(517) 241-5601
WisniewskiW@michigan.gov

From: Clayton, Stacie (GOV)
Sent: Wednesday, December 02, 2015 2:11 PM
To: Wisniewski, Wendy (GOV)
Subject: RE: Flint meetings tomorrow

Yes, will do.

Stacie

From: Wisniewski, Wendy (GOV)
Sent: Wednesday, December 02, 2015 2:10 PM
To: Clayton, Stacie (GOV) <claytons3@michigan.gov>
Subject: Flint meetings tomorrow

Stacie – Jarrod is travelling tomorrow with the Governor and actually on a plane in the morning and unable to participate in the Flint water and Flint Public Safety meetings.

Can you add Dennis to the 10:00 a.m. meeting and Dennis & Beth to the 11:30 meeting?

Wendy Wisniewski
Executive Assistant to Dennis Muchmore
Jarrod Agen and Beth Clement
Executive Office of Governor Rick Snyder
George W. Romney Building, 2nd Floor
111 South Capitol Avenue
P.O. Box 30013
Lansing, MI 48909
(517) 241-5601
WisniewskiW@michigan.gov

From: Bedan on behalf of GovCalendar <=?iso-8859-1?Q?GovCalendar?=>
Sent: Monday, January 04, 2016 10:04 AM
To: Wisniewski, Wendy (GOV)
Subject: RDS - Local Government Update
Attachments: Gov Memo Local Units - Schools 12-17-15.pdf; Summary Local Units Schools DEC 2015.docx

Redemption_objattph__

Attachment Redacted as Irrelevant

Public Act 436 of 2012 Summary

EMERGENCY MANAGER - MUNICIPALITIES				
Unit of Government	**Current Emergency Manager**	**Initial Appointment Date**	**Target Exit Date**	**Notes**
City of Lincoln Park	Brad Coulter	July 3, 2014	December 22, 2015	* The police and fire pension millage failed 53% to 47%. The millage would have raised an additional $3M annually.
FINANCIAL REVIEW COMMISSION (FRC) – MUNICIPALITIES				
Unit of Government	**Board Members**	**Appointment Date**	**Target Exit Date**	
City of Detroit	Nick Khouri, John Roberts, Bill Martin, Mike Duggan, Brenda Jones, Darrell Burks, Lorron James, Stacy Fox, Tony Saunders	November 12, 2014	NA	* The city's EM Orders are subject to revision or rescission by the City Council beginning on 12/10/15. The City Council will not modify these EM Orders at this time. * Moody's report indicated Detroit's economic and fiscal health are stronger a year after bankruptcy. Moody's noted the city's ongoing recovery is necessary to meet the challenge in funding its pension obligations from the General Fund starting in FY24. Moody's current rating on Detroit is "B2".
RECEIVERSHIP TRANSITION ADVISORY BOARD (RTAB) - MUNICIPALITIES				
Unit of Government	**Board Members**	**Appointment Date**	**Target Exit Date**	**Notes**
City of Allen Park	Suzanne Schafer, Fredrick Frank, Karen Barann, Mark Wollenweber, Scott Lites	September 26, 2014	NA	* The city closed the bond tender refinancing related to the prior movie studio transaction on 11/19/15. S & P rated the bonds "BBB".
City of Benton Harbor	Larry Steckelberg, Bret Witkowski, Marvin Raglon, Sharon Hunt	March 10, 2014	NA	* The city requested financial assistance from the Department of Treasury for decisions made during the tenure of the EM that resulted in legal fees and settlement costs.
City of Ecorse	Edward Koryzno, Robert Bovitz, Joan Brophy	May 1, 2013	NA	* MERS pension contributions are anticipated to increase from $1.8M in FY 15 to $2.4M in FY16 due to accelerated funding for closed plans.
City of Flint	Frederick Headen, David McGhee, Beverly Walker-Griffea, Robert McMahan	April 29, 2015	NA	* On 11/13/15, a complaint was filed in the U.S. District Court against state officials, City of Flint officials, and the former EM for the decision to utilize the Flint River as a water source for residents. * On 11/16/15, a Notice of Intent to Sue was filed in the U.S. District court against state and City of Flint officials for violating the federal Safe Drinking Water Act requirements.
City of Hamtramck	Deb Roberts, Mark Stema, Karen Young, Al Bogdan, Peter McInerney	December 1, 2015	NA	* The city has developed a long-term capital improvements plan.
City of Pontiac	Edward Koryzno, Keith Sawdon, Robert Burgess	August 19, 2013	NA	* The Oakland County Circuit Court dismissed the lawsuit filed by the city against Ottawa Towers LLC/Phoenix Center. Treasury is working with the city to resolve the litigation and assist with the sale to a private operator, which could free up $2M in demolition funds. * A proposed mediation settlement between the city and the Pontiac Retired Employees

December 15, 2015

Public Act 436 of 2012 Summary

				Association, if approved, could fund pension and OPEB benefits for GERS and the Police and Fire VEBA members, and resolve the lawsuit filed by the Association.
CONSENT AGREEMENT - MUNICIAPLITIES				
Unit of Government	**Treasury Representative/Consultant**	**Date Executed**	**Term of Consent Agreement**	**Notes**
City of Inkster	Mark Stuhldreher, Interim City Manager and City Treasurer/Finance Director	February 20, 2012	N/A	* On 10/5/15, City Council approved an agreement with Wayne County regarding repayment of the $4.9M sewer charges owed to the county through a millage levy and other resources.
City of River Rouge	N/A (P.A. 72)	December 15, 2009	N/A	* The city was released from its PA 436 obligations on 12/7/15. * S & P's ratings services assigned an investment Grade "A" rating for a recent $5M refunding bond issue that the city undertook.
Royal Oak Township	Robert Burgess	April 21, 2014	October 31, 2017	* The Township Board voted to extend the Consent Agreement Consultant's contract through 3/31/16. A replacement will need to be identified.
Wayne County				* The county indicated it has reached/imposed agreements with all collective bargaining units with the exception of the Circuit Court. The Circuit Court contracts do not expire until 9/2016 and includes 77 members. * On 5/29/15, the Wayne County Circuit Court rendered a decision in favor of the Retirement System resulting in a $49M judgement levy. The county paid $10M of the judgement from available funds and placed $39M on the tax roll. As of 11/9/15, the county collected $29M of the amount levied.
NEUTRAL EVALUATION - MUNICIPALITIES				
Unit of Government	**Financial Review Team Appointed**	**Financial Emergency Declared**	**Date Option Selected**	**Notes**
City of Highland Park	December 2, 2013	January 30, 2014	May 1, 2014	* City officials are working with Wade Trim, Treasury, DEQ, and GLWA/DWSD to develop a plan to implement immediate repairs which are anticipated to increase water pressure. Treasury expects funding the project through continued grants and loans.
OTHER COMMUNITIES				
City of Melvindale * City of Wayne *				
EMERGENCY MANAGER - SCHOOLS				
Unit of Government	**Emergency Manager**	**Appointment Date**	**Target Exit Date**	**Notes**
Detroit Public Schools	Darnell Earley	January 13, 2015	April 2016	* Pupil count declined by 916 students 47,220 in FY 14/15 to 46,304 in FY 15/16. * Sodexo expected to petition for judgment levy for unpaid balance of $26M.

December 15, 2015

Public Act 436 of 2012 Summary

				* Weekly meetings to monitor critical cash, shortfall of approximately $46M for FY16. * ORS delinquencies projected to total $80.8M; total deferred amount due to ORS is projected to be $156.5 at FYE 16.
Highland Park School District	Donald Weatherspoon	April 15, 2015	October 2016	* Pupil count declined by 202 students from 513 in 2014/15 to 311 in 2015/16. Much of the decline reflects the loss of the high school. * Leona Group is interested in long-term arrangement to continue Highland Park Renaissance Academy Pre K-8 School. In the short-term, such an arrangement would end possible district dissolution rumors. * District voters passed the November non-homestead renewal 54% to 46%.
Muskegon Heights School District	Steven Schiller	April 15, 2015	October 2016	* Pupil enrollment declined by 99 students from 906 in 2014/15 to 807 in 2015/2016. * ORS payments continue to go only towards interest payments; principal amount due untouched.
CONSENT AGREEMENT - SCHOOLS				
Unit of Government	**Consultant**	**Appointment Date**	**Target Exit Date**	**Notes**
School District of City of Pontiac	Donald Weatherspoon	October 15, 2013	September 2017	* Pupil count declined by 142 students from 4,369 in 2014/15 to 4,227 in 2015/16. * District expects to place before voters in March 2016 both the non-homestead millage renewal and the 2.87 mill, 5-year sinking fund ballot measure. This is the same date as the Republican Presidential Primary. * Current Financial and Operating Plan shows a negative cash flow in July 2016 if the non-homestead renewal and sinking fund proposals are not passed.
Benton Harbor Schools	Cynthia M. LaGrow	November 18, 2014	November 2016	* Pupil count declined by 301 students from 2,432 in 2014/15 to 2,131 in 2015/16. * Entered into a contract with search firm to find a new superintendent. * Acting superintendent completes his assignment on 1/31/16. * Sodexo and First Student complaints for nonpayment is scheduled for a consolidated settlement conference in Grand Rapids' federal court on 1/5/16.
SCHOOLS WATCH LIST				
Treasury will initiate statutorily-required preliminary reviews of the following school districts after 1/1/16: Hazel Park, Mackinaw City, Flint, Westwood, Mt. Clemens, Lincoln Consolidated, Bridgeport Spaulding, Vanderbilt, Southgate, New Haven, and Clintondale.				

From: Saxton, Thomas (Treasury)
Sent: Tuesday, February 11, 2014 5:44 PM
To: Muchmore, Dennis (GOV)
Cc: Workman, Wayne (TREASURY); Wisniewski, Wendy (GOV)
Subject: RE: Benton Harbor
Attachments: #9 Gov.ppt; [redacted]

Redacted

Redacted Pages 1-9

Emergency Manager Communities

- **Flint**
  - Emergency Manager Darnell Earley - anticipated exit April 8, 2015

Redacted

  - Monitor completion of the Karegnondi Water Authority to resolve cost issues with DWSD
  - Ernst & Young is conducting a financial analysis of the water/sewer system and Hurley Hospital

Redacted

Redacted Pages 11-20

Attachment Redacted as Irrelevant

Attachment Redacted as Irrelevant

From: Workman, Wayne (TREASURY)
Sent: Monday, August 11, 2014 1:36 PM
To: Muchmore, Dennis (GOV); Clinton, Kevin (TREASURY); Clement, Elizabeth (GOV); Wisniewski, Wendy (GOV); Scott, Allison (GOV)
Cc: Saxton, Thomas (Treasury); Stanton, Terry A. (Treasury); Gelisse, Ashley (TREASURY); Baird, Richard (GOV); Dempkowski, Angela (Treasury)
Subject: August 2014 Gov memo and Summary
Attachments: 8-11-14 Gov Memo.docx; [redacted]

All: Attached please find an update of issues and actions regarding distressed local governments and school districts through August 7, 2014. Let me know if you have any questions or need additional information.

Wayne Workman | Deputy State Treasurer
State of Michigan | 430 W. Allegan Street | Lansing, MI 48922

STATE OF MICHIGAN
DEPARTMENT OF TREASURY

RICK SNYDER
GOVERNOR

R. KEVIN CLINTON
STATE TREASURER

DATE: August 11, 2014

TO: Rick Snyder, Governor

FROM: R. Kevin Clinton, Treasurer

SUBJECT: Status of Financially Stressed Local Governments

EMERGENCY MANAGER

Allen Park
Emergency Manager: Joyce Parker
Appointed: October 26, 2012
Anticipated Exit: September 2014

Recent Developments
- The sale of Southfield Lease Properties to Time Equities for $12M is expected to close in August 2014. The purchaser has exercised their right to conduct an environmental review of the property which has delayed the closing.
- The City has requested a $2.7M emergency loan, which will likely be considered by the Emergency Loan Board at an August meeting. If approved, proceeds would be used to pay the delinquent pension obligation. Recent actuarial valuation revealed pension funding for General Employees at 79.22% and Police/Fire at 79.5%.

Significant Actions/Issues
- A ten year, $6.7M Public Safety Millage was approved by voters in August 2013.
- Future OPEB liabilities reduced by $48.8M (33%).
- Litigation was filed by retirees challenging the Emergency Manager's authority to reduce OPEB liabilities. A court date on this matter is pending.

Issues to Resolve before EM Exit
- Complete tender offer and debt refinancing related to the Southfield Lease Properties by September 2014.
- Finalize compliance settlement with SEC.
- Reduce pension liabilities.

Detroit
Emergency Manager: Kevyn Orr
Appointed: March 14, 2013

Anticipated Exit: September 2014

Recent Developments
- Treasury is coordinating with the Governor's Office to implement the new Financial Review Commission, which is required as part of the "Grand Bargain" legislation.
- Participating with City advisors on two contemplated financings: 1) exit financing – DIP 'take out' and 2) DWSD new money and restructuring.

Flint
Emergency Manager: Darnell Earley
Appointed: November 28, 2013
Anticipated Exit: April 2015

Recent Developments
- Overall deficit reduced to $9M in FY 2014.
- The Federal District Court Judge modified the preliminary injunction on June 30, 2014. (six retirees challenged modifications made by the Emergency Manager to retiree healthcare coverage). The City can implement cost saving measures pending the trial outcome. However, if the challenge stands, the City's cost will increase by approximately $5M annually.

Significant Actions/Issues
- The sale of the water pipeline for $3.7M was completed in June 2014. KWA project still moving forward as planned.
- Water Plant placed into full-time service in April 2014, ending contractual relationship with DWSD.
- A $1.1M State appropriation was received to fund front-line public safety positions for FY 2015.
- The Emergency Manager has imposed collective bargaining agreement terms that will save the City $336k annually with long-term projected savings of $4.3M effective July 2014.

Issues to Resolve before EM Exit
- Eliminate annual operating/structural deficit which is projected at $1.7M for FY 2017, and grows to $11.9M during FY 2019 if the City loses the lawsuit over retiree health.

Hamtramck
Emergency Manager: Cathy Square
Appointed: July 1, 2013
Anticipated Exit: October 2014

Recent Developments
- A firm has been hired to conduct the search for a qualified City Manager candidate.

Significant Actions/Issues
- The City requested a $2.1M emergency loan, which was approved by the Emergency Loan Board on June 26, 2014. Proceeds will resolve a $2.1M liability to MERS.
- Retiree healthcare changes were implemented in December 2013 at a cost savings of over $1.8M.

Issues to Resolve before EM Exit
- Retiree healthcare litigation must be resolved.
- Hire a qualified City Manager before exit.
- Annual pension liability is anticipated to increase from $3.5M in FY 2015 to $4.3M in 2019.

Lincoln Park
Emergency Manager: Brad Coulter
Appointed: July 3, 2014
Anticipated Exit: January 2016

Recent Developments
- Brad Coulter appointed as Emergency Manager July 3, 2014.

Significant Actions/Issues
- Police and Fire pension plan is 30% funded. The General Employee plan is 22% funded.
- FY 2013 ended with a General Fund deficit of $89k. In the prior fiscal year, the City had a positive fund balance of $2M.

Issues to Resolve before EM Exit
- Police and fire contracts need to be renegotiated.

RECEIVERSHIP TRANSITION ADVISORY BOARD (RTAB)

Benton Harbor
RTAB Appointed: March 10, 2014
RTAB Members: Cary Vaughn, Bret Witkowski, Marvin Raglon, Sharon Hunt

Recent Developments
- Study initiated to review the cost of ongoing litigation issues.
- FY 2015 budget is balanced.
- The City Commission appointed Mary Donald to the fill the vacant Commission seat. Due to a pending resignation, a second City Commission vacancy will occur in August.
- Language has been filed to recall Mayor Hightower. This would be the third recall attempt against the Mayor. The Berrien County Clerk's Office is investigating whether this recall can legally proceed since the legal status of the previous recall election has not been determined.

Significant Actions/Issues
- Former Department of Public Works Director Darwin Watson appointed City Manager in February 2014.
- General Fund revenues are projected to exceed expenditures by $2.9M for FY 2014.
- A six-year capital improvement plan has been developed and has identified capital needs exceeding $4.8M.
- The City Manager implemented a twelve-month operational plan to guide City operations.

Ecorse
RTAB Appointed: May 1, 2013
RTAB Members: Edward Koryzno, Robert Bovitz, Joyce Parker

Recent Developments
- Chris Olsen offered City Administrator position (pending contract negotiations).
- The RTAB first annual evaluation is underway.
- Plante Moran has suspended their previous letter of termination, contingent on certain conditions. (e.g. begin immediate search for permanent City Administrator, contract with neighboring community or an outside agency to provide HR services to the City).

Significant Actions/Issues
- City Council has repeatedly rejected a CGAP grant which would have saved the City $1M, offsetting the lost tax settlement revenue.
- Pension contributions are anticipated to increase from $1.8M in FY 2015 to $2.4M in FY 2016.
- The RTAB rejected the City's proposed five-year budget in June 2014 due to unrealistic projections. The firing of the City Administrator and the uncertainty of Plante Moran's continued financial services have delayed the completion of a viable five-year budget. The amended budget completion date is unknown.

Pontiac
RTAB Appointed: August 19, 2013
RTAB Members: Edward Koryzno, Louis Schimmel, Keith Sawdon, Robert Burgess

Recent Developments
- General Fund revenues are projected to exceed expenditures by $4M in FY 2014.

Significant Actions/Issues
- In April 2014, the Final Emergency Manager Order was amended to create a Deputy Mayor position. Candidate application deadline was August 1, 2014.
- $6M annual retiree healthcare obligation and related federal litigation must be resolved prior to August 2015, when the Emergency Manager Final Order expires.
- Pontiac Pension Board and City Council approved a proposal to allow an IRS 420 Transfer for payment of retiree healthcare costs; review of the financial impact of this proposal was postponed by the RTAB until August 2014.
- Conclude condemnation litigation and proceed with budgeted $2M demolition of the Phoenix Center.

CONSENT AGREEMENT

Inkster
Date Executed: February 20, 2012
Consultant/Treasury Representative: Mark Stuhldreher
Term of Consent Agreement: N/A

Recent Developments
- A study of the Police Department has been completed and is very critical of the Police Chief and the City Administration.
- The Police Chief resigned in July; Interim Chief appointed August 4, 2014; search firm has been retained to find a permanent chief.
- General Fund revenues are projected to exceed expenditures by $1.5M in FY 2014.

Significant Actions/Issues
- Mark Stuhldreher, City Treasurer, was granted certain Emergency Manager powers in February 2012.
- Richard Marsh was appointed as City Manager in August of 2013.
- The City was awarded a $486k CGAP grant on April 1, 2014 to contract with the Wayne County Sheriff's Department; the City is working with Michigan State Police to augment police staffing (on hold pending hiring a permanent chief).
- The City of Westland was awarded a $347k CGAP grant to consolidate the Inkster Fire Department into the Wayne/Westland Fire Authority on April 1, 2014.

River Rouge
Date Executed: December 15, 2009

Consultant/Treasury Representative: N/A (P.A. 72)
Term of Consent Agreement: N/A

Recent Developments
- General Fund revenues are expected to exceed expenditures by $986k in FY 2014.
- Implemented a reduction in healthcare benefits for employees.

Significant Actions/Issues
- U.S. Steel annual $1M tax settlement payment to the City expires in FY 2015.

Royal Oak Township
Effective Date: April 21, 2014
Consultant/Treasury Representative: Robert Burgess
Term of Consent Agreement: October 31, 2017

Recent Developments
- A consulting firm (UHY) has been hired to assist the Consent Agreement Consultant and the Township in developing a Finance & Operating Plan. The Township is requesting an extension of the deadline to complete the Financial & Operating Plan to September 30, 2014.
- Surplus pension assets of $619k administered by MERS were transferred to the Township. The Office of the Attorney General is reviewing the legal authority regarding the use of these funds for any purpose other than pension expenses.
- An assistant was hired to assist the Consent Agreement Consultant.
- The Township must submit a Corrective Action Plan to address deficiencies identified in its 2013 Audit. On July 30, 2014 the Township submitted a Corrective Action Plan; it is currently under review by LAFD.

Significant Actions/Issues
- The Michigan State Police continues to provide police services to the Township.
- A committee consisting of the Township Supervisor, Consent Agreement Consultant, and one Township Trustee has been appointed to explore contracting police and fire services. The MSP will participate in these negotiations.
- A Deficit Elimination Plan for Police, Fire, and Street Lighting Funds must be submitted.

NEUTRAL EVALUATION

Highland Park

Financial Review Team Appointed: December 2, 2013
Financial Emergency Declared: January 30, 2014
PA 436 Option Selected: May 1, 2014

Recent Developments

- A long-term lease of its 32-acre tree farm in Rochester Hills for $1M was announced by the City.
- The City is discussing the preparation of a RFP to privatize water and sewer system operations.

Significant Actions/Issues

- Ronald Rose, former Dykema Gossett bankruptcy attorney, was appointed as Neutral Evaluator in May 2014.
- The City announced that it has exercised its right under PA 436 to extend the neutral evaluation process another 30 days, ending on August 28, 2014.
- Liabilities total $117.6M, of which some of the major components are: $55.3M is debt, including $20.7M owed to DWSD, $17.7M is pension bonds, and $26.1M is unfunded OPEB liabilities.
- OPEB costs are paid from the General Fund on a pay-as-you-go basis.
- Fifth Third Bank notified the City on September 11, 2013 that "Event of Defaults" have occurred regarding the Letter of Credit held by the bank. The bank terminated the Letter of Credit, transferred $7M in unexpended bond proceeds, and is seeking to capture pledged state revenue sharing.
- The City defaulted on its State emergency loan payment due May 19, 2014. Treasury withheld $101k from State Revenue Sharing on June 30, 2014 to cover the default.

OTHER COMMUNITIES

Melvindale

Significant Actions/Issues

- The General fund deficit for FY 2013 is $1.9M, an increase of $248k from the FY 2012 deficit.
- City's ice arena unrestricted annual deficit for FY 2013 is $1.9M, which is approximately $160k more than what the City projected. It continues to negatively impact the General Fund.
- Treasury representatives will meet with city officials in August to discuss strategies of addressing deficits.
- The City is considering millage proposals for the November ballot. The first is to pay the debt on the ice arena and the other is for street/sidewalk repair.

Taylor

Significant Actions/Issues

- The General Fund has an unrestricted deficit of $2.2M.
- The City made only 47% of its required annual contribution for OPEB. The unfunded liability is $232.7M and continues to grow.
- There are several contingent liabilities that may impact the financial stability of the City including the possible need to subsidize Brownfield Redevelopment bonds of $14.2M.
- A 1996 levy to pay a general obligation bond expires in 2015, potentially resulting in a $6.2M drain per year on the General Fund during FY 2016 and FY 2017.

City of Wayne

Significant Actions/Issues

- Projected General Fund deficits for FY 2014 and beyond.
- Treasury prepared and presented recommendations for the City during April 2014.

Wayne County

Recent Developments

- Warren Evans defeated Robert Ficano with 44% of the vote in the primary election held August 5, 2014.
- The County Finance Director continues to pursue the implementation of the Waste Water Authority by meeting with the affected local units and the attorneys for several of the existing systems.
- The County believes it has sufficient documentation to support the County's ownership of the various waste water systems.

Significant Actions/Issues

- Treasury met with County Finance officials on July 1, 2014 to discuss progress on the Deficit Elimination Plan (DEP). Another meeting is scheduled for August 18, 2014. The County submitted a revised DEP, approved by the County Commission, which removes the changes to retiree healthcare. The loss of the $9.2M in savings will be offset by the $10M anticipated increase in revenue sharing.
- County Treasurer agreed to transfer $150M from the Delinquent Tax Revolving Fund to the General Fund. Of that $150M, $82M has already been transferred and applied to the accumulated deficit, and $44M has been applied to the operating/structural deficit in accordance with the DEP. The additional $24M, which was not part of the DEP, will be used to help reduce the accumulated deficit.
- The elimination of the accumulated deficit is dependent upon the transfer of excess funds held in the Delinquent Tax Revolving Fund and the creation of a Wastewater Authority. The plan to eliminate the operating/structural deficit depends on significant labor costs savings and pension revisions.

- The Treasurer received letters from the law firm of Foster Swift and the Downriver Utility Wastewater Authority on behalf of several communities affected by the Waste Water Authority proposed in the County's DEP. They expressed disagreement with the plan and also questioned the ownership of the assets.

- The County reduced the amount needed to borrow for general operating cash flow purposes from $100M to $75M. The Tax Anticipation note was issued on May 28, 2014 and the proceeds were placed in escrow.
- The County received $25M of its cash flow borrowing of May 28, 2014 upon closing. A second draw in the amount of $25M was approved by Treasury on July 2, 2014 leaving a balance of $25M in escrow. Estimated final release date is expected to be by August 15, 2014.

EMERGENCY MANAGER

Unit of Government	Current Emergency Manager	Initial Appointment Date	Target Exit Date	Notes
City of Allen Park	Joyce Parker	October 26, 2012	September 2014	* Sale of Southfield Lease Properties to Time Equities for $12M expected to close in August 2014. Purchaser exercised right to conduct environmental review which delayed closing. * City requested a $2.7M emergency loan, which will likely be considered by the Emergency Loan Board at an August meeting. If approved, proceeds would be used to pay the delinquent pension obligation.
City of Detroit	Kevyn Orr	March 14, 2013	September 2014	* Treasury coordinating with Governor's Office to implement Financial Review Commission. * Participating with City advisors on two contemplated financings: 1) exit financing – DIP 'take out' and 2) DWSD new money and restructuring.
City of Flint	Darnell Earley	November 28, 2011	April 2015	* Overall deficit reduced to $9M in FY 2014. * Judge modified preliminary injunction re retiree healthcare. City can implement cost saving measures pending trial outcome. If challenge stands, City's cost will increase by approx. $5M annually. * A $1.1M state appropriation received to fund front-line public safety positions for FY 15. * Eliminate annual operating/structural deficit which is projected at $1.7M for FY 17, and grows to $11.9M during FY 19 if City loses lawsuit over retiree health.
City of Hamtramck	Cathy Square	July 1, 2013	October 2014	* Firm hired to conduct search for qualified City Manager candidate. * City requested $2.1M emergency loan which was approved by the Emergency Loan Board. Proceeds will resolve $2.1M liability to MERS.
City of Lincoln Park	Brad Coulter	July 3, 2014	January 2016	* Brad Coulter appointed as EM on July 3, 2014. * Police and Fire pension plan is 30% funded. General Employee plan is 22% funded.

RECEIVERSHIP TRANSITION ADVISORY BOARD (RTAB)

Unit of Government	Board Members	Appointment Date	Target Exit Date	Notes
City of Benton Harbor	Cary Vaughn Bret Witkowski Marvin Raglon Sharon Hunt	March 10, 2014	NA	* FY 2015 budget is balanced. * Former Dept. of Public Works Director, Darwin Watson appointed City Manager in Feb. 2014. * General Fund revenues projected to exceed expenditures by $2.9M for FY 2014.
City of Ecorse	Edward Koryzno Robert Bovitz Joyce Parker	May 1, 2013	NA	* RTAB first annual evaluation is underway. * City Council has repeatedly rejected a CGAP grant, which would have saved the City $1M, offsetting the lost tax settlement revenue. * RTAB rejected City's proposed 5-yr budget due to unrealistic projections.

City of Pontiac	Edward Koryzno Louis Schimmel Keith Sawdon Robert Burgess	August 19, 2013	NA	* General Fund revenues projected to exceed expenditures by $4M in FY 2014. * In April 2014, Final EM Order amended to create Deputy Mayor position (candidate search underway). * Conclude condemnation litigation process and proceed with budgeted $2M demolition of Phoenix Center.

CONSENT AGREEMENT

Unit of Government	Treasury Representative/Consultant	Date Executed	Term of Consent Agreement	Notes
City of Inkster	Mark Stuhldreher, City Treasurer/Finance Director	February 20, 2012	N/A	* A study of the Police Department has been completed and is very critical of the Police Chief and the City Administration. * Police Chief resigned in July; Interim Chief appointed 8/4/14. Search firm retained to find permanent Chief. * General Fund revenues projected to exceed expenditures by $1.5M in FY 2014.
City of River Rouge	N/A (P.A. 72)	December 15, 2009	N/A	* General Fund revenues expected to exceed expenditures by $986k in FY 2014. * U.S. Steel annual $1M tax settlement payment to City expires in FY15.
Royal Oak Township	Robert Burgess	April 21, 2014	October 31, 2017	* Consulting firm hired to assist Consent Agreement Consultant and Township to develop a Finance & Operating Plan. * Surplus pension assets of $619k administered by MERS were transferred to Township. * MSP continues to provide police services to the Township.

NEUTRAL EVALUATION

Unit of Government	Financial Review Team Appointed	Financial Emergency Declared	Date Option Selected	Notes
City of Highland Park	December 2, 2013	January 30, 2014	May 1, 2014	* Ronald Rose, former Dykema Gossett bankruptcy attorney appointed as Neutral Evaluator in May 2014. * Liabilities total $117.6M of which some of major components are: $55.3M is debt (includes $20.7M owed to DWSD), $17.7M is unfunded pension, and $26.1M is unfunded OPEB liabilities. * OPEB costs are paid from General Fund on a pay-as-you-go basis.

OTHER COMMUNITIES

City of Melvindale * City of Taylor * City of Wayne * Wayne County

EMERGENCY MANAGER

Unit of Government	Emergency Manager	Appointment	Target Exit Date	Notes

		Date		
Detroit Public Schools	Jackie Martin	July 15, 2013	January 2015	* Continue to monitor cash flow and budget, E&Y engaged May 2014. * Wayne County schools enhancement millage did not pass; $14M revenue adjustment for FY 2015 budget. * $105M short-term borrowing expected to close end of August/beginning of September. * FY 2014 - 4th budget amendment ($127M) deficit fund balance, amount may exceed $130M. * Aged AP increased to $84M; ORS delinquencies $40-50M. * Developing Exit Strategy.
Highland Park School District	Gregory Weatherspoon	October 16, 2013	April 2015	* 1st day of school 9/2/14, short-term borrowing to fund 8/20/14. * Amended FY 2014 budget results ($433K) deficit, projected FY 2015 budget ($23K) deficit. * Leona's (management company) committed for FY 2015.
Muskegon Heights School District	Gregory Weatherspoon	October 16, 2013	April 2015	* 1st day of school 8/25/14, short-term borrowing to fund 8/20/14. * Building improvements scheduled to be complete 8/15/14; permanent occupancy permits expected week of 8/18. * Amended FY 2014 budget balanced and projected FY 2015 budget ($1k) surplus. * Mosaica's (management company) agreement terminated effective 6/30/14. * ISD managing business office and Access Point contracted as Professional Employer Organization ("PEO," management of HR, employee benefits, etc.), effective 7/1/14. * Business Manager hired week of 7/28.
CONSENT AGREEMENT				
Unit of Government	**Consultant**	**Appointment Date**	**Target Exit Date**	**Notes**
School District of City of Pontiac	Donald Weatherspoon	October 15, 2013	September 2015	* FY 2014 - 2nd budget amendment ($44.6M) deficit fund balance; decrease from ($51.7M). * FY 2015 budget ($39.7M) deficit fund balance. * Compliance/progress with Financial and Operating Plan (December 2013). * Continue to monitor cash flow and enrollment. * Plan for disposal of 19 surplus properties underway.

UNDER FINANCIAL REVIEW				
Unit of Government	**Financial Review Team Appointed**	**Financial Emergency Declared**	**Date Option Selected**	**Notes**
Benton Harbor Schools	June 23, 2014	TBD	TBD	* Review Team report submitted to Governor on 8/1/14. * Short-term borrowing to fund 8/20/14. * $3M short-term Tax Anticipation Note closed July 2014. * District has received two $2M emergency loans.

SCHOOLS WATCH LIST
* Flint Community Schools – Revised DEP submitted on 7/31/14, extending the recently approved DEP by 3 additional years to FY '21; FY '14 budget amendment ($20.4M) deficit fund balance, increased from ($10.4M) in FY '13

From: Storberg, Ann Marie (TREASURY)
Sent: Tuesday, April 28, 2015 5:01 PM
To: Muchmore, Dennis (GOV); Clement, Elizabeth (GOV)
Cc: Wurfel, Sara (GOV); Stanton, Terry A. (Treasury); Gelisse, Ashley (TREASURY); Saxton, Thomas (Treasury); Workman, Wayne (MSHDA); Koryzno, Edward (Treasury); Khouri, Nick (TREASURY); Redford, James (GOV); Bedan, Morgan (GOV); Sampson, Jeremy (TREASURY); Wisniewski, Wendy (GOV); Lukasik, Liz (GOV); Breslin, Brian (GOV); Harden, Carolyn (GOV); Byrne, Randall (Treasury); Headen, Frederick (Treasury); Rospond, Laurie (GOV); Stoken, Laura (GOV)
Subject: City of Flint EM'S EXIT LETTER
Attachments: Ambrose Exit Ltr.pdf

Dennis & Beth,

Please find attached the Exit Letter from EM Ambrose that was sent to the Governor this afternoon.

Ann M. Storberg
Senior Advisor to State Treasurer
Michigan Department of Treasury
Office (517) 373-8638
Cell [redacted]

From: Storberg, Ann Marie (TREASURY)
Sent: Tuesday, April 28, 2015 4:13 PM
To: Muchmore, Dennis (GOV); Clement, Elizabeth (GOV)
Cc: Wurfel, Sara (GOV); Stanton, Terry A. (Treasury); Gelisse, Ashley (TREASURY); Saxton, Thomas (Treasury); Workman, Wayne (MSHDA); Koryzno, Edward (Treasury); Khouri, Nick (TREASURY); Redford, James (GOV); Bedan, Morgan (GOV); Sampson, Jeremy (TREASURY); Wisniewski, Wendy (GOV); Lukasik, Liz (GOV); Breslin, Brian (GOV); Harden, Carolyn (GOV); Byrne, Randall (Treasury); Headen, Frederick (Treasury); Rospond, Laurie (GOV); Stoken, Laura (GOV)
Subject: City of Flint EM'S FINAL ORDER

Dennis & Beth,

Please find attached the City of Flint EM's Final Order. The EM's exit letter is expected to be sent to the Governor's office shortly. I have not heard that Jerry's final exit letter has been revised significantly from the draft I sent over on Friday. I will send the final letter upon receipt.

Thank you.

Ann M. Storberg
Senior Advisor to State Treasurer
Michigan Department of Treasury
Office (517) 373-8638
Cell [redacted]

From: Storberg, Ann Marie (TREASURY)
Sent: Tuesday, April 28, 2015 2:21 PM
To: Muchmore, Dennis (GOV); Clement, Elizabeth (GOV)
Cc: Wurfel, Sara (GOV); Stanton, Terry A. (Treasury); Gelisse, Ashley (TREASURY); Saxton, Thomas (Treasury); Workman,

Wayne (MSHDA); Koryzno, Edward (Treasury); Khouri, Nick (TREASURY); Redford, James (GOV); Bedan, Morgan (GOV); Sampson, Jeremy (TREASURY); Wisniewski, Wendy (GOV); Lukasik, Liz (GOV); Breslin, Brian (GOV); Harden, Carolyn (GOV); Byrne, Randall (Treasury); Headen, Frederick (Treasury); Rospond, Laurie (GOV); Stoken, Laura (GOV)
Subject: City of Flint EM Transition Plan for TODAY & TOMORROW - Materials and Communication Plan

Dennis & Beth,

PLEASE NOTE REVISIONS TO DATES FROM MY PREVIOUS EMAIL (DATES HAVE MOVED UP BY ONE DAY). SEE REVISED COMMS PLAN ATTACHED.

With the exception of the change in date, the following events outlined below are unchanged from my email sent out this past Friday.

The proposed schedule for today (April 28th) and tomorrow (April 29th) – items listed in order of occurrence:

1. Today – City of Flint's Emergency Manager (EM) Jerry Ambrose issues letter to Governor declaring the financial emergency in the city has been rectified. He will also recommend that a Receivership Transition Advisory Board (RTAB) be appointed in the city.

2. On April 29th, EM Jerry Ambrose issues final order *[this document has been revised from the previous draft sent last week – I will distribute final version of the EM's final order as soon as it is available]* outlining duties of the mayor, city council and soon-to-be-appointed RTAB, effective immediately. This needs a time stamp, either through the Clerk or by transmitting it in an email. Jerry to notify Treasury of issuance.

3. ONLY AFTER NOTIFICATION OF FINAL ORDER BEING ISSUED - Governor's Office issues termination letter to Jerry Ambrose. A copy of the letter is attached. Transmittal of signed letter by email to include a time stamp.

4. AFTER CONFIRMATION OF TERMINATION LETTER BEING SENT - Governor's Appointments Office transmits appointment letter for RTAB. A copy of the letter is attached.

Summary of Governor's Transition Advisory Board Appointment Letter –

The Governor's letter appointing the RTAB contains the following requirements: enforcement of the requirements contained in the EM's final order; recommendation of modifications or termination of the EM's final order; formal evaluation of the City's financial and operational progress and sharing of that information with city officials, residents and stakeholders. The letter also contains conditions which must be satisfied before receivership is waived. These are implementing the Financial Officials Association best practices; implement charter amendments consistent with applicable model charters, and completion of financial and managerial training by city officials.

Pursuant to the updated Communication Plan, a press avail is scheduled for 1:30 pm on Wednesday, April 29th.

Please do not hesitate to let me know if you have any questions. Thank you.

Ann Storberg
Senior Advisor to State Treasurer
Michigan Department of Treasury
430 West Allegan Street
Lansing, MI 48922
Office (517) 373-6638
Cell [redacted]
Storberga@michigan.gov
NOTICE: *This message is intended for the named recipient(s) only and may contain confidential, privileged, or private information exempt from disclosure under Michigan law. If you have received this message in error, do not forward, share, save or duplicate it. Please reply and notify me of the error in transmission and then delete the message. Thank you..*

CITY OF FLINT

OFFICE OF THE EMERGENCY MANAGER

Gerald Ambrose
Emergency Manager

April 28, 2015

Honorable Rick Snyder
Governor of Michigan
111 South Capitol Avenue
Lansing, MI 48909

Dear Governor Snyder:

The City of Flint has been in a state of receivership since your declaration of a financial emergency in November 2011. Since that time a number of substantial changes have been implemented and I feel that the financial emergency has been sufficiently addressed. I feel it is appropriate to relinquish my position as Emergency Manager (EM) at this time.

As you are aware, I was appointed Emergency Manager on January 13, 2015, under the authority of PA 436 of 2012. I am the fourth EM to serve the City of Flint; my predecessors were Michael K. Brown (PA 4 and PA 436), Edward Kurtz (PA 72 and PA 436) and Darnell Earley (PA 436). Each EM took major steps toward rectifying the financial emergency. These steps included implementing budgetary and financial best practices, restructuring the City departmental organization, implementing new means and levels of service provision, and preparing the City for long term stability.

Addressing the Financial Emergency:

At the time of placement into state receivership, the City of Flint was a city in financial crisis, characterized by accumulated deficits in the General Fund and Water Fund, marginal cash flow, and unsustainable legacy costs. At the conclusion of FY12, the fiscal year in which an Emergency Manager was appointed, the City's General Fund deficit stood at $19.1 million; its Water Fund had a deficit of $8.8 million; and cash flow was $13 million, or less than one month's expenses. Unfunded OPEB liabilities were more that $850 million.

Addressing these issues and putting Flint back onto a path to sustain financial solvency has been difficult for taxpayers, employees, retirees, and those utilizing city services. Taxes and fees have been raised, including a voter approved six mill special levy for police and fire; a special assessment for street lighting; waste collection was changed to a fee for service from a millage rate; and increases in utility rates to among the highest in the state. Services have been reduced to marginal levels (including public

safety), as the workforce and employee compensation has shrunk by more than 20%. And, retirees have seen their cost of retiree health care increase.

As a result, much progress has been made:

- The deficits in the General Fund and Water Fund have been addressed. The Water Fund is now solvent, although not at the level indicated as adequate; and the remaining $7 million General Fund deficit will be eliminated by June 30, 2015, with a loan authorized by the Emergency Loan Board. City wide cash flow is now more than $67 million.
- New ordinances addressing the achievement and maintenance of financial sustainability have been enacted by the City Council, with support of the Mayor. These ordinances include the requirement for creation and maintenance of a strategic plan; requirement for creation and maintenance of a biennial budget and five year financial projections; establishment of a fund balance reserve, including establishment of a budget stabilization fund; establishment of a requirement to begin funding of OPEB liabilities; and an update of the City's purchasing ordinance.
- Long term liability costs have been reduced significantly. $850 million in OPEB liabilities have been reduced to $240 million, and new employees are given a contribution towards future health care costs at retirement instead of the promise of retiree health care. Current retirees now pay a significant amount towards their health care. Multipliers for remaining employees in defined benefit programs have been reduced, and new employees are enrolled in a hybrid pension plan, which has less long term liability for the City. The Flint Employees Retirement System has been dissolved, with pension administration now handled by the Municipal Employees Retirement System.
- The structure of the City organization has been changed significantly. A new City Administrator has been hired, selected on the basis of professional expertise, and with expanded control over daily activities of the City. The workforce has been reduced by more than 20%, and City operations have been reorganized into four program areas. Waste collection and demolition is no longer being done internally, 911 operations will be transferred to the County effective July 1, 2015, and the City-funded 68th District Court is expected to become part of the County- funded 67th District Court in January, 2016. The purchase of water is now planned to come from the Karegondi Water Authority instead of the Detroit Water and Sewerage Department. Collective bargaining contracts have also been revised; increasing flexibility for management and setting the stage for permanent reductions in legacy costs. Partnerships have been established to improve the level of parks maintenance. Senior Centers are now run by independent non-profit organizations, with reduced assistance from the City; and the City golf courses have been leased to private operators.
- The City has put into place a plan for long term stabilization and future development. A new Master Plan (the first since the 1960's) has been adopted, a new Capital Improvement Plan has been completed, and a new framework for a Blight Elimination Plan has been developed. A new zoning ordinance is well on its way to completion. Each of these major planning pieces significantly engaged members of the community and the final products were approved by the Flint City Council, with the support of the Mayor.

- A Blue Ribbon Committee on Governance was established by EM Earley in 2014. The committee recommended a number of Charter revisions and recommended the election of a Charter Review Committee. In November 2014 the voters in Flint approved several revisions to the current Charter and also approved establishing a Charter Review Commission, the members of which will be elected in May 2015. The Commission will consider whether to maintain the current Strong Mayor form of governance or to propose a new Council-Manager format.
- A formal assessment of the values of both Hurley Hospital and the City's utility system have been completed; and concluded that no change in ownership status would be beneficial at this time.

Continuing Challenges:

Significant work has been accomplished to resolve the conditions which put the City of Flint into State receivership. However, there also still exist several major challenges which will require continued work on the part of the City leaders:

- Retiree health care continues to be a significant concern as the City still faces a federal lawsuit over its decision to change (but not eliminate) health care for current retirees. While the City is currently operating under a judge's order which allows modification of the City's historical level of health care for retirees, a loss could have an impact of more than $5 million annually.
- The five year revenue projections still identify a structural deficit. Annual costs for wages and fringes will continue to rise at an approximate 2.4% rate. There is not a comparable increase in projected revenue, which is closer to 1%. While it may be possible to continue the low level of services that Flint now provides for a short while, even that level will be in jeopardy without a long term sustainable new source of revenue. The low level of services that Flint currently provides is not at the level which will help the City to become an attractive place to live, work, study, and play.
- Aging water and sewer systems designed to serve twice as many customers as the number now using the systems have resulted in water and sewer rates that are among the highest in the state. This is another factor impeding the City's ability to attract and retain businesses and residents. There needs to be a concerted effort to reduce rates by as much as 50%, but that cannot even be contemplated without the commitment of financial assistance from the state and federal governments. While the decision to join with Genesee County in the creation of the KWA will result in costs for purchasing water increasing at a rate less than historically paid to the previous supplier, it will not be sufficient to lower costs.
- Continuing voter support for special millages financing public safety is a concern. In 2012 voters approved a 6 mill property tax levy for police and fire, bringing Flint's total level to within 1 mill of its maximum 20 mill limit. This millage, plus one for 2 mills approved some time ago, are expiring in 2017, and without renewal, the resulting level of public safety services, even with the current level of greatly appreciated State Police support, would be unworkable. This was recently confirmed by an evaluation of the organization and staffing for both the Police and Fire departments. The evaluations found both departments are understaffed, but the understaffing situation is significantly more acute in the Police Department, where it was noted that comparable cities have on average 100 more officers on the street than Flint does.

- Equally important to providing State support in the form of Michigan State Police has been the financial commitment by the State to fund the City's lock up at a cost of more than $2.5 million annually – without which there would be no lock-up. Both FPD and MSP have noted that the opening of the City's 72-hour lock-up has been a key component in the reduction in crime.

Emergency Manager's Recommendation:

Section 22(1) of P.A. 436 of 2012, the Local Financial Stability and Choice Act, provides that if the Emergency Manager determines that the financial emergency has been rectified, he or she is required to inform you and the State Treasurer. Based on the examples presented above, I am prepared to say that I have determined the financial emergency in the City of Flint has been rectified. In addition, as required by Section 21(1) of the Act, a two-year budget has been implemented and all bargaining unit contracts have been settled.

Although the financial emergency has been resolved, I recommend the appointment of a Receivership Transition Advisory Board (RTAB) as allowed by Section 23 of the Act. I believe it is critical that the RTAB oversee and provide guidance to the City as they address the continuing challenges facing the City of Flint and complete transition back to full local control.

The path to sustainable financial solvency for the City of Flint will be very difficult, but doable. The new financial policies and practices, and the new organizational structure, are designed to assist City leaders in achieving this goal. Achieving the goal will allow City leaders to become a positive force in leading the City to become an attractive place to live, work, study, and play. I applaud the efforts of the Mayor and Council members who have worked actively and positively to effectuate these changes and are committed to carrying them into the future.

If, however, the new policies, practices, and organizational changes are ignored in favor of returning to the historic ways of doing business, it is not likely the City will succeed over the long term. The focus of City leaders will then likely once again return to confronting financial insolvency.

I have greatly appreciated the opportunity to have been of service to the City of Flint and to the State of Michigan.

Sincerely,

Gerald Ambrose
Emergency Manager
City of Flint

Cc: Nick A. Khouri, State Treasurer

From: Lasher, Geralyn (DHHS)
Sent: Tuesday, October 13, 2015 7:56 PM
To: Wisniewski, Wendy (GOV)
Cc: Lyon, Nick (DHHS)
Subject: Fwd: Draft Action Plan
Attachments: MDHHS Action Plan Flint EBL.docx; ATT00001.htm

Wendy--the attached doc might be useful for the conversation tomorrow. It is the MDHHS action plan for Flint. I thought you might want this as an attachment for the appointment.

Thanks--g

Michigan Department of Community Health (MDHHS) Flint Water Action Plan

Action	Local Lead	MDHHS Lead	Tasks
Filter/Water Distribution	Tamara Brickley (Genesee County Health Department-GCHD)	Sheryl Thompson, MDHHS	- Coordination of distribution (GCHD) - Identify at-risk sub-groups (GCHD) - Tracking filters- uniform registry held by GCHD - Ordering filter replacements (MDHHS)
Blood Testing	Tony LaRocco (GCHD) Possible partners: - Hurley - Great Flint Health Coalition - MIHP - LHD - Schools	Dr. Eden Wells/ Nancy Peeler (CLPPP)	- Test all o Students 0-16 o Priorities: ▪ 3 schools ▪ 2 zip codes ▪ ages 0-15 - Convene meeting with GCHD and all potential partners (MDHHS) o Partner with schools- information about testing sites options distributed through school districts to parents o Partner with Great Flint Health Coalition-network to develop testing sites and information about testing to healthcare providers o Partner with Hurley/McClaren/Genesys o Partner with MIHP/Home Visiting Program - Confirm that the state lab has capacity to handle increase in tests- CONFRIMED
Case Management Follow Up	Tony LaRocco (GCHD)	Eden Wells/ Nancy Peeler (CLPPP)	- Identification of all current positives- confirmatory testing for > 5 mcg/dl (as of April 2014) - Maintain registry of all tests performed (-/+) - Follow-up all cases >5 mcg/dl with the CLPP Case Management protocol
Elevated Blood Level Investigations(all > 5 mcg/dl)	Dawn Hallwood (GCHD)	Linda Dykema	- Secure financial resources necessary to support environmental health response - Follow-up CLPPP to see if immediate funds available - Recommendation to contract with Lead Investigation company thru SEMHA-

			licensed investigators
Communications	Hilda McShane (GCHD)	Geralyn Lasher	- Daily MDHHS and GCHD phone calls (3PM) - Provide provider education- links sent for Governor's site to GCHD 10/12 - Provide public education - Provide risk education - Provide links with lead prevention information to Flint

From: Stoken, Laura (GOV)
Sent: Thursday, April 09, 2015 3:57 PM
To: Pleyte, Beth (Treasury); Cousineau, Sara (Treasury); Dempkowski, Angela (Treasury); Clayton, Stacie (GOV)
Cc: Wisniewski, Wendy (GOV)
Subject: RE: Meeting: Flint Pastors Warn They'll Go To Court To Get City Off Flint River Water

Thank you all, sending appointment now

From: Pleyte, Beth (Treasury)
Sent: Thursday, April 09, 2015 3:57 PM
To: Stoken, Laura (GOV); Cousineau, Sara (Treasury); Dempkowski, Angela (Treasury); Clayton, Stacie (GOV)
Cc: Wisniewski, Wendy (GOV)
Subject: RE: Meeting: Flint Pastors Warn They'll Go To Court To Get City Off Flint River Water

Tom can do it.

From: Stoken, Laura (GOV)
Sent: Thursday, April 09, 2015 3:55 PM
To: Pleyte, Beth (Treasury); Cousineau, Sara (Treasury); Dempkowski, Angela (Treasury); Clayton, Stacie (GOV)
Cc: Wisniewski, Wendy (GOV)
Subject: RE: Meeting: Flint Pastors Warn They'll Go To Court To Get City Off Flint River Water

Beth and Sara,

Is there any way you can make 11 am on the 14th work? Otherwise Sara, you may want to ask Ashley if this meeting can go into the next week.

Thanks,

Laura

From: Pleyte, Beth (Treasury)
Sent: Thursday, April 09, 2015 3:54 PM
To: Stoken, Laura (GOV); Cousineau, Sara (Treasury); Dempkowski, Angela (Treasury); Clayton, Stacie (GOV)
Cc: Wisniewski, Wendy (GOV)
Subject: RE: Meeting: Flint Pastors Warn They'll Go To Court To Get City Off Flint River Water

Tom can do 2-3 on the 16th.

From: Stoken, Laura (GOV)
Sent: Thursday, April 09, 2015 3:22 PM
To: Cousineau, Sara (Treasury); Pleyte, Beth (Treasury); Dempkowski, Angela (Treasury); Clayton, Stacie (GOV)
Cc: Wisniewski, Wendy (GOV)
Subject: Meeting: Flint Pastors Warn They'll Go To Court To Get City Off Flint River Water

Hi Team,

Per the below e-mail, I need to schedule a meeting for early next week to continue this discussion. Please let me know if your person is available on any of the following dates/times: Stacie, I can have EC dial HH to join the meeting.

Tuesday, April 14 anytime between 10-12
Thursday, April 15 from 8-9 or 2-3

Attendees:
EC/DM/HH
Wayne Workman
Tom Saxton
Ashley Gelisse

Please advise.

Thank you,

Laura Stoken on behalf of Wendy Wisniewski
Administrative Services
Executive Office of the Governor, Rick Snyder
517 241 5588

From: Gelisse, Ashley (TREASURY)
Sent: Thursday, April 09, 2015 2:58 PM
To: Workman, Wayne (TREASURY); Muchmore, Dennis (GOV)
Cc: Saxton, Thomas (Treasury); Clement, Elizabeth (GOV); Hollins, Harvey (GOV); Cousineau, Sara (Treasury); Pleyte, Beth (Treasury); Wisniewski, Wendy (GOV); Stoken, Laura (GOV)
Subject: RE: Flint Pastors Warn They'll Go To Court To Get City Off Flint River Water

Wayne and I discussed this further. I think it would be good if this group could meet early next week to have another discussion on Flint.

The purpose of the meeting would be to discuss and finalize Flint RTAB members, and also to discuss the potential ramifications of Rep. Kildee's recommendation that the state forgive Flint's $22M water loan: http://www.mlive.com/news/flint/index.ssf/2015/04/kildee_asks_feds_about_forgive.html

If you agree, perhaps Wendy (or Laura, in her absence) and Beth can help us find some time. Thanks much.

Ashley

From: Workman, Wayne (TREASURY)
Sent: Wednesday, April 08, 2015 6:40 PM
To: Muchmore, Dennis (GOV)
Cc: Saxton, Thomas (Treasury); Stanton, Terry A. (Treasury); Gelisse, Ashley (TREASURY); Clement, Elizabeth (GOV); Hollins, Harvey (GOV)
Subject: Re: Flint Pastors Warn They'll Go To Court To Get City Off Flint River Water

It is timely to figure that out, because what they is not affordable and they are ignoring the new improvements announced today.

Sent from my iPad

On Apr 8, 2015, at 5:27 PM, "Muchmore, Dennis (GOV)" <muchmored@michigan.gov> wrote:

> Why not, we haven't anything else to do except spend our time chasing our tail. This issue isn't going to go away until we do some serious comms work in the city.
>
> ---
>
> **From:** Workman, Wayne (TREASURY)
> **Sent:** Wednesday, April 08, 2015 5:13 PM
> **To:** Saxton, Thomas (Treasury); Stanton, Terry A. (Treasury); Gelisse, Ashley (TREASURY); Muchmore, Dennis (GOV); Clement, Elizabeth (GOV)
> **Subject:** Fwd: Flint Pastors Warn They'll Go To Court To Get City Off Flint River Water
>
> FYI
>
> Sent from my iPhone
>
> Begin forwarded message:
>
> > **From:** "Koryzno, Edward (Treasury)" <KoryznoE@michigan.gov>
> > **Date:** April 8, 2015 at 4:35:47 PM EDT
> > **To:** "Workman, Wayne (TREASURY)" <WorkmanW@michigan.gov>, "Gelisse, Ashley (TREASURY)" <GelisseA@michigan.gov>
> > **Subject: FW: Flint Pastors Warn They'll Go To Court To Get City Off Flint River Water**
> >
> > FYI
> >
> > <image001.jpg> Edward B. Koryzno, Jr. | Director - Bureau of Local Government Services
> > State of Michigan | 430 W. Allegan Street, 3rd Floor | Lansing, MI 48922
> > (517) 373-4415 | (517) 373-0633 (fax)
> > KoryznoE@michigan.gov
> >
> > Think Green! Don't print this e-mail unless you need to.
> >
> > *CONFIDENTIALITY NOTICE: This e-mail, and any attachments, is for the sole use of the intended recipient(s) and may contain information that is confidential and protected from disclosure under the law. Any unauthorized review, use, disclosure, or distribution is prohibited. If you are not the intended recipient, please contact the sender by reply e-mail, and delete/destroy all copies of the original message and attachments.*
> > *Thank you*
>
> ---
>
> **From:** Widigan, Robert (TREASURY)
> **Sent:** Wednesday, April 08, 2015 4:12 PM
> **To:** Koryzno, Edward (Treasury); Byrne, Randall (Treasury); Cline, Richard (Treasury); Vandegrift, Drew (TREASURY)

Subject: Flint Pastors Warn They'll Go To Court To Get City Off Flint River Water
Importance: Low

FYI – http://videos.mlive.com/mlive/2015/04/flint_pastors_warn_theyll_go_t.html

Robert Widigan | Office of Fiscal Responsibility
State of Michigan | Department of Treasury
430 W. Allegan Street | Lansing, MI 48922
Office (517) 335-2130 | Cell [redacted]
WidiganR@michigan.gov

From: Workman, Wayne (TREASURY)
Sent: Tuesday, December 09, 2014 12:40 PM
To: Muchmore, Dennis (GOV); Clinton, Kevin (TREASURY); Clement, Elizabeth (GOV); Wisniewski, Wendy (GOV); Scott, Allison (GOV)
Cc: Saxton, Thomas (Treasury); Stanton, Terry A. (Treasury); Gelisse, Ashley (TREASURY); Baird, Richard (GOV); Dempkowski, Angela (Treasury)
Subject: December 2014 Gov Memo and Summary
Attachments: December Governor's Memo V.docx; December436Summary.docx

All: Attached please find an update of issues and actions regarding distressed local governments and school districts through November 2014. Let me know if you have any questions or need additional information.

Wayne Workman | Deputy State Treasurer
State of Michigan | 430 W. Allegan Street | Lansing, MI 48922

STATE OF MICHIGAN
DEPARTMENT OF TREASURY

RICK SNYDER
GOVERNOR

R. KEVIN CLINTON
STATE TREASURER

DATE: December 9, 2014

TO: Rick Snyder, Governor

FROM: R. Kevin Clinton, Treasurer

SUBJECT: Status of Financially Stressed Local Governments

EMERGENCY MANAGER

Flint
Emergency Manager: Darnell Earley
Appointed: November 28, 2013
Anticipated Exit: April 2015

Recent Developments

- Two City Council seats will be vacant as of January 1, 2015 due to the members being elected to higher offices. A committee consisting of the Mayor and City Council is working with the Emergency Manager to review interested applicants for the vacant City Council positions.
- City officials are attempting to increase the City's income tax rate, which Treasury supports and must be approved by the legislature. State Representative Stanley is the lead on this initiative. Should the legislature approve the increase, the City will place this question on the November 2015 ballot.
- Six Charter amendments and a general Charter revision question were on the November 4, 2014 ballot. The following proposals passed:
    - Proposal 1 – Triggers a full review of the charter. A nine-member Charter Review Commission will be elected in May 2015.
    - Proposal 2 – Reduces the number of mayoral staff appointments from no more than ten to no more than five.
    - Proposal 3 – Adds a Charter amendment to require budgetary best practices.
- Three finalists were selected for the City Administrator position. Background and reference checks are being conducted on the preferred candidate now, with a goal to bring the person on board in February 2015.
- City officials met last month with the DEQ, and as a result of that meeting, prepared an operational plan to reduce the formation of disinfection by-products. They have exceeded the standard which is primarily the result of using water from a different source, namely the Flint River. This is anticipated to be mitigated once the City begins using Lake Huron water from the Karagondi pipeline. A DEQ violation notice will go out next week which will require the City to issue a public notice. The violation is expected to continue for a while because it takes time to resolve this problem.

Significant Actions/Issues

- The City has contacted the Michigan Health Endowment Fund at MDCH to determine if grant funds are available to assist citizens who are unable to pay their water/sewer bills.

- The accumulated deficit for FY 2013 was $12.9M; the City reduced the deficit by $3.9M to $9M in FY 2014 (unaudited).
- A $1.1M State appropriation was received to fund front-line public safety positions for FY 2015.
- The Genesee County 911 Consortium approved the City of Flint's return to the county-wide system by July 1, 2015. This will result in approximately $1M in annual savings to the City. Currently, the City spends $2.4M annually to subsidize its own 911 operations.
- A comprehensive public safety study, being prepared by ICMA, is due by year end.

Issues to Resolve before EM Exit

- Eliminate annual operating/structural deficit, which is projected at $1.7M for FY 2017 and grows to $11.9M by FY 2019 if the City loses the lawsuit over retiree healthcare. If the City loses this lawsuit, it will permanently add $5M annually to the cost of retiree healthcare. The City's current budget does not assume this additional $5M potential expense.

Hamtramck

Emergency Manager: Cathy Square
Appointed: July 1, 2013
Anticipated Exit: December 18, 2014

Recent Developments

- The City ended FY 2014 with an anticipated General Fund balance of $800,000.
- The City has made an employment offer to their preferred City Manager candidate. Their anticipated start date is mid-December.

Significant Actions/Issues

- Both the Public Works Director and the Income Tax Director have been terminated for misfeasance; a replacement Public Works Director has been hired, while the Income Tax Office has been outsourced to a private third-party.
- A complaint was filed in federal court by Hamtramck retirees over changes to healthcare benefits in October 2014.
- The City closed on its emergency loan on September 23, 2014, which was approved by the Emergency Loan Board on June 26, 2014. Proceeds resolved a $2.1M liability to MERS.
- The annual pension liability is anticipated to increase from $3.5M in FY 2015 to $4.3M in FY 2019. This resulted from the closing of certain pension plans and the MERS policy of accelerating the actuarial required contribution for closed plans.
- Emergency Manager Square is establishing a combined City Treasurer/Deputy City Manager position.

Issues to Resolve before EM Exit

- Retiree healthcare litigation.
- Finalize five-year budget.

Lincoln Park

Emergency Manager: Brad Coulter

Appointed: July 3, 2014
Anticipated Exit: January 2016

Recent Developments
- The Fire Chief resigned effective November 26, 2014.
- Emergency Manager Brad Coulter issued an EM Order restoring 50% of City Council's salaries effective December 1, 2014.
- A fire collective bargaining agreement has been proposed which will reduce overtime and the minimum manpower required on duty.
- The Emergency Manager has prepared two EM Orders. The first would amend the City Charter to close the current police and fire pension plan and transfer the assets to a new 345 pension system plan while the second would provide the millage necessary to fund a PA 345 pension plan. Both requests will require voter approval.

Significant Actions/Issues
- SAFEbuilt was selected to perform building inspections for the City. Prior to this, inspections were not completed on a timely basis.
- The police and fire pension plan is 30% funded. The general employee plan is 22% funded.
- An EM Order to charge $60 for each vehicle towed by the City will result in additional revenue of $100,000 per year.
- A Financial and Operating Plan was submitted to the State Treasurer on August 22, 2014. The Plan's proposal included 1) Fire Department restructuring - $1M annual savings, 2) OPEB plan reform or elimination - $3.2M+ for duration of fiscal emergency, 3) CBA changes affecting unused sick and vacation buy-backs, average final compensation, resulting in $100K+ in annual savings, 4) health plan changes - $150K annual savings, and 5) outsource Building Department - $75K annual savings.
- FY 2013 ended with a General Fund accumulated deficit of $89K. It is anticipated the City will end FY 2014 with a $700K General Fund deficit.

Issues to Resolve before EM Exit
- Police and fire contracts need to be renegotiated.
- Pension and OPEB funding levels.

FINANCIAL REVIEW COMMISSION (FRC)

Detroit

Emergency Manager: Kevyn Orr
Appointed: March 14, 2013
Anticipated Exit: December 2014

Recent Developments
- The City emerged from bankruptcy on November 7, 2014 as Federal Judge Steven Rhodes gave his oral approval of the City's Plan of Adjustment. On November 19, 2014 the Michigan Settlement Administration Authority found that the necessary statutory requirements have been met in order to release the $194M in State funds that were pledged as part of the Grand Bargain.

- On December 8, 2014, Kevyn Orr entered his final Emergency Manager Order and 2-year budget. He also transmitted a letter to the Governor and Treasurer recommending that receivership under PA 436 end on the effective date of the City's Plan of Adjustment. Mr. Orr's tenure as Emergency Manager would end on this date as well (as of this writing, the effective date is expected to be December 10, 2014.
- PA 181 of 2014 requires that a Financial Review Commission be established to help ensure ongoing fiscal stability in the City and compliance with the Plan of Adjustment. This body will have broad authority to review the City's fiscal and operational decisions for a number of years to come.

Significant Actions/Issues

- Emergency Manager Kevyn Orr is expected to issue his final order and 2-year budget in early December. From there, the City will technically be released from receivership, but will remain under the review of the Financial Review Commission (FRC). Staff is being recruited for the FRC.

RECEIVERSHIP TRANSITION ADVISORY BOARD (RTAB)

Allen Park

RTAB Appointed: September 26, 2014

RTAB Members: Suzanne Schafer, Joyce Parker, Fredrick Frank, Karen Barann

Recent Developments

- The first meeting of the RTAB was held on October 21, 2014.
- Discussions with the City of Ecorse are being held regarding fire consolidation.
- The City is proceeding to restructure the bond debt of the Southfield Lease Properties through the use of a Tax Exempt Bond Voluntary Closing Agreement. The City will submit a proposed agreement to the IRS and pay a penalty of $200,000. The City intends to issue the Closing Agreement by March 2015.

Significant Actions/Issues

- Emergency Manager Joyce Parker exited on September 25, 2014.
- Litigation was filed by retirees challenging the Emergency Manager's authority to reduce OPEB liabilities. A motion for summary disposition is pending but was stayed by the judge through the end of the Detroit bankruptcy. No date has been set to hear this motion.
- A $2.6M emergency loan was approved by the Emergency Loan Board on September 23, 2014. The proceeds were used to pay a delinquent pension obligation of the same amount.
- A compliance settlement with the SEC was finalized on November 6, 2014 related to bonds that financed the failed movie studio project.
- Now that the Emergency Manager has exited, a five-year financial forecast and Capital Improvements Plan must be developed by December 15, 2014.
- City Hall will be relocating to a temporary facility in 2015 until a decision is made on whether to purchase an existing building or to construct a new facility. Before the City can temporarily relocate, internet connectivity and VOIP phone system issues in the temporary building need to be resolved.

Benton Harbor
RTAB Appointed: March 10, 2014
RTAB Members: Bret Witkowski, Marvin Raglon, Sharon Hunt

Recent Developments
- FY 2014 audited General Fund revenues exceed expenditures by $1.2M.
- The City's audit is complete and will be presented to the RTAB in January 2015.
- The RTAB affirmed the appointment of C.F. Jones for the vacant 2nd Ward Commission seat. Mr. Jones was sworn in at the November 3, 2014 City Commission meeting.

Significant Actions/Issues
- The City submitted a $4.8M Capital Improvements Plan (CIP) which was approved by the RTAB on September 24, 2014.
- The City Manager implemented a rolling five-year Financial and Operating Plan to guide the City. The plan was approved by the RTAB on November 25, 2014.
- A litigation study was recently completed by UHY which will assist the City in improving its process of managing legal and litigation issues.
- Lawsuit filed against the City and former Emergency Manager Saunders by former Public Safety Director alleging he was dismissed for complaining to the State. Case evaluation took place on November 19, 2014, and is set at $250,000.

Ecorse
RTAB Appointed: May 1, 2013
RTAB Members: Edward Koryzno, Robert Bovitz, Joyce Parker

Recent Developments
- The City has appointed Wayne O'Neal as Interim City Administrator. The RTAB approved the appointment on November 18, 2014. The City has contracted with the Michigan Municipal League (MML) to complete a full-time City Administrator search; a candidate is expected in 90-120 days.
- The RTAB Annual Evaluation took place at the November 18, 2014 meeting and will be forwarded to the Governor. The evaluation was not favorable and the Board does not recommend removal of RTAB oversight at this time.
- Plante Moran has tendered their intent to separate from the City as of January 1, 2015. The ability of the RTAB to monitor the finances of the City will be jeopardized if a qualified replacement is not hired.

Significant Actions/Issues
- City Council repeatedly rejected a CGAP grant which would have saved the City $1M; offsetting the lost tax settlement revenue.
- Pension contributions are anticipated to increase from $1.8M in FY 2015 to $2.4M in FY 2016 because of a MERS recalculation of closed funds.
- The State has approved $750K in State Revolving Funds for a sanitary sewer project.
- The RTAB rejected the City's proposed five-year budget in June 2014 due to unrealistic projections. The amended budget completion date is unknown.

Pontiac
RTAB Appointed: August 19, 2013
RTAB Members: Edward Koryzno, Louis Schimmel, Keith Sawdon, Robert Burgess

Recent Developments
- The City of Pontiac Retired Employees Association v. City of Pontiac lawsuit in the United States District Court was recently reassigned from Judge Lawrence P. Zatkoff to Judge Avern Cohn. The City of Pontiac and the Retired Employees Association are participating in facilitation.
- In April 2014, the Final EM Order was amended to create a Deputy Mayor position. The field of candidates has been narrowed to three, and a finalist will be selected by mid-December.
- Oakland County Circuit Court Judge Michael Warren dismissed the City's condemnation lawsuit involving the Phoenix Center because the City failed to include compensation for the lien placed on the property. The City is preparing an appeal of the decision to the U.S. Sixth Circuit Court of Appeals. Information has also come to light that suggests the condition of the Phoenix Center is not as bad as was officially reported. The Department of Treasury is investigating this issue.
- The first Annual RTAB Evaluation for the City is in the process of being scheduled.

Significant Actions/Issues
- Accumulated General Fund balance for FY 2014 is approximately $4M.
- The RTAB is currently reviewing the City's proposed FY 2016 budget, which will be the City's first adopted budget since the two-year budget recommended by the Emergency Manager prior to exit.
- General Fund is structurally balanced in FY 2015 but expenditures are projected to exceed revenues by $360K due to deferred projects from FY 2014.
- The City Charter Commission has completed a draft of a new City Charter, which is under review by the Attorney General's Office. Any Charter changes will ultimately be subject to a vote of the electorate. A possible election date has yet to be determined.
- The City Administrator has informed the RTAB that additional financial training for the City Council is needed.

CONSENT AGREEMENT

Inkster
Date Executed: February 20, 2012
Consultant/Treasury Representative: Mark Stuhldreher
Term of Consent Agreement: N/A

Significant Actions/Issues
- A class action lawsuit over water rates was filed against the City on October 20, 2014 alleging water rates are not just and reasonable.
- General Fund revenues are projected to exceed expenditures by $1.5M in FY 2014.
- The Police Chief resigned in July and an Interim Chief was appointed. A search firm is being retained to find a permanent chief.

- A GASB Actuarial report indicated that the City has reduced its OPEB liability by 73% between July 1, 2012 and July 1, 2014; from $27M to $7M.
    - As of January 1, 2014, no additional participants could enroll in the City's healthcare plans at retirement. This includes future and existing retirees. The City provides participants with a monthly stipend that is used to purchase healthcare elsewhere. The stipend for a one-person household pre-Medicare is $500 per month; $200 per month if Medicare eligible. The stipend for a two-person household pre-Medicare is $1,000 per month; $400 per month if Medicare eligible.

River Rouge
Date Executed: December 15, 2009
Consultant/Treasury Representative: N/A (P.A. 72)
Term of Consent Agreement: N/A

Recent Developments
- A reduction in healthcare benefits for active employees and retirees was implemented on November 1, 2014. The City is currently working to determine the estimated annual savings.
- The City has reached a tentative collective bargaining agreement with the police patrol union. Treasury is reviewing the terms of the proposed agreement.

Significant Actions/Issues
- U.S. Steel annual $1M tax settlement payment to the City expires in FY 2015.
- General Fund revenues are expected to exceed expenditures by $986K in FY 2014.

Royal Oak Township
Effective Date: April 21, 2014
Consultant/Treasury Representative: Robert Burgess

Recent Developments
- The Township's Financial and Operating Plan was approved by the State Treasurer on November 26, 2014.
- The Township's 2015 budget development process is complete and an approved budget was submitted to the State Treasurer for approval on December 1, 2014.
- The Township submitted a required report to Treasury on November 17, 2014 that identifies how each of the findings documented by the Review Team will be resolved. Another report was submitted identifying how each finding in the past two annual audits will be resolved.

Significant Actions/Issues
- The Township has approved a new contract for waste disposal services. A 10% cost reduction will be achieved under this new agreement.
- The Michigan State Police continues to provide police services to the Township.
- A Deficit Elimination Plan that is required for police, fire, and street lighting funds to address a total deficit of $547.6K was originally due by August 23, 2014. The Township's proposed Financial and Operating Plan states that the Township will develop

and submit the Deficit Elimination Plan within 90 days of approval of the Financial and Operating Plan.

- On July 30, 2014 the Township submitted a Corrective Action Plan to address deficiencies identified in its FY 2013 Audit. Local Audit and Finance Division is monitoring the Township's implementation of this plan.
- Surplus pension assets of $619K administered by MERS were transferred to the Township. The Attorney General's Office recommended that these funds may only be used for the purpose of pension expenses. The Township included in its Financial and Operating Plan that they will strongly consider returning the $619K to MERS and no future requests will be made to MERS during the life of the Township's financial emergency. The Financial and Operating Plan was adopted on October 14, 2014 by the Township Board. The plan was transmitted to the State Treasurer for review and approved on November 26, 2014.
- The Bureau of Construction Codes ordered the Township Building Inspector to inspect and issue a report regarding conditions at the Township's Recreation Center. The report was ordered when Treasury contacted the Bureau of Construction Codes after receiving a complaint from a Township Parks Commissioner regarding possible health and safety violations at the Recreation Center. The report remains under review by the Bureau of Construction Codes.

NEUTRAL EVALUATION

Highland Park

Financial Review Team Appointed: December 2, 2013
Financial Emergency Declared: January 30, 2014
PA 436 Option Selected: Neutral Evaluation

Recent Developments

- The City selected Tetra-Tech to prepare a water and sewer rate study.
- Two finalists for City Administrator were selected for a second interview. The interviews were held on December 4, 2014.
- Huron Consulting Group is being retained to write the RFP to solicit a vendor to operate and maintain the City water and sewer system.
- BenStaff has been hired by the City to make recommendations to reduce health care costs.

Significant Actions/Issues

- Ronald Rose has contracted with the City to facilitate the provisions of the Emergency Loan Agreement.
- The Emergency Loan Board approved the Emergency Loan Agreement and a $3M emergency loan on September 23, 2014. The emergency loan closed on September 24, 2014.
- Liabilities total $117.6M - some of the major components are: $55.3M debt (including $20.7M owed to DWSD), $17.7M pension bonds, and $26.1M unfunded OPEB liabilities.
- Summary of the Plan of Adjustment for the City of Highland Park adopted on August 28, 2014.

- Fifth Third Bank has finalized an agreement and settled for 50 cents on the dollar for outstanding debt.
- By June 15, 2015 Highland Park, as required by terms of the emergency loan, must have a third party operator for its water/sewer systems.
- After the selection of this third-party operator, DWSD and Highland Park will negotiate a long-term settlement for outstanding water and sewer debt.
- Work to reduce retiree healthcare benefit cost has begun.
- An emergency loan of $11.7M, with restructuring of $4.8M in existing loans, will be used to refund $2.7M in Fiscal Stabilization Bonds, $5.2M in Financial Recovery Bonds, and $3.6M in State Revolving Fund Bonds.

OTHER COMMUNITIES

Melvindale

Recent Developments

- The City requested approval to issue $2.24M in tax anticipation notes, which matures no later than September 1, 2015. Treasury approved the borrowing on November 13, 2014.

Significant Actions/Issues

- The General Fund deficit for FY 2013 is $1.9M, an increase of $248K from the FY 2012 deficit.
- The unrestricted annual deficit for the city-owned ice arena in FY 2013 is $1.9M, which is approximately $160K more than what the City projected. It continues to negatively impact the General Fund.
- The Department issued a conditional approval of the City's Deficit Elimination Plan. The City is required to submit monthly financial reports to demonstrate adherence to the plan.
- The City Council approved placing two millage proposals on the November ballot. The first was a 2.07 millage levy to pay the debt on the ice arena. This proposal was soundly defeated with 66% of the vote. The second proposal was a 7.08 millage levy for street/sidewalk repair. This passed with 55% of the vote.

Taylor

Significant Actions/Issues

- The General Fund has an unrestricted deficit of $2.2M for FY 2013.
- The City made only 47% of its required annual contribution for OPEB. The unfunded liability is $232.7M and continues to grow.
- There are several contingent liabilities that may impact the financial stability of the City, including the possible need to subsidize Brownfield Redevelopment Bonds of $14.2M.
- A 1996 levy to pay a general obligation bond expires in 2015, potentially resulting in a $6.2M drain per year on the General Fund during FY 2016 and FY 2017.

City of Wayne

Recent Developments

- Citizens renewed a 1 mill levy for police and fire on November 4, 2014. The City of Westland has officially ended discussions to form a fire authority between the Cities of Westland, Wayne, and Inkster. Executive-level instability in the City of Wayne was stated as the primary reason for this decision.

Significant Actions/Issues
- Projected General Fund deficits for FY 2014 and beyond.
- The City is discussing a May 2015 ballot proposal that would seek voter approval for additional millage.
- The positions of Finance Director, Personnel Director, Chief of Police, and Parks and Recreation Director are currently vacant.
- David Murphy was appointed Interim City Manager on October 7, 2014.

Wayne County

Recent Developments
- Treasury staff met with the County Executive Transition Team to have a general discussion regarding what the team sees as critical issues.
- The Finance Director has indicated that short-term borrowing may not be necessary for FY 2015. However, the most recent cash flow statement does not support this conclusion.
- Cash reserves reached its lowest point in August 2014 with pooled cash falling to approximately $73M (average balance is $170M). This includes proceeds from a short term borrowing of $75M.
- In a monthly status letter from the Director of Labor Relations, the Director continues to indicate that negotiations with all bargaining units have stalled.

Significant Actions/Issues
- Warren Evans was elected as Wayne County Executive on November 4, 2014. Mr. Evans replaces Robert Ficano.
- The Finance Director anticipates the accumulated deficit for FY 2014, will be approximately $60M. The reduction from $159M is mainly due to the transfer of funds from the Delinquent Tax Revolving Fund to the General Fund.
- The preliminary results of the County's actuarial report indicate a drop in OPEB liability of approximately $409M. This reduction is a result of the City choosing less expensive plans and implementing cost sharing. The participants are paying a larger share of the cost. This does not include any savings opportunity resulting from a proposed change to retiree healthcare.
- The County is working to resolve a disagreement with the Mental Health Authority over services provided to jail inmates. The County currently pays for this service but believes it falls under the purview of the Authority.
- The County submitted a revised Deficit Elimination Plan (DEP), approved by the County Commission, which removes the changes to retiree healthcare. The loss of the $9.2M in savings will be offset by the $10M anticipated increase in revenue sharing. The County Treasurer agreed to transfer $150M from the Delinquent Tax Revolving Fund to the General Fund. Of that $150M, $82M has already been transferred and applied to the accumulated deficit, and $44M has been applied to the operating/structural deficit in

accordance with the DEP. The additional $24M, which was not part of the DEP, will be used to help reduce the accumulated deficit.

- Approval of the County's DEP is on hold until the new Wayne County Executive takes office. The County will be required to submit an updated DEP to include the unaudited numbers for FY 2014.

EMERGENCY MANAGER

Unit of Government	Current Emergency Manager	Initial Appointment Date	Target Exit Date	Notes
City of Flint	Darnell Earley	November 28, 2011	April 2015	* A $1.1M state appropriation received to fund front-line public safety positions for FY 15. * Accumulated deficit for FY 14 was $12.9M; City reduced deficit by $3.9M to $9M in FY 14 (unaudited).
City of Hamtramck	Cathy Square	July 1, 2013	December 18, 2014	* Complaint filed in federal court by Hamtramck retirees over changes to healthcare benefits. * City closed on its emergency loan. Proceeds resolved a $2.1M liability to MERS.
City of Lincoln Park	Brad Coulter	July 3, 2014	January 2016	* EM Order issued restoring 50% of City Council's salaries effective December 1, 2014. * Financial & Operating Plan submitted in August. * Police and Fire pension plan is 30% funded. General Employee plan is 22% funded.

FINANCIAL REVIEW COMMISSION (FRC)

Unit of Government	Current Emergency Manager	Initial Appointment Date	Target Exit Date	
City of Detroit	Kevyn Orr	March 14, 2013	December 2014	* MSAA released the $194M in State Funds that were pledged as part of the Grand Bargain. * In September, the ELB approved exit financing. This included the approval of four bond deals that, taken together, are with up to $1.1B. All bonds have been approved by City Council. * Financial Review Commission established to ensure ongoing fiscal stability in the City.

RECEIVERSHIP TRANSITION ADVISORY BOARD (RTAB)

Unit of Government	Board Members	Appointment Date	Target Exit Date	Notes
City of Allen Park	Suzanne Schafer Joyce Parker Fredrick Frank Karen Barann	September 26, 2014	NA	* EM exited on 9/25/14 and RTAB appointed. * $2.6M emergency loan closed on 9/23/14. Proceeds to pay delinquent pension obligation. * Litigation filed by retirees challenging EM authority to reduce OPEB liabilities. * Compliance settlement with the SEC finalized on 11/6/14 related to bonds that financed the failed movie studio project.
City of Benton Harbor	Bret Witkowski Marvin Raglon Sharon Hunt	March 10, 2014	NA	* City submitted $4.8M CIP which was approved by RTAB on 9/24/14. * City Manager implemented a 12 month operational plan to guide City operations. * Litigation study was completed which will assist the City in improving its process of managing legal and litigation issues.
City of Ecorse	Edward Koryzno Robert Bovitz Joyce Parker	May 1, 2013	NA	* Pension contributions anticipated to increase from $1.8M in FY 15 to $2.4M in FY 16. * RTAB annual evaluation completed on 11/18/14.

City of Pontiac	Edward Koryzno Louis Schimmel Keith Sawdon Robert Burgess	August 19, 2013	NA	* City Retired Employees Association v. Pontiac lawsuit in US District Court recently reassigned at Judge's request. Both parties are participating in facilitation. * Oakland County Circuit Court dismissed City's condemnation lawsuit involving the Phoenix Center. * Accumulated GF balance for FY 14 is approximately $4M.
CONSENT AGREEMENT				
Unit of Government	**Treasury Representative/Consultant**	**Date Executed**	**Term of Consent Agreement**	**Notes**
City of Inkster	Mark Stuhldreher, City Treasurer/Finance Director	February 20, 2012	N/A	* General Fund revenues projected to exceed expenditures by $1.5M in FY 14. * Class action lawsuit over water rates was filed against the City in October 2014.
City of River Rouge	N/A (P.A. 72)	December 15, 2009	N/A	* General Fund revenues expected to exceed expenditures by $986k in FY 14. * Township Board adopted a Financial & Operating Plan in November 2014. * Reduction in healthcare benefits for active employees and retirees was implemented on 11/1/14.
Royal Oak Township	Robert Burgess	April 21, 2014	October 31, 2017	* Financial & Operating Plan approved by State Treasurer on 11/26/14. * 2015 Budget submitted to State Treasurer for approval on 12/1/14. * Surplus pension assets of $619K administered by MERS transferred to Township.
NEUTRAL EVALUATION				
Unit of Government	**Financial Review Team Appointed**	**Financial Emergency Declared**	**Date Option Selected**	**Notes**
City of Highland Park	December 2, 2013	January 30, 2014	May 1, 2014	* Ron Rose contracted with City to facilitation provisions of Emergency Loan Agreement. * Emergency Loan closed on 9/24/14. * City selected Tetra-Tech to prepare a water and sewer rate study
OTHER COMMUNITIES				
City of Melvindale * City of Taylor * City of Wayne * Wayne County				
EMERGENCY MANAGER				
Unit of Government	**Emergency Manager**	**Appointment Date**	**Target Exit Date**	**Notes**

Detroit Public Schools	Jackie Martin	July 15, 2013	January 2015	* FY14 accumulated deficit of ($170M), increase from ($93M) in FY13. * Critical cash flow shortfall of approximately $67M for FY15. * ORS delinquencies $25M, near-term repayment will disrupt services provided by critical vendors. * DPS requested extension of DEP submittal to MDE to 12/17/14. * E&Y continues to work with District on FY15 Budget and cash flow. * Developing exit strategy for Jack Martin – term expires 1/15/15.
Highland Park School District	Gregory Weatherspoon	October 16, 2013	April 2015	* FY14 accumulated deficit of ($410K), decrease from ($620K) in FY13. * Current year budget is 'balanced' however, significant cash flow issues persist. * Working with LARA on building improvements; temporary occupancy permits expire 1/15. * Review of Finance & Operating Plan for former district underway.
Muskegon Heights School District	Gregory Weatherspoon	October 16, 2013	April 2015	* FY 14 accumulated deficit of ($666K), primarily due to transfer of deficit from capital projects fund. * Closing out transition to ISD from Mosaica, will recover funds for FY 14 deficit. * Working with LARA on building improvements; all but one permit granted, expected by 12/30/14. * Review of Finance & Operating Plan for former district underway.
CONSENT AGREEMENT				
Unit of Government	**Consultant**	**Appointment Date**	**Target Exit Date**	**Notes**
School District of City of Pontiac	Donald Weatherspoon	October 15, 2013	September 2015	* FY 14 accumulated deficit of ($39M), decrease from ($52M) in FY13. * Draft FY 15 1st budget amendment ($26M) deficit fund balance at end of FY 15. * Exploring opportunity for sinking fund and UTGO debt to refinance 2006 QZAB.
Benton Harbor Schools	Cynthia M. LaGrow	November 18, 2014	November 30, 2016	* FY14 accumulated deficit of ($15.1M), slight decrease from ($15.5M). * 11/25: All-hands meeting with District, MDE, ISD, Consent Agreement Consultant to discuss consent agreement roles and expectations. * Near-term goals: recruit a Chief Financial Officer; negotiate CBAs * Anticipate Financial and Operating Plan/ DEP to be completed in January
SCHOOLS WATCH LIST				
* Flint Community Schools – District submitted DEP to MDE on 11/25, eliminates $21M deficit in FY21; Cash is extremely tight, may require state aid advance in near future to make payroll.				

From: Workman, Wayne (TREASURY)
Sent: Monday, March 23, 2015 1:24 PM
To: Scott, Allison (GOV); Muchmore, Dennis (GOV); Roberts, John (DTMB)
Cc: Allard, Claire (GOV); Clinton, Kevin (TREASURY); Saxton, Thomas (Treasury); Storberg, Ann Marie (TREASURY); Gelisse, Ashley (TREASURY); Wisniewski, Wendy (GOV); Dempkowski, Angela (Treasury); Koryzno, Edward (Treasury)
Subject: FW: Local Government Update to State Treasurer/March 2015
Attachments: Gov Memo March Final.docx

Allison, Attached is the periodic update on distressed local governments. Please pass on to the Governor as appropriate. This will be the basis for our Local Government briefing March 30. Please call with any questions. Wayne

STATE OF MICHIGAN
DEPARTMENT OF TREASURY

RICK SNYDER
GOVERNOR

R. KEVIN CLINTON
STATE TREASURER

DATE: March 23, 2015

TO: Rick Snyder, Governor

FROM: R. Kevin Clinton, Treasurer

SUBJECT: Status of Financially Stressed Local Governments

EMERGENCY MANAGER

Flint
Emergency Manager: Gerald Ambrose
Appointed: January 13, 2015
Anticipated Exit: April 2015

Recent Developments

- The city was awarded $2M through the Financially Distressed Cities, Villages, and Townships Grant Program. These funds will be used to enhance the city's water system through improved waste management, leak detection, and pipe assessments.
- An EM Order is being prepared that will restructure its SRF loans. This would free up approximately $2.2M allowing the city to further improve its water system.
- The City of Flint had informed residents that it is in violation of the Clean Water Standards Act, after unsafe levels of trihalomethanes (TTHM, a disinfectant by-product) were found in the water. Recent testing by the Michigan Department of Environmental Quality (MDEQ) Testing Lab showed that the total TTHM levels for the month of February are well within the Environmental Protection Agency (EPA) guidelines for safe water. However, because EPA regulations require that the four month average for all testing sites be within certain guidelines, the city is still considered to be non-compliant by the MDEQ. Monthly testing will be ongoing, and is being conducted by several parties.
- The city hired Veolia to provide an analysis of the water system, including recommended improvements, and associated costs. Recommendations included water plant improvements, distribution system improvements, new policies and procedures, and better communication with customers. On March 19, 2015, the report was presented to the Flint Water Advisory Committee, but the presentation broke down due to citizen unrest. An International City/County Management Association (ICMA) comprehensive public safety study has been completed, and was presented to the City Council on January 22, 2015. Several recommendations for both police and fire are currently being reviewed. Of the 16 major recommendations for public safety, the following four are most crucial:

    - Establish more aggressive protocols for responding to service demands from the public.

- Equip a minimum of one marked patrol car with an automated external defibrillator (AED) and an automatic license plate reader, and equip every car with e-ticket readers and printers.
- Develop a robust in-service training program.
- Establish and publish a clear multi-year strategic plan that includes specific performance goals and objectives for all units.

Significant Actions/Issues

- The General Fund accumulated deficit for FY 2014 was $9M. In FY 2013, the General Fund had an accumulated deficit of $12.9M. Noted reductions included $5.6M from Parks & Recreation, 2.6M from Community Development, 1.8M from Public Safety, and $1.7 from Building Inspections.
- If the city loses the lawsuit over retiree healthcare, the budget does not assume this potential additional $5M to $6M expense, which will grow at a rate equal to the general rise in healthcare costs.

Lincoln Park

Emergency Manager: Brad Coulter
Appointed: July 3, 2014
Anticipated Exit: January 2016

Recent Developments

- The city was awarded $143.5K through the Financially Distressed Cities, Villages, and Townships Grant Program. These funds will be used to enhance public safety through updated technology.
- A fire union collective bargaining agreement has been approved. The estimated annual cost savings is approximately $500K by reducing overtime and paid leave.
- A Firefighters and Police Officers Retirement Act proposal has been placed on the May 2015 ballot. If approved by voters this will raise an additional 6 mills, or $3M, for fire and police pension funding and retiree healthcare.
- Poor actuarial advice has lead retiree health care in the city to be underfunded. EM Coulter has proposed changing retiree contracts to replace cost of city-provided health insurance with a stipend for retirees to purchase their own health coverage. The EM's plan would offer a single retiree roughly $150/month, a couple could receive $350/month, with a family cap set at $425/month. This change would reduce retiree healthcare costs from $4.1M to 600K annually.
- The EM submitted his proposed changes to City Council in March; and they did not act within the statutory deadline. The Treasurer's approval will be needed before the plan can be implemented. It is anticipated that the changes would be implemented in June or July of 2015.
- FY 2014 ended with a General Fund accumulated deficit of $736K out of a total budget of $21M. This is a significant increase from the FY 2013 accumulated deficit of $89K. Noted areas of increased expenditures within the governmental funds included Public Safety by $1.1M, Public Works by $700K, and Culture and Recreation by $600K.

Significant Actions/Issues

- The police and fire pension plan is 30% funded. The general employee pension plan is 22% funded. The aforementioned Firefighters and Police Officer Retirement Act ballot proposal attempts to address the pension funding shortfall.

Issues to Resolve before EM Exit

- Police collective bargaining agreements must be finalized.
- Increase and stabilize pension and other post-employment benefits (OPEB) funding levels.

FINANCIAL REVIEW COMMISSION (FRC)

Detroit

FRC Created: November 12, 2014
FRC Members: Bill Martin, Brenda Jones, Darrell Burks, John Roberts, Kevin Clinton, Lorron James, Mike Duggan, Stacy Fox, Tony Saunders

Recent Developments

- The City of Detroit held its first statutorily-required Revenue Estimating Conference on February 20, 2015. The conference principals, Jay Wortley of Treasury, John Hill of the City of Detroit, and George Fulton of the University of Michigan, approved the consensus revenues as presented. The principals agreed that the revenue estimates were conservative.
- At the FRC's February 23, 2015 meeting, the FRC approved, and referred to the newly formed Finance and Enterprise Resource subcommittee for further review, the city's revenue estimates that were presented at the aforementioned Revenue Estimating Conference. The city will be incorporating the revenue estimates into its Four-Year Financial and Operating Plan (Plan) that will be presented to the FRC at its March 23, 2015 meeting for the Commission's review. The FRC also approved the city's debt service requirements report and several operational contracts.
- Treasury hired Ron Rose as the Executive Director (ED) for the Office of the FRC within the Department. His start date was March 2, 2015. Treasury is in the process of filling other key staff positions and has engaged the financial consulting services of UHY. Treasury has also engaged Martha Kopacz from Phoenix Management Services. Ms. Kopacz and her team acted as independent financial experts for Judge Rhodes in the city's Chapter 9 bankruptcy proceedings. Among other duties, the consultants will provide assistance in reviewing and analyzing the Plan for the FRC.

Significant Actions/Issues

- The city will be submitting its Four-Year Financial and Operating Plan to the FRC on March 23, 2015 for review, with FRC action expected on April 20, 2015. The city's Plan will encompass the second year (FY16) of Emergency Manager Orr's two-year budget and use this as its base year with no changes, plus three years (FY17, FY18, and FY19).
- Ensuring that the Plan is based on sound assumptions and that the city's operational budgets and actual spending conform to the Plan will be one of the FRC's most significant tasks.

RECEIVERSHIP TRANSITION ADVISORY BOARD (RTAB)

Hamtramck

RTAB Appointed: December 18, 2014
RTAB Members: Deborah Roberts, Mark Stema, Cathy Square, Karen Young

Recent Developments

- The city was awarded $622K through the Financially Distressed Cities, Villages, and Townships Grant Program. These funds will be used to complete a property reappraisal which will provide updated and accurate assessing records, upgrade City Hall security, and enhance public safety through improved street lighting.
- The Police Chief resigned on March 11, 2015. Lieutenant Ann Moise was appointed Acting Police Chief.
- Deputy City Manager/Treasurer John Gabor start date was February 2, 2015.

Significant Actions/Issues

- A complaint was filed in the federal court by Hamtramck retirees over changes to healthcare benefits in October 2014. The potential exposure to the city is currently unknown, but the city is confident that the benefits in question were improperly offered and were rightfully terminated.
- The annual pension liability is anticipated to increase from $3.5M in FY 2015 to $4.3M in FY 2019. This increase is a result of closing certain pension plans and the Michigan Employee's Retirement System (MERS) policy of accelerating the required contribution for closed plans. These increases were included in Emergency Manager Square's two-year budget.

Allen Park

RTAB Appointed: September 26, 2014
RTAB Members: Suzanne Schafer, Joyce Parker, Fredrick Frank, Karen Barann

Recent Developments

- The City Council voted on January 27, 2015 to suspend City Administrator Karen Folks. This vote was taken despite two Emergency Manager Orders that prohibit termination until October 2015 and establish a process for termination. The City Administrator and City Council negotiated a separation agreement which was approved by the RTAB on March 12, 2015. The RTAB also approved the City Council's appointment of the Finance Director as Interim City Administrator. A search firm will be hired to begin the process of selecting a new City Administrator.
- The city was expecting to issue a bond tender offer beginning in March to reduce outstanding debt. However, the tender offer has been delayed due to the uncertainty between the City Council and City Administrator. A timeline to complete the bond tender process will be developed by the various parties in late March 2015.

Significant Actions/Issues

- Litigation was filed by retirees challenging the Emergency Manager's authority to reduce other post-employment benefits (OPEB) liabilities. A motion for summary disposition is pending. No date has been set to hear this motion.
- City Hall will be relocating to a temporary facility in May 2015. The present facility is in poor condition.

Benton Harbor

RTAB Appointed: March 10, 2014

RTAB Members: Larry Steckelberg, Bret Witkowski, Marvin Raglon, Sharon Hunt

Recent Developments

- The city was awarded $910K through the Financially Distressed Cities, Villages, and Townships Grant Program. These funds will be used to enhance the water system through water main replacements and fire hydrant repairs, and to complete a property reappraisal which will provide updated and accurate assessing records. Additionally, the city will provide community enhancement through blight management and sidewalk replacement.
- On February 2, 2015, the City Commission unanimously approved a one-year contract extension for City Manager Darwin Watson.

Significant Actions/Issues

- On January 20, 2015, the City Commission passed a resolution adopting a fund balance policy consistent with Government Finance Officers Association (GFOA) Best Practices. The RTAB approved the resolution on January 28, 2015.
- FY 2014 audited General Fund revenues exceed expenditures by $1M, out of a total budget of $6.1M.

Ecorse

RTAB Appointed: May 1, 2013

RTAB Members: Edward Koryzno, Robert Bovitz, Joyce Parker

Recent Developments

- The city was awarded $350K through the Financially Distressed Cities, Villages, and Townships Grant Program. These funds will be used to enhance public safety through improved street lighting.
- The city signed a contract with UHY to provide part-time financial services until a permanent solution can be found. The RTAB approved the contract on January 13, 2015.
- The City Council cancelled the contracted City Administrator search with the Michigan Municipal League (MML) and appointed Wayne O'Neal as full-time City Administrator. On February 10, 2015, the RTAB approved the City's resolution appointing Mr. O'Neal.
- The city continues to have trouble attracting qualified candidates, and filling higher level administrative positions.

Significant Actions/Issues

- The RTAB's Annual Evaluation for the Governor was not favorable, citing a lack of local financial literacy, political infighting, and an inability to develop a balanced multi-year budget. For these reasons, the Board did not recommend removal of RTAB oversight at this time.

- Municipal Employee's Retiree System (MERS) pension contributions are anticipated to increase from $1.8M in FY 2015 to $2.4M in FY 2016 because of accelerated funding for closed plans.
- The city has been unable to balance their five-year budget. Previous budgets project deficit spending in FY 2016, and exhaustion of all resources in FY 2017. To avoid this eventuality, significant expense reductions will be necessary in upcoming fiscal years. However, an action plan to reduce expenses is not forthcoming from the city.

Pontiac

RTAB Appointed: August 19, 2013

RTAB Members: Edward Koryzno, Louis Schimmel, Keith Sawdon, Robert Burgess

Recent Developments

- The city was awarded $125K through the Financially Distressed Cities, Villages, and Townships Grant Program. These funds will be used for community enhancement through blight management.
- In April 2014, the Final Emergency Manager Order was amended to create a Deputy Mayor position. A suitable candidate was not found through a Michigan Municipal League (MML) search. A new search firm has been hired to recruit a Deputy Mayor as part of the transition back to Home Rule.
- Per the audit, the General Fund's accumulated fund balance for FY 2014 is approximately $5M out of a total budget of $27M.
- The City Charter Revision Commission submitted a proposed Charter by the February 10, 2015 deadline and the proposed Charter will be on the May 2015 ballot.

Significant Actions/Issues

- The General Fund is structurally balanced in FY 2015 but expenditures are projected to exceed revenues by $360K due to deferred projects from FY 2014.
- Oakland County Circuit Court Judge Michael Warren dismissed the city's condemnation lawsuit involving the Phoenix Center because the city failed to include compensation for the lien placed on the property. The city is preparing an appeal of the decision to the U.S. Sixth Circuit Court of Appeals.
- The City of Pontiac Retired Employees Association v. City of Pontiac lawsuit in the United States District Court was reassigned from Judge Lawrence P. Zatkoff to Judge Avern Cohn. The lawsuit challenges former Emergency Manager Schimmel's elimination of retiree healthcare and replacement with an annual stipend. The General Employees Retirement System (GERS) Pension Fund is significantly overfunded and the parties are exploring options to use the overfunded portion to fund retiree healthcare.
- On March 17, the Michigan Court of Appeals reversed and remanded for trial a previous lower court dismissal of a previous 2013 suit which challenged the EM ordered nonpayment of $3.9 million into a VEBA trust for the fiscal year ending 2012. This appellate order is not a judgment against the city, rather it allows the previously dismissed lawsuit to proceed. The actual liability of the city will be determined either by a future settlement or by a final determination of the Oakland County Circuit Court.
- The GERS Board proposal was submitted to the court on January 30, 2015.

CONSENT AGREEMENT

Inkster
Date Executed: February 20, 2012
Consent Agreement Consultant: Mark Stuhldreher

Recent Developments
- The city was awarded $855K through the Financially Distressed Cities, Villages, and Townships Grant Program. These funds will be used to complete a property reappraisal to provide updated and accurate assessing records, enhance the water system through fire hydrant repairs, and enhancing public safety through the creation of a multi-jurisdictional narcotics team, police officer training, deployment of an additional police officer, providing a backup power source, and updating technology.

Significant Actions/Issues
- The FY 2014 General Fund accumulated deficit is $767K out of a total budget of $11M.

River Rouge
Date Executed: December 15, 2009
Consent Agreement Consultant: N/A (P.A. 72)

Recent Developments
- The city was awarded $592K through the Financially Distressed Cities, Villages, and Townships Grant Program. These funds will be used to enhance public safety through improved street lighting, along with infrastructure replacements to City Hall.
- Deborah Hayes-Price has been promoted to Chief of Police to replace former Police Chief Jeffrey Harris who retired in January.

Significant Actions/Issues
- U.S. Steel annual $1M tax settlement payment to the city has expired.
- General Fund revenues exceeded expenditures by $885K in FY 2014 and the accumulated fund balance was $1.9M.
- A reduction in healthcare benefits for active employees and retirees was implemented on November 1, 2014. The city estimates an annual savings of $400K.

Royal Oak Township
Effective Date: April 21, 2014
Consent Agreement Consultant: Robert Burgess

Recent Developments
- The township was awarded $274K through the Financially Distressed Cities, Villages, and Townships Grant Program. These funds will be used to enhance public safety through improved street lighting and increased police services.
- The State Treasurer rejected a decision by the Township Board to extend the contract with the current township attorney at a cost that was twice the amount of the lowest bidder. The Consent Agreement Consultant, Robert Burgess, issued an order requiring the township to extend a contract for legal services to the lowest bidder, Giarmarco, Mullins & Horton, P.C. This is one example of the difficulty the Consent Agreement

Consultant has encountered in his efforts to have the Supervisor and Township Board comply with provisions of the Consent Agreement.
- The State Treasurer approved an amendment to the Fire Services Contract with the City of Ferndale on March 11, 2015. This amendment is projected to reduce annual costs to the township by $4K thru the end of 2015.

Significant Actions/Issues
- The Michigan State Police continues to provide police services to the township. The Department of Treasury and the Michigan State Police continue to work with the township and are reviewing a proposal from the City of Hazel Park to provide police services to the township.
- The State Treasurer approved the township's 2015 budget on December 16, 2014, with the requirement that the township work with Treasury to implement additional budget amendments to improve its overall effectiveness. No additional actions have occurred to implement these additional budget amendments as the township was without the services of a financial consultant from the time of budget adoption through March 1, 2015.
- The township currently has an aging accounts payable in excess of $200K.

NEUTRAL EVALUATION

Highland Park

Financial Review Team Appointed: December 2, 2013
Financial Emergency Declared: January 30, 2014
PA 436 Option Selected: Neutral Evaluation

Recent Developments
- The city was awarded $2M through the Financially Distressed Cities, Villages, and Townships Grant Program. These funds will be used to enhance the city's water system through meter replacement, leak detection, and system repairs.
- Cathy Square, former Hamtramck Emergency Manager, was hired to fill the position of City Administrator.
- Huron Consulting has been hired to prepare a request for proposal (RFP) to solicit firms to operate and maintain the city's water and sewer systems, as required by the city's Plan of Adjustment. The proposals are due on April 20, 2015.
- BenStaff has been hired by the city to make recommendations that will reduce healthcare costs.
- The law firm of Lewis & Munday has been hired to assist the city with the restructuring of the other post-employment benefits (OPEB).

Significant Actions/Issues
- The city selected Tetra-Tech to prepare a water and sewer rate study. A draft study was completed on February 20, 2015. This study provides the city with proposed rates, which if adopted, will provide adequate revenue to operate and maintain the water and sewer system.
- The city's liabilities total $117.6M. Some of the major components are: $55.3M debt, including $20.7M owed to the Detroit Water and Sewerage Department (DWSD), $17.7M pension bonds, and $26.1M unfunded other post-employment benefits (OPEB) liabilities.

- Summary of the Plan of Adjustment for the City of Highland Park was adopted on August 28, 2014.
    - Fifth Third Bank has finalized an agreement and settled for 50 cents on the dollar for outstanding debt.
    - By June 30, 2015, Highland Park, as required by terms of the emergency loan, must have a third-party operator for its water/sewer systems.
    - After the selection of this third-party operator, DWSD and Highland Park will negotiate a long-term settlement for outstanding water and sewer debt.
    - The city must reduce retiree healthcare benefit costs.
    - In August 2015, an emergency loan of $16.4M, which includes the restructuring of $4.8M in existing loans, will be used to refund $2.7M in Fiscal Stabilization Bonds, $5.2M in Financial Recovery Bonds, and $3.7M in State Revolving Fund Bonds.

OTHER COMMUNITIES

Wayne County

Recent Developments

- In December 2014, the Michigan Supreme Court ruled unanimously in favor of retirees who receive a 13th check to offset inflation. The county is required to return $32M to the Pension Equity Fund.
- A Financial and Operating Plan and a voluntary Consent Agreement are being drafted.

Significant Actions/Issues

- Cash reserves reached its lowest point in August 2014 with pooled cash falling to approximately $73M. The average balance is $170M. This number includes proceeds from a short-term borrowing of $75M.
- A letter to the Treasurer from previous County Executive Robert Ficano, indicates that with the significant transfer of revenue from the Delinquent Tax Revolving Fund (DTRF), the General Fund deficit will be reduced to approximately $50M for FY 2014.
- In the same letter, it is indicated that the County has budgeted a transfer of $64M from the DTRF to balance the General Fund in FY 2015. However, this represents the last of the DTRF's unrestricted equity. This will result in a potential budget gap of $20M in FY 2016.
- The preliminary results of the county's actuarial report indicate a drop in other post-employment benefits (OPEB) liability of approximately $409M. This reduction is a result of the county choosing less expensive plans and implementing cost sharing measures. The Plan participants are now paying a larger share of the cost. This does not include any saving opportunities resulting from a proposed change to retiree healthcare.
- The county is working to resolve a disagreement with the Mental Health Authority over services provided to jail inmates. The county currently pays for this service but believes it falls under the purview of the Authority.

From:	Workman, Wayne (TREASURY)
Sent:	Friday, May 15, 2015 11:42 AM
To:	Scott, Allison (GOV); Muchmore, Dennis (GOV); Clement, Elizabeth (GOV)
Cc:	Baird, Richard (GOV); Wurfel, Sara (GOV); Wisniewski, Wendy (GOV); Khouri, Nick (TREASURY); Saxton, Thomas (Treasury); Koryzno, Edward (Treasury); Roberts, John (DTMB); Allard, Claire (GOV); Workman, Wayne (TREASURY)
Subject:	Local Government Update
Attachments:	Loc Gov Update May 2015.docx

Allison, Dennis, and Beth: Attached is the periodic update on distressed local governments. Please pass on to the Governor as appropriate. If you have any questions, please don't hesitate to call. Wayne

STATE OF MICHIGAN
DEPARTMENT OF TREASURY

RICK SNYDER
GOVERNOR

NICK A. KHOURI
STATE TREASURER

DATE: May 15, 2015

TO: Rick Snyder, Governor

FROM: Wayne Workman, Deputy State Treasurer

SUBJECT: Status of Financially Stressed Local Governments

EMERGENCY MANAGER

Lincoln Park
Emergency Manager: Brad Coulter
Appointed: July 3, 2014
Anticipated Exit: January 2016

Recent Developments

- After conducting preliminary interviews for the City Administrator position, a request was made by the Emergency Manager to identify additional qualified candidates.
- A fire union collective bargaining agreement was approved on February 6, 2015. Changes to overtime and paid leave will yield an estimated cost savings of $500K annually.
- Voters rejected the Firefighters and Police Officers Retirement Act proposal that was on the May ballot by a margin of 47% to 53%. Had it been approved it would have raised an additional 6 mils, or $3M annually to fund fire and police pension and healthcare costs.
- EM Coulter has modified retiree collective bargaining agreements to reduce healthcare benefits. These changes will be implemented on July 1, 2015 and will reduce retiree healthcare costs from $4.1M to $600K annually.
- FY 14 ended with a General Fund accumulated deficit of $736K, out of a total budget of $21M. This is a significant increase from the FY 13 accumulated deficit of $89K. Salient increases were in Public Safety - $1.1M, Public Works - $700K, and Culture and Recreation - $600K.

Significant Actions/Issues

- On February 3, 2015, the city was awarded $143.5K through the Financially Distressed Cities, Villages, and Townships Grant Program. These funds will be used to enhance public safety through updated technology.

Issues to Resolve before EM Exit

- Police collective bargaining agreements must be finalized.
- Increase and stabilize pension and other post-employment benefits (OPEB) funding levels.

FINANCIAL REVIEW COMMISSION (FRC)

Detroit

FRC Created: November 12, 2014

FRC Members: Nick Khouri, Bill Martin, Brenda Jones, Darrell Burks, John Roberts, Lorron James, Mike Duggan, Stacy Fox, Tony Saunders

Recent Developments

- The city submitted its Four-Year Financial and Operating Plan (Plan) to the FRC in March 2015 for review. Upon its review and determination that the Plan was based on sound assumptions and met all of the requirements under statute, the FRC approved the Plan on April 20, 2015. The city's Plan encompassed the second year (FY16) of Emergency Manager Orr's two-year budget and used this as its base year with no changes, plus three years (FY17, FY18, and FY19).
- The city's CFO John Hill hosted a "mini" revenue estimating conference on May 14, 2015, to review revenue estimates approved in February 2015 at the statutorily required Revenue Estimating Conference. After reviewing the city's revenue trends for income tax, state revenue sharing, wagering taxes, property taxes, utility users tax and all other general fund revenues, among other major fund accounts, and discussing economic trends since February, the city elected to maintain revenue estimates agreed upon at the February 2015 Revenue Estimating Conference.
- In addition to the recent hire of Ron Rose for the position of Executive Director for the Office of the FRC, Treasury has hired Steven Watson, who is currently with the State of New Jersey Office of Budget and Management, to fill the Administrative Manager position. Mr. Watson is expected to start on May 26, 2015. Treasury does not expect to hire any additional staff beyond an executive administrative assistant.
- The most intense work that the FRC will perform going forward is measuring the effectiveness of restructuring initiatives in light of the large annual pension obligations the city will incur beginning in 2024.
- The next FRC meeting is scheduled for May 18, 2015, and the Commission will be asked to approve various contracts and leases related to the Detroit Water and Sewerage Department transaction.

RECEIVERSHIP TRANSITION ADVISORY BOARD (RTAB)

Allen Park

RTAB Appointed: September 26, 2014

RTAB Members: Suzanne Schafer, Joyce Parker, Fredrick Frank, Karen Barann

Recent Developments

- The RTAB approved City Council's appointment of the city's Finance Director as Interim City Administrator, effective March 12, 2015. A professional search firm has been hired to help find City Administrator candidates. Treasury will be participating with City Council in the selection process.
- The city was expecting to issue a bond tender offer beginning in March but was delayed due to the uncertainty around the City Administrator position. Completion of the bond tender process is now projected to be June 2015.
- In April, the RTAB approved the creation of an Interim Deputy City Administrator position to assist in overseeing city operations until the bond tender and City Hall

projects are completed. Mark Kibby, former City Manager of the City of Woodhaven, was appointed to this position.
- The Michigan Municipal League and Plante Moran were retained by the city to conduct salary and classification studies of all department head and key manager positions within the city. The city has not established a timeline for this project at this time.
- The city remains without a Director of Public Services after the leading candidate for the position rejected the city's offer of employment. A department foreman is serving as interim while the city evaluates how to fill this position.

Significant Actions/Issues
- Litigation was filed by retirees challenging the EM's authority to reduce other post-employment benefit (OPEB) liabilities. A motion for summary disposition is pending. No date has been set to hear this motion.
- City Hall will be relocating to a temporary facility in May 2015. The present facility is in poor condition and beyond repair.

Benton Harbor
RTAB Appointed: March 10, 2014
RTAB Members: Larry Steckelberg, Bret Witkowski, Marvin Raglon, Sharon Hunt

Recent Developments
- The city's Finance Director has accepted a position as Finance Director in the City of Flint. Her last date of employment is June 5, 2015.
- The city's Deputy Finance Director, multiple public safety officers, and two public works department employees have resigned due to other employment opportunities.
- On April 6, 2015, the City Commission passed resolutions adopting a procurement policy, investment policy, and a credit card policy.

Significant Actions/Issues
- On February 3, 2015, the city was awarded $910K through the Financially Distressed Cities, Villages, and Townships Grant Program. These funds will be used to enhance the water system through water main replacements and fire hydrant repairs, and to complete a property reappraisal which will provide updated and accurate assessing records. Additionally, the city will provide community enhancement through blight management and sidewalk replacement.
- FY 14 audited General Fund revenues exceed expenditures by $1M, out of a total budget of $6.1M.

Ecorse
RTAB Appointed: May 1, 2013
RTAB Members: Edward Koryzno, Robert Bovitz, Joyce Parker

Recent Developments
- On May 12, 2015, the RTAB approved a narrowly balanced FY 16 budget, though significant deficits are projected in future fiscal years.
- The City Administrator has requested a new City Controller (third in six months) however; the RTAB rejected this appointment at the May meeting.

- The RTAB has recommended that the State Treasurer amend the final EM order to provide RTAB oversight for all hiring and terminations.

Significant Actions/Issues

- On February 3, 2015, the city was awarded $350K through the Financially Distressed Cities, Villages, and Townships Grant Program. These funds will be used to enhance public safety through improved street lighting.
- The City Council cancelled the contracted City Administrator search with the Michigan Municipal League (MML) and appointed Wayne O'Neal as full-time City Administrator. On February 10, 2015, the RTAB approved the city's resolution appointing Mr. O'Neal.
- The RTAB's Annual Evaluation for the Governor was not favorable, citing a lack of local financial literacy, political infighting, and an inability to develop a balanced multi-year budget. For these reasons, the removal of RTAB oversight cannot be recommended at this time.
- The city continues to have trouble attracting qualified candidates, and filling higher level administrative positions.
- The city signed a contract with UHY to provide part-time financial services until a permanent solution can be found.
- Municipal Employee's Retiree System (MERS) pension contributions are anticipated to increase from $1.8M in FY 15 to $2.4M in FY 16 because of accelerated funding for closed plans.
- The city has been unable to balance its five-year budget. Previous budgets project deficit spending in FY 16, and exhaustion of all resources in FY 17. To avoid this eventuality, significant expense reductions will be necessary in upcoming fiscal years.

Flint

RTAB Appointed: April 29, 2015

RTAB Members: Frederick Headen, Brian Larkin, David McGhee, Beverly Walker-Griffea, Robert McMahan

Recent Developments

- A clerical error by the Flint City Clerk's Office gave candidates the wrong cutoff deadline to file nominating petitions, April 28 instead of April 21. Consequently, in the Mayor's race, Mayor Dayne Walling, Councilman Wantwaz Davis, and Dr. Karen Weaver will all be left off the August Primary ballot and will have to run as write-in candidates in November. Councilman Eric Mays did not submit the required number of signatures and will likewise be left off the ballot for Mayor and will also have to run as a write-in candidate. Councilman Herbert Winfrey will be on the ballot and is unopposed for the Sixth Ward seat on the City Council. There were four candidates who filed petitions for the Third Ward City Council seat. Legislators will be asked to provide a statutory fix to allow names on the ballot. If this isn't successful, all will be forced to run as write-in candidates in the General Election.
- Jodi Lundquist has accepted the employment offer as CFO. Her start date is to be determined subject to RTAB approval.
- On April 29, 2015 the city exited emergency manager status and an RTAB was appointed. The first RTAB meeting will be held on June 10, 2015.
- On April 29, 2015, the Emergency Loan Financial Assistance Board approved a $7M Emergency Loan that will eliminate the city's remaining deficit when combined with the FY surplus of $20M.

- EM Gerry Ambrose issued an EM Order on March 19, 2015 that restructured the State Revolving Fund loans and provides approximately $2.2M, allowing the city to invest in capital improvements to the water system.
- EM Gerry Ambrose implemented new Budget Purchasing Ordinances and a Fund Balance Policy during April 2015.
- The Executive Director of the State Tax Commission notified the city that it must maintain adequate assessment records in compliance with state statute, State Tax Commission rules, and implement any corrective actions necessary. In addition, the city shall implement a full appraisal within a time frame agreed with the State Tax Commission.
- The City of Flint continues to inform residents that it is in violation of the Clean Water Standards Act, after unsafe levels of trihalomethanes (TTHM, a disinfectant by-product) were found in the water. Recent testing by the Michigan Department of Environmental Quality (MDEQ) Testing Lab showed that the total TTHM levels for the month of March are well within the Environmental Protection Agency (EPA) guidelines for safe water. However, because EPA regulations require that the four month average for all testing sites be within certain guidelines, the city is still considered to be non-compliant by the MDEQ. Monthly testing remains ongoing and is being conducted by several parties.
- The city hired Veolia to provide an analysis of the water system, including recommended improvements and associated costs. Recommendations included water plant improvements, distribution system improvements, new policies and procedures, and better communication with customers. The city is installing a $1.5M granulated active-charcoal filter to improve water quality. This filter installation will be completed in mid-July.
- In April, EM Gerry Ambrose issued two EM Orders that adopted a two-year budget for FY 17 and FY 18 and outlined the relationship between the Administrator, Mayor, and City Council.
- On April 13, 2015, EM Order 4 was issued that restored the pay of the Mayor and City Council members.
- The City Council approved a memorandum of understanding that will consolidate the 67th District Court with the 68th District Court in January 2016. The city has estimated that the consolidation will save the city $8M over a ten year period.
- The Michigan Municipal League is recruiting qualified candidates to fill the open Human Relations Director, Finance Director, and City Treasurer positions.
- Voters elected John Cherry, Charles Metcalf, Barry Williams, Cleora Magee, Jim Richardson, Brian Larkin, Victoria McKenze, Marsha Wesley, and Heidi Phaneuf to serve on the Charter Commission.

Significant Actions/Issues

- On February 3, 2015, the city was awarded $2M through the Financially Distressed Cities, Villages, and Townships Grant Program. These funds will be used to enhance the city's water system through improved waste management, leak detection, and pipe assessments. Pre-planning for implementation of these activities is underway.
- If the city loses a lawsuit over retiree healthcare, the EM's two-year budget does not assume this additional $5M to $6M annual expense, which will grow at a rate equal to the general rise in healthcare costs.

Hamtramck

RTAB Appointed: December 18, 2014
RTAB Members: Deborah Roberts, Mark Stema, Cathy Square, Karen Young

Recent Developments

- The Police Chief resigned on March 11, 2015. Lieutenant Ann Moise was appointed Acting Police Chief.
- Per the 2014 audit, the General Fund's accumulated fund balance is $2.8M out of a total budget of $16.2M.

Significant Actions/Issues

- On February 3, 2015, the city was awarded $622K through the Financially Distressed Cities, Villages, and Townships Grant Program. These funds will be used to complete a property reappraisal which will provide updated and accurate assessing records, upgrade City Hall security, and enhance public safety through improved street lighting.
- A complaint was filed in the federal court by Hamtramck retirees over changes to healthcare benefits in October 2014. The potential exposure to the city is currently unknown.
- The annual pension liability is anticipated to increase from $3.5M in FY 15 to $4.3M in FY 19. This increase is a result of closing certain pension plans and the Michigan Employee's Retirement System (MERS) policy of accelerating the required contribution for closed plans. These increases were included in EM Square's two-year budget. The Segal Group has been hired to provide the city with recommendations on funding its pension obligations.

Pontiac

RTAB Appointed: August 19, 2013
RTAB Members: Edward Koryzno, Louis Schimmel, Keith Sawdon, Robert Burgess

Recent Developments

- On April 22, 2015, the RTAB postponed consideration of an amendment to the city's retirement ordinance that would have granted early retirement status to 69 former employees. This ordinance amendment was adopted by the City Council at its April 9, 2015 meeting with no prior announcement or analysis of the issue. No actuarial study was conducted for this change, but the best available estimates indicated the impact to the city's pension system could be approximately $9M-$13M per year. The Mayor, City Administrator, and Finance Director are opposed to this amendment.
- On April 29, 2015, the City Administrator informed Treasury that the City Council is considering adopting an amendment to the city's retirement ordinance that would permit the pension system to absorb $659,000 in COLA overpayments that were made to city retirees. Such an action is permissible under new rules adopted by the Internal Revenue Service. The City Council may consider this ordinance amendment at a future Council meeting. The RTAB postponed action on this issue until City Council takes action. Treasury is monitoring this situation.

Significant Actions/Issues

- On February 3, 2015, the city was awarded $125K through the Financially Distressed Cities, Villages, and Townships Grant Program. These funds will be used for community enhancement through blight management.

- The City Charter proposal was rejected by voters by a 45% to 55% margin.
- In April 2014, the Final Emergency Manager Order was amended to create a Deputy Mayor position. A suitable candidate was not found through a Michigan Municipal League (MML) search. TJA Staffing and Associates has been hired to recruit a Deputy Mayor as part of the transition back to Home Rule.
- Per the audit, the General Fund's accumulated fund balance for FY 14 is approximately $5M out of a total budget of $27M.
- Oakland County Circuit Court Judge Michael Warren dismissed the city's condemnation lawsuit involving the Phoenix Center because the city failed to include compensation for the lien placed on the property. The city is preparing an appeal of the decision to the U.S. Sixth Circuit Court of Appeals.
- The City of Pontiac Retired Employees Association v. City of Pontiac lawsuit in the United States District Court was reassigned from Judge Lawrence P. Zatkoff to Judge Avern Cohn. The lawsuit challenges former EM Schimmel's elimination of retiree healthcare and replacement with an annual stipend. The General Employees Retirement System (GERS) Pension Fund is significantly overfunded and the parties are exploring options to use the overfunded portion to fund retiree healthcare.
- On March 17, 2015, the Michigan Court of Appeals reversed and remanded for trial a previous lower court dismissal of a 2013 lawsuit which challenged the EM ordered nonpayment of $3.9M into a VEBA trust for the fiscal year ending 2012. This appellate order is not a judgment against the city; rather it allows the previously dismissed lawsuit to proceed. The actual liability of the city will be determined either by a future settlement or by a final determination of the Oakland County Circuit Court.

CONSENT AGREEMENT

Inkster

Date Executed: February 20, 2012
Consent Agreement Consultant: Mark Stuhldreher

Recent Developments

- On May 14, 2015, the City Council agreed to settle the Dent lawsuit regarding police misconduct for $1.37M. The cost of the settlement will be placed on the tax roll by a judgement levy.
- On April 20, 2015, Wayne County Prosecutor Kym Worthy announced charges of assault and mistreatment of a prisoner (Richard Dent) against William Melendez, former Inkster police officer.
- In the wake of a violent interaction between Inkster police and a suspect, Inkster Police Chief Vicki Yost announced her resignation on April 22, 2015. The city hired a search firm to recruit qualified candidates to fill the Police Chief position, which is expected to be filled by the end of June.
- On April 20, 2015, the city adopted a working capital reserve policy for the Water and Sewer Fund which will provide funds for emergency situations.

Significant Actions/Issues

- On February 3, 2015, the city was awarded $855K through the Financially Distressed Cities, Villages, and Townships Grant Program. These funds will be used to complete a property reappraisal to provide updated and accurate assessing records, enhance the water

system through fire hydrant repairs, and enhancing public safety through the creation of a multi-jurisdictional narcotics team, police officer training, deployment of an additional police officer, providing a backup power source, and updating technology.
- The FY 14 General Fund accumulated deficit per the most recent audit is $767K out of a total budget of $11M.

River Rouge
Date Executed: December 15, 2009
Consent Agreement Consultant: N/A (P.A. 72)

Recent Developments
- A fire union collective bargaining agreement (CBA) was approved on March 10, 2015, resulting in a reduction in health care costs.

Significant Actions/Issues
- On February 3, 2015, the city was awarded $592K through the Financially Distressed Cities, Villages, and Townships Grant Program. These funds will be used to enhance public safety through improved street lighting, along with infrastructure replacements to City Hall.
- General fund revenues exceeded expenditures by $885K in FY 14 and the accumulated fund balance was $1.9M.
- A reduction in healthcare benefits for active employees and retirees was implemented on November 1, 2014. The city estimates an annual savings of $400K, which includes savings expected under the approved fire union CBA.

Royal Oak Township
Effective Date: April 21, 2014
Consent Agreement Consultant: Robert Burgess

Recent Developments
- Treasury has been informed that the Township Supervisor is regularly approving overtime for employees. Overtime is not included in the 2015 budget, and the Consent Agreement requires State Treasurer approval prior to any overtime expenditures. This is another example of the township's inability to comply with the terms of the Consent Agreement. Treasury is working with Robert Burgess on a response to this development.
- On April 7, 2015, Oakland County notified the township that they rejected the proposed ballot language for 4½ mils for general operations because the township's proposed language did not conform to guidelines. The township adopted newly proposed ballot language on April 23, 2015. This language has been resubmitted to Oakland County.
- An Order was issued by Mr. Burgess on May 9, 2015 to contract for financial consulting services with the Rehmann Group that will assist the township in preparing records for its annual audit and budget amendments.

Significant Actions/Issues
- On February 3, 2015, the township was awarded $274K through the Financially Distressed Cities, Villages, and Townships Grant Program. These funds will be used to

enhance public safety through improved street lighting and increased police services. 195 street lights would be converted to LEDs; it is anticipated that work will be completed by August 2015.

- The Michigan State Police (MSP) continues to provide police services to the township. The Department of Treasury and the MSP continue to work towards an alternative to MSP services. A proposal from the City of Hazel Park is not financially feasible due to expense and the city's unwillingness to amend the proposal to better accommodate the township's ability to pay. Mr. Burgess has met with the City of Detroit to determine if the city is interested in submitting a proposal to provide police services to the township.
- The State Treasurer approved the township's 2015 budget on December 16, 2014, with the requirement that the township work with Treasury to implement additional budget amendments to improve its overall effectiveness. No additional actions have occurred to implement these additional budget amendments and Mr. Burgess is questioning the ability of the township's newly hired financial analyst to provide service to the township.
- The township has paid its aging accounts payable that was in excess of $200K. Mr. Burgess has requested the Township Board adopt budget amendments to the 2015 budget totaling $220K to accommodate these unanticipated expenditures. The Township Board has refused to adopt the requested amendments. Treasury is working with the CAC Burgess on a response to this issue.

NEUTRAL EVALUATION

Highland Park

Financial Review Team Appointed: December 2, 2013
Financial Emergency Declared: January 30, 2014
PA 436 Option Selected: Neutral Evaluation

Recent Developments

- Treasury staff is continuing to monitor the city's progress or lack thereof, in complying with the terms of the Loan Agreement dated September 23, 2014. There are concerns about their ability to successfully restructure their finances and they have failed to implement the health insurance benefit cost reductions as planned in FY 15. In addition, failure to reach an agreement with DWSD resulted in a $20M judgement levy against the city. Finally, there have been problems in implementing the regular billing of water and sewer service to its customers and the calculation and collection of past due amounts owed to the city, since regular billing ceased in mid-2012.
- On April 24, 2015, the Detroit Water and Sewerage Department (DWSD) was granted a judgment levy to collect $20M for sewer service that is currently owed to DWSD.
- The DWSD Director has threatened to terminate water and sewer services if the city doesn't pay its arrearage and current charges.
- A Wayne County Circuit Judge issued a temporary restraining order on April 29, 2015 blocking DWSD's efforts to cut off water service to the City of Highland Park. In addition, the judge also set aside the $20M judgment against the City of Highland Park for failure to pay DWSD for water and sewer services. The judge has set a conference hearing on this matter for June 4, 2015.

Significant Actions/Issues

- On February 3, 2015, the city was awarded $2M through the Financially Distressed Cities, Villages, and Townships Grant Program. These funds will be used to enhance the city's water system through meter replacement, leak detection, and system repairs.
- Huron Consulting was retained to prepare a request for proposal to solicit firms to operate and maintain the city's water and sewer systems, as required by the city's Plan of Adjustment. The city received one proposal from Wade Trim by the submission deadline of May 4, 2015. This proposal is under review by the City and Treasury.
- The city's liabilities total $117.6M. Some of the major components are: $55.3M debt, including $20.7M owed to the DWSD, $17.7M pension bonds, and $26.1M unfunded other post-employment benefits (OPEB) liabilities.
- Summary of the Plan of Adjustment for the City of Highland Park was adopted on August 28, 2014:
    - The city must make major reductions to retiree healthcare benefit costs.
    - In August 2015, an emergency loan of $12M plus restructuring of $4.8M existing loans will be requested by the city to refund $2.7M in Fiscal Stabilization Bonds, $5.2M in Financial Recovery Bonds, and $3.7M in State Revolving Fund Bonds. The status of this request will be reviewed in the context of benchmarks the city committed to in their last emergency loan in September 2014.

OTHER COMMUNITIES

Wayne County

Recent Developments

- The Recovery Plan has been released to the public and Treasury has begun an analysis of the plan.

Significant Actions/Issues

- Cash reserves reached its lowest point in February 2014 with pooled cash falling to approximately $22M. The August 2014 cash balance was approximately $150M. This number includes proceeds from a short-term borrowing of $75M.
- The County's annual structural general fund deficit is approximately $50M prior to any of the proposed remedial actions.
- The preliminary results of the county's actuarial report indicate a drop in other post-employment benefits (OPEB) liability of approximately $409M. This reduction is a result of the county choosing less expensive plans and implementing cost sharing measures. The Plan participants are now paying a larger share of the cost. This does not include any saving opportunities resulting from a proposed change to retiree healthcare.
- The county is working to resolve a disagreement with the Mental Health Authority over services provided to jail inmates. The county currently pays for this service but believes it falls under the purview of the Authority.
- The county has not yet proposed a long-term solution to its jail problems.

From: Wisniewski, Wendy (GOV)
Sent: Tuesday, February 10, 2015 8:47 AM
To: Clement, Elizabeth (GOV)
Subject: FW: A couple of things

. . . .My schedule issue is he's not here on Tuesday. . .

From: Muchmore, Dennis (GOV)
Sent: Tuesday, February 10, 2015 8:46 AM
To: Clement, Elizabeth (GOV)
Cc: Wisniewski, Wendy (GOV)
Subject: Fwd: A couple of things

You'll have to handle these. I'm not here Friday and Wendy's got a schedule issue for Tuesday. [redacted]

Begin forwarded message:

> **From:** "Saxton, Thomas (Treasury)" <SaxtonT@michigan.gov>
> **Date:** February 10, 2015 at 6:24:45 AM EST
> **To:** "Muchmore, Dennis (GOV)" <muchmored@michigan.gov>
> **Cc:** "Workman, Wayne (TREASURY)" <WorkmanW@michigan.gov>, "Wisniewski, Wendy (GOV)" <wisniewskiw@michigan.gov>
> **Subject: Re: A couple of things**
>
> > Darnell's contact information:
> >
> > Darnell.earley@detroitk12.org
> >
> > 313-873-8658 – direct
> > 313-873-3299 – office assistant Valerie
> > [redacted] - cell
> >
> > Re Flint water... we should hopefully have something late today or tomorrow. Wayne's guys have a table with the historical rate info you wanted. They are putting together the reconnect $info. I want to make sure though that Jerry A. is comfortable with the numbers, etc.

Redacted

From: Muchmore, Dennis (GOV)
Sent: Monday, February 9, 2015 11:35 AM
To: Saxton, Thomas (Treasury); Workman, Wayne (TREASURY)
Subject: A couple of things

1. I need Darnell Earley's new email and phone;
2. Do we have the numbers on the Flint project: Pre cost of DWSD cut off/Present cost for users? Cost of reconnect on Flint end?
3. Discussion with KWA contractors to get a fix on timeline for construction.

From: Wisniewski, Wendy (GOV)
Sent: Tuesday, September 15, 2015 1:28 PM
To: Rospond, Laurie (GOV); Clayton, Stacie (GOV); Grijalva, Nancy (DCH); Thelen, Mary Beth (DEQ); Doyle, Maureen (Treasury)
Subject: RE: Directors' Meeting Request

Dennis can do Thursday at 7:30 a.m. or 4:00 p.m. He is available anytime on Friday

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From: Rospond, Laurie (GOV)
Sent: Tuesday, September 15, 2015 1:20 PM
To: Clayton, Stacie (GOV) <claytons3@michigan.gov>; Wisniewski, Wendy (GOV) <wisniewskiw@michigan.gov>; Grijalva, Nancy (DCH) <GrijalvaN@michigan.gov>; Thelen, Mary Beth (DEQ) <THELENM2@michigan.gov>; Doyle, Maureen (Treasury) <DoyleM4@michigan.gov>
Subject: RE: Directors' Meeting Request

Any of the times on Thursday would work best for Dick.

From: Clayton, Stacie (GOV)
Sent: Tuesday, September 15, 2015 1:19 PM
To: Wisniewski, Wendy (GOV) <wisniewskiw@michigan.gov>; Rospond, Laurie (GOV) <rospondl@michigan.gov>; Grijalva, Nancy (DCH) <GrijalvaN@michigan.gov>; Thelen, Mary Beth (DEQ) <THELENM2@michigan.gov>; Doyle, Maureen (Treasury) <DoyleM4@michigan.gov>
Subject: Directors' Meeting Request
Importance: High

Greetings All,

I have been asked to schedule a 1-hour phone call regarding the Flint water matter with the following directors for this Thursday or Friday. It is important this internal call take place prior to the meeting with the federal and state legislators that is being planned for Monday. Please respond asap.

Scheduling Options

Thursday, 9/17 @ 7:30am, 10am, 3pm, 3:30pm or 4pm

Friday, 9/18, anytime between 7:30am – 3pm

Participants

Dennis Muchmore
Dick Posthumus
Harvey Hollins
Eric Brown
Nick Lyon
Dan Wyant
Nick Khouri

Stacie

313.456.4994 (office)
claytons3@michigan.gov

From: Wisniewski, Wendy (GOV)
Sent: Thursday, September 17, 2015 11:22 AM
To: Clayton, Stacie (GOV)
Cc: Mcbride, Bill (GOV); Adamczyk, Lynne (GOV); Muchmore, Dennis (GOV)
Subject: FW: Document for Review - Flint Water Plan Support
Attachments: Additional Support for Flint Water Improvement Plan, 9.14.15.pdf; ATT00001.htm

Stacie – I'm sorry for the confusion – Dennis would like to review any response that is drafted but I assume that this letter and any response is one of the things being discussed on tomorrow morning's conference call with everyone.

From: "Adamczyk, Lynne (GOV)" <adamczykl@michigan.gov>
Date: September 16, 2015 at 3:19:18 PM EDT
To: "Clayton, Stacie (GOV)" <claytons3@michigan.gov>, "Kennedy, Jordan (GOV)" <KennedyJ4@michigan.gov>, "Rospond, Laurie (GOV)" <rospondl@michigan.gov>, "Brown, Eric (GOV)" <BrownE15@michigan.gov>, "Dempkowski, Angela (Treasury)" <DempkowskiA@michigan.gov>, "Pleyte, Beth (Treasury)" <PleyteB@michigan.gov>, "Wurfel, Brad (DEQ)" <WurfelB@michigan.gov>, "Pallone, Maggie (DEQ)" <PalloneM@michigan.gov>, "Grijalva, Nancy (DCH)" <GrijalvaN@michigan.gov>, "Thelen, Mary Beth (DEQ)" <THELENM2@michigan.gov>, "Doyle, Maureen (Treasury)" <DoyleM4@michigan.gov>, "Minix, Connie (DTMB)" <minixc@michigan.gov>
Subject: Document for Review - Flint Water Plan Support

Stacie, please have Harvey respond to this letter from Mayor Walling and send me a copy of the response letter.

Thanks,

Lynne

Lynne Adamczyk
Executive Assistant
Office of Governor Rick Snyder
517-373-3400 (o)
517-241-9412 (d)
adamczykl@michigan.gov

CITY OF FLINT

Dayne Walling
Mayor

September 14, 2015

The Honorable Rick Snyder
Governor, State of Michigan
P.O. Box 30013
Lansing, MI 48909

RE: Call for Additional Support for Flint Water Improvement Plan

Dear Governor Snyder:

On behalf of the Flint community, I am writing with a renewed request for additional support to address Flint's water challenges to ensure that water is affordable and secure for everyone in Flint especially our vulnerable populations. I am asking for an additional $30 million in funds for Flint's infrastructure and a new healthy homes initiative.

Significant progress has been made throughout this year to increase water safety and quality and I thank you for the involvement of your office, the Michigan Department of Environmental Quality, and the Michigan Department of Treasury. A majority of items in the Water Improvement Plan are completed or underway. Most importantly, Flint is now in compliance with the Safe Drinking Water Act due in large part to the installation of the new carbon filter. The infrastructure systems are being made more secure and efficient through the State grants. Now the City is committed to following the recommendation of the Michigan Department of Environmental Quality to optimize the treatment process, reduce corrosion and further minimize risks from lead.

The need to accelerate the City's capital improvement investments remains and has been further increased by the continued financial stress and legal issues. Previously I requested support for replacement or forgiveness of payment to the Drinking Water Revolving Loan Fund due to Flint's status as a distressed community and the gap in funding in the adopted capital improvement plan. I understand that the existing federal law does not allow the existing Drinking Water Revolving Loans that Flint is carrying to be forgiven in retrospect but the need still exists. Flint owes approximately $20 Million. One solution is for the State to grant a new $20 Million that is designed as forgivable from the start. Another solution is to provide

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www.cityofflint.com • (810) 766 - 7346 • Fax: (810) 766 - 7218

equivalent funding through an expansion of the grant program to Michigan's Financially Distressed Cities, Villages and Townships with a supplemental budget amendment in cooperation with the State Legislature.

The community's heightened concern about lead leeching into the water from old service lines and home plumbing also needs to be addressed. We know that lead is an environmental contaminant and there have been many programs in place over the years to address sources in paint and pipes. Flint needs a new healthy homes initiative specifically focused on lead in water with $10 Million to start the process of replacing service lines for the most vulnerable households. Regardless of the source and treatment of Flint's water, this long term threat of lead in pipes needs to be removed in the interest of public health.

My approach continues to be to work with you and your appointed officials, State Senator Ananich, State Representatives Phelps and Neeley, Congressman Kildee, community groups, businesses, churches, foundations, the Flint City Council, and all of the City of Flint and State and Federal government personnel. We need every available expert and resource to address Flint's water problems.

Flint's safety is my top priority. Just as the City and State have worked together on public safety, we need additional support for fixing the water problems. We need $30 Million in new funds to repair and update the city-wide infrastructure and to assist households in becoming lead-free. The entire Flint community deserves sustainable, safe, secure and affordable water now and into the future. Thank you for the consideration Governor and I look forward to future discussions.

Sincerely,

Dayne Walling
Mayor, City of Flint

CC: Flint City Council President Joshua Freeman; Congressman Dan Kildee; State Senator Jim Ananich; State Representative Sheldon Neeley; State Representative Phil Phelps; EPA Regional Administrator Dr. Susan Hedman; Chief of Staff Dennis Muchmore

From: Wisniewski, Wendy (GOV)
Sent: Thursday, September 17, 2015 1:50 PM
To: 'Thelen, Mary Beth (DEQ)'; Clayton, Stacie (GOV); Adamczyk, Lynne (GOV) (adamczykl@michigan.gov)
Cc: Feuerstein, Heather (DEQ); Pallone, Maggie (DEQ)
Subject: RE: Flint Water Conf Call

Mary Beth – I have included Lynne on this email and she can reserve a conference room but I'm not sure that anyone from the Governor's Office will be in it. I know Dick is calling in from Grand Rapids and I'm pretty sure that Dennis won't be in the office for the first half, if not the entire call. So they may be coming over here to sit in a conference room by themselves.

From: Thelen, Mary Beth (DEQ)
Sent: Thursday, September 17, 2015 1:48 PM
To: Clayton, Stacie (GOV) <claytons3@michigan.gov>; Wisniewski, Wendy (GOV) <wisniewskiw@michigan.gov>
Cc: Feuerstein, Heather (DEQ) <FeuersteinH@michigan.gov>; Pallone, Maggie (DEQ) <PalloneM@michigan.gov>; Thelen, Mary Beth (DEQ) <THELENM2@michigan.gov>
Subject: RE: Flint Water Conf Call
Importance: High

Hi Wendy,

I believe Stacie is out of the office but Dan Wyant wondered if a meeting room could be provided in the Governor's office for the 8:00 conference call tomorrow for those who would like to be in person.

Can you please advise and then let everyone know who received the meeting notice?

Let me know if I an assist. Thank you.

Mary Beth

Mary Beth Thelen
Management Assistant to Director Dan Wyant
Department of Environmental Quality
Constitution Hall, 6th Floor South
Phone: 517-284-6712 or 284-6700 (new numbers)
Fax: 517-241-7401
Thelenm2@michigan.gov

-----Original Appointment-----
From: Clayton, Stacie (GOV)
Sent: Tuesday, September 15, 2015 2:33 PM
To: Clayton, Stacie (GOV); Hollins, Harvey (GOV); Muchmore, Dennis (GOV); Posthumus, Dick (GOV); Brown, Eric (GOV); Lyon, Nick (DCH); Wyant, Dan (DEQ); Khouri, Nick (TREASURY); Wisniewski, Wendy (GOV); Rospond, Laurie (GOV); Grijalva, Nancy (DCH); Thelen, Mary Beth (DEQ); Doyle, Maureen (Treasury)
Subject: Flint Water Conf Call
When: Friday, September 18, 2015 8:00 AM-9:00 AM Customized Time Zone.
Where:

Call In: [redacted]
Access: [redacted]
Harvey will host

Participants
Dennis Muchmore
Dick Posthumus
Harvey Hollins
Eric Brown
Nick Lyon
Dan Wyant
Nick Khouri

From: Wisniewski, Wendy (GOV)
Sent: Thursday, September 24, 2015 2:19 PM
To: Thelen, Mary Beth (DEQ)
Subject: RE: Important call today

Thanks Mary Beth. :)

-----Original Message-----
From: Thelen, Mary Beth (DEQ)
Sent: Thursday, September 24, 2015 2:12 PM
To: Wisniewski, Wendy (GOV) <wisniewskiw@michigan.gov>
Subject: RE: Important call today

Dan Wyant will call in.
Brad Wurfel will call in.
Steve Busch will call in.

Thanks.

Mary Beth

Mary Beth Thelen
Management Assistant to Director Dan Wyant Department of Environmental Quality Constitution Hall, 6th Floor South
Phone: 517-284-6712 or 284-6700 (new numbers)
Fax: 517-241-7401
Thelenm2@michigan.gov

-----Original Message-----
From: Wisniewski, Wendy (GOV)
Sent: Thursday, September 24, 2015 1:35 PM
To: Wurfel, Brad (DEQ); Thelen, Mary Beth (DEQ)
Cc: Grijalva, Nancy (DCH); Pleyte, Beth (Treasury)
Subject: RE: Important call today

Dennis said to go with 3:30 and hopefully people can participate

-----Original Message-----
From: Wurfel, Brad (DEQ)
Sent: Thursday, September 24, 2015 1:33 PM
To: Thelen, Mary Beth (DEQ) <THELENM2@michigan.gov>
Cc: Grijalva, Nancy (DCH) <GrijalvaN@michigan.gov>; Wisniewski, Wendy (GOV) <wisniewskiw@michigan.gov>; Pleyte, Beth (Treasury) <PleyteB@michigan.gov>
Subject: Re: Important call today

Say when. I'll find a way.

Sent from my iPhone

> On Sep 24, 2015, at 1:31 PM, Thelen, Mary Beth (DEQ) <THELENM2@michigan.gov> wrote:
>
> Dan Wyant, Brad Wurfel, and Maggie Pallone at in St. Ignace at the Enbridge Emergency Management Drill. They too will not be available until 5:00 or after for this call.
> However, if the call is set up earlier, please let me know and I'll try to reach one of them to handle this call with Harvey.
>
> Thanks.
> Mary Beth
>
> -----Original Message-----
> From: Grijalva, Nancy (DCH)
> Sent: Thursday, September 24, 2015 12:58 PM
> To: Wisniewski, Wendy (GOV); Thelen, Mary Beth (DEQ); Pleyte, Beth
> (Treasury)
> Subject: RE: Important call today
>
> Nick is also in the tribal summit
>
> -----Original Message-----
> From: Wisniewski, Wendy (GOV)
> Sent: Thursday, September 24, 2015 12:45 PM
> To: Grijalva, Nancy (DCH); Thelen, Mary Beth (DEQ); Pleyte, Beth
> (Treasury)
> Subject: FW: Important call today
> -----Original Message-----
> From: Wisniewski, Wendy (GOV)
> Sent: Thursday, September 24, 2015 12:42 PM
> To: Clayton, Stacie (GOV) <claytons3@michigan.gov>
> Cc: Hollins, Harvey (GOV) <hollinsh@michigan.gov>
> Subject: RE: Important call today
>
> Dennis has the tribal summit with Governor today so if you need him he
> is only available from 3:30 - 4:30 or after 5:00
>
> -----Original Message-----
> From: Clayton, Stacie (GOV)
> Sent: Thursday, September 24, 2015 12:33 PM
> To: Wisniewski, Wendy (GOV) <wisniewskiw@michigan.gov>
> Cc: Hollins, Harvey (GOV) <hollinsh@michigan.gov>
> Subject: Important call today
>
> Hi Wendy,
>
> I just tried your desk phone. I'm on vacation today. Will you please assist Harvey in setting up a conf call for this afternoon regarding Flint water? This is time-sensitive.
>
> The call should include Muchmore, Clement, Baird, Wyant, Lyon, Saxton, and D. Murray.
>
> Please let me know. Thank you.
>
> Stacie Clayton

> Sent from my iPhone
>

From: Wisniewski, Wendy (GOV)
Sent: Tuesday, September 29, 2015 10:25 AM
To: Clayton, Stacie (GOV); Klotz, Josephine (MSP)
Subject: RE: Hollins/Muchmore/Etue Call Today

It has to be right at 5;00 because Dennis has two things that he has to get to tonight

---

From: Clayton, Stacie (GOV)
Sent: Tuesday, September 29, 2015 10:23 AM
To: Klotz, Josephine (MSP) <KlotzJ@michigan.gov>; Wisniewski, Wendy (GOV) <wisniewskiw@michigan.gov>
Subject: RE: Hollins/Muchmore/Etue Call Today

Thank you, both. I am trying to schedule multiple calls on this and I just scheduled the Reps/Sens at 2:30pm today (that is the only time they won't be in committee meetings). Is there any time after 5pm that this call can take place since Col. Etue is not available at 4pm?

Stacie

From: Klotz, Josephine (MSP)
Sent: Tuesday, September 29, 2015 10:16 AM
To: Wisniewski, Wendy (GOV) <wisniewskiw@michigan.gov>; Clayton, Stacie (GOV) <claytons3@michigan.gov>
Subject: RE: Hollins/Muchmore/Etue Call Today

Colonel Etue can be available from 2:30 p.m.-3 p.m. and would like Lt. Col. Tom Sands on the call also.

Thanks,
Jo

Josephine E. Klotz
Senior Executive Management Assistant
to Col. Kriste Kibbey Etue, Director
Michigan State Police
333 S. Grand Avenue
P.O. Box 30634
Lansing, MI 48909-0634
Telephone: (517) 241-0401

"A PROUD tradition of SERVICE through EXCELLENCE, INTEGRITY, and COURTESY"



From: Wisniewski, Wendy (GOV)
Sent: Tuesday, September 29, 2015 10:06 AM
To: Clayton, Stacie (GOV); Klotz, Josephine (MSP)
Subject: RE: Hollins/Muchmore/Etue Call Today

Dennis can do between 2:00 – 3:00; 3:45 – 4:00 or 5:00

From: Clayton, Stacie (GOV)
Sent: Tuesday, September 29, 2015 9:50 AM
To: Klotz, Josephine (MSP) <KlotzJ@michigan.gov>; Wisniewski, Wendy (GOV) <wisniewskiw@michigan.gov>
Subject: Hollins/Muchmore/Etue Call Today
Importance: High

Good Morning Wendy and Jo,

Harvey would like a 15-30 minute phone call with Dennis and Col. Etue today regarding the water/public safety issue in Flint. Will you please let me know what time will work for both of them anytime except for 11:15am-11:45am?

Stacie

Attachment Redacted as Irrelevant

From: Wisniewski, Wendy (GOV)
Sent: Monday, October 12, 2015 1:55 PM
To: Thelen, Mary Beth (DEQ)
Subject: RE: Flint next steps meeting

:) It was in the original email I sent you guys :)

-----Original Message-----
From: Thelen, Mary Beth (DEQ)
Sent: Monday, October 12, 2015 2:54 PM
To: Wisniewski, Wendy (GOV) <wisniewskiw@michigan.gov>
Subject: RE: Flint next steps meeting

You might want to let Nancy know who all is involved in this one from Governor's office.

-----Original Message-----
From: Wisniewski, Wendy (GOV)
Sent: Monday, October 12, 2015 2:48 PM
To: Thelen, Mary Beth (DEQ)
Subject: RE: Flint next steps meeting

Nope. It's a big meeting. Here's what Jarrod said:

Can we arrange a meeting in next couple days to discuss next steps with Flint and the after action report for water testing.

Need to have Dennis, Beth, and me (or two of the three).

Rich
Dan Wyant
Nick Lyon
Harvey
Walsh
Wurfel/Murray
Redford
Dick

-----Original Message-----
From: Thelen, Mary Beth (DEQ)
Sent: Monday, October 12, 2015 2:43 PM
To: Wisniewski, Wendy (GOV) <wisniewskiw@michigan.gov>; Grijalva, Nancy (DHHS) <GrijalvaN@michigan.gov>
Subject: RE: Flint next steps meeting

Yes, I can make anytime really work on Wednesday, except 2:00-3:00 and even then I can make that work too.
Who is this with? Just Dennis, Dan, and Nick?

Mary Beth

Mary Beth Thelen
Management Assistant to Director Dan Wyant Department of Environmental Quality Constitution Hall, 6th Floor South
Phone: 517-284-6712 or 284-6700 (new numbers)
Fax: 517-241-7401
Thelenm2@michigan.gov

-----Original Message-----
From: Wisniewski, Wendy (GOV)
Sent: Monday, October 12, 2015 2:37 PM
To: Grijalva, Nancy (DHHS); Thelen, Mary Beth (DEQ)
Subject: FW: Flint next steps meeting
Importance: High

Actually - Any chance 11:30 a.m. on Wednesday would work? I was trying to find times that worked for all of my people and that might be one if it works for your guys.

-----Original Message-----
From: Wisniewski, Wendy (GOV)
Sent: Monday, October 12, 2015 2:20 PM
To: Thelen, Mary Beth (DEQ) <THELENM2@michigan.gov>; Grijalva, Nancy (DHHS) <GrijalvaN@michigan.gov>
Subject: FW: Flint next steps meeting
Importance: High

Can you tell me what Dan and Nick's availability tomorrow and Wednesday are? Thank you.

-----Original Message-----
From: Agen, Jarrod (GOV)
Sent: Monday, October 12, 2015 2:05 PM
To: Wisniewski, Wendy (GOV) <wisniewskiw@michigan.gov>
Cc: Clement, Elizabeth (GOV) <clemente@michigan.gov>
Subject: Flint next steps meeting

Wendy,

Can we arrange a meeting in next couple days to discuss next steps with Flint and the after action report for water testing.

Need to have Dennis, Beth, and me (or two of the three).

Rich
Dan Wyant
Nick Lyon
Harvey
Walsh
Wurfel/Murray
Redford
Dick

Thanks

Jarrod

Subject: DM/EC/JA/RB/JW/JR/HH/SW/DM/DW/NL/GL/DP or DA or ML re Flint next steps
Location: Governor's Conference Room - 2nd Floor Romney (call in number below)

Start: Wed 10/14/2015 11:30 AM
End: Wed 10/14/2015 12:00 PM
Show Time As: Tentative

Recurrence: (none)

Meeting Status: Not yet responded

Organizer: Agen, Jarrod (GOV)
Required Attendees: Muchmore, Dennis (GOV); Clement, Elizabeth (GOV); Baird, Richard (GOV); Walsh, John (GOV); Redford, James (GOV); Hollins, Harvey (GOV); Wurfel, Sara (GOV); Murray, David (GOV); Wyant, Dan (DEQ); Lyon, Nick (DHHS); Lasher, Geralyn (DHHS); Posthumus, Dick (GOV); Ackerman, Darin (GOV); Lange, Michelle (GOV); Rospond, Laurie (GOV); Thomet, Ruth (GOV); Thelen, Mary Beth (DEQ); Grijalva, Nancy (DHHS); Hall, Jean (GOV); VanSickle, Michele (GOV); Clayton, Stacie (GOV)
Optional Attendees: Wells, Eden (DHHS)



MDHHS Action Plan Flint EBL.DO...

Conference Number - [redacted]
Access Code – [redacted]
Host Code - [redacted](Jarrod to host)

Michigan Department of Community Health (MDHHS) Flint Water Action Plan

Action	Local Lead	MDHHS Lead	Tasks
Filter/Water Distribution	Tamara Brickley (Genesee County Health Department-GCHD)	Sheryl Thompson, MDHHS	- Coordination of distribution (GCHD) - Identify at-risk sub-groups (GCHD) - Tracking filters- uniform registry held by GCHD - Ordering filter replacements (MDHHS)
Blood Testing	Tony LaRocco (GCHD) Possible partners: - Hurley - Great Flint Health Coalition - MIHP - LHD - Schools	Dr. Eden Wells/ Nancy Peeler (CLPPP)	- Test all o Students 0-16 o Priorities: ▪ 3 schools ▪ 2 zip codes ▪ ages 0-15 - Convene meeting with GCHD and all potential partners (MDHHS) o Partner with schools- information about testing sites options distributed through school districts to parents o Partner with Great Flint Health Coalition-network to develop testing sites and information about testing to healthcare providers o Partner with Hurley/McClaren/Genesys o Partner with MIHP/Home Visiting Program - Confirm that the state lab has capacity to handle increase in tests- CONFRIMED
Case Management Follow Up	Tony LaRocco (GCHD)	Eden Wells/ Nancy Peeler (CLPPP)	- Identification of all current positives- confirmatory testing for > 5 mcg/dl (as of April 2014) - Maintain registry of all tests performed (-/+) - Follow-up all cases >5 mcg/dl with the CLPP Case Management protocol
Elevated Blood Level Investigations(all > 5 mcg/dl)	Dawn Hallwood (GCHD)	Linda Dykema	- Secure financial resources necessary to support environmental health response - Follow-up CLPPP to see if immediate funds available - Recommendation to contract with Lead Investigation company thru SEMHA-

			licensed investigators
Communications	Hilda McShane (GCHD)	Geralyn Lasher	- Daily MDHHS and GCHD phone calls (3PM) - Provide provider education- links sent for Governor's site to GCHD 10/12 - Provide public education - Provide risk education - Provide links with lead prevention information to Flint

From: Brownfield, Michael (GOV)
Sent: Wednesday, January 28, 2015 9:03 AM
To: Walsh, John (GOV)
Cc: Hall, Jean (GOV)
Subject: RE: Notes from Comms update w/ governor

No, that meeting with Flint wasn't mentioned. I'll be glad to attend.

From: Walsh, John (GOV)
Sent: Tuesday, January 27, 2015 8:40 PM
To: Brownfield, Michael (GOV)
Cc: Hall, Jean (GOV)
Subject: Re: Notes from Comms update w/ governor

Thanks for covering meeting for me. Just a few reactions:

I'm meeting with Leg, Treasury and others on Flint tomorrow - They pushed for a break from Detroit, and Dillon, as Treasurer, ultimately agreed. Now Flint wants us to negotiate the rates with DWSD - that is the real deal here. Did anyone mention to the Governor that we have a meeting pending? Please join me at the meeting if you can. Jean can give you details.

[redacted]

Sent from my iPad

On Jan 27, 2015, at 3:49 PM, Brownfield, Michael (GOV) <BrownfieldM2@michigan.gov> wrote:

John –

Notes to be aware of from today's Comms update with the governor:

- Redacted
- **Flint Water** --- remains an issue. Today, Flint Mayor says governor needs to visit Flint to see water crisis first hand. Seen as a political move. Gov says he needs facts on water decision, Harvey is working on more info. Issue is that Gov's office was happy w/ Flint staying with Detroit water, and it was locals in Flint who moved to their own system.
- Redacted

-
-
-
-

Redacted

From: Brownfield, Michael (GOV)
Sent: Tuesday, February 03, 2015 3:35 PM
To: Walsh, John (GOV)
Cc: Hall, Jean (GOV)
Subject: Comms meeting notes

John – Notes of importance from today's comms meeting w/ the governor --

- Flint Water: "healing our waters" group was holding a rally today for public engagement
- 

Mike Brownfield
Office of Governor Rick Snyder
517-241-5656
Brownfieldm2@michigan.gov

From: Allard, Claire (GOV)
Sent: Friday, May 15, 2015 5:50 PM
To: Walsh, John (GOV)
Subject: FW: Local Government Update
Attachments: Loc Gov Update May 2015.docx

FYI

Thanks,
Claire

From: Workman, Wayne (TREASURY)
Sent: Friday, May 15, 2015 12:42 PM
To: Scott, Allison (GOV); Muchmore, Dennis (GOV); Clement, Elizabeth (GOV)
Cc: Baird, Richard (GOV); Wurfel, Sara (GOV); Wisniewski, Wendy (GOV); Khouri, Nick (TREASURY); Saxton, Thomas (Treasury); Koryzno, Edward (Treasury); Roberts, John (DTMB); Allard, Claire (GOV); Workman, Wayne (TREASURY)
Subject: Local Government Update

Allison, Dennis, and Beth: Attached is the periodic update on distressed local governments. Please pass on to the Governor as appropriate. If you have any questions, please don't hesitate to call. Wayne

STATE OF MICHIGAN
DEPARTMENT OF TREASURY

RICK SNYDER
GOVERNOR

NICK A. KHOURI
STATE TREASURER

DATE: May 15, 2015

TO: Rick Snyder, Governor

FROM: Wayne Workman, Deputy State Treasurer

SUBJECT: Status of Financially Stressed Local Governments

EMERGENCY MANAGER

Lincoln Park
Emergency Manager: Brad Coulter
Appointed: July 3, 2014
Anticipated Exit: January 2016

Recent Developments

- After conducting preliminary interviews for the City Administrator position, a request was made by the Emergency Manager to identify additional qualified candidates.
- A fire union collective bargaining agreement was approved on February 6, 2015. Changes to overtime and paid leave will yield an estimated cost savings of $500K annually.
- Voters rejected the Firefighters and Police Officers Retirement Act proposal that was on the May ballot by a margin of 47% to 53%. Had it been approved it would have raised an additional 6 mils, or $3M annually to fund fire and police pension and healthcare costs.
- EM Coulter has modified retiree collective bargaining agreements to reduce healthcare benefits. These changes will be implemented on July 1, 2015 and will reduce retiree healthcare costs from $4.1M to $600K annually.
- FY 14 ended with a General Fund accumulated deficit of $736K, out of a total budget of $21M. This is a significant increase from the FY 13 accumulated deficit of $89K. Salient increases were in Public Safety - $1.1M, Public Works - $700K, and Culture and Recreation - $600K.

Significant Actions/Issues

- On February 3, 2015, the city was awarded $143.5K through the Financially Distressed Cities, Villages, and Townships Grant Program. These funds will be used to enhance public safety through updated technology.

Issues to Resolve before EM Exit

- Police collective bargaining agreements must be finalized.
- Increase and stabilize pension and other post-employment benefits (OPEB) funding levels.

FINANCIAL REVIEW COMMISSION (FRC)

Detroit

FRC Created: November 12, 2014

FRC Members: Nick Khouri, Bill Martin, Brenda Jones, Darrell Burks, John Roberts, Lorron James, Mike Duggan, Stacy Fox, Tony Saunders

Recent Developments

- The city submitted its Four-Year Financial and Operating Plan (Plan) to the FRC in March 2015 for review. Upon its review and determination that the Plan was based on sound assumptions and met all of the requirements under statute, the FRC approved the Plan on April 20, 2015. The city's Plan encompassed the second year (FY16) of Emergency Manager Orr's two-year budget and used this as its base year with no changes, plus three years (FY17, FY18, and FY19).
- The city's CFO John Hill hosted a "mini" revenue estimating conference on May 14, 2015, to review revenue estimates approved in February 2015 at the statutorily required Revenue Estimating Conference. After reviewing the city's revenue trends for income tax, state revenue sharing, wagering taxes, property taxes, utility users tax and all other general fund revenues, among other major fund accounts, and discussing economic trends since February, the city elected to maintain revenue estimates agreed upon at the February 2015 Revenue Estimating Conference.
- In addition to the recent hire of Ron Rose for the position of Executive Director for the Office of the FRC, Treasury has hired Steven Watson, who is currently with the State of New Jersey Office of Budget and Management, to fill the Administrative Manager position. Mr. Watson is expected to start on May 26, 2015. Treasury does not expect to hire any additional staff beyond an executive administrative assistant.
- The most intense work that the FRC will perform going forward is measuring the effectiveness of restructuring initiatives in light of the large annual pension obligations the city will incur beginning in 2024.
- The next FRC meeting is scheduled for May 18, 2015, and the Commission will be asked to approve various contracts and leases related to the Detroit Water and Sewerage Department transaction.

RECEIVERSHIP TRANSITION ADVISORY BOARD (RTAB)

Allen Park

RTAB Appointed: September 26, 2014

RTAB Members: Suzanne Schafer, Joyce Parker, Fredrick Frank, Karen Barann

Recent Developments

- The RTAB approved City Council's appointment of the city's Finance Director as Interim City Administrator, effective March 12, 2015. A professional search firm has been hired to help find City Administrator candidates. Treasury will be participating with City Council in the selection process.
- The city was expecting to issue a bond tender offer beginning in March but was delayed due to the uncertainty around the City Administrator position. Completion of the bond tender process is now projected to be June 2015.
- In April, the RTAB approved the creation of an Interim Deputy City Administrator position to assist in overseeing city operations until the bond tender and City Hall

projects are completed. Mark Kibby, former City Manager of the City of Woodhaven, was appointed to this position.
- The Michigan Municipal League and Plante Moran were retained by the city to conduct salary and classification studies of all department head and key manager positions within the city. The city has not established a timeline for this project at this time.
- The city remains without a Director of Public Services after the leading candidate for the position rejected the city's offer of employment. A department foreman is serving as interim while the city evaluates how to fill this position.

Significant Actions/Issues
- Litigation was filed by retirees challenging the EM's authority to reduce other post-employment benefit (OPEB) liabilities. A motion for summary disposition is pending. No date has been set to hear this motion.
- City Hall will be relocating to a temporary facility in May 2015. The present facility is in poor condition and beyond repair.

Benton Harbor
RTAB Appointed: March 10, 2014
RTAB Members: Larry Steckelberg, Bret Witkowski, Marvin Raglon, Sharon Hunt

Recent Developments
- The city's Finance Director has accepted a position as Finance Director in the City of Flint. Her last date of employment is June 5, 2015.
- The city's Deputy Finance Director, multiple public safety officers, and two public works department employees have resigned due to other employment opportunities.
- On April 6, 2015, the City Commission passed resolutions adopting a procurement policy, investment policy, and a credit card policy.

Significant Actions/Issues
- On February 3, 2015, the city was awarded $910K through the Financially Distressed Cities, Villages, and Townships Grant Program. These funds will be used to enhance the water system through water main replacements and fire hydrant repairs, and to complete a property reappraisal which will provide updated and accurate assessing records. Additionally, the city will provide community enhancement through blight management and sidewalk replacement.
- FY 14 audited General Fund revenues exceed expenditures by $1M, out of a total budget of $6.1M.

Ecorse
RTAB Appointed: May 1, 2013
RTAB Members: Edward Koryzno, Robert Bovitz, Joyce Parker

Recent Developments
- On May 12, 2015, the RTAB approved a narrowly balanced FY 16 budget, though significant deficits are projected in future fiscal years.
- The City Administrator has requested a new City Controller (third in six months) however; the RTAB rejected this appointment at the May meeting.

- The RTAB has recommended that the State Treasurer amend the final EM order to provide RTAB oversight for all hiring and terminations.

Significant Actions/Issues

- On February 3, 2015, the city was awarded $350K through the Financially Distressed Cities, Villages, and Townships Grant Program. These funds will be used to enhance public safety through improved street lighting.
- The City Council cancelled the contracted City Administrator search with the Michigan Municipal League (MML) and appointed Wayne O'Neal as full-time City Administrator. On February 10, 2015, the RTAB approved the city's resolution appointing Mr. O'Neal.
- The RTAB's Annual Evaluation for the Governor was not favorable, citing a lack of local financial literacy, political infighting, and an inability to develop a balanced multi-year budget. For these reasons, the removal of RTAB oversight cannot be recommended at this time.
- The city continues to have trouble attracting qualified candidates, and filling higher level administrative positions.
- The city signed a contract with UHY to provide part-time financial services until a permanent solution can be found.
- Municipal Employee's Retiree System (MERS) pension contributions are anticipated to increase from $1.8M in FY 15 to $2.4M in FY 16 because of accelerated funding for closed plans.
- The city has been unable to balance its five-year budget. Previous budgets project deficit spending in FY 16, and exhaustion of all resources in FY 17. To avoid this eventuality, significant expense reductions will be necessary in upcoming fiscal years.

Flint

RTAB Appointed: April 29, 2015

RTAB Members: Frederick Headen, Brian Larkin, David McGhee, Beverly Walker-Griffea, Robert McMahan

Recent Developments

- A clerical error by the Flint City Clerk's Office gave candidates the wrong cutoff deadline to file nominating petitions, April 28 instead of April 21. Consequently, in the Mayor's race, Mayor Dayne Walling, Councilman Wantwaz Davis, and Dr. Karen Weaver will all be left off the August Primary ballot and will have to run as write-in candidates in November. Councilman Eric Mays did not submit the required number of signatures and will likewise be left off the ballot for Mayor and will also have to run as a write-in candidate. Councilman Herbert Winfrey will be on the ballot and is unopposed for the Sixth Ward seat on the City Council. There were four candidates who filed petitions for the Third Ward City Council seat. Legislators will be asked to provide a statutory fix to allow names on the ballot. If this isn't successful, all will be forced to run as write-in candidates in the General Election.
- Jodi Lundquist has accepted the employment offer as CFO. Her start date is to be determined subject to RTAB approval.
- On April 29, 2015 the city exited emergency manager status and an RTAB was appointed. The first RTAB meeting will be held on June 10, 2015.
- On April 29, 2015, the Emergency Loan Financial Assistance Board approved a $7M Emergency Loan that will eliminate the city's remaining deficit when combined with the FY surplus of $20M.

- EM Gerry Ambrose issued an EM Order on March 19, 2015 that restructured the State Revolving Fund loans and provides approximately $2.2M, allowing the city to invest in capital improvements to the water system.
- EM Gerry Ambrose implemented new Budget Purchasing Ordinances and a Fund Balance Policy during April 2015.
- The Executive Director of the State Tax Commission notified the city that it must maintain adequate assessment records in compliance with state statute, State Tax Commission rules, and implement any corrective actions necessary. In addition, the city shall implement a full appraisal within a time frame agreed with the State Tax Commission.
- The City of Flint continues to inform residents that it is in violation of the Clean Water Standards Act, after unsafe levels of trihalomethanes (TTHM, a disinfectant by-product) were found in the water. Recent testing by the Michigan Department of Environmental Quality (MDEQ) Testing Lab showed that the total TTHM levels for the month of March are well within the Environmental Protection Agency (EPA) guidelines for safe water. However, because EPA regulations require that the four month average for all testing sites be within certain guidelines, the city is still considered to be non-compliant by the MDEQ. Monthly testing remains ongoing and is being conducted by several parties.
- The city hired Veolia to provide an analysis of the water system, including recommended improvements and associated costs. Recommendations included water plant improvements, distribution system improvements, new policies and procedures, and better communication with customers. The city is installing a $1.5M granulated active-charcoal filter to improve water quality. This filter installation will be completed in mid-July.
- In April, EM Gerry Ambrose issued two EM Orders that adopted a two-year budget for FY 17 and FY 18 and outlined the relationship between the Administrator, Mayor, and City Council.
- On April 13, 2015, EM Order 4 was issued that restored the pay of the Mayor and City Council members.
- The City Council approved a memorandum of understanding that will consolidate the 67th District Court with the 68th District Court in January 2016. The city has estimated that the consolidation will save the city $8M over a ten year period.
- The Michigan Municipal League is recruiting qualified candidates to fill the open Human Relations Director, Finance Director, and City Treasurer positions.
- Voters elected John Cherry, Charles Metcalf, Barry Williams, Cleora Magee, Jim Richardson, Brian Larkin, Victoria McKenze, Marsha Wesley, and Heidi Phaneuf to serve on the Charter Commission.

Significant Actions/Issues

- On February 3, 2015, the city was awarded $2M through the Financially Distressed Cities, Villages, and Townships Grant Program. These funds will be used to enhance the city's water system through improved waste management, leak detection, and pipe assessments. Pre-planning for implementation of these activities is underway.
- If the city loses a lawsuit over retiree healthcare, the EM's two-year budget does not assume this additional $5M to $6M annual expense, which will grow at a rate equal to the general rise in healthcare costs.

Hamtramck

RTAB Appointed: December 18, 2014
RTAB Members: Deborah Roberts, Mark Stema, Cathy Square, Karen Young

Recent Developments

- The Police Chief resigned on March 11, 2015. Lieutenant Ann Moise was appointed Acting Police Chief.
- Per the 2014 audit, the General Fund's accumulated fund balance is $2.8M out of a total budget of $16.2M.

Significant Actions/Issues

- On February 3, 2015, the city was awarded $622K through the Financially Distressed Cities, Villages, and Townships Grant Program. These funds will be used to complete a property reappraisal which will provide updated and accurate assessing records, upgrade City Hall security, and enhance public safety through improved street lighting.
- A complaint was filed in the federal court by Hamtramck retirees over changes to healthcare benefits in October 2014. The potential exposure to the city is currently unknown.
- The annual pension liability is anticipated to increase from $3.5M in FY 15 to $4.3M in FY 19. This increase is a result of closing certain pension plans and the Michigan Employee's Retirement System (MERS) policy of accelerating the required contribution for closed plans. These increases were included in EM Square's two-year budget. The Segal Group has been hired to provide the city with recommendations on funding its pension obligations.

Pontiac

RTAB Appointed: August 19, 2013
RTAB Members: Edward Koryzno, Louis Schimmel, Keith Sawdon, Robert Burgess

Recent Developments

- On April 22, 2015, the RTAB postponed consideration of an amendment to the city's retirement ordinance that would have granted early retirement status to 69 former employees. This ordinance amendment was adopted by the City Council at its April 9, 2015 meeting with no prior announcement or analysis of the issue. No actuarial study was conducted for this change, but the best available estimates indicated the impact to the city's pension system could be approximately $9M-$13M per year. The Mayor, City Administrator, and Finance Director are opposed to this amendment.
- On April 29, 2015, the City Administrator informed Treasury that the City Council is considering adopting an amendment to the city's retirement ordinance that would permit the pension system to absorb $659,000 in COLA overpayments that were made to city retirees. Such an action is permissible under new rules adopted by the Internal Revenue Service. The City Council may consider this ordinance amendment at a future Council meeting. The RTAB postponed action on this issue until City Council takes action. Treasury is monitoring this situation.

Significant Actions/Issues

- On February 3, 2015, the city was awarded $125K through the Financially Distressed Cities, Villages, and Townships Grant Program. These funds will be used for community enhancement through blight management.

- The City Charter proposal was rejected by voters by a 45% to 55% margin.
- In April 2014, the Final Emergency Manager Order was amended to create a Deputy Mayor position. A suitable candidate was not found through a Michigan Municipal League (MML) search. TJA Staffing and Associates has been hired to recruit a Deputy Mayor as part of the transition back to Home Rule.
- Per the audit, the General Fund's accumulated fund balance for FY 14 is approximately $5M out of a total budget of $27M.
- Oakland County Circuit Court Judge Michael Warren dismissed the city's condemnation lawsuit involving the Phoenix Center because the city failed to include compensation for the lien placed on the property. The city is preparing an appeal of the decision to the U.S. Sixth Circuit Court of Appeals.
- The City of Pontiac Retired Employees Association v. City of Pontiac lawsuit in the United States District Court was reassigned from Judge Lawrence P. Zatkoff to Judge Avern Cohn. The lawsuit challenges former EM Schimmel's elimination of retiree healthcare and replacement with an annual stipend. The General Employees Retirement System (GERS) Pension Fund is significantly overfunded and the parties are exploring options to use the overfunded portion to fund retiree healthcare.
- On March 17, 2015, the Michigan Court of Appeals reversed and remanded for trial a previous lower court dismissal of a 2013 lawsuit which challenged the EM ordered nonpayment of $3.9M into a VEBA trust for the fiscal year ending 2012. This appellate order is not a judgment against the city; rather it allows the previously dismissed lawsuit to proceed. The actual liability of the city will be determined either by a future settlement or by a final determination of the Oakland County Circuit Court.

CONSENT AGREEMENT

Inkster

Date Executed: February 20, 2012
Consent Agreement Consultant: Mark Stuhldreher

Recent Developments

- On May 14, 2015, the City Council agreed to settle the Dent lawsuit regarding police misconduct for $1.37M. The cost of the settlement will be placed on the tax roll by a judgement levy.
- On April 20, 2015, Wayne County Prosecutor Kym Worthy announced charges of assault and mistreatment of a prisoner (Richard Dent) against William Melendez, former Inkster police officer.
- In the wake of a violent interaction between Inkster police and a suspect, Inkster Police Chief Vicki Yost announced her resignation on April 22, 2015. The city hired a search firm to recruit qualified candidates to fill the Police Chief position, which is expected to be filled by the end of June.
- On April 20, 2015, the city adopted a working capital reserve policy for the Water and Sewer Fund which will provide funds for emergency situations.

Significant Actions/Issues

- On February 3, 2015, the city was awarded $855K through the Financially Distressed Cities, Villages, and Townships Grant Program. These funds will be used to complete a property reappraisal to provide updated and accurate assessing records, enhance the water

system through fire hydrant repairs, and enhancing public safety through the creation of a multi-jurisdictional narcotics team, police officer training, deployment of an additional police officer, providing a backup power source, and updating technology.
- The FY 14 General Fund accumulated deficit per the most recent audit is $767K out of a total budget of $11M.

River Rouge
Date Executed: December 15, 2009
Consent Agreement Consultant: N/A (P.A. 72)

Recent Developments
- A fire union collective bargaining agreement (CBA) was approved on March 10, 2015, resulting in a reduction in health care costs.

Significant Actions/Issues
- On February 3, 2015, the city was awarded $592K through the Financially Distressed Cities, Villages, and Townships Grant Program. These funds will be used to enhance public safety through improved street lighting, along with infrastructure replacements to City Hall.
- General fund revenues exceeded expenditures by $885K in FY 14 and the accumulated fund balance was $1.9M.
- A reduction in healthcare benefits for active employees and retirees was implemented on November 1, 2014. The city estimates an annual savings of $400K, which includes savings expected under the approved fire union CBA.

Royal Oak Township
Effective Date: April 21, 2014
Consent Agreement Consultant: Robert Burgess

Recent Developments
- Treasury has been informed that the Township Supervisor is regularly approving overtime for employees. Overtime is not included in the 2015 budget, and the Consent Agreement requires State Treasurer approval prior to any overtime expenditures. This is another example of the township's inability to comply with the terms of the Consent Agreement. Treasury is working with Robert Burgess on a response to this development.
- On April 7, 2015, Oakland County notified the township that they rejected the proposed ballot language for 4½ mils for general operations because the township's proposed language did not conform to guidelines. The township adopted newly proposed ballot language on April 23, 2015. This language has been resubmitted to Oakland County.
- An Order was issued by Mr. Burgess on May 9, 2015 to contract for financial consulting services with the Rehmann Group that will assist the township in preparing records for its annual audit and budget amendments.

Significant Actions/Issues
- On February 3, 2015, the township was awarded $274K through the Financially Distressed Cities, Villages, and Townships Grant Program. These funds will be used to

enhance public safety through improved street lighting and increased police services. 195 street lights would be converted to LEDs; it is anticipated that work will be completed by August 2015.

- The Michigan State Police (MSP) continues to provide police services to the township. The Department of Treasury and the MSP continue to work towards an alternative to MSP services. A proposal from the City of Hazel Park is not financially feasible due to expense and the city's unwillingness to amend the proposal to better accommodate the township's ability to pay. Mr. Burgess has met with the City of Detroit to determine if the city is interested in submitting a proposal to provide police services to the township.
- The State Treasurer approved the township's 2015 budget on December 16, 2014, with the requirement that the township work with Treasury to implement additional budget amendments to improve its overall effectiveness. No additional actions have occurred to implement these additional budget amendments and Mr. Burgess is questioning the ability of the township's newly hired financial analyst to provide service to the township.
- The township has paid its aging accounts payable that was in excess of $200K. Mr. Burgess has requested the Township Board adopt budget amendments to the 2015 budget totaling $220K to accommodate these unanticipated expenditures. The Township Board has refused to adopt the requested amendments. Treasury is working with the CAC Burgess on a response to this issue.

NEUTRAL EVALUATION

Highland Park

Financial Review Team Appointed: December 2, 2013
Financial Emergency Declared: January 30, 2014
PA 436 Option Selected: Neutral Evaluation

Recent Developments

- Treasury staff is continuing to monitor the city's progress or lack thereof, in complying with the terms of the Loan Agreement dated September 23, 2014. There are concerns about their ability to successfully restructure their finances and they have failed to implement the health insurance benefit cost reductions as planned in FY 15. In addition, failure to reach an agreement with DWSD resulted in a $20M judgement levy against the city. Finally, there have been problems in implementing the regular billing of water and sewer service to its customers and the calculation and collection of past due amounts owed to the city, since regular billing ceased in mid-2012.
- On April 24, 2015, the Detroit Water and Sewerage Department (DWSD) was granted a judgment levy to collect $20M for sewer service that is currently owed to DWSD.
- The DWSD Director has threatened to terminate water and sewer services if the city doesn't pay its arrearage and current charges.
- A Wayne County Circuit Judge issued a temporary restraining order on April 29, 2015 blocking DWSD's efforts to cut off water service to the City of Highland Park. In addition, the judge also set aside the $20M judgment against the City of Highland Park for failure to pay DWSD for water and sewer services. The judge has set a conference hearing on this matter for June 4, 2015.

Significant Actions/Issues

- On February 3, 2015, the city was awarded $2M through the Financially Distressed Cities, Villages, and Townships Grant Program. These funds will be used to enhance the city's water system through meter replacement, leak detection, and system repairs.
- Huron Consulting was retained to prepare a request for proposal to solicit firms to operate and maintain the city's water and sewer systems, as required by the city's Plan of Adjustment. The city received one proposal from Wade Trim by the submission deadline of May 4, 2015. This proposal is under review by the City and Treasury.
- The city's liabilities total $117.6M. Some of the major components are: $55.3M debt, including $20.7M owed to the DWSD, $17.7M pension bonds, and $26.1M unfunded other post-employment benefits (OPEB) liabilities.
- Summary of the Plan of Adjustment for the City of Highland Park was adopted on August 28, 2014:
    - The city must make major reductions to retiree healthcare benefit costs.
    - In August 2015, an emergency loan of $12M plus restructuring of $4.8M existing loans will be requested by the city to refund $2.7M in Fiscal Stabilization Bonds, $5.2M in Financial Recovery Bonds, and $3.7M in State Revolving Fund Bonds. The status of this request will be reviewed in the context of benchmarks the city committed to in their last emergency loan in September 2014.

OTHER COMMUNITIES

Wayne County

Recent Developments

- The Recovery Plan has been released to the public and Treasury has begun an analysis of the plan.

Significant Actions/Issues

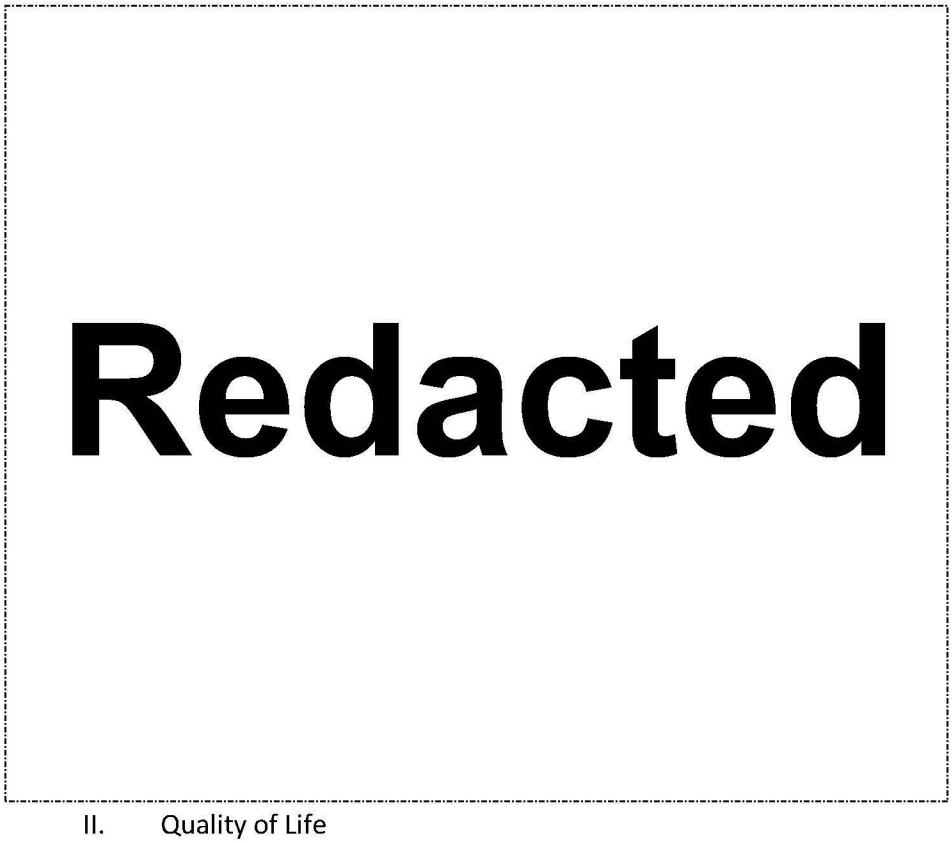
- Cash reserves reached its lowest point in February 2014 with pooled cash falling to approximately $22M. The August 2014 cash balance was approximately $150M. This number includes proceeds from a short-term borrowing of $75M.
- The County's annual structural general fund deficit is approximately $50M prior to any of the proposed remedial actions.
- The preliminary results of the county's actuarial report indicate a drop in other post-employment benefits (OPEB) liability of approximately $409M. This reduction is a result of the county choosing less expensive plans and implementing cost sharing measures. The Plan participants are now paying a larger share of the cost. This does not include any saving opportunities resulting from a proposed change to retiree healthcare.
- The county is working to resolve a disagreement with the Mental Health Authority over services provided to jail inmates. The county currently pays for this service but believes it falls under the purview of the Authority.
- The county has not yet proposed a long-term solution to its jail problems.

From: Brownfield, Michael (GOV)
Sent: Thursday, November 05, 2015 2:55 PM
To: Agen, Jarrod (GOV); Clement, Elizabeth (GOV); Walsh, John (GOV)
Subject: SOTS outline v1
Attachments: SOTS-v1.docx

See attached and pasted below. Please let me know if you have any edits.

2015

I. Intros and Acknowledgments



II. Quality of Life

Redacted

B. Flint water and sewer (MB to contact Lyon)



Redacted

2015

I. Intros and Acknowledgments

Redacted

II. Quality of Life

Redacted

B. Flint water and sewer (MB to contact Lyon)

Redacted

From: Wurfel, Sara (GOV)
Sent: Monday, November 09, 2015 3:48 PM
To: Walsh, John (GOV); Posthumus, Dick (GOV); Ackerman, Darin (GOV); Lange, Michelle (GOV); Stoken, Laura (GOV); Redford, James (GOV); Mcbride, Bill (GOV)
Subject: FW: Flint water school testing results - TODAY
Attachments: School results PR.docx

Importance: High

Making sure you guys are in the loop too.

Holler with any Qs or if you need anything else at all.

From: Wurfel, Sara (GOV)
Sent: Monday, November 09, 2015 3:47 PM
To: Muchmore, Dennis (GOV) <muchmored@michigan.gov>; Clement, Elizabeth (GOV) <clemente@michigan.gov>; Hollins, Harvey (GOV) <hollinsh@michigan.gov>; Baird, Richard (GOV) <bairdr@michigan.gov>
Cc: Agen, Jarrod (GOV) <AgenJ@michigan.gov>; Murray, David (GOV) <MurrayD1@michigan.gov>; Wisniewski, Wendy (GOV) <wisniewskiw@michigan.gov>; Scott, Allison (GOV) <scotta12@michigan.gov>
Subject: FW: Flint water school testing results - TODAY
Importance: High

Please see below and attached release per brief convo at senior staff. Sill no exact word on timing of blood lead level data from DHHS – hopefully by late this week.

DEQ also has video that they'll be using for some footage of the testing with TV stations. Link here: https://youtu.be/Amy4cDW7RtA

Freeman Elementary water testing shows lead exposure limited to fixtures

Experts release water testing results on schools and homes in Flint

As part of Gov. Rick Snyder's action plan for Flint drinking water, the DEQ today released water testing data from nearly 400 homes and businesses in Flint as well as comprehensive sampling results from Freeman Elementary School.

Both sets of data indicate the problems with lead are localized to individual buildings or even individual faucets, rather than system-wide issues.

"The results from this data underline the need for water testing at all homes, businesses, schools and other buildings in Flint," said George Krisztian, the DEQ's Flint Action Plan Coordinator. "Problems with lead exposure appear to be localized to individual service lines or plumbing fixtures, and we want to see all families in Flint take advantage of free water testing from the state."

Freeman Elementary testing results

At Freeman Elementary, 31 faucets were tested using a series of four samples each. Twenty-two outlets did not show elevated lead exposure, but nine faucets came back with initially high results.

Those nine outlets involve brass components, indicating the problem involves the fixtures or plumbing immediately surrounding the fixture. When the faucets and fountains were operated for several minutes, lead levels fell significantly, in some cases to non-detectable levels.

Additional testing designed to look deep into the school's plumbing did not suggest larger, systemic issues.

Freeman Elementary has several options for remedying the issues at these nine faucets and fountains. The school can elect not to use those particular fountains, or implement a formalized flushing regimen. The sampling results indicate that for all but one tap, a 3- to 4-minute flushing period each morning would drastically reduce lead exposure.

For a permanent solution, the school should opt to replace the faucets and fountains of concern.

"The safety and health of our students are our primary concern at Flint Community Schools, so we will start work as soon as possible to replace faucets, aerators and other related components where high lead levels were detected," FCS Superintendent Bilal Tawwab said. "Once those fixes have been made, the DEQ has offered to provide additional testing of the water at Freeman Elementary to ensure the water from every sample is safe for our students. Flint Community Schools appreciates the efforts by the DEQ, working with all stakeholders to make sure our water continues to be tested and that our students have access to safe, clean drinking water."

For Freeman Elementary's complete sampling results and more information about how sampling was conducted, visit www.michigan.gov/flintwater.

The DEQ and the DLARA also have conducted sampling at other Flint schools, and results will soon be available on the DEQ's website. Additionally, the state will test every other school in the Flint Community Schools district, as well as any school or daycare in the city. Interested schools and daycare centers should contact George Krisztian at krisztiang@michigan.gov.

Homeowner and other customer-requested testing results
Results from the 381 samples from homes, businesses, schools and other facilities that took advantage of free water testing through the state showed similar, localized results. More than 75 percent of the samples analyzed demonstrated lead results of 5 parts per billion or less, and more than 91 percent demonstrated lead results of 15 parts per billion or less.

This data suggests that while some homes experience elevated lead level results due to lead service lines or in-home plumbing, many other homes experience little to no lead. This can make it difficult for homeowners and businesses to predict their lead exposure.

"Since it's not easy to predict if an individual home's water is at risk for lead, the best thing all residents can do is get their water tested," Krisztian said. "It's a free test that provides valuable information for families."

Testing is available for free by contacting the Flint Water Plant at 810-787-6537 and pressing 1, or by emailing flintwater@cityofflint.com.

For more information about water samples received through the state's free testing program, visit www.michigan.gov/flintwater.

How school sampling was conducted
To conduct this comprehensive sampling, the DEQ and Michigan Department of Licensing and Regulatory Affairs began on Oct. 23 with a thorough plumbing assessment of the school to gain a comprehensive understanding of how water moves through the building and what types of plumbing materials are used. The

assessment also identified 31 faucets or fountains in the school that provide water for drinking, cooking and/or food preparation.

On Oct. 24, the DEQ and DLARA took four, 125-milliliter samples from each of the 31 identified faucets and fountains. The first two samples were taken immediately after turning on the faucet, followed by a 30-second flush and then the third sample, followed by a 2-minute flush and then the fourth sample. These samples provided information on the impact of any lead sources in or around each specific faucet and fountain as well as its connecting plumbing.

On Oct. 31, the DEQ and DLARA took an additional 30 samples, 10 each from three sites in the school. These 1-liter samples were taken consecutively, and provided information about the impact of any lead sources deep in the building's plumbing.

From: Brown, Jessica (GOV)
Sent: Monday, November 09, 2015 2:44 PM
To: Wurfel, Sara (GOV) <Wurfels@michigan.gov>; Murray, David (GOV) <MurrayD1@michigan.gov>
Cc: Agen, Jarrod (GOV) <AgenJ@michigan.gov>
Subject: FW: Flint water school testing results - 3 PM

Saw Dave was on this but since he's on the road, thought you should definitely see as well. DEQ is planning to issue at 3 p.m.

This is the first I've seen a draft but Dave may have been looped in on the back end. Looks ok and pretty thorough to me. If you need help trying to track any background info down let me know. Happy to reach out.

From: Tommasulo, Karen (DEQ)
Sent: Monday, November 09, 2015 2:31 PM
To: Lasher, Geralyn (DHHS) <lasherg@michigan.gov>; Eisner, Jennifer (DHHS) <EisnerJ@michigan.gov>; Edgerton, Shelly (LARA) <EdgertonS1@michigan.gov>; Dykema, Linda D. (DHHS) <DykemaL@michigan.gov>; Wells, Eden (DHHS) <WellsE3@michigan.gov>; Murray, David (GOV) <MurrayD1@michigan.gov>; Brown, Jessica (GOV) <BrownJ53@michigan.gov>; Wurfel, Brad (DEQ) <WurfelB@michigan.gov>; Feuerstein, Heather (DEQ) <FeuersteinH@michigan.gov>
Subject: School testing results

We're planning to put out this press release along with a video and the full results of the school and homeowner testing around 3 today. George Krisztian is taking calls.

Karen Tommasulo
Public Information Officer
Michigan Department of Environmental Quality
517-284-6716 | 517-599-5733
tommasulok@michigan.gov

Michigan Department of Environmental Quality
News Release

Nov. 9, 2015

For More Information:
George Krisztian, [redacted] krisztiang@michigan.gov

Freeman Elementary water testing shows lead exposure limited to fixtures

Experts release water testing results on schools and homes in Flint

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components where high lead levels were detected," FCS Superintendent Bilal Tawwab said. "Once those fixes have been made, the DEQ has offered to provide additional testing of the water at Freeman Elementary to ensure the water from every sample is safe for our students. Flint Community Schools appreciates the efforts by the DEQ, working with all stakeholders to make sure our water continues to be tested and that our students have access to safe, clean drinking water."

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On Oct. 31, the DEQ and DLARA took an additional 30 samples, 10 each from three sites in the school. These 1-liter samples were taken consecutively, and provided information about the impact of any lead sources deep in the building's plumbing.

From: Walsh, John (GOV)
Sent: Friday, January 30, 2015 10:05 AM
To: Muchmore, Dennis (GOV); Clement, Elizabeth (GOV)
Cc: Posthumus, Dick (GOV)
Subject: FW: Letter of Appeal for Flint
Attachments: Financially Distressed CVT Grant Program Awardees

Dennis & Beth,

Claire and I worked with Treasury to select the Distressed CVT awardees (attached), which I share with you. Please let me know if you have any questions or concerns -- we would like to publish awardees next week. There is a significant Flint award that Leg, Strategy and Comms will work on.

From: Allard, Claire (GOV)
Sent: Friday, January 30, 2015 9:46 AM
To: Hall, Jean (GOV)
Cc: Walsh, John (GOV)
Subject: RE: Letter of Appeal for Flint

Yes, John and I have discussed. Please see the attached email.

Treasury is aware that we want to do the release/announcement on Monday -- Tom Saxton, Brom Stibitz, Terry Stanton (PIO), and Evah Cole (administers and manages the program) are all aware and awaiting our approval of the list in the attached email.

If I can do anything further to assist, please let me know.

From: Hall, Jean (GOV)
Sent: Friday, January 30, 2015 9:31 AM
To: Allard, Claire (GOV)
Cc: Walsh, John (GOV)
Subject: FW: Letter of Appeal for Flint

Hi Claire,

Can you advise John on this? Maybe you already talked about this....

Jean Hall
Executive Assistant
Office of Strategic Policy
Executive Office of Governor Rick Snyder
Hallj16@michigan.gov
517-241-5493

From: Posthumus, Dick (GOV)
Sent: Friday, January 30, 2015 9:17 AM

To: Muchmore, Dennis (GOV)
Cc: Walsh, John (GOV); Wisniewski, Wendy (GOV); Hollins, Harvey (GOV); Clement, Elizabeth (GOV); Clayton, Stacie (GOV); Hall, Jean (GOV); Ackerman, Darin (GOV); Durfee, Sally (GOV); Rospond, Laurie (GOV); Agen, Jarrod (GOV); Brownfield, Michael (GOV)
Subject: Re: Letter of Appeal for Flint

Jim Ananich suggested that the announcement of this be done jointly with us, he, and the reps from Flint. Last night Dennis and I talked about it and thought it would be a good idea. Anybody know who makes the decision on when this can go public in Treasury? I will contact them and have all of the comms people coordinate this

Sent from my iPhone

On Jan 29, 2015, at 6:48 PM, "Muchmore, Dennis (GOV)" <muchmored@michigan.gov> wrote:

> I suggested to Dave Murray that he get a confirmation from John Roberts that the money is indeed available to be distributed just for confirmation sake. We've all been around enough of these to make sure our i's are dotted and t's crossed before we go out publicly.
>
> ---
>
> **From:** Walsh, John (GOV)
> **Sent:** Thursday, January 29, 2015 5:09 PM
> **To:** Wisniewski, Wendy (GOV); Hollins, Harvey (GOV); Clement, Elizabeth (GOV); Clayton, Stacie (GOV); Hall, Jean (GOV); Ackerman, Darin (GOV); Durfee, Sally (GOV); Saxton, Thomas (Treasury)
> **Cc:** Muchmore, Dennis (GOV); Posthumus, Dick (GOV); Rospond, Laurie (GOV); Agen, Jarrod (GOV); Brownfield, Michael (GOV)
> **Subject:** RE: Letter of Appeal for Flint
>
> We can work with the Legislative staff and prepare a response. Please note that Flint will be a recipient of $2 million in awards under the Financially Distressed Cities and Townships program - $900,000 for water and $1.1 million for the incinerator. This has not been announced publicly -- Treasury will be circulating internally their overall recommendations late this afternoon or tomorrow morning. We can coordinate how this information might be disseminated with Comms to assist with our messaging in Flint (I added Jarrod to this email chain).
>
> ---
>
> **From:** Wisniewski, Wendy (GOV)
> **Sent:** Thursday, January 29, 2015 4:55 PM
> **To:** Hollins, Harvey (GOV); Clement, Elizabeth (GOV); Walsh, John (GOV); Clayton, Stacie (GOV); Hall, Jean (GOV); Ackerman, Darin (GOV); Durfee, Sally (GOV); Saxton, Thomas (Treasury)
> **Cc:** Muchmore, Dennis (GOV); Posthumus, Dick (GOV); Rospond, Laurie (GOV)
> **Subject:** FW: Letter of Appeal for Flint
> **Importance:** High
>
> FYI
>
> ---
>
> **From:** Rep. Sheldon Neeley (District 34) [mailto:SheldonNeeley@house.mi.gov]
> **Sent:** Thursday, January 29, 2015 4:02 PM
> **To:** GovernorsOffice
> **Cc:** Posthumus, Dick (GOV); Muchmore, Dennis (GOV); Clyde Edwards; Kiesha Speech
> **Subject:** Letter of Appeal for Flint
> **Importance:** High
>
> Dear Gov. Snyder,
> Please find attached my letter of appeal to your office concerning the City of Flint, a place I proudly call home, and now proudly represent as its State Legislator. I look forward to meaningful discussions

regarding solutions to the problems that my community now faces, and appreciate a timely response from your office.

For the Love of the Community,

Sheldon Neeley, State Representative
34th District - Flint
N-798 House Office Building
P. O. Box 30014
Lansing, MI 48909
Office: (517) 373-8808
Toll Free: (844) 4-NEELEY
FAX: (517) 373-5997
E-mail: sheldonneeley@house.mi.gov
Web: http://neeley.housedems.com

From: Allard, Claire (GOV)
Sent: Thursday, January 29, 2015 5:39 PM
Subject: Financially Distressed CVT Grant Program Awardees
Attachments: Redacted

Hi All,

Attached is the list of projects we plan to award for the Financially Distressed Cities, Villages and Townships Grant Program (prelim press release info excel doc). Included in the list is a description of the project and the amount of funding that will be awarded to the local unit.

The purpose of the grant program is to provide grants to financially distressed cities, villages, or townships with one or more conditions that indicate probable financial distress. Grant funding may be used to pay for specific projects, services, or strategies that move the city, village, or township toward financial stability. $8M was included in the FY 14-15 budget. The maximum award for any local unit was set at $2M.

Also attached is a spreadsheet which includes the details of all applications received (detailed funding requests). The highlighted items are items that are being awarded to the local unit.

Of note is the $2M being awarded to Flint for their water system enhancements through improved waste management ($1.1M) and leak detection and pipe assessments ($900k).

Treasury is awaiting our approval in order to move forward with an announcement on Monday, following the announcement that would be made from the Executive Office.

If you have any questions or concerns regarding any of the applications, please let me know.

Thanks!
Claire

Attachment Redacted as Irrelevant

Attachment Redacted as Irrelevant

From: Simon, Betsy (MDOT)
Sent: Monday, September 28, 2015 9:45 AM
To: Kendrick, ReChelle (MDOT)
Cc: Stoken, Laura (GOV); Johnson, Heidi (MDOT)
Subject: RE: Red Light Cameras

Yes, ReChelle please have OGA work on this.

Thanks,

Betsy

From: Stoken, Laura (GOV)
Sent: Monday, September 28, 2015 9:24 AM
To: Simon, Betsy (MDOT) <SimonB5@michigan.gov>
Cc: Kendrick, ReChelle (MDOT) <KendrickR@michigan.gov>; Johnson, Heidi (MDOT) <JohnsonH2@michigan.gov>
Subject: RE: Red Light Cameras

This is a constituent inquiry but they are inquiring about Flint water and Detroit public schools as well. I would like to answer from the Governor's Office so I am looking for some general information about [redacted] in Michigan in MDOT has it.

Thanks,

Laura

From: Simon, Betsy (MDOT)
Sent: Monday, September 28, 2015 9:22 AM
To: Stoken, Laura (GOV) <StokenL@michigan.gov>
Cc: Kendrick, ReChelle (MDOT) <KendrickR@michigan.gov>; Johnson, Heidi (MDOT) <JohnsonH2@michigan.gov>
Subject: RE: Red Light Cameras

Hi Laura,

Is this a constituent inquiry, if so I will need the contact information? Please include Heidi Johnson on any request that you send over.

Thank you,

Betsy

From: Stoken, Laura (GOV)
Sent: Monday, September 28, 2015 8:55 AM
To: Simon, Betsy (MDOT) <SimonB5@michigan.gov>
Cc: Kendrick, ReChelle (MDOT) <KendrickR@michigan.gov>
Subject: Red Light Cameras

Hey There,

[redacted]

Thanks,

Laura

From: Thelen, Mary Beth (DEQ)
Sent: Friday, October 09, 2015 3:44 PM
To: Stoken, Laura (GOV)
Subject: RE: Action Item [redacted] - Constituent Case Referral

Thanks – I'll assign it.

Mary Beth

Mary Beth Thelen
Management Assistant to Director Dan Wyant
Department of Environmental Quality
Constitution Hall, 6th Floor South
Phone: 517-284-6712 or 284-6700 (new numbers)
Fax: 517-241-7401
Thelenm2@michigan.gov

From: Laura Stoken [mailto:stokenl@michigan.gov]
Sent: Friday, October 09, 2015 3:43 PM
To: Thelen, Mary Beth (DEQ)
Subject: Action Item [redacted] - Constituent Case Referral

Hello -

Governor Snyder's office has received a constituent inquiry from [redacted].

To help us track the correspondence, we've assigned this inquiry the unique reference number of S290647.

I would appreciate a copy of correspondence exchanged with this constituent on Governor Snyder's behalf, but I understand you may be limited by law in what you can share. Please let me know if you are unable to follow up with this constituent or if you believe I have made a mistake in referring this to your attention.

As always, please do not hesitate to contact me with any questions or concerns. Thank you for your assistance.

Laura Stoken
Office of the Governor
O: 517-335-7858

CASE OPEN DATE: 10/9/2015 3:28 PM

NAME: [redacted]
ADDRESS:
CITY/STATE/ZIP:
E-MAIL:
TELEPHONE:

CONSTITUENT INQUIRY: Folks - I am an architect that invented a water purifier that is THE best in the world, patent pending and insured. We hope to help the folks in Flint and Saginaw. We can filter the lead

and arsenic cheaper than anyone in the world. [redacted]
We would like to set up an emergency station for "free" purified water and then also sales for a permanent application until the new public water supply is finished. Can you help?
Thanks, [redacted]

From: Thelen, Mary Beth (DEQ)
Sent: Monday, October 12, 2015 8:20 PM
To: Stoken, Laura (GOV)
Subject: RE: Action Item [redacted] - Constituent Case Referral

Thanks Laura, we will be sending a short response back – most likely early next week in case he should contact you.
George Krisztian, our DEQ Flint Water Coordinator will send out a response.

Mary Beth

Mary Beth Thelen
Management Assistant to Director Dan Wyant
Department of Environmental Quality
Constitution Hall, 6th Floor South
Phone: 517-284-6712 or 284-6700 (new numbers)
Fax: 517-241-7401
Thelenm2@michigan.gov

From: Laura Stoken [mailto:stokenl@michigan.gov]
Sent: Monday, October 12, 2015 4:44 PM
To: Thelen, Mary Beth (DEQ)
Subject: Action Item [redacted] Constituent Case Referral

Hello -

Governor Snyder's office has received a constituent inquiry from [redacted].

To help us track the correspondence, we've assigned this inquiry the unique reference number of S290616.

I would appreciate a copy of correspondence exchanged with this constituent on Governor Snyder's behalf, but I understand you may be limited by law in what you can share. Please let me know if you are unable to follow up with this constituent or if you believe I have made a mistake in referring this to your attention.

As always, please do not hesitate to contact me with any questions or concerns. Thank you for your assistance.

Laura Stoken
Office of the Governor
O: 517-335-7858

CASE OPEN DATE: 10/9/2015 11:17 AM

NAME: [redacted]
ADDRESS:
CITY/STATE/ZIP: , MI
E-MAIL: [redacted]

TELEPHONE:

CONSTITUENT INQUIRY: see attached

From: [redacted]
Sent: Tuesday, November 17, 2015 9:00 PM
To: Stoken, Laura (GOV)
Subject: RE: Executive Office of Coward Rick Snyder

Safety? How come he made state residents drink from the Flint River.
Your statement is full of lies.

Keep carrying water for a liar and coward, Laura.

Thanks for writing.

From: stokenl@michigan.gov
To: [redacted]
Date: Tue, 17 Nov 2015 16:15:40 -0500
Subject: Executive Office of Governor Rick Snyder

Dear [redacted]

Redacted

Sincerely,

Laura Stoken
Constituent Relations
Executive Office of the Governor, Rick Snyder
517.335.7858

From: [redacted]
Sent: Wednesday, December 23, 2015 10:12 PM
To: Stoken, Laura (GOV)
Subject: RE: Executive Office of Governor Rick Snyder

Hi Laura,
Thanks for replying. I am wondering what the governor plans to do about all those people, especially kids, who were poisoned in Flint by the emergency manager appointed by the governor? This is very concerning. How can there not be a strong response to this mass poisoning of Michigan citizens?

Sent from my Verizon Wireless 4G LTE smartphone

-------- Original message --------
From: "Stoken, Laura (GOV)" <StokenL@michigan.gov>
Date: 12/22/2015 10:05 AM (GMT-05:00)
To: '[redacted]
Subject: Executive Office of Governor Rick Snyder

Dear [redacted]

Redacted

Sincerely,

Emichigan ServiceAcct
ConstituentRelations Division
ExecutiveOffice of the Governor
517.335.7858

Pages 1-2 redacted

From: Stoken, Laura (GOV)
Sent: Sunday, December 27, 2015 10:20 PM
To: Weir, Elizabeth (GOV) <WeirE@michigan.gov>; Kras, Jason (GOV) <krasj@michigan.gov>; Byrd, John (GOV) <byrdj1@michigan.gov>; Robinson, Judy (GOV) <RobinsonJ31@michigan.gov>; Kica, Beata (GOV) <KicaB@michigan.gov>
Subject: Week ahead

Hi team,

Hope you all had a wonderful Christmas with your family. I am excited to hear how your holiday has gone thus far. I am going to try and have a quick staff meeting around 2:30 tomorrow and will keep you posted mid day if I will be able to host. A few things to know going into this week.

1) Redacted
2)
3) Flint Water remain the same talking points- I did update the workflow last week- although it does not directly speak to Rachel Maddow please familiarize yourself
    a. Please review the emergency manager (past/present) as I know may people are speaking to this. The Governor recently posted to FB a "timeline" showing Governor Granholm did have EM's and the Governor no longer has any city under emergency management per last Wednesday as Lincoln Park came out of em

4) Redacted
5)
6)

That's all I can think of at this point- please do not hesitate to call if you have any questions or concerns…

Laura

Laura Stoken
Manager, Constituent Relations
Executive Office of the Governor, Rick Snyder
517.335.7858

From: Weir, Elizabeth (GOV)
Sent: Monday, December 28, 2015 10:55 AM
To: Stoken, Laura (GOV)
Subject: RE: Week ahead

Redacted

Redacted

From: Stoken, Laura (GOV)
Sent: Sunday, December 27, 2015 10:20 PM
To: Weir, Elizabeth (GOV) <WeirE@michigan.gov>; Kras, Jason (GOV) <krasj@michigan.gov>; Byrd, John (GOV) <byrdj1@michigan.gov>; Robinson, Judy (GOV) <Robinsonj31@michigan.gov>; Kica, Beata (GOV) <KicaB@michigan.gov>
Subject: Week ahead

Hi team,

Hope you all had a wonderful Christmas with your family. I am excited to hear how your holiday has gone thus far. I am going to try and have a quick staff meeting around 2:30 tomorrow and will keep you posted mid day if I will be able to host. A few things to know going into this week.

1)
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    a. Please review the emergency manager (past/present) as I know may people are speaking to this. The Governor recently posted to FB a "timeline" showing Governor Granholm did have EM's and the Governor no longer has any city under emergency management per last Wednesday as Lincoln Park came out of em
4)
5) Pages 1-2 redacted
6)

That's all I can think of at this point- please do not hesitate to call if you have any questions or concerns…

Laura

Laura Stoken
Manager, Constituent Relations
Executive Office of the Governor, Rick Snyder
517.335.7858

From: Biehl, Laura (GOV)
Sent: Monday, January 04, 2016 8:57 AM
To: Nyberg, David (GOV); Stoken, Laura (GOV)
Subject: RE: Gov. Snyder

Crazy stuff. Thanks for handling.

Laura Biehl
Deputy Press Secretary
Executive Office of Michigan Gov. Rick Snyder
George W. Romney Building
111 S. Capitol Ave.
Lansing, MI 48933
Office: 517-335-6397
Cell: [redacted]
BiehlL@Michigan.gov

From: Nyberg, David (GOV)
Sent: Monday, January 04, 2016 8:56 AM
To: Biehl, Laura (GOV) <BiehlL@michigan.gov>; Stoken, Laura (GOV) <Stokenl@michigan.gov>
Subject: RE: Gov. Snyder

Correct – I already told him it was satire, but indicated that I would let our Comms team know it was out there.

Hard to believe this person even asked the question.

Thanks!

From: Biehl, Laura (GOV)
Sent: Monday, January 04, 2016 8:54 AM
To: Stoken, Laura (GOV) <Stokenl@michigan.gov>
Cc: Nyberg, David (GOV) <nybergd@michigan.gov>
Subject: RE: Gov. Snyder

Just looked at it now…. Not one ounce of that post is true and reads like a satire.

Dave- can you just let your contact know that none of that is legitimate? Plus, if it was from a newspaper, we would have seen it.

Laura Biehl
Deputy Press Secretary
Executive Office of Michigan Gov. Rick Snyder
George W. Romney Building
111 S. Capitol Ave.
Lansing, MI 48933
Office: 517-335-6397
Cell: [redacted]

BiehlL@Michigan.gov

From: Stoken, Laura (GOV)
Sent: Monday, January 04, 2016 8:01 AM
To: Biehl, Laura (GOV) <BiehlL@michigan.gov>
Cc: Nyberg, David (GOV) <nybergd@michigan.gov>
Subject: RE: Gov. Snyder

Laura,

Did you see this one? Is this something you're planning to take care of since it's coming from a radio show host?

Thanks,

Laura

From: Nyberg, David (GOV)
Sent: Tuesday, December 29, 2015 12:55 PM
To: Biehl, Laura (GOV) <BiehlL@michigan.gov>
Cc: Stoken, Laura (GOV) <StokenL@michigan.gov>
Subject: FW: Gov. Snyder

FYI – question from a local conservative radio show host regarding an inquiry he received from a retired priest in Marquette.

Preferred response?

Ahh the internets…

Dave

From: [redacted]
Sent: Tuesday, December 29, 2015 9:02 AM
To: Nyberg, David (GOV) <nybergd@michigan.gov>
Subject: Fwd: Gov. Snyder

Dave;

Ithis was forwarded to me, and I ususally do the research myself, but thought you can answer this for me...
I assume someone is taking his words out of context or simply making things up?

-----Original Message-----
From[redacted]
To: [redacted]
Sent: Tue, Dec 29, 2015 12:08 am
Subject: Gov. Snyder

Hey, [redacted]

Hope you're going well; Merry Christmas!

This showed up on my Facebook page, from some good friends who happen to be wild left-wing Democrats... It's allegedly from a Colorado paper. Is it for real??

Here's the content...

"Jesper Nymund
December 24 at 3:01am · Denver, CO ·
Breaking news: beleaguered Michigan Governor Rick Snyder has told his fellow Michiganders to "take a deep breath" and accept that the deliberate and sustained lead poisoning of the drinking water for the city of Flint was a "long term and structural investment" in the human infrastructure of the economically depressed and predominantly African American urban area.
In an interview with Stuart Varney on Fox Business Network Governor Snyder explained that the brain damage and anti-social behaviors associated with early childhood lead poisoning would "pay dividends" further down the road.
"My administration is very business friendly and incarceration for profit is one of those growth industries where we in the public sector can do the most good for our partners in the business community. It may take a decade or so before the toddlers sustaining brain damage today can be tried as adults and sentenced to long and profitable prison terms. But just to let you know how committed I am to this speculation in lead poisoning, Stuart, I can assure you that my personal portfolio is heavily invested in the prison industry!"
Asked by Stuart Varney if the brain damage inflicted on Michigan's African American population might lend "further credence" to political scientists like Charles Murray who have suggested that lower scores on intelligence tests by various ethnic groups might be genetically based Governor Snyder exhibited winsome modesty in declining to take credit.
"I couldn't possibly claim to have influenced the science on the issue, Stuart. In all Republican administrations, including my own, it is simply assumed that African Americans are naturally inferior in all fields except pro sports and rap music. To the extent our little experiment with heavy metal -- if you'll permit me a moment of levity! -- has helped to accentuate the natural state of affairs I'll regard that as a fringe benefit."

That's it, [redacted] I can't believe it's real -- but is it??
Please let me know, so I can (hopefully) correct the record with my friends...
God bless --
[redacted]

From: Stoken, Laura (GOV)
Sent: Monday, October 12, 2015 3:22 PM
To: GOVConnect
Subject: Constituent Relations 10/14

Last Week's Incoming Correspondence – Top Five Topics:

1. Flint Water
2. Clean Water Rule
3.
4. **Redacted**
5.

Subject: Staff Meeting
Location: Conference Room

Start: Mon 12/7/2015 1:30 PM
End: Mon 12/7/2015 2:00 PM
Show Time As: Tentative

Recurrence: (none)

Meeting Status: Not yet responded

Organizer: Stoken, Laura (GOV)

Beata- If you are able to join by telephone- I would be happy to dial you…. (Documents below if you choose to join)

Lynne/ Helen: FYI

<<...>> <<...>> <<...>>

Redacted

Staff Meeting 12-7.docx

Redacted

Attachment Redacted as Irrelevant

Staff Meeting

AGENDA

Constituent Relations

12/7/2015

- Redacted
- Flint Water- new letter (updated in Workflow)
- Redacted

Attachment Redacted as Irrelevant

From: Stoken, Laura (GOV)
Sent: Monday, December 07, 2015 9:37 AM
To: Stoken, Laura (GOV); Robinson, Judy (GOV); Kica, Beata (GOV); Kras, Jason (GOV); Byrd, John (GOV); Weir, Elizabeth (GOV); Adamczyk, Lynne (GOV); Hartwell, Helen (GOV)
Subject: Staff Meeting
Attachments: [redacted]; Staff Meeting 12-7.docx

Beata- If you are able to join by telephone- I would be happy to dial you…. (Documents below if you choose to join)

Lynne/ Helen: FYI

<<...>> <<...>> <<...>>

Attachment Redacted as Irrelevant

Attachment Redacted as Irrelevant

Staff Meeting

AGENDA

Constituent Relations

12/7/2015

- [redacted]
- Flint Water- new letter (updated in Workflow)
- [redacted]

Subject: Flint Phone Calls

Start: Wed 4/29/2015 12:15 PM
End: Wed 4/29/2015 12:45 PM

Recurrence: (none)

Organizer: Posthumus, Dick (GOV)

Meekhof
Bob DeVries

Cotter
Norm

Ananich
Any Leavitt

Greimel
Todd Cook

Redacted



April 29, 2015

Honorable Rick Snyder
Governor of Michigan
111 South Capitol Avenue
Lansing, MI 48909

Dear Governor Snyder:

The City of Flint has been in a state of receivership since your declaration of a financial emergency in November 2011. Since that time a number of substantial changes have been implemented and I feel that the financial emergency has been sufficiently addressed. I feel it is appropriate to relinquish my position as Emergency Manager (EM) at this time.

As you are aware, I was appointed Emergency Manager on January 13, 2015, under the authority of PA 436 of 2012. I am the fourth EM to serve the City of Flint; my predecessors were Michael K. Brown (PA 4 and PA 436), Edward Kurtz (PA 72 and PA 436) and Darnell Earley (PA 436). Each EM took major steps toward rectifying the financial emergency. These steps included implementing budgetary and financial best practices, restructuring the City departmental organization, implementing new means and levels of service provision, and preparing the City for long term stability.

Addressing the Financial Emergency:

At the time of placement into state receivership, the City of Flint was a city in financial crisis, characterized by accumulated deficits in the General Fund and Water Fund, marginal cash flow, and unsustainable legacy costs. At the conclusion of FY12, the fiscal year in which an Emergency Manager was appointed, the City's General Fund deficit stood at $19.1 million; its Water Fund had a deficit of $8.8 million; and cash flow was $13 million, or less than one month's expenses. Unfunded OPEB liabilities were more that $850 million.

Addressing these issues and putting Flint back onto a path to sustain financial solvency has been difficult for taxpayers, employees, retirees, and those utilizing city services. Taxes and fees have been raised, including a voter approved six mill special levy for police and fire; a special assessment for street lighting; waste collection was changed to a fee for service from a millage rate; and increases in utility rates to among the highest in the state. Services have been reduced to marginal levels (including public safety), as the workforce and employee compensation has shrunk by more than 20%. And, retirees have seen their cost of retiree health care increase.

As a result, much progress has been made:

- The deficits in the General Fund and Water Fund have been addressed. The Water Fund is now solvent, although not at the level indicated as adequate; and the remaining $7 million General Fund deficit will be eliminated by June 30, 2015, with a loan authorized by the Emergency Loan Board. City wide cash flow is now more than $67 million.
- New ordinances addressing the achievement and maintenance of financial sustainability have been enacted by the City Council, with support of the Mayor. These ordinances include the requirement for creation and maintenance of a strategic plan; requirement for creation and maintenance of a biennial budget and five year financial projections; establishment of a fund balance reserve, including establishment of a budget stabilization fund; establishment of a

requirement to begin funding of OPEB liabilities; and an update of the City's purchasing ordinance.

- Long term liability costs have been reduced significantly. $850 million in OPEB liabilities have been reduced to $240 million, and new employees are given a contribution towards future health care costs at retirement instead of the promise of retiree health care. Current retirees now pay a significant amount towards their health care. Multipliers for remaining employees in defined benefit programs have been reduced, and new employees are enrolled in a hybrid pension plan, which has less long term liability for the City. The Flint Employees Retirement System has been dissolved, with pension administration now handled by the Municipal Employees Retirement System.
- The structure of the City organization has been changed significantly. A new City Administrator has been hired, selected on the basis of professional expertise, and with expanded control over daily activities of the City. The workforce has been reduced by more than 20%, and City operations have been reorganized into four program areas. Waste collection and demolition is no longer being done internally, 911 operations will be transferred to the County effective July 1, 2015, and the City-funded 68th District Court is expected to become part of the County- funded 67th District Court in January, 2016. The purchase of water is now planned to come from the Karegondi Water Authority instead of the Detroit Water and Sewerage Department. Collective bargaining contracts have also been revised; increasing flexibility for management and setting the stage for permanent reductions in legacy costs. Partnerships have been established to improve the level of parks maintenance. Senior Centers are now run by independent non-profit organizations, with reduced assistance from the City; and the City golf courses have been leased to private operators.
- The City has put into place a plan for long term stabilization and future development. A new Master Plan (the first since the 1960's) has been adopted, a new Capital Improvement Plan has been completed, and a new framework for a Blight Elimination Plan has been developed. A new zoning ordinance is well on its way to completion. Each of these major planning pieces significantly engaged members of the community and the final products were approved by the Flint City Council, with the support of the Mayor.
- A Blue Ribbon Committee on Governance was established by EM Earley in 2014. The committee recommended a number of Charter revisions and recommended the election of a Charter Review Committee. In November 2014 the voters in Flint approved several revisions to the current Charter and also approved establishing a Charter Review Commission, the members of which will be elected in May 2015. The Commission will consider whether to maintain the current Strong Mayor form of governance or to propose a new Council-Manager format.
- A formal assessment of the values of both Hurley Hospital and the City's utility system have been completed; and concluded that no change in ownership status would be beneficial at this time.

Continuing Challenges:

Significant work has been accomplished to resolve the conditions which put the City of Flint into State receivership. However, there also still exist several major challenges which will require continued work on the part of the City leaders:

- Retiree health care continues to be a significant concern as the City still faces a federal lawsuit over its decision to change (but not eliminate) health care for current retirees. While the City is currently operating under a judge's order which allows modification of the City's historical level of health care for retirees, a loss could have an impact of more than $5 million annually.

- The five year revenue projections still identify a structural deficit. Annual costs for wages and fringes will continue to rise at an approximate 2.4% rate. There is not a comparable increase in projected revenue, which is closer to 1%. While it may be possible to continue the low level of services that Flint now provides for a short while, even that level will be in jeopardy without a long term sustainable new source of revenue. The low level of services that Flint currently provides is not at the level which will help the City to become an attractive place to live, work, study, and play.
- Aging water and sewer systems designed to serve twice as many customers as the number now using the systems have resulted in water and sewer rates that are among the highest in the state. This is another factor impeding the City's ability to attract and retain businesses and residents. There needs to be a concerted effort to reduce rates by as much as 50%, but that cannot even be contemplated without the commitment of financial assistance from the state and federal governments. While the decision to join with Genesee County in the creation of the KWA will result in costs for purchasing water increasing at a rate less than historically paid to the previous supplier, it will not be sufficient to lower costs.
- Continuing voter support for special millages financing public safety is a concern. In 2012 voters approved a 6 mill property tax levy for police and fire, bringing Flint's total level to within 1 mill of its maximum 20 mill limit. This millage, plus one for 2 mills approved some time ago, are expiring in 2017, and without renewal, the resulting level of public safety services, even with the current level of greatly appreciated State Police support, would be unworkable. This was recently confirmed by an evaluation of the organization and staffing for both the Police and Fire departments. The evaluations found both departments are understaffed, but the understaffing situation is significantly more acute in the Police Department, where it was noted that comparable cities have on average 100 more officers on the street than Flint does.
- Equally important to providing State support in the form of Michigan State Police has been the financial commitment by the State to fund the City's lock up at a cost of more than $2.5 million annually – without which there would be no lock-up. Both FPD and MSP have noted that the opening of the City's 72-hour lock-up has been a key component in the reduction in crime.

Emergency Manager's Recommendation:

Section 22(1) of P.A. 436 of 2012, the Local Financial Stability and Choice Act, provides that if the Emergency Manager determines that the financial emergency has been rectified, he or she is required to inform you and the State Treasurer. Based on the examples presented above, I am prepared to say that I have determined the financial emergency in the City of Flint has been rectified. In addition, as required by Section 21(1) of the Act, a two-year budget has been implemented and all bargaining unit contracts have been settled.

Although the financial emergency has been resolved, I recommend the appointment of a Receivership Transition Advisory Board (RTAB) as allowed by Section 23 of the Act. I believe it is critical that the RTAB oversee and provide guidance to the City as they address the continuing challenges facing the City of Flint and complete transition back to full local control.

The path to sustainable financial solvency for the City of Flint will be very difficult, but doable. The new financial policies and practices, and the new organizational structure, are designed to assist City leaders in achieving this goal. Achieving the goal will allow City leaders to become a positive force in leading the City to become an attractive place to live, work, study, and play. I applaud the efforts of the Mayor and Council members who have worked actively and positively to effectuate these changes and are committed to carrying them into the future.

If, however, the new policies, practices, and organizational changes are ignored in favor of returning to the historic ways of doing business, it is not likely the City will succeed over the long term. The focus of City leaders will then likely once again return to confronting financial insolvency.

I have greatly appreciated the opportunity to have been of service to the City of Flint and to the State of Michigan.

Sincerely,

Gerald Ambrose
Emergency Manager
City of Flint

Cc: Nick A. Khouri, State Treasurer

DRAFT

Redacted 1-8

Redacted

9) Take all steps necessary to successfully establish, develop, and complete the Karegnondi Water Authority (KWA) project.

72 (Rev. 04-15)

STATE OF MICHIGAN
DEPARTMENT OF TREASURY
LANSING

RICK SNYDER
GOVERNOR

NICK A. KHOURI
STATE TREASURER

April 30, 2015

Gerald W. Ambrose
Emergency Manager
Flint City Hall
1101 South Saginaw Street
Flint, MI 48502

NOTICE OF TERMINATION

Mr. Ambrose:

Pursuant to Section 9 of the Contract for Emergency Manager Services for the City of Flint that was executed on January 13, 2015, I hereby issue this Notice of Termination, effective April 30, 2015. Upon the effective date of this Notice, you are expected to adhere to the following guidelines:

- Cease work under this Contract.
- Incur no further costs.
- Submit all records, reports, and other documentation as specified by the State; follow any directives made by the State concerning the safeguard and disposition of files and property.
- Submit a closing memorandum and final billing within thirty (30) days. This will be paid within thirty (30) days.

On behalf of the State of Michigan, thank you for your service.

Sincerely,

Rick Snyder
Governor

72 (Rev. 04-15)

STATE OF MICHIGAN
DEPARTMENT OF TREASURY
LANSING

RICK SNYDER
GOVERNOR

NICK A. KHOURI
STATE TREASURER

April 30, 2015

The Honorable Ruth Johnson
Secretary of State
Office of the Great Seal
Michigan Department of State
Lansing, MI 48909

Dear Secretary Johnson:

Please be advised of the following appointments to office to be effective April 30, 2015.

City of Flint Receivership Transition Advisory Board

Frederick Headen, County of Ingham, representing the State Treasurer, is appointed for a term commencing April 30, 2015, and expiring at the pleasure of the Governor.

Brian Larkin, County of Genesee, representing the Director of the Department of Technology, Management, and Budget, is appointed for a term commencing April 30, 2015, and expiring at the pleasure of the Governor.

David McGhee, County of Genesee, representing a member with relevant professional experience, is appointed for a term commencing April 30, 2015, and expiring at the pleasure of the Governor.

Dr. Beverly Walker-Griffea, County of Genesee, representing a member with relevant professional experience, is appointed for a term commencing April 30, 2015, and expiring at the pleasure of the Governor.

Dr. Robert McMahan, County of Genesee, representing a member with relevant professional experience, is appointed for a term commencing April 30, 2015, and expiring at the pleasure of the Governor.

These appointees shall take and file with the Office of the Great Seal an oath of office before commencing their duties as members of the Receivership Transition Advisory Board.

The State Treasurer, or his or her designee appointed to represent the State Treasurer, shall serve as chairperson of the Flint Receivership Transition Advisory Board. In addition to the duties assigned to a Receivership Transition Advisory Board by Section 23(5) of Public Act 436 of 2012, the Local Financial Stability and Choice Act, the Flint Receivership Transition Advisory Board shall perform the following duties:

1. Fulfill the Board responsibilities outlined in all Emergency Manager Orders, including ORDER No. 20.

2. Recommend amendments, modifications, repeal, or termination of Emergency Manager Order No. 20, or any other Flint Emergency Manager orders, to the State Treasurer. Recommended amendments, modifications, repeal, or termination of Emergency Manager Orders must be approved by the State Treasurer before any such modification becomes effective.

3. Conduct a formal annual evaluation of the City's operational and financial progress by identifying strengths, weaknesses, benchmarks achieved, and benchmarks not yet achieved, including a list of specific recommendations, potential resources available to assist City officials, and any other constructive feedback that informs City officials, residents, and other stakeholders concerning how the City can promote and ensure its long-term sustainability.

Finally, pursuant to Section 22(4) of the Act, I impose upon the City the following conditions which must be satisfied before it is removed from receivership, unless subsequently waived by me:

1. The implementation of financial best practices as adopted by the financial officials' association.

2. After study by the Mayor and the City Council, and in consultation with the Receivership Transition Advisory Board, the City shall enact changes in the current charter through charter amendments or charter revision that are consistent with applicable model charters and model charter amendments and in the City's best financial interests.

3. The completion by City officials of financial and managerial training to ensure that official responsibilities are properly discharged.

Sincerely,

Rick Snyder
Governor

STATE OF MICHIGAN
DEPARTMENT OF TREASURY
LANSING

RICK SNYDER
GOVERNOR

R. KEVIN CLINTON
STATE TREASURER

UPDATED Communication Plan for Flint RTAB Announcement

On **Wednesday, April 29, 2015**, Gov. Snyder will announce that the financial emergency in the city of Flint has been sufficiently resolved and that he is appointing a Receivership Transition Advisory Board (RTAB) to help ensure a smooth transition to local control and guide the city to continued financial stability.

Tuesday, April 28 approx. 3:00 p.m.

- EM Jerry Ambrose sends a letter to Gov. Snyder, indicating he has determined the financial emergency in Flint to be sufficiently rectified and recommending appointment of a Receivership Transition Advisory Board (RTAB), pursuant to Public Act 436 of 2012.
- Treasury Comms issues press advisory for Wednesday morning's ELB meeting.

Wednesday, April 29 8:30 a.m.

- Emergency Loan Board meets to consider $7 million emergency loan for the City of Flint (Ambrose attends).

Approx. 10:30 a.m.

- Jerry Ambrose discusses final order with Mayor and City Council (individually). The Final Order outlines authority of the Mayor, City Council, and the RTAB.
- Treasury Communications issues advisory for 1:00 pm press avail.

Approx. 11:30 a.m.

- Jerry Ambrose issues Final Order (Order needs a time stamp, via City Clerk or e-mail)…notifies Treasury of issuance.
- Dep. Treasurer Workman and Ambrose speak with Ron Fonger, Flint Journal, under embargo until 12:45 p.m.

12:00 p.m.

- Following notification from Treasury that the final order has been issued, Governor's Office sends **termination letter** to EM (emailed to include time stamp).

12:15 p.m.

- Following confirmation that the Governor's **termination letter** has been sent, Governor's Appointments Office **sends Flint RTAB appointment letter**.

12:15 p.m.

- Governor's Legislative Office (DP) contacts SML, Speaker, and Flint legislators (Sen. Ananich and Reps. Neely and Phelps) and Governor's Comms contacts Leg. Comms.
- Governor's DC office (BM) contacts U.S. Rep. Dale Kildee.
- Governor's Office (Harvey) and Jerry Ambrose contact stakeholders.

Suggested message: ***"Gov. Snyder will today, announce that Jerry Ambrose has concluded his work as EM in the City of Flint and that the Governor will appoint a Receivership Transition Advisory Board (RTAB) to ensure a smooth transition to local control and guide the city to continued financial stability."***

1:30 p.m.

- Deputy State Treasurer Wayne Workman, Jerry Ambrose, Mayor Walling, and Council President Josh Freeman hold press avail at Flint City Hall to announce the Governor agrees with Ambrose's determination and appointment of RTAB…and to discuss EM accomplishments, final order, role of RTAB, etc.
- Governor's Office issues press release (simultaneously with avail).
- E-mail communication to ALL Flint city staff from JA.

Appointment

From: Rospond, Laurie (GOV) [/O=MIGOV/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=ROSPONDL]
Sent: 9/30/2015 10:58:02 AM
To: Muchmore, Dennis (GOV) [/O=MIGOV/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=Muchmored]; Wisniewski, Wendy (GOV) (wisniewskiw@michigan.gov) [wisniewskiw@michigan.gov]
Subject: Mtg on Flint Water w/ Sen Ananich (staff)/DM/DP
Location: Governor's Conference Room, 2nd Romney
Start: 9/30/2015 2:30:00 PM
End: 9/30/2015 3:00:00 PM
Show Time As: Busy

Required Attendees: Muchmore, Dennis (GOV); Wisniewski, Wendy (GOV) (wisniewskiw@michigan.gov)

Attending:
Sen Ananich (he may arrive late or leave early – they are working on his schedule)
Andy Leavitt
Dan Oberlan – Policy
Dave Etenger – Policy

CON: Shawn – [redacted]

From: Workman, Wayne (TREASURY)
Sent: Monday, January 26, 2015 3:54 PM
To: Posthumus, Dick (GOV)
Cc: Pleyte, Beth (Treasury)
Subject: Re: Mtg Flint Water Issues/other Concerns

On my calendar

Sent from my iPhone

> On Jan 26, 2015, at 3:30 PM, Posthumus, Dick (GOV) <Posthumusd@michigan.gov> wrote:
>
> We can chat about this.
>
> Sent from my iPhone
>
> Begin forwarded message:
>
> From: "Posthumus, Dick (GOV)" <Posthumusd@michigan.gov<mailto:Posthumusd@michigan.gov>>
> To: "Saxton, Thomas (Treasury)" <SaxtonT@michigan.gov<mailto:SaxtonT@michigan.gov>>, "Pleyte, Beth (Treasury)" <PleyteB@michigan.gov<mailto:PleyteB@michigan.gov>>, "Muchmore, Dennis (GOV)" <muchmored@michigan.gov<mailto:muchmored@michigan.gov>>, "Wisniewski, Wendy (GOV)" <wisniewskiw@michigan.gov<mailto:wisniewskiw@michigan.gov>>, "Clement, Elizabeth (GOV)" <clemente@michigan.gov<mailto:clemente@michigan.gov>>, "Walsh, John (GOV)" <WalshJ@michigan.gov<mailto:WalshJ@michigan.gov>>, "Hall, Jean (GOV)" <hallj16@michigan.gov<mailto:hallj16@michigan.gov>>, "Hollins, Harvey (GOV)" <hollinsh@michigan.gov<mailto:hollinsh@michigan.gov>>, "Clayton, Stacie (GOV)" <claytons3@michigan.gov<mailto:claytons3@michigan.gov>>
> Subject: Mtg Flint Water Issues/other Concerns
>
> Attending:
> Jerry Ambrose
> Mayor Walling
> Tom Saxton
> Dick Posthumus
> Dennis Muchmore
> Beth Clement
> Sen Ananich
> Andy Leavitt
> John Walsh
> Harvey Hollins
>
> John will be late to meeting
>
> <meeting.ics>

From: Connors, Paul (Treasury)
Sent: Friday, January 30, 2015 4:02 PM
To: Posthumus, Dick (GOV)
Subject: Re: FDCVT - Preliminary Press Release Info

Ok

On Jan 30, 2015, at 3:50 PM, Posthumus, Dick (GOV) <Posthumusd@michigan.gov> wrote:

> This Monday at 11 in Neely"s office
>
> Sent from my iPhone
>
> On Jan 30, 2015, at 3:39 PM, "Connors, Paul (Treasury)" <ConnorsP@michigan.gov> wrote:
>
> > Absolutely--Friday or Monday?
> >
> > On Jan 30, 2015, at 3:23 PM, Posthumus, Dick (GOV) <Posthumusd@michigan.gov> wrote:
> >
> > > Paul
> > > Can you meet with us on Monday to talk about the Flint water issue with rep Neely on Monday
> > > Dick
> > >
> > > Sent from my iPhone
> > >
> > > Begin forwarded message:
> > >
> > > **From:** "Stanton, Terry A. (Treasury)" <StantonT@michigan.gov>
> > > **Date:** January 30, 2015 at 3:07:47 PM EST
> > > **To:** "Posthumus, Dick (GOV)" <Posthumusd@michigan.gov>
> > > **Subject: RE: FDCVT - Preliminary Press Release Info**
> > >
> > > I'd be happy to Dick, but would suggest that Paul Connors and someone from our Office of Revenue and Tax Analysis, who is very familiar with the grant process, etc. come over as well.
> > >
> > > Terry
> > >
> > > ---
> > >
> > > **From:** Posthumus, Dick (GOV)
> > > **Sent:** Friday, January 30, 2015 2:43 PM

To: Stanton, Terry A. (Treasury)
Subject: Re: FDCVT - Preliminary Press Release Info

Terry
Are you available to meet with me and the two Representatives from Flint at 11 on Friday in Rep Sheldon"a office
Dick

Sent from my iPhone

On Jan 30, 2015, at 1:46 PM, "Stanton, Terry A. (Treasury)" <StantonT@michigan.gov> wrote:

TS

Begin forwarded message:

From: "Stanton, Terry A. (Treasury)" <StantonT@michigan.gov>
Date: January 30, 2015 at 1:37:53 PM EST
To: "Murray, David (GOV)" <MurrayD1@michigan.gov>, "Muchmore, Dennis (GOV)" <muchmored@michigan.gov>, "Hollins, Harvey (GOV)" <hollinsh@michigan.gov>, "Clement, Elizabeth (GOV)" <clemente@michigan.gov>, "Wurfel, Sara (GOV)" <Wurfels@michigan.gov>
Subject: Fwd: FDCVT - Preliminary Press Release Info

Here is the prelim grant spreadsheet.

TS

Begin forwarded message:

From: "Stibitz, Brom (Treasury)" <StibitzB@michigan.gov>
Date: January 30, 2015 at 10:22:36 AM EST
To: "Gelisse, Ashley (TREASURY)" <GelisseA@michigan.gov>
Cc: "Stanton, Terry A. (Treasury)" <StantonT@michigan.gov>
Subject: FW: FDCVT - Preliminary Press Release Info

Do we have any exposure here

on grants we have turned down? IE do we have good reasons for the denials ?

From: Cole, Evah (Treasury)
Sent: Friday, January 30, 2015 9:24 AM
To: Stibitz, Brom (Treasury); Koryzno, Edward (Treasury)
Cc: Kolka, Carolyn (Treasury)
Subject: FW: FDCVT - Preliminary Press Release Info

Brom & Ed,

Attached for your information is the listing of FDCVT grant awardees. We will be announcing the grants on Monday.

Any questions, let us know.

Thank you.

Evah
3-2864

From: Kolka, Carolyn (Treasury)
Sent: Thursday, January 29, 2015 4:58 PM
To: Allard, Claire (GOV); Stanton, Terry A. (Treasu

ry)
Cc: Cole, Evah (Treasury)
Subject: RE: FDCVT - Preliminary Press Release Info

We have tweaked the descriptions and one funding item.

Carrie

From: Kolka, Carolyn (Treasury)
Sent: Thursday, January 29, 2015 4:37 PM
To: Allard, Claire (GOV); Stanton, Terry A. (Treasury)
Cc: Cole, Evah

(Treasury)
Subject: FDCVT - Preliminary Press Release Info

Claire & Terry,

Attached is the preliminary press release for the Financially Distressed Cities, Villages, and Townships (FDCVT) Grant Program. The listing is sorted alphabetically by local unit.

We are awarding the full $8.0 million that was appropriated.

The tentative plan is to make an announcement on Monday, February 2.

Please let us know if you have any questions or concerns.

Carrie
241-7417

<FDCVT FY 15 - Preliminary Press Release Info 01 29 15.xlsx>

From: Ackerman, Darin (GOV)
Sent: Friday, March 27, 2015 2:47 PM
To: Bedan, Morgan (GOV)
Cc: Posthumus, Dick (GOV)
Subject: RE: Ananich Backgrounder

Sorry...slightly revised version with a few additions:

Redacted

Issues on Ananich's Radar Screen (in no particular order):

- **Flint** – what's the current status from his perspective? What's improved? What areas need improvement? Status of Flint water? Also, there was a one-time $1.1 million appropriation for Flint Police and Fire in last year's budget. He may make a pitch for such in this year's budget.

Redacted

Redacted

Redacted

Darin Ackerman, Deputy Director
Legislative Affairs Division
Office of Governor Snyder
State Capitol
Lansing, MI 48913
Phone: (517) 241-3950

From: Bedan, Morgan (GOV)
Sent: Friday, March 27, 2015 2:46 PM
To: Ackerman, Darin (GOV)
Subject: RE: Ananich Backgrounder

Thank you!

From: Ackerman, Darin (GOV)
Sent: Friday, March 27, 2015 2:10 PM
To: Bedan, Morgan (GOV)
Cc: Posthumus, Dick (GOV)
Subject: Ananich Backgrounder

Morgan, this is what I have so far. I'm actually meeting with his office in five minutes...if there's anything substantive to add I'll send it your way.

Redacted

Issues on Ananich's Radar Screen:

- **Flint** – what's the current status from his perspective? What's improved? What areas need improvement? Status of Flint water from his perspective?

Redacted

Redacted

Darin Ackerman, Deputy Director
Legislative Affairs Division
Office of Governor Snyder
State Capitol
Lansing, MI 48913
Phone: (517) 241-3950

From: Ackerman, Darin (GOV)
Sent: Monday, September 21, 2015 11:54 AM
To: Posthumus, Dick (GOV)
Subject: 9/21/15 Senior Staff Update
Attachments: [redacted]

Hi Dick,

I hope you and Beth Ann are enjoying your time off!

This is not an urgent email, just a recap of Senior Staff while it's fresh in my head:

Redacted

OUMI (Hollins):

- Referenced a DEQ meeting with Flint legislators this morning to talk about the water situation. DEQ is being accused of not doing proper led testing. DEQ is appearing jointly with EPA to refute the concerns. The Flint Mayor is asking for $30 million for piping and testing. DENNIS ASKED ME TO FOLLOW UP WITH ANDY LEAVITT, ANANICH'S CHIEF OF STAFF, TO SEE HOW IT WENT FROM HIS PERSPECTIVE AND I WILL DO THAT.

Redacted

Redacted

Darin Ackerman, Deputy Director
Legislative Affairs Division
Office of Governor Snyder
State Capitol
Lansing, MI 48913
Phone: (517) 241-3950

Attachment Redacted as Irrelevant

From: Lange, Michelle (GOV)
Sent: Friday, October 09, 2015 4:45 PM
To: Posthumus, Dick (GOV)
Subject: House activity next week

Hi Dick,

Hopefully my last email to you of the day! Just want to let you know what the House is going to be up to next week regarding a few issues we're watching/working on:

HB 4102- appropriations bill vehicle for Flint water. They are going to caucus about it on Tuesday. I'm told Pscholka is there on giving the money requested, the Speaker is not quite there yet, and odds are they will have members all over the place on it. It is tentatively scheduled for Thursday.

Redacted

I think those are all of the big ones out on the floor. Please let me know if you need any info.

Thanks, Have a good weekend!

M.

From: McPhee, Karen (GOV)
Sent: Wednesday, October 14, 2015 9:17 PM
To: Lange, Michelle (GOV)
Cc: Posthumus, Dick (GOV); Ackerman, Darin (GOV)
Subject: Re: House update

Thanks Michelle.

Sent from my iPhone

> On Oct 14, 2015, at 8:40 PM, Lange, Michelle (GOV) <LangeM3@michigan.gov> wrote:
>
> The House just adjourned. [redacted]
>
> They did pass the flint water supplemental.
>
> See you in the morning,
>
> M.
>
>

From: Rospond, Laurie (GOV)
Sent: Monday, October 19, 2015 2:26 PM
To: Posthumus, Dick (GOV)
Subject: FW: Document for Review
Attachments: 10.19.15 - Rep. Neely, Flint Water Issue.pdf

FYI

From: Adamczyk, Lynne (GOV)
Sent: Monday, October 19, 2015 2:25 PM
To: Rospond, Laurie (GOV) <rospondl@michigan.gov>; Lange, Michelle (GOV) <LangeM3@michigan.gov>; Ackerman, Darin (GOV) <ackermand3@michigan.gov>
Subject: Document for Review

For review (you may have seen this already).

Lynne Adamczyk
Executive Assistant
Office of Governor Rick Snyder
517-373-3400 (o)
517-241-9412 (d)
adamczykl@michigan.gov

DP/MC/DA

Adamczyk, Lynne (GOV)

From: Stoken, Laura (GOV)
Sent: Friday, October 16, 2015 9:08 AM
To: Wisniewski, Wendy (GOV); Adamczyk, Lynne (GOV)
Subject: FW: Teamwork and cooperation

Hey There,

This one came into the Governor's public facing e-mail box- Dennis is already on it and a few others but thought I'd pass it your way anyways.

Thanks,

Laura

From: Rep. Sheldon Neeley (District 34) [mailto:SheldonNeeley@house.mi.gov]
Sent: Wednesday, October 14, 2015 3:33 PM
To: Snyder, Rick (GOV) <[redacted]>
Cc: Muchmore, Dennis (GOV) <muchmored@michigan.gov>; Lyon, Nick (DHHS) <LyonN2@michigan.gov>; Wells, Eden (DHHS) <WellsE3@michigan.gov>; Hollins, Harvey (GOV) <hollinsh@michigan.gov>; Wyant, Dan (DEQ) <WyantD@michigan.gov>
Subject: Teamwork and cooperation

Honorable Rick Snyder, Governor
State of Michigan

Dear Gov. Snyder,

I'm writing to voice my displeasure with the lack of communication between your office and mine concerning the water crisis in the city of Flint.

Since I have been in a position to represent my community at the Capitol, I have been in constant contact with your office to offer advice, help, partnership and solutions. My community elected me to represent them in Lansing, and I have been striving to do just that. Several letters have reached your office, and I have been highly vocal about the need to come together to fix the water crisis. This has been done with the understanding that we both care about the people of Flint, who I represent in the Legislature, and who you represent as governor of this state.

I have also reached out to Dr. Eden Wells and the Department of Health and Human Services and the Michigan Department of Environmental Quality to be proactive in addressing the issue of lead-laced water damaging the minds and bodies of Flint's citizens, especially the children. While this crisis could be solved by switching water sources, the problems will remain in the health of our future generation.

I had hoped that this entire problem would have been addressed through partnership, teamwork and cooperation. It is unfortunate that hasn't been the case. It is also unfortunate that common courtesy to my office on being kept up to speed with any operational changes and financial solutions has not been timely communicated.

I will continue to keep the lines of communication open as we address the continued problem of health in Flint, and I hope you will take the opportunity to join me in conversation to find future solutions.

For the Love of the Community,

Sheldon A. Neeley, State Representative
34th District

CC: Dennis Muchmore
Nick Lyons
Dan Wyant
Dr. Eden Wells
Harvey Hollins

From: Lange, Michelle (GOV)
Sent: Tuesday, October 20, 2015 6:10 PM
To: Posthumus, Dick (GOV); Ackerman, Darin (GOV)
Cc: Rospond, Laurie (GOV); Keilen, Alison (GOV)
Subject: Comms update

Good evening,

Just wanted to share with you the latest from comms. Please let me know if you have any questions.

Internal Communications Update for October 20 – November 5

Wednesday, October 21

PR – Flint Water Task Force

Redacted

Redacted

From: Lange, Michelle (GOV)
Sent: Tuesday, December 29, 2015 11:26 AM
To: Posthumus, Dick (GOV)
Subject: Neeley update

Hi Dick,

Hope you had a good Christmas- just wanted to give you an update on where things stand with the bills, other than the police chase bill, Rep. Neeley mentioned in our meeting last earlier this month.

[redacted]

HB 5094- which prohibits the practice of "pre-flushing" by DEQ, has been sent to Local Government. At this time the Speaker's office doesn't think they are looking to move the bill. I've reached out to Maggie Pallone at DEQ to see where they are on the bill at this time.

HB 5120- requires notification to residents within 72 hours for a tier II violation in the public water supply was sent to Government Ops. I've also asked DEQ where they are on this bill too.

The Speaker's office has said that Neeley really wants a hearing on Flint Water, right now they don't think they are looking to move on any of the bills, but McBroom was interested in having some hearings on the whole issue in his Oversight & Ethics committee. Brock has asked that I touch base with him on this in Jan when everyone is back from the holidays.

M.

From: Stanton, Terry A. (Treasury)
Sent: Monday, February 02, 2015 10:52 AM
To: Posthumus, Dick (GOV)
Subject: Re: FDCVT - Preliminary Press Release Info

Ok...thanks.

Below is what I have though laire Allard, who was on the selection panel, may be able to provide more.

Flint Incinerator
The grant project entails shutting down the current Water Pollution Control Facility Incinerator (due to the incinerator not being up to new EPA standards). In order to meet EPA standards, it would cost roughly $8.8M in upgrades to the current incinerator. The grant funding will allow them to replace the functions of the old incinerator by constructing new facilities which will allow for the disposal of waste to landfills.

Budget Breakdown

Construction Contractor	$1,050,000
Project Management	$50,000
Total	$1,100,000

From: Posthumus, Dick (GOV)
Sent: Monday, February 2, 2015 10:46 AM
To: Stanton, Terry A. (Treasury)
Subject: Re: FDCVT - Preliminary Press Release Info

I talked to Sheldon and he is all set for now. No meeting needed. Do you know how the $1.1m for the incinerator can be used?

Sent from my iPhone

On Feb 2, 2015, at 9:50 AM, "Stanton, Terry A. (Treasury)" <StantonT@michigan.gov> wrote:

> Thanks.
>
> ---
>
> **From:** Posthumus, Dick (GOV)
> **Sent:** Monday, February 2, 2015 9:42 AM
> **To:** Stanton, Terry A. (Treasury)
> **Subject:** Re: FDCVT - Preliminary Press Release Info
>
> I will see about scheduling it tomorrow morning and get back with you
>
> Sent from my iPhone
>
> On Feb 2, 2015, at 9:40 AM, "Stanton, Terry A. (Treasury)" <StantonT@michigan.gov> wrote:

Dick...

Will the meeting with Rep Neely will be rescheduled? If so, I will need to pass word along to Brad at DEQ and my staff.

Thanks, Terry

From: Posthumus, Dick (GOV)
Sent: Friday, January 30, 2015 4:06 PM
To: Stanton, Terry A. (Treasury)
Subject: Re: FDCVT - Preliminary Press Release Info

We should. Would you call him?

Sent from my iPhone

On Jan 30, 2015, at 4:02 PM, "Stanton, Terry A. (Treasury)" <StantonT@michigan.gov> wrote:

> Do you want someone from DEQ also (Brad Wurfel?), given their relationship with the city on the water quality?
>
> ---
>
> **From:** Posthumus, Dick (GOV)
> **Sent:** Friday, January 30, 2015 3:38 PM
> **To:** Stanton, Terry A. (Treasury)
> **Subject:** Re: FDCVT - Preliminary Press Release Info
>
> That and technical issues about the water
>
> Sent from my iPhone
>
> On Jan 30, 2015, at 3:32 PM, "Stanton, Terry A. (Treasury)" <StantonT@michigan.gov> wrote:
>
> > Will do. Safe to assume their questions revolve around the FDCVT grants?
> >
> > ---
> >
> > **From:** Posthumus, Dick (GOV)
> > **Sent:** Friday, January 30, 2015 3:16 PM
> > **To:** Stanton, Terry A. (Treasury)
> > **Subject:** Re: FDCVT - Preliminary Press Release Info
> >
> > I'll call him and get him there too. ThNks
> >
> > Sent from my iPhone
> >
> > On Jan 30, 2015, at 3:12 PM, "Stanton, Terry A. (Treasury)" <StantonT@michigan.gov> wrote:

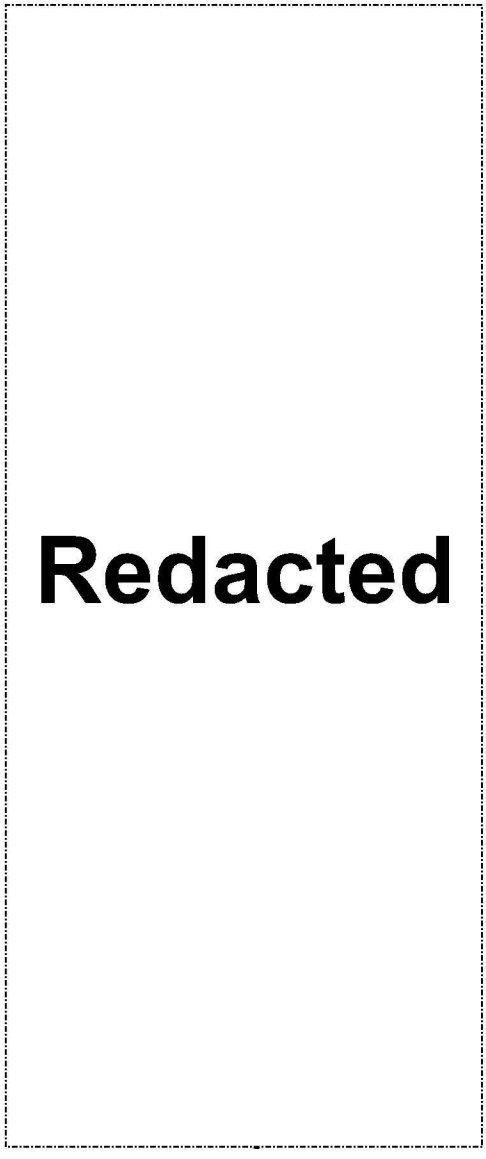
I'd be happy to Dick, but would suggest that Paul Connors and someone from our Office of Revenue and Tax Analysis, who is very familiar with the grant process, etc. come over as well.

Terry

From: Posthumus, Dick (GOV)
Sent: Friday, January 30, 2015 2:43 PM
To: Stanton, Terry A. (Treasury)
Subject: Re: FDCVT - Preliminary Press Release Info

Terry
Are you available to meet with me and the two Representatives from Flint at 11 on Friday in Rep Sheldon"a office
Dick

Sent from my iPhone



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Message

From: Posthumus, Dick (GOV) [/O=MIGOV/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=POSTHUMUSD]
Sent: 1/30/2015 8:50:15 PM
To: Connors, Paul (Treasury) [/O=MIGOV/OU=EXTernal (FYDIBOHF25SPDLT)/cn=Recipients/cn=3a4164de9d4b497595bd24672c1917fa]
Subject: Re: FDCVT - Preliminary Press Release Info

This Monday at 11 in Neely"s office

Sent from my iPhone

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Absolutely--Friday or Monday?

On Jan 30, 2015, at 3:23 PM, Posthumus, Dick (GOV) <Posthumusd@michigan.gov> wrote:
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Dick

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Date: January 30, 2015 at 1:37:53 PM EST
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Subject: Fwd: FDCVT - Preliminary Press Release Info
Here is the prelim grant spreadsheet.

TS

Begin forwarded message:
From: "Stibitz, Brom (Treasury)" <StibitzB@michigan.gov>
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Cc: "Stanton, Terry A. (Treasury)" <StantonT@michigan.gov>
Subject: FW: FDCVT - Preliminary Press Release Info
Do we have any exposure here on grants we have turned down? IE do we have good reasons for the denials?

From: Cole, Evah (Treasury)
Sent: Friday, January 30, 2015 9:24 AM
To: Stibitz, Brom (Treasury); Koryzno, Edward (Treasury)
Cc: Kolka, Carolyn (Treasury)
Subject: FW: FDCVT - Preliminary Press Release Info

Brom & Ed,

Attached for your information is the listing of FDCVT grant awardees. We will be announcing the grants on Monday.

Any questions, let us know.

Thank you.

Evah
3-2864

From: Kolka, Carolyn (Treasury)
Sent: Thursday, January 29, 2015 4:58 PM
To: Allard, Claire (GOV); Stanton, Terry A. (Treasury)
Cc: Cole, Evah (Treasury)
Subject: RE: FDCVT - Preliminary Press Release Info

We have tweaked the descriptions and one funding item.

Carrie

From: Kolka, Carolyn (Treasury)
Sent: Thursday, January 29, 2015 4:37 PM
To: Allard, Claire (GOV); Stanton, Terry A. (Treasury)
Cc: Cole, Evah (Treasury)
Subject: FDCVT - Preliminary Press Release Info

Claire & Terry,

Attached is the preliminary press release for the Financially Distressed Cities, Villages, and Townships (FDCVT) Grant Program. The listing is sorted alphabetically by local unit.

We are awarding the full $8.0 million that was appropriated.

The tentative plan is to make an announcement on Monday, February 2.

Please let us know if you have any questions or concerns.

Carrie
241-7417
<FDCVT FY 15 - Preliminary Press Release Info 01 29 15.xlsx>

From: Paciorek, Josh (GOV)
Sent: Thursday, October 01, 2015 10:42 PM
To: Cranson, Jeff (MDOT)
Cc: Garner, Dawn (MDOT)
Subject: RE: posters
Attachments: FlintWater_ActionPlan_Poster_forPrint_100115.pdf

Jeff-- if it's not too late, I received another edit from Sara Wurfel. This version reflects the recent edit. I'm sorry about that.

-----Original Message-----
From: Cranson, Jeff (MDOT)
Sent: Thursday, October 01, 2015 10:25 PM
To: Paciorek, Josh (GOV) <Paciorekj@michigan.gov>
Cc: Garner, Dawn (MDOT) <GarnerD1@michigan.gov>
Subject: Re: posters

Ok. Have them.

> On Oct 1, 2015, at 9:50 PM, Paciorek, Josh (GOV) <Paciorekj@michigan.gov> wrote:
>
> Jeff,
>
> Sorry this is delayed. These should be final versions. Thank you again so much for your help. We really appreciate it.
>
> 2 36x24 posters
> 1 20x10 podium sign
>
> All matte finish and mounted on foam core.
>
> Let me know if anyone has any questions.
>
> Thanks again!
>
> Josh
>
> -----Original Message-----
> From: Cranson, Jeff (MDOT)
> Sent: Thursday, October 01, 2015 7:01 PM
> To: Paciorek, Josh (GOV) <Paciorekj@michigan.gov>
> Cc: Garner, Dawn (MDOT) <GarnerD1@michigan.gov>
> Subject: Re: posters
>
> Josh,
> Send them to me and I will be sure the right person gets them.

>
>> On Oct 1, 2015, at 6:59 PM, Paciorek, Josh (GOV) <Paciorekj@michigan.gov> wrote:
>>
>> Hey guys,
>>
>> I have the files all ready, but in case there are any last minute changes, can I send them first thing tomorrow morning at 7 AM?
>>
>> Also, what email address should I send the files to?
>>
>> Thanks
>>
>> Josh
>>
>> -----Original Message-----
>> From: Cranson, Jeff (MDOT)
>> Sent: Thursday, October 01, 2015 5:24 PM
>> To: Paciorek, Josh (GOV) <Paciorekj@michigan.gov>
>> Cc: Garner, Dawn (MDOT) <GarnerD1@michigan.gov>
>> Subject: Re: posters
>>
>> I think that's doable. I was surprised to catch someone there. She didn't know the capabilities but assured me that Chris Davis would.
>>
>>> On Oct 1, 2015, at 5:23 PM, Paciorek, Josh (GOV) <Paciorekj@michigan.gov> wrote:
>>>
>>> Hi Jeff,
>>>
>>> We'll need two 24 x 36 posters and then 1 podium sign, 20x10.
>>>
>>> Is that doable?
>>>
>>> Thank you both for your help!! We all appreciate it!
>>>
>>> -----Original Message-----
>>> From: Cranson, Jeff (MDOT)
>>> Sent: Thursday, October 01, 2015 5:21 PM
>>> To: Paciorek, Josh (GOV) <Paciorekj@michigan.gov>
>>> Cc: Garner, Dawn (MDOT) <GarnerD1@michigan.gov>
>>> Subject: Re: posters
>>>
>>> Josh,
>>> I'm told Chris Davis will be in at engineering print at 7 a.m. and they should have the materials.
>>> I left a message with a person there to have him call me.
>>>
>>> What size are you seeking?
>>>
>>>> On Oct 1, 2015, at 5:14 PM, Henderson, Kim (MDOT) <HendersonK@michigan.gov> wrote:
>>>>
>>>> Mike Fiero but he is on vacation this week. I don't know who works on Friday but you can email mdot-publications@michigan.gov.
>>>>

>>>> This is there generic email address that all staff can see for request.
>>>>
>>>> Kim H.
>>>>
>>>> -----Original Message-----
>>>> From: Cranson, Jeff (MDOT)
>>>> Sent: Thursday, October 01, 2015 5:11 PM
>>>> To: Henderson, Kim (MDOT) <HendersonK@michigan.gov>
>>>> Cc: Paciorek, Josh (GOV) <Paciorekj@michigan.gov>; Garner, Dawn (MDOT) <GarnerD1@michigan.gov>
>>>> Subject: Re: posters
>>>>
>>>> Kim,
>>>> Who is in charge out there? Can we call someone and be sure they can be printed early in the morning?
>>>>
>>>>
>>>>> On Oct 1, 2015, at 5:09 PM, Henderson, Kim (MDOT) <HendersonK@michigan.gov> wrote:
>>>>>
>>>>> We can send them to Engineering Print but you will have to drive out to Secondary to pick it up. I don't know staff schedules there but I can email your docs to them once we receive them if our paper is not received.
>>>>>
>>>>> Sent from Kim Henderson's iPhone
>>>>>
>>>>>> On Oct 1, 2015, at 4:54 PM, Paciorek, Josh (GOV) <Paciorekj@michigan.gov> wrote:
>>>>>>
>>>>>> Thanks for letting us know, Kim. Are there any other options?
>>>>>>
>>>>>> -----Original Message-----
>>>>>> From: Henderson, Kim (MDOT)
>>>>>> Sent: Thursday, October 01, 2015 4:53 PM
>>>>>> To: Cranson, Jeff (MDOT) <CransonJ@michigan.gov>; Paciorek, Josh (GOV) <Paciorekj@michigan.gov>
>>>>>> Cc: Garner, Dawn (MDOT) <GarnerD1@michigan.gov>
>>>>>> Subject: RE: posters
>>>>>>
>>>>>> Unfortunately we do not have any plotter paper in stock. It was order awhile back but is on back order. I can not guarantee that we will have posters printed out for your event. Hopefully, we will receive banner paper tomorrow morning, in time to process your request.
>>>>>>
>>>>>> Sincerely,
>>>>>> Kim Henderson
>>>>>>
>>>>>> -----Original Message-----
>>>>>> From: Cranson, Jeff (MDOT)
>>>>>> Sent: Thursday, October 01, 2015 3:57 PM
>>>>>> To: Paciorek, Josh (GOV) <Paciorekj@michigan.gov>
>>>>>> Cc: Henderson, Kim (MDOT) <HendersonK@michigan.gov>; Garner, Dawn (MDOT) <GarnerD1@michigan.gov>
>>>>>> Subject: posters
>>>>>>
>>>>>> Josh,
>>>>>> Sara gave me a headsup that you were going to need some emergency poster printing for tomorrow's event in Flint.
>>>>>> I'm copying Dawn and Kim so you can connect on what you need.
>>>>>>

>>>>>> thanks
>>>>>> Jeff
>
> <FlintWater_ActionPlan_Poster_forPrint_100115.pdf>
> <FlintWater_Tips_Poster_forPrint_100115.pdf>
> <FlintWater_PodiumSigns.pdf>

TAKING ACTION ON FLINT WATER

www.mi.gov/FlintWater

- The Action Plan -

- Testing in Flint public schools immediately to ensure that **drinking water is safe**, with testing also available at no cost to any other school in Flint.

- **Offering free water testing** to Flint residents to assure their drinking water is safe.

- **Providing water filters** to residents with concerns or who are included in state assistance programs.

- **Expanding health exposure testing** of individual homes.

- **Accelerating corrosion controls** in the Flint drinking water system.

- **Accelerating water system improvements** to address replacing lead service lines.

- Expediting the completion of the **Karegnondi Water Authority** pipeline.

- **Expanding a Safe Drinking Water Technical Advisory Committee** to ensure the best technology, practices and science are being followed by adding an expert from the Environmental Protection Agency's Office of Research and Development to the group.

- Naming Dr. Eden Wells, chief medical executive for the Michigan Department of Health and Human Services, as the **Flint drinking water public health adviser**.

- Boosting a **comprehensive lead education program** to make sure residents have detailed information about how to protect themselves and their homes.

To get your water tested for free, please call the city of Flint Water Plant at (810) 787-6537 and then press 1.
You can also email flintwater@cityofflint.com

Visit **www.mi.gov/FlintWater** for more information

From: GovCalendar
Sent: Wednesday, September 30, 2015 12:52 PM
To: GovCalendar; Agen, Jarrod (GOV); Wurfel, Sara (GOV); Heaton, Anna (GOV); Biehl, Laura (GOV)
Subject: RDS/JA – LIVE Radio interview with Frank Beckmann on WJR Radio

RDS to call: [redacted]

Purpose: To discuss priorities and key issues you are working on in 2015.

Possible Topics:

- Roads
- DPS reform plans
- Focus/priorities for remainder of the year
- Flint Water
- New Supreme Court Justice
- BLM Ambassador Trip to California
- Detroit homecoming
- Amazon and Lear investments this week
- China President visits/trade mission
- Rising Tide initiative w/ TED

Recent articles:
Freep: Snyder appoints Joan Larsen to Supreme Court- http://www.lansingstatejournal.com/story/news/politics/2015/09/30/u-m-attorney-headed-michigan-supreme-court/73083044/
AP: Michigan in early talks on taking more Syria, Middle East refugees, Snyder says- http://www.crainsdetroit.com/article/20150929/NEWS01/150929798/michigan-in-early-talks-on-taking-more-syria-middle-east-refugees

WILX: Governor Snyder Says Road Talks Going Well- http://www.wilx.com/home/headlines/Governor-Snyder-Says-Road-Talks-Going-Well-330164301.html

AP: Snyder acknowledges some mistakes in tapping Flint River- http://www.elkharttruth.com/news/michigan/2015/09/30/Snyder-acknowledges-some-mistakes-in-tapping-Flint-River.html

Note:

- Frank Beckmann will be broadcasting remotely from northern Michigan this day. Congressman John Moolenaar will be the guest immediately before the Governor.

Last interview: 5/28/15 at Mackinac

Market: Southeast Michigan- online at wjr.com

Contact: Studio: 313-875-4480; Back-up Producer Terri Leib cell: [redacted]

Subject:	RDS/AHeaton- PRINT Interview with Jonathan Oosting and Emily Lawler of MLive Lansing
Location:	Governor's Office, Romney
Start:	Wed 12/16/2015 3:05 PM
End:	Wed 12/16/2015 3:25 PM
Recurrence:	(none)
Meeting Status:	Accepted
Organizer:	GovCalendar
Required Attendees:	Biehl, Laura (GOV); Heaton, Anna (GOV)

Purpose: Opportunity to highlight the successes in Michigan's reinvention during 2015.

Possible Topics:

- DPS/EAA
- Road Funding package
- Energy update
- Criminal Justice
- Syrian Refugee Stance
- Flint Water
- Healthy Michigan's future
- Jobs/unemployment rate
- Switch Data Center
- 2016 look-ahead

Recent articles:

Switch data center tax break bills delayed – not dead – in Michigan House (MLive)
http://www.mlive.com/lansing-news/index.ssf/2015/12/switch_data_center_tax_break_b_2.html
Gov. Snyder wants job assurances with tax cuts for Switch data center (MLive)
http://www.mlive.com/business/west-michigan/index.ssf/2015/12/gov_snyder_wants_job_assurance.html
Michigan Gov. Rick Snyder: Trump comments 'don't represent the spirit of America' (MLive)
http://www.mlive.com/lansing-news/index.ssf/2015/12/michigan_gov_rick_snyder_trump.html
Why Michigan Gov. Rick Snyder's $715M Detroit schools rescue plan won't get done in 2015 (MLive)
http://www.mlive.com/lansing-news/index.ssf/2015/12/why_michigan_gov_snyders_715m.html
Senate leaders: Michigan energy overhaul won't happen in 2015 (MLive)
http://www.mlive.com/lansing-news/index.ssf/2015/12/senate_leaders_michigan_energy.html
Utility-backed group urges support on energy bill that doesn't exist (MLive)
http://www.mlive.com/lansing-news/index.ssf/2015/12/utility-backed_group_urges_sup.html

Last interview: 9/19/15 w/ Oosting at Mackinac Republican Conference; 9/16/15 w/ Emily via phone while in Germany

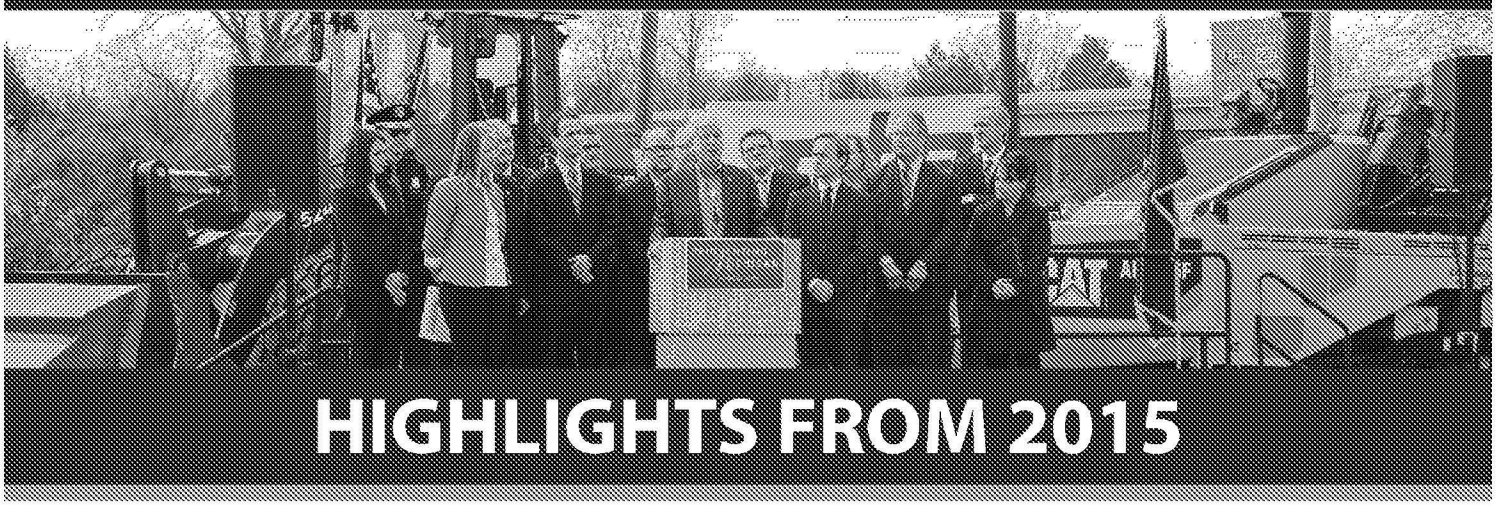
Market: Statewide and online at mlive.com

Contact: Emily: [redacted]; Jonathon: [redacted]



Year End Updates
Media.pdf

GOVERNOR RICK SNYDER



HIGHLIGHTS FROM 2015

In 2015, we worked hard to continue Michigan's remarkable reinvention, addressing our most difficult challenges with Relentless Positive Action. Together, we have come a long way over the last five years, but there is still more to accomplish.

CREATING JOBS

- Created more than 420,000 private sector jobs since 2011.
- Lowest unemployment rate in 14 years.
- September 2015 marked the first month since August 2000 that Michigan's jobless rate was below the national rate.
- Michigan ranks No. 1 in automotive jobs and No. 5 in overall job creation.
- Launched the Rising Tide initiative, providing economically challenged communities with tools to design and build a successful economic framework.

FIXING OUR ROADS

- Secured a long-term, comprehensive, sustainable solution to improve Michigan roads.
- The single largest investment in Michigan's roads over the last half century, providing an additional $1.2 billion over the next five years to improve road conditions.
- The plan ensures room for smart economic growth while continuing to invest in core priorities like education and our local communities.

BALANCING OUR BUDGET

- Michigan is five for five in getting balanced budgets done months ahead of the deadline.
- Ranked first nationally in Index of State Budget Process Quality, and second for most improved credit rating.
- The Rainy Day Fund will increase to $565 million at the end of FY2016 after being at $2 million in 2010.

HIGHLIGHTS FROM 2015

RIVER OF OPPORTUNITY

- Restructured state government to put people first and help them succeed.
- Created the Michigan Department of Health and Human Services to eliminate silos in state government and better serve our valued customers.
- Expanded Pathways to Potential into nine additional counties in 20 new schools and reduced chronic absenteeism by 37 percent in the 219 Pathways schools.
- Served more than 28,000 families with rental assistance to help reduce homelessness.
- MI First Home mortgage program allowed 1,563 families to attain the dream of homeownership, compared to 1,103 by this time in 2014.

FOCUSING ON SKILLED TRADES

- Created the Department of Talent and Economic Development and the Talent Investment Agency to close the skills gap and prepare talent for the highly skilled, technical jobs of today and tomorrow.
- Invested $85 million for skilled trades to develop a skilled workforce to support career and technical education and early/middle college programs. This allows students to earn a high school diploma, an associate's degree, technical certification, or up to 60 college credits through dual enrollment; skilled trades training and equipment programs, and increased funding for vocational education programs.

A HEALTHIER MICHIGAN

- Celebrated the first year of the Healthy Michigan Plan with more than 600,000 Michiganders enrolled.
- Healthy Kids Dental expanded to include Wayne, Oakland and Kent counties and now operates in all of Michigan's 83 counties, covering a total of 895,000 kids.
- Continued carrying out the recommendations of the Mental Health and Wellness Commission.
- Increased support for children and families dealing with autism.
- Tested more than 110,000 newborns for severe disorders.

2015 Accomplishments Highlights

Confirmed: Lowest unemployment rate in **14 years.**

- DTMB Release September 2015: https://www.michigan.gov/documents/dtmb/State_8-15_Unemployment_500182_7.pdf

Confirmed: September 2000 marked the first month since August 2000 that Michigan's jobless rate was below the national average.

- DTMB release from October 2015: https://www.michigan.gov/documents/dtmb/LMI-Oct14_Release_503066_7.pdf

Details: Pathways to Potential: Expanded the program into nine additional counties in 20 new schools.

- Nine counties: Berrien, Clare, Gladwin, Gogebic, Grand Traverse, Jackson, Kalkaska, Manistee, Ontonagon

Details: Served more than 28,000 families with rental assistance to help reduce homelessness in Michigan

- MSHDA served over 28,000 families with rental assistance on the Housing Choice Voucher program while receiving a 'High Performer' rating from HUD. The 'High Performer' rating is on the annual Section 8 Management Assessment Program (SEMAP). The Housing Choice Voucher program also received high marks on a recent HUD audit of its financial reporting with no findings annotated in the report. Other accomplishments:

Details: MI First Home mortgage program allowed 1,563 families to attain the dream of homeownership, compared to 1,103 by this time in 2014

- MSHDA's MI First Home total funding exceeded $139.7 million, up from $88.8 million in 2014
- MI First Home loan program is a mortgage product that is available to first-time homebuyers state-wide and repeat homebuyers in targeted areas

Details: $85 million for skilled trades to develop a skilled workforce.

- $10 million increase for career and technical education and early/middle college programs
- $10 million increase for skilled trades training programs
- $7.2 million increase for the Jobs for Michigan Graduates, MAT2, Re-employment opportunities for Unemployed Workers, expanded MCAN College Advisor Outreach, updated student career planning tool, support for New Americans, and to pilot statewide student dual enrollment awareness campaign.
- $57.5 million for existing related skilled trade programs, including $36.6 million for vocational tech centers.
- Skilled trades efforts
    - 6,700 skilled trade job openings each year through 2022

- The Community College Skilled Trades Equipment program provided $50 million in grants to 18 community colleges for the purchase of state-of-the-art equipment that will allow them to deliver educational programs in high-wage, high- and middle-skill, and high-demand occupations. The 18 community colleges selected to receive grants are providing more than $21.5 million in matching funds.
- Campaign aimed at promoting opportunities in skilled trades to students and help close a growing talent gap. Through a partnership between the Michigan Economic Development Corporation, Michigan's Talent Investment Agency, Mike Rowe, TV host and founder of mikeroweWORKS, and Tom Daldin, host of Under the Radar Michigan, 11 videos will be created to address common misconceptions and perceptions about skilled trades, highlight opportunities and inspire K -12 students in Michigan as they begin to think about careers.
- Governor Snyder's statewide road show intended to connect with students, parents and educators to address perceptions and create more awareness on skilled trade careers. The road show will continue around the state over the next few months.
- Skilled Trades Training Fund trained more than 8,700 Michigan residents, and more than 275 companies took advantage of the program.

Growth: Healthy Kids Dental expansion

- FY 2010:
  - Program served 285,000 children in 61 counties.
- FY 2016:
  - Program serves 895,000 children in 80 counties and three partial counties (Oakland, Wayne, Kent)
- Change:
  - Program added 19 FULL counties and three PARTIAL counties between FY2010 and FY2016.
  - Program added 610,000 children between FY2010 and FY2016, for a total of 895,000 children today.
  - 214 percent increase in terms of number of children from FY2010 to FY2016.

Examples: Continued carrying out the recommendations of the Mental Health and Wellness Commission.

- DHHS supported Mental Health First Aid training for 11,619 school staff, law enforcement, child welfare staff, court staff, and other Michigan residents through Mental Health and Wellness Commission funding. Mental Health First Aid is a course dedicated to providing individuals with the basic tools required to assist others in case of a developing mental illness or mental health crisis situation.
- Progress in 2015 includes:
  - Health Homes: Rolling out demonstrations in Manistee, Washtenaw, and Grand Traverse counties, to provide in-home integrated physical

and behavioral healthcare for individuals with serious mental health conditions.

- Children's Behavioral Action Teams: Referring children across the state to Children's Behavioral Action Teams which work with relatives and community partners to transition high-risk youth out of institutions and into their communities. The program is currently assisting 14 youth in seven Michigan counties, and has helped discharge seven youth from the Hawthorn Center.
- Stigma Reduction Campaign: Partnering with advocacy organizations across the state to implement the campaign on traditional and social media.
- Project UNIFY: Working with 162 schools and the Special Olympics' initiative, encouraging more inclusive school environments for children with developmental disabilities.
- Project SEARCH: Eleven schools are now placing young adults with developmental disabilities as interns in local businesses for their last academic year. This program is designed to lead to employment opportunities for participants and each school strives for a 60 to 100 percent employment rate.
- Pathways to Potential: This program, which has expanded to 219 schools in 22 counties, puts success coaches in schools to work with principals, teachers and social workers to remove barriers to children attending school. These success coaches also partner with other organizations to provide easier access to needed assistance.
- Housing Assistance: Providing 250 housing units in the communities with the most need and is on track to provide a total of 500 units in three years.
- Smart 911 Rollout: Smart 911, which allows callers to provide dispatchers with more information about their situation, has been deployed in 14 counties and one city.

Details: 110,000 newborns tested for severe disorders

- Newborn Screening tested more than 110,000 newborns, providing early diagnosis for more than 50 rare, severe disorders.
- The Michigan Newborn Screening Program (DHHS) celebrated its 50th anniversary in 2015.

Detroit blight removal/demolition costs update:

Background

- As a first-of-its-kind national pilot, in 2013, MSHDA built Michigan's Hardest Hit Fund demolition program in the best, most efficient way possible at the time
- It was designed as a true federal, state, city partnership
- According to a review by the U.S. Treasury, MSHDA had outlined proper oversight and guidelines in its blight program manual for blight partners:
  - It contained everything from strategic plan submission requirements to partner participation agreements to a spending timeline, funding schedule, invoicing, performance reporting and much more.

- However, it contained no requirements for MSHDA to monitor either bid contracting or change orders among blight partners and Treasury
- MSHDA saw no need to add an extra layer of restriction above and beyond what was federally required
- We wanted local communities to be able to address the unique challenges of their cities
- Our operations manual stated that bidding and contracting were the sole responsibility of our blight partners in each community
- U.S. Treasury approved that approach

Where we are today

- We are in the process of reviewing requested documents from the Detroit Land Bank
- We are mindful that with any pilot there is the possibility that best practice is achieved by learning from experience
- Based on recent news reports and our review of Detroit's program, it has been demonstrated there is a need for greater clarity on how to manage the contracting and change order processes
- This is an opportunity for the state to take a leadership role in filling this gap
- Earlier this fall MSHDA started taking steps to do just that by reviewing blight partner programs in these areas and to strengthen the operations manual by providing additional oversight
- A new section was added to our blight ops manual regarding procurement bid package audits
    - All bid packs will be analyzed by a MSHDA/Hardest Hit Fund team, on a consistent and continual basis. They will:
        - Pull all bid packs
        - Take random sample of contractors that did not have the lowest bid but won the award
        - Take 100 percent sample of contractors that did not have the lowest bid but won the award
        - Review posting process to acquire bids
        - Perform review and analysis on change orders for contractors that received winning ward
- MSHDA is considering other possible policy changes in the new year
- If any of our reviews turn up any issues, we will take appropriate action

Points of pride

- This demolition program has been a great value for Michigan
    - To date, we have provided nearly $106 million in assistance to combat blight in 16 Michigan cities and demolished 7,125 abandoned blighted structures.
    - According to a Michigan State University Land Policy Institute study, declining foreclosure and tax foreclosure rates are being seen in Flint, Hamtramck, Lansing, Pontiac, River Rouge and Saginaw.

- It also has proven effective in reducing violent crime and raising property values in some communities.
- Demolition projects are restoring pride in neighborhoods and laying the groundwork for future economic success by making communities safer and better places to live, work, play and invest.

2015 Education Achievements

Things accomplished by the administration

- Brought together legislators in a bi-partisan early literacy workgroup.
- Held the Governor's Economic and Education Summit to bring together education and business leaders to make Michigan the #1 state for talent in the nation.
- Held the first-ever higher education summit with university presidents and trustees.
- Introduced a proposal to finally turn around Detroit schools.
- School Reform Office executive order (probably not something we'd tout publicly, though).

Things accomplished by other actors

- Passage of new science standards for Michigan
- Hiring of a new state superintendent
- Expansion of the Detroit Promise Scholarship

Things accomplished by partnerships with others

- Created and funded – to the tune of $30M - a robust early literacy policy.
- Passage of a teacher evaluation system.
- Creation of the MiSTEM Advisory Council.
- Increased per-pupil funding by $70-$140 per pupil.
- Increased funding to districts serving at-risk students by $70M.
- Expanded CTE and early/middle colleges.
- Created an early warning system for school district finances.
- Allowed for personal finance classes to meet the requirement for economics credit.
- Removed the fee cap on the teacher certification test, allowing for more robust and credible examinations for teachers looking to go into the classroom.
- Reduced the number of districts in financial deficit.

Forward-Thinking Goals

- Make Michigan the #1 state for talent.
- Continue the work on literacy (we might do an executive order creating a commission to look at literacy, but timing is not certain yet).
- Raise the accountability bar for all schools.
- Put Detroit schools on the path to academic and financial success.
- Make higher education more accessible and successful for students.

Criminal Justice Update for Year-End Interviews
Communications: Anna Heaton, heatona@michigan.gov, 517-242-2187

CJ Special Message reform bills:

- Overcriminalization/cleaning up Michigan's criminal code - seven bills ordered enrolled the first of week of Dec., including repealing criminal charges and penalties for:
    - Indecent language in the presence of women and children
    - Improper playing of the Star Spangled Banner
    - Crimes related to dueling
    - Trespassing and destroying cranberries, huckleberries or blackberries
- Swift and Sure Sentencing – passed House, waiting in Senate.
- Presumptive Parole – passed House, waiting in Senate.
- Wrongful imprisonment – legislation pending in both chambers.
- FOIA exemption on cybercrimes - legislation to be introduced in 2016.
- Body cameras/CLEAR report – report completed, legislation introduced on 12/3/15.
- Truancy – legislation pending in both chambers.

Other issues you may be asked about:

- Youth offender sentencing – recent testimony in House committee on 20-bill bipartisan package that changes how Michigan's youths are tried, sentenced and incarcerated.
- "Medical parole" - licensed care facility for frail, terminally-ill inmates - recent testimony in House committee.
- Medical marijuana - Passed House, stalled in Senate.
- Aramark >Trinity transition – Trinity in all facilities statewide as of Sept. 9. Had a "grace period" for violations that ended on Nov. 14, six months after initial contract started. Audit report on Aramark violations was released on Dec. 4.
- Diversity in law enforcement – Lawsuit filed in Wayne Co. 12/8/15 alleging discriminatory hiring practices. MSP is working to establish an explorer/cadet program for minority youth, ages 14-20, who live in a Secure Cities Partnership area.

Recent links:
Juvenile justice bills to limit kids in adult prisons
http://www.freep.com/story/news/politics/2015/12/01/juvenile-justice-reform-bills-draw-bi-partisan-support/76608382/
Editorial: Raise juvenile age in Michigan
http://www.detroitnews.com/story/opinion/editorials/2015/12/07/editorial-raise-juvenile-age-michigan/76894298/
Parole for medically frail inmates proposed by House
http://www.freep.com/story/news/politics/2015/11/14/parole-medically-frail-inmates-proposed-house/75651746/
State lawmakers expected to vote on restrictions on drones
http://michiganradio.org/post/state-lawmakers-expected-vote-restrictions-drones
State's women inmates housed in offices, TV rooms
http://www.freep.com/story/news/politics/2015/11/22/states-women-inmates-housed-offices-tv-rooms/75461878/
Audit finds $3.4M discrepancy in prison meal counts

http://www.freep.com/story/news/local/michigan/2015/12/04/audit-aramark-paid-34m-unverified-prison-meals/76771446/

2015 MDOC accomplishment highlights:

- Hired nearly 1,000 new corrections officers and reinstated training academy.

- Began new oncology clinic and hospice program at Duane Waters Health Center in Jackson.
    - Oncology unit reduces need for offsite care for cancer patients and results in cost-savings.
    - Prisoners will be trained to support their terminally-ill peers, terminally-ill patients will receive additional emotional support to end their lives with some degree of dignity.

- Re-entry efforts focused on vocational training.
    - Virtual welding simulators at Muskegon and Kinross facilities – safer and less costly, also train students more quickly to meet highly-marketable and in-demand skills.
    - Handlon Facility added 2 new instructors in welding and CNC machine programs, bringing total capacity for instructional programs from 15 seats to 120.
    - Handlon also restored auto mechanics program which was idle since June of 2012. Enrollment will total 30 students.

- Mobilizing field agents
    - 1,100 parole and probation agents have been equipped with mobile technology - iPhone 6+ and a mobile application of the case management system (OMNI), enabling agents to be more responsive to the offenders on their caseload and less constrained by traditional geographic boundaries.
    - The technology allows agents to access more of the information they need in the field to protect the public. This allows agents to spend more time in the communities and neighborhoods they serve rather than spending time in an office tied to their desktop computer. In addition, the mobile app allows, for the first time ever, agents to input information into the department's case management system with they are in the field; thereby maximizing their time and making them far more efficient.

Secure Cities data (Oct. 2015):

Percentage Change in Rates Since 2012								
	Detroit		Saginaw		Flint		Pontiac	
Year	Violent	Property	Violent	Property	Violent	Property	Violent	Property
2011	-0.2%	6.1%	-6.7%	5.5%	-16.9%	27.0%	19.3%	9.7%
2012	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
2013	-0.5%	3.3%	-18.2%	-14.4%	-30.4%	-10.4%	-5.3%	-14.3%
2014	-8.1%	-17.0%	-29.5%	-29.0%	-37.3%	-15.6%	-10.0%	-28.6%
Trend								

Presumptive Parole talking points:

- Evidence-based parole, also known as presumptive parole, means that once an offender has served their minimum sentence as mandated by a judge, they will be eligible for release.

- Eligibility for evidence-based parole is based on a number of factors that show the offender has a "high probability of success," including behavior in prison, completion of degrees and other employability skills.

- Unless the parole board has a substantial and compelling reason to ask that the offender stays imprisoned, they will be prepared for release.

- However, what is substantial and compelling is not clearly defined. Without the structure that guidelines provide, decisions on similar cases will not always be consistent.

- Members of the parole board will react to certain crimes or certain offenders differently; the same person will react differently over time. Guidelines help ensure that similar cases are treated the same and have similar outcomes.

- Knowing a likely parole date is important as it helps the Department of Corrections with a timeline to prepare an offender to leave prison, such as ensuring they have ID cards, a resume, and employment recommendations.

- Overall, guidelines will ensure the entire corrections system works to the maximum level of efficiency, predictability and cost-effectiveness.

- House Bill 4138 will save $75 million in corrections costs for Michigan over the next five years. It will also reduce the prison population by 3,200 people. These aggregate savings at the state level result from the accumulation of relatively small impacts on counties.

- This could be a hugely missed opportunity to reinvest a substantial sum of taxpayer money to fund other essential services and improve the quality of life in Michigan.

Energy Update:

Current status of legislation, high level: We expect a vote in the House by the end of the year, and you praised the package (noting its bi-partisan nature) that passed committee as well as the work the Senate has been doing. We do not expect the full Senate to vote before the end of the year, but many fruitful discussions are going on. We are optimistic the whole package will make it to your desk early in the year.

- If asked: the media has finally figured out that the 30% goal by 2025 language from your energy message that made it into legislation doesn't actually involve building any more renewables. (30% = 9% renewables we already have + 6% energy waste reductions we have already done + 15% additional waste reduction). Therefore, you may get asked about this. You can reiterate that you think that based on economics alone, you would expect between 30-40% of Michigan's energy to come from a combination of energy waste reduction and renewables. Therefore, while you support the goal, economics alone will likely end up having us exceed that.
- If asked re the economics of energy waste reduction: the energy waste reduction we have already done has saved us approximately $4.2B from a combined expenditure of a little over $1B, **meaning we are enjoying more than $3B of savings since 2009**. Our most recent programs are even more cost-effective than prior years, pointing to just how much more we have to save. (Just for context, we spent more than $24B on coal and natural gas in the time frame we saved $4.2B of mostly fuel costs.)

Clean Power Plan/carbon rule, high level: We had overwhelming stakeholder support from across the spectrum for your decision to develop a state carbon implementation plan in order to comply with the "Clean Power Plan" the President announced (Republicans call it the "carbon rule"). Because having everyone from the MEC and the League of Conservation Voters to the Michigan Manufacturer's Association to every owner of a coal plant in the state actually agree on you doing something isn't a media story, the coverage focused almost entirely on your decision not to sue the EPA but Schuette's decision to do so. If asked, we recommend downplaying any conflict with the AG and noting Schuette has said he is optimistic about the plan your administration is developing. The stakeholder process will be announced before the end of the year.

- ***If after Dec. 14***, we will have announced the stakeholder process and released our initial modelling results. Those show that Michigan may not have to do anything at all to comply with the carbon rule for at least a decade (beyond what we are already planning to do in terms of plant retirements, and maintaining our levels of waste reduction (1%) and renewables (10%)). That will likely be the headline, and will make things awkward for the injunction request Schuette is pursuing on the basis that we have to do so much out of the gate we need the court to stop this now.

Other energy items from this year:

- We continued a multi-year trend of (inflation-adjusted) decreasing costs for industrial electricity (very different trend from other states in our region), and landed a number of high-intensity users because of that progress (e.g. the particle board facility in Grayling).
- The MPSC looked five years ahead and found that while we did not face an impending loss of power due to a lack of supply, we would switch from being a net exporter of power to an importer next year. That will mean we have to rely much more on a volatile market than we have in the past, and is one of the reasons we need the energy legislation.

- You created the Michigan Agency for Energy (MAE) and put out your 2015 energy message.
- You launched the Pipeline Safety Advisory Board to implement the task force reports. It has already begun work.

Flint Facts

1. **How many people have been tested since Oct. 1 Flint Water Action Plan was implemented?**
    - Total of 1,836 tested, 39 elevated results
        - Children 0 – 5: 806 tested
        - Children 6 – 17: 525 tested
        - Adults: 505 tested

2. **What are the most recent recommendations to protect your family from lead exposure?**
    - Protecting your family from lead in the water:
        - Get your water tested for lead. It's free. Call (810) 787-6537 to learn more.
        - Use a water filter in your home. MDHHS continues to provide free water filters and replacement cartridges to Flint residents at four locations, including the MDHHS Flint offices and the Genesee County Community Action Resource Department.
        - Run only cold water through the filter.
        - If you do not have a water filter, use bottled water for drinking and mixing formula.
        - Use filtered or bottled water for drinking (including making coffee, drink mixes, juice, baby formula), and cooking (even if you boil the water, the lead will stay in the water and food).
        - If you have to use unfiltered water for drinking or cooking, run the tap for five minutes before using the water
    - Testing children:
        - Children who live in the city of Flint should be tested for lead exposure. This should be done as soon as possible.
        - The best place to get your child's blood lead test is your doctor's office. Contact your primary care provider.
        - Children can also get a free lead test at the Genesee County Health Department. For help with transportation, call 2-1-1.
    - Safe cleaning:
        - Safe cleaning is important. Keeping your home clean and safe from lead hazards will help to protect your family.
        - Buildings built before 1978 could have lead paint in them. Use wet paper towels to clean up paint chips and dust in these older buildings. Be sure to clean around windows, play areas, and floors.
        - Wash hands and toys often with soap and water.
        - You can use unfiltered tap water to wipe down countertops, mop floors, and wash clothes

The DEQ continues implementing the Governor's 10-point action plan to protect kids and families in Flint:

1. SCHOOLS TESTING

- The Governor's plan commits that DEQ will test water in every Flint school. To date, 8 schools in Flint have undergone a thorough inspection of their plumbing. Crews from the state are completing one to two schools each weekend.
- The story has been the same in each school inspected: lead exposure has been limited to old drinking fountains and faucets that should have been changed out years ago. When these fixtures are run for a couple minutes, lead presence drops to safe levels. If / when these fixtures are removed, it will address the lead exposure in schools.
- DEQ has not identified lead in the deeper plumbing of the schools. That's great news. It means fixing the issue will be comparatively inexpensive and quick.

2. COMMUNITY WATER TESTING
    - Since September, more than 500 residents have taken advantage of free home water sampling through the DEQ lab. Results are updated regularly on the DEQ web site, www.michigan.gov/FLINTWATER.
    - Residents are encouraged to continue taking advantage of this free service, but also are encouraged to get kids tested for blood lead levels.

3. LEAD SERVICE LINE REPLACEMENT

- The only way to remove the threat of lead exposure in drinking water is to remove sources like old faucets and lead service lines. The DEQ is working with the city to develop a long-term plan for removing the service lines. This is complicated because the service line is the portion that runs from the city system to the residence. It's the part that is mostly on private property and is generally considered the customer's responsibility.
- DEQ worked with Congressman Kildee to get EPA approval to use Revolving Loan Fund dollars to accomplish lead service line replacement.

OTHER VARIOUS ISSUES:

- Cong. Kildee has renewed calls for loan forgiveness in Flint. The city owes the state approximately $20.8 million for past loans, and they're scheduled to be paid off in 2024. DEQ cannot forgive old loans; we can, however, build loan forgiveness into new loans. Forgiveness is presently capped at 30 percent on new loans.
- City has called on DEQ to pay for fixes to the broader water distribution system on the idea that running river water through the system for 14 months ruined it. That's an unproven statement. The system has been in a serious state of disrepair for many years. We have not addressed this issue in the media. We are focused on the Governor's plan.
- Lawmakers have called for the state to create a fund to provide wraparound services for the (Kildee says 7,000) kids exposed to Flint water situation. Don't know where the 7,000 number came from. DHHS has numbers of kids who actually have elevated blood lead levels. Again, not an issue we've addressed or plan to.

Status of municipalities and school districts that have been involved in PA 436

- **Municipalities**
  - Allen Park: RTAB
  - Benton Harbor: RTAB
  - Detroit: FRC
  - Ecorse: RTAB
  - Flint: RTAB
  - Hamtramck: RTAB
  - Highland Park: Neutral Evaluation
  - Inkster: Consent Agreement
  - **Lincoln Park: Emergency Manager-** ***Set for Friday 12/22 announcement of EM leaving***
  - Pontiac: RTAB
  - Royal Oak Township: Consent Agreement
  - Wayne County: Consent Agreement

- **School Districts**
  - **Benton Harbor Area Schools: Consent Agreement Detroit Public Schools: Emergency Manager**
  - **Highland Park School District: Emergency Manager**
  - **Muskegon Heights School District: Emergency Manager**
  - Pontiac Public Schools: Consent Agreement

From: Bowling, Joe'L (GOV)
Sent: Monday, September 28, 2015 3:19 PM
To: Murray, David (GOV)
Cc: Wurfel, Sara (GOV); Biehl, Laura (GOV); Heaton, Anna (GOV)
Subject: Amazon Interview Transcribed
Attachments: Amazon Interview Transcribed.docx

Here is the Amazon Interview transcribed.

Joe'L Bowling
Communications Intern
Executive Office of Gov. Rick Snyder
517-335-6397

Amazon Interview (transcribed)

-Any words on the announcement?

Gov Snyder: The Amazon announcement is very exciting. If you look at it here in Michigan and Detroit, particular, it's a place to find great talent, and to see them expanding here is wonderful. It teaches the rest of the world that here is one of the most successful companies in the world and it's the place to be.

-This water situation in Flint is one of our main focuses, but what are your plans to do with that?

Gov Snyder: Well, there are a lot of things currently in the process. In terms of talking to Flint, and working with Flint to help make sure we're getting all the facts and working hard on doing the best we can to deal with the water issues in Flint.

-Nothing more substantial at this point?

Gov Snyder: Oh yeah, there's actions going on, but I think I'd rather make sure we can give you a longer list of comprehensive data taken sometime during the week.

-Sometime during the week?

Gov Snyder: Yep. We're working interactively

-Asked a question about the development of Amazon, (It must be exciting)

Gov Snyder: It is! It's exciting. It's another step in Detroit's comeback. To say a company of Amazon's magnitude international effort is a success. Detroit is a place to find the talent to keep them going strong, that's very cool.

-The wheels are turning in Lansing aren't they?

Gov Snyder: Yes (laughs) literally. The wheels are turning and we're continuing to make progress in the quality of our transportation. Each week we're making some incremental improvements, and hoping to get to some point where it's far enough along the road to say let's get the chambers and the legislature involved in some long term solutions.

-And where do you see a solution to fixing the roads? Do you think that we would need tax payers?

Gov Snyder: Well, I've had it closed off a long time. If you go back two or three years, I talked about a combination of gas and registration fees. The other element is what we can do to tighten our own dollar. The general funds that help contribute to this service.

-What's taking them so long?

Gov Snyder: Oh, we want to do this in a diverse fashion. We need a way to find the right balance between helping the person who presents the most priorities.

-What about DPS, that's also in the hot room?

Gov Snyder: Yea, we're working on their pieces of legislation in the next 2 weeks on DPS. Not just DPS, but the Board of Education. We had a good dialogue with the Detroit Coalition, and we're coming up with a number of solutions for resolutions.

-Asked question about school improvements.

Gov Snyder: I think we are improving a lot. I want to mention to you very specifically, though, if you look at the number of things not included, not into good legislation, but they're actually actions made just through the school district or locally. Again, so there's a reason why it doesn't overlap totally.

-Does that mean that you guys could return to some control at one point?

Gov Snyder: One of the things I had in an earlier proposal was about the possible transition.

-Asked question about transition.

Gov Snyder: Again, I need legislature support to move forward with the transition.

-Alright, Thank you very much!

-Another interviewer asked a question about John Suttering and consumer benefits.

Gov Snyder: He has a tremendous background in energy, you mentioned the service of consumers. He had left that quite a few years ago, and he had actually been working for my office before working for consumer's office. So, I know him personally. He is an outstanding individual and I know he'll do a good job.

-Now, there is a perception that there is a conflict of interest here. Is there no one in Michigan who could've had less of a question about the partiality of this position.

Gov Snyder: Well, he had fought for this position years and years ago. So, there had been a huge gap in service. So, again, he'd lived his life doing many different things in terms of helping my office, in terms of helping legislature. There's a major separation of service. So, I don't see that as a conflict of interest.

-His departure from consumers, turned to 10 years in Lansing. For some people it looks like this position is rewarding (couldn't understand his terminology) referring to unqualified persons.

Gov Snyder: No, it's having a highly qualified person that I have confidence in taking this position that's important to Michigan customers, and he's done a lot of great things with the MPSC and our energy policies in this state. I expect us to work hard. We're looking at the issues of affordability, reliability, and better environmental sustainability.

-Asked question about the impact of consumers power.

Gov Snyder: No, again, he left consumers years ago and I don't make decisions based on people giving money to anyone.

-So, you think he has no affinity for his own employer, which he seemed to advocate them pretty conveniently?

Gov Snyder: Again, he worked there in the past, but he separated that. He's had different interests as far as looking out for the interests of the citizens of Michiagn

-Alright, thank you.

From: Utley, Corey (GOV)
Sent: Wednesday, October 07, 2015 1:05 PM
To: Agen, Jarrod (GOV); Heaton, Anna (GOV); Biehl, Laura (GOV); Emmitt, Beth (GOV)
Subject: Invite List
Attachments: Flint PC Attendees.xlsx

Hi All:

Attached is where we're at on the invite list for the event. Do we need to remove/add anyone before we start assigning folks to reach out?

Thanks!
CLU

Flint Water PC						
Title	**First Name**	**Last Name**	**Organization**	**Staff Requestor**	**Person Contacting**	**RSVP**
Congressman	Dan	Kildee	US Congress	RB		
Chancellor	Susan	Borrego	U of M Flint	RB		
Pastor	Oscar	Overton		HH		
Pastor	Alfred	Harris		HH		
Pastor	Latrelle	Holmes		HH		
Senator	Jim	Ananich	Michigan Senate	DP		
Rep.	Sheldon	Neely	Michigan House	DP		
Rep.	Phil	Phelps	Michigan House	DP		
Drain Commissioner	Jeff	Wright	Genesee County	DM		

From: Kennedy, Jordan (GOV)
Sent: Wednesday, October 07, 2015 3:41 PM
To: Heaton, Anna (GOV)
Subject: FW: MA for review

Jordan Kennedy
Communications Representative
Executive Office of Governor Rick Snyder
Phone: 517.335.6397

From: Wurfel, Sara (GOV)
Sent: Wednesday, October 07, 2015 3:40 PM
To: Kennedy, Jordan (GOV) <KennedyJ4@michigan.gov>
Subject: RE: MA for review

You need to add in the credentialing information yet. thx

From: Kennedy, Jordan (GOV)
Sent: Wednesday, October 07, 2015 3:40 PM
To: Wurfel, Sara (GOV) <Wurfels@michigan.gov>; Biehl, Laura (GOV) <BiehlL@michigan.gov>; Agen, Jarrod (GOV) <AgenJ@michigan.gov>; Murray, David (GOV) <MurrayD1@michigan.gov>; Heaton, Anna (GOV) <HeatonA@michigan.gov>; Brown, Jessica (GOV) <BrownJ53@michigan.gov>
Cc: Paciorek, Josh (GOV) <Paciorekj@michigan.gov>
Subject: RE: MA for review

I updated the address below.

Wednesday, Oct. 7, 2015
Contact: Sara Wurfel or Dave Murray
Office: 517-335-6397

Editor's note: Media must present valid press credentials on site.

Thursday, Oct. 8 at 10 a.m.
Gov. Rick Snyder will make an announcement regarding the Flint water system. He will be joined by Flint Mayor Dayne Walling, Director of Environmental Quality, Dan Wyant, Director of the Department of Health and Human Services, Nick Lyon, Dr. Eden Wells, Chief Medical Executive at DHHS, and Ridgway White of the Charles Stewart Mott Foundation.

A livestream option is also available at www.michigan.gov/snyderlive. If you wish to embed the event please visit http://new.livestream.com/snyderlive for more information.

Location:
Commerce Center/Mott Foundation Building - Conference Center, Ground Floor
503 S. Saginaw St.
Flint, MI

Thursday, Oct. 8 at 7 p.m.
Snyder will offer remarks at the Celebration of Life Gala supporting Magen David Adom (Israel's national 911 and emergency services).

Location:
Adat Shalom Synagogue
29901 Middlebelt Rd.
Farmington Hills, MI

#####

Jordan Kennedy
Communications Representative
Executive Office of Governor Rick Snyder
Phone: 517.335.6397

From: Wurfel, Sara (GOV)
Sent: Wednesday, October 07, 2015 3:32 PM
To: Biehl, Laura (GOV) <BiehlL@michigan.gov>; Kennedy, Jordan (GOV) <KennedyJ4@michigan.gov>; Agen, Jarrod (GOV) <AgenJ@michigan.gov>; Murray, David (GOV) <MurrayD1@michigan.gov>; Heaton, Anna (GOV) <HeatonA@michigan.gov>; Brown, Jessica (GOV) <BrownJ53@michigan.gov>
Subject: RE: MA for review

Sigh of relief and good news on stream.

Also, Mott comms apparently said their building team recommended the name that appears on the outside of the building to help avoid confusion, which has a slightly revised address too.

Commerce Center/Mott Foundation Building - Conference Center, Ground Floor
519 S. Saginaw Street

We should add note about credentialed media as well.

From: Biehl, Laura (GOV)
Sent: Wednesday, October 07, 2015 3:18 PM

To: Kennedy, Jordan (GOV) <KennedyJ4@michigan.gov>; Agen, Jarrod (GOV) <AgenJ@michigan.gov>; Wurfel, Sara (GOV) <WurfelS@michigan.gov>; Murray, David (GOV) <MurrayD1@michigan.gov>; Heaton, Anna (GOV) <HeatonA@michigan.gov>; Brown, Jessica (GOV) <BrownJ53@michigan.gov>
Subject: RE: MA for review

Erik said we should be good on livestream.

From: Kennedy, Jordan (GOV)
Sent: Wednesday, October 07, 2015 2:51 PM
To: Agen, Jarrod (GOV) <AgenJ@michigan.gov>; Wurfel, Sara (GOV) <WurfelS@michigan.gov>; Murray, David (GOV) <MurrayD1@michigan.gov>; Heaton, Anna (GOV) <HeatonA@michigan.gov>; Biehl, Laura (GOV) <BiehlL@michigan.gov>; Brown, Jessica (GOV) <BrownJ53@michigan.gov>
Subject: MA for review
Importance: High

Team—

Below is the media advisory for tomorrow. The Livestream portion is highlighted because we are still checking to make sure the venue has livestreaming capabilities.

Wednesday, Oct. 7, 2015
Contact: Sara Wurfel or Dave Murray
Office: 517-335-6397

Editor's note: Media must present valid press credentials on site.

Thursday, Oct. 8 at 10 a.m.
Gov. Rick Snyder will make an announcement regarding the Flint water system. He will be joined by Flint Mayor Dayne Walling, Director of Environmental Quality, Dan Wyant, Director of the Department of Health and Human Services, Nick Lyon, Dr. Eden Wells, Chief Medical Executive at DHHS, and Ridgway White of the Charles Stewart Mott Foundation.

A livestream option is also available at [illegible]. If you wish to embed the event please visit [illegible] for more information.

Location:
Mott Foundation Building – Ground Floor
503 S. Saginaw St.
Flint, MI

Thursday, Oct. 8 at 7 p.m.
Snyder will offer remarks at the Celebration of Life Gala supporting Magen David Adom (Israel's national 911 and emergency services).

Location:
Adat Shalom Synagogue
29901 Middlebelt Rd.
Farmington Hills, MI

#####

Jordan Kennedy
Communications Representative
Executive Office of Governor Rick Snyder
Phone: 517.335.6397



From: Wurfel, Sara (GOV)
Sent: Wednesday, October 07, 2015 5:37 PM
To: Kennedy, Jordan (GOV)
Cc: Biehl, Laura (GOV); Heaton, Anna (GOV); Brown, Jessica (GOV); Agen, Jarrod (GOV); Murray, David (GOV)
Subject: Fwd: Final Draft Advisory

FYI team

Sent from my iPhone

Begin forwarded message:

> **From:** "Kathryn A. Thomas" <kthomas@mott.org>
> **Date:** October 7, 2015 at 5:13:44 PM EDT
> **To:** "Wurfel, Sara (GOV)" <Wurfels@michigan.gov>
> **Subject: RE: Final Draft Advisory**
>
> Hey, Sara. This looks good. I would just flip the description of the location.
>
> Mott Foundation/Commerce Center Building – Conference Center, Ground Floor.
>
> Thanks!
>
> ---
>
> **From:** Wurfel, Sara (GOV) [mailto:Wurfels@michigan.gov]
> **Sent:** Wednesday, October 7, 2015 4:58 PM
> **To:** Kathryn A. Thomas <kthomas@mott.org>
> **Subject:** FW: Final Draft Advisory
> **Importance:** High
>
> Kathryn –
>
> Please see below.
>
> This is proposed media advisory that sounds like we can shoot out at any time after conclusion of Technical Advisory meeting from today. Please review and make sure you and Mott team are all good with it.
>
> We'd like to get out ASAP. We won't be confirming any details on either background or on or off the record to ensure all final pieces can come together between now and tomorrow morning.
>
> Thanks so much and talk soon,
> SW
>
> ---
>
> **From:** Kennedy, Jordan (GOV)
> **Sent:** Wednesday, October 07, 2015 4:48 PM
> **To:** Wurfel, Sara (GOV) <Wurfels@michigan.gov>
> **Subject:** Final Draft Advisory

Wednesday, Oct. 7, 2015
Contact: Sara Wurfel or Dave Murray
Office: 517-335-6397

Editor's note: Media must present valid press credentials on site.

Thursday, Oct. 8 at 10 a.m.
Gov. Rick Snyder will make an announcement regarding Flint water. He will be joined by Flint Mayor Dayne Walling, Michigan Environmental Quality Director Dan Wyant, Michigan Department of Health and Human Services Director Nick Lyon, Dr. Eden Wells, the state's Chief Medical Executive, and Ridgway White, president of the Charles Stewart Mott Foundation.

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Adat Shalom Synagogue
29901 Middlebelt Rd.
Farmington Hills, MI

#####

From: Murray, David (GOV)
Sent: Tuesday, October 13, 2015 9:24 AM
To: Biehl, Laura (GOV); Heaton, Anna (GOV); Agen, Jarrod (GOV); Wurfel, Sara (GOV); Brown, Jessica (GOV); Kennedy, Jordan (GOV)
Subject: Comms meeting with the governor agenda
Attachments: Agenda Communications Update 10-13-15.docx

Dave Murray
Deputy Press Secretary | Executive Office of Governor Rick Snyder
MurrayD1@michigan.gov
517-335-6397, office
[redacted], mobile
Twitter:@michigandmurray



Communications Update Meeting
Oct. 13 2015

Redacted

- Flint water

Redacted

From: Brown, Jessica (GOV)
Sent: Friday, December 11, 2015 12:01 PM
To: Bedan, Morgan (GOV)
Cc: Holland, Meegan (GOV); Murray, David (GOV); Biehl, Laura (GOV); Heaton, Anna (GOV); Agen, Jarrod (GOV)
Subject: Monday 12/14 Media briefings

Morgan – Here are the media briefings for Monday. Charlie Crumm with OakPress/Macomb Daily is supposed to be getting back to me ASAP with final participants for the conference call. I'll send to you as soon as I hear from him. Laura will be providing participants for FREEP. These should be good to go otherwise.

RDS – LIVE Radio interview with The Sunny Morning Show with Walt and Mike on WKQS

Time: 8:30 – 8:40 a.m.

RDS to call: [redacted]
Call one minute before 8:30, phone will most likely be answered by Mike, live in one minute.

Purpose: Opportunity to highlight the successes in Michigan's reinvention during 2015.

Possible Topics:
- Road Funding package
- Jobs/skilled trades
- Energy update
- Pipeline Safety Committee
- Syrian Refugee Stance
- Presidential politics

Recent articles:
Michigan House votes to end straight-party voting option (Mining Journal)
http://miningjournal.net/page/content.detail/id/631110/Michigan-House-votes-to-end-straight-party-voting-option.html?nav=5006
US Steelworkers, Cliffs at odds over retiree health care (Mining Journal)
http://miningjournal.net/page/content.detail/id/631112/US-Steelworkers--Cliffs-at-odds-over-retiree-health-care.html?nav=5006
Delta County trail network discussed (Mining Journal)
http://miningjournal.net/page/content.detail/id/631101/Delta-County-trail-network-discussed.html?nav=5243
County Commissioners wait on pipeline resolution (Petoskey News)
http://www.petoskeynews.com/featured-pnr/county-commissioners-wait-on-pipeline-resolution/article_2b43079f-c4ff-57c2-bb9a-cc145c59d29c.html
Senate leaders: Michigan energy overhaul won't happen in 2015 (MLive)
http://www.mlive.com/lansing-news/index.ssf/2015/12/senate_leaders_michigan_energy.html
Utilities stress urgency of Michigan energy overhaul as it spills into 2016 (MLive)
http://www.mlive.com/lansing-news/index.ssf/2015/12/utilities_stress_urgency_of_mi.html
Rep. Kivela arrested after weaving past cars (Detroit News)
http://www.detroitnews.com/story/news/politics/2015/12/04/report-rep-kivela-arrested-weaving-pass-cars/76803146/

Last interview: 8/3/15 re: Discussed annual visit to the U.P., including touring Invent@NMU and Jacobetti Center.

Notes: Interview will air live on the Sunny and the morning show with potential. May play again later in week.

Market: Marquette / online – http://sunny.fm/

Contact: Studio line: 906-227-7777; Back-up: 906-228-6800; Walt Cell: [redacted]

RDS- TAPED Radio interview with Frank Beckmann on WJR Radio

Time: 8:45-9 a.m.

RDS to call: 313-872-7600

Purpose: Opportunity to highlight the successes in Michigan's reinvention during 2015.

Possible Topics:

- Michigan's Comeback story
- 2015 accomplishments
- Presidential Politics
- Refugee vetting
- Detroit schools
- Energy reforms

Recent articles:

Gov. Rick Snyder seeks bipartisan group to deal with concerns about refugee screening (WDIV)
http://www.clickondetroit.com/news/michigan-gov-rick-snyder-seeks-bipartisan-group-to-deal-with-concerns-about-refugee-screening
Experts react to Gov. Snyder's decision to stop immigration to Michigan (WDIV)
http://www.clickondetroit.com/news/experts-react-to-gov-snyders-decision-to-stop-immigration-to-michigan
'Snyder Flu' continues as Detroit students, teachers protest plan for charter schools (WWJ)
http://detroit.cbslocal.com/2015/12/10/snyder-flu-continues-as-detroit-students-teachers-protest-plan-for-charter-schools/
Former principal and two contractors of state-run Detroit school face bribery charges (MLive)
http://www.mlive.com/news/detroit/index.ssf/2015/12/former_principal_and_two_contr.html
Detroit's dying public schools (Michigan Radio)
http://michiganradio.org/post/detroit-s-dying-public-schools
Community forum on bankruptcy sparks conversation and criticism (WDET)
http://wdet.org/posts/2015/12/10/82093-community-forum-on-bankruptcy-sparks-conversation-and-criticism/
Utilities stress urgency of Michigan energy overhaul as it spills into 2016 (MLive)
http://www.mlive.com/lansing-news/index.ssf/2015/12/utilities_stress_urgency_of_mi.html

Last interview: Last interview with Frank was 11/4/15 re: roads; was on the show last week with Mike Rogers

Market: Southeast Michigan and online at wjr.com

Contact: 313-872-7600; Back-up Producer Terri Leib cell-[redacted]

RDS - LIVE Radio interview on Detroit Today with Stephen Henderson

Time: 9:40 – 10 a.m.

RDS to call: 517-488-4848
Call one minute before interview.

Purpose: Opportunity to highlight the successes in Michigan's reinvention during 2015.

Possible Topics:

- Michigan's Comeback story
- Detroit Bankruptcy one-year
- 2015 accomplishments
- Presidential Politics
- Refugee vetting
- Detroit schools
- Energy reforms

Recent articles:
Experts react to Gov. Snyder's decision to stop immigration to Michigan (WDIV)
http://www.clickondetroit.com/news/experts-react-to-gov-snyders-decision-to-stop-immigration-to-michigan
'Snyder Flu' continues as Detroit students, teachers protest plan for charter schools (WWJ)
http://detroit.cbslocal.com/2015/12/10/snyder-flu-continues-as-detroit-students-teachers-protest-plan-for-charter-schools/
Detroit's dying public schools (Michigan Radio)
http://michiganradio.org/post/detroit-s-dying-public-schools
Community forum on bankruptcy sparks conversation and criticism (WDET)
http://wdet.org/posts/2015/12/10/82093-community-forum-on-bankruptcy-sparks-conversation-and-criticism/
Shouting, reflection mark first year free of bankruptcy (Detroit Free Press)
http://www.freep.com/story/news/local/detroit-reborn/2015/12/10/deroit-bankruptcy-anniversary/77052694/
Snyder puts former state GOP chair on Oakland U. board (Detroit Free Press)
http://www.freep.com/story/news/local/michigan/oakland/2015/12/10/bobby-schostak-appointed-oakland-university-board/77111454/
One year post-bankruptcy, Detroit still has a long to-do list (MLive)
http://www.mlive.com/news/detroit/index.ssf/2015/12/one_year_post-bankruptcy_detro.html

Last interview: 4/15/15 re: Opportunity to discuss the importance of supporting the roads proposal that will be before voters on May 5.

Market: Southeast Michigan/online http://wdet.org/

Contact: Studio line: 517-488-4848; Back-up, Laura Weber Davis: [redacted]

RDS/AHeaton – TAPED TV interview at WDIV-TV 4 with Rod Maloney OR Guy Gordon

Time: 11 – 11:10 a.m.

Purpose: Opportunity to highlight the successes in Michigan's reinvention during 2015.

Possible Topics:

- Job creation/skilled trades in 2015
- Education/DPS
- Road Funding package
- Energy update
- Syrian Refugee stance

Recent articles:

Gov. Rick Snyder seeks bipartisan group to deal with concerns about refugee screening (WDIV)
http://www.clickondetroit.com/news/michigan-gov-rick-snyder-seeks-bipartisan-group-to-deal-with-concerns-about-refugee-screening
Experts react to Gov. Snyder's decision to stop immigration to Michigan (WDIV)
http://www.clickondetroit.com/news/experts-react-to-gov-snyders-decision-to-stop-immigration-to-michigan
'Snyder Flu' continues as Detroit students, teachers protest plan for charter schools (WWJ)
http://detroit.cbslocal.com/2015/12/10/snyder-flu-continues-as-detroit-students-teachers-protest-plan-for-charter-schools/
Former principal and two contractors of state-run Detroit school face bribery charges (MLive)
http://www.mlive.com/news/detroit/index.ssf/2015/12/former_principal_and_two_contr.html
Detroit's dying public schools (Michigan Radio)
http://michiganradio.org/post/detroit-s-dying-public-schools
Community forum on bankruptcy sparks conversation and criticism (WDET)
http://wdet.org/posts/2015/12/10/82093-community-forum-on-bankruptcy-sparks-conversation-and-criticism/
Utilities stress urgency of Michigan energy overhaul as it spills into 2016 (MLive)
http://www.mlive.com/lansing-news/index.ssf/2015/12/utilities_stress_urgency_of_mi.html

Last interview: 11/6/15 re Opportunity to talk about roads and other current events at the annual Parade Co. breakfast.

Market: Southeast MI- online at wdiv.com

Contact: Newsroom: 313-222-0500; Corey McIsaac (Assignment Editor: 313-222-0513; Corey Cell: [redacted]

RDS/DMurray- PRINT interview with the Freep editorial and reporting teams

Time: 11:20-11:50 a.m.

Location: Freep offices, 160 Fort St., Detroit

Purpose: Opportunity to highlight the successes in Michigan's reinvention during 2015.

Possible Topics:

- Michigan's Comeback story
- 2015 accomplishments
- Presidential Politics
- Refugee vetting
- Detroit schools
- Energy reforms

- Straight-ticket voting

Participants: (waiting for them to send)

Recent articles:
Detroit school 'sickouts' measure system's dysfunction (Detroit Free Press)
http://www.freep.com/story/opinion/columnists/nancy-kaffer/2015/12/10/detroit-school-sickouts/77097736/
'Snyder Flu' continues as Detroit students, teachers protest plan for charter schools (WWJ)
http://detroit.cbslocal.com/2015/12/10/snyder-flu-continues-as-detroit-students-teachers-protest-plan-for-charter-schools/
Detroit's dying public schools (Michigan Radio)
http://michiganradio.org/post/detroit-s-dying-public-schools
Community forum on bankruptcy sparks conversation and criticism (WDET)
http://wdet.org/posts/2015/12/10/82093-community-forum-on-bankruptcy-sparks-conversation-and-criticism/
Shouting, reflection mark first year free of bankruptcy (Detroit Free Press)
http://www.freep.com/story/news/local/detroit-reborn/2015/12/10/deroit-bankruptcy-anniversary/77052694/
Snyder puts former state GOP chair on Oakland U. board (Detroit Free Press)
http://www.freep.com/story/news/local/michigan/oakland/2015/12/10/bobby-schostak-appointed-oakland-university-board/77111454/

Last interview: 11/4/15 re: Passing of roads plan

Market: Southeast Michigan and online at freep.com

Contact: Jewel cell-[redacted]; Jewel office- 313-223-4550

RDS/AHeaton- PRINT interview with the Detroit News editorial and reporting teams

Time: 12-12:30 p.m.

Location: Detroit News offices, 160 Fort St., Detroit

Purpose: Opportunity to highlight the successes in Michigan's reinvention during 2015.

Possible Topics:
- Michigan's Comeback story
- 2015 accomplishments
- Presidential Politics
- Refugee vetting
- Detroit schools
- Energy reforms
- Straight-ticket voting

Participants:
Jon Wolman, editor & publisher
Nolan Finley, editorial page editor
Kaitlyn Buss, editorial writer
Alan Adler, editorial writer

Daniel Howes, business columnist
Richard Burr, politics editor
Chad Livengood, political reporter

Recent articles:
Nearly 4,000 DPS students affected by teacher sickout- http://www.detroitnews.com/story/news/local/detroit-city/2015/12/10/teacher-sickout-closes-several-dps-schools/77083936/
House votes to end straight-party voting option-
http://www.detroitnews.com/story/news/politics/2015/12/10/straight-party-voting/77083084/
Trump wants his initial on Michigan GOP primary ballot-
http://www.detroitnews.com/story/news/politics/2015/12/10/trump-wants-initial-michigan-gop-primary-ballot/77074932/
Flint taking step to ensure safe water after problems-
http://www.detroitnews.com/story/news/local/michigan/2015/12/10/flint-taking-step-ensure-safe-water-problems/77084910/

Last interview: 11/4/15 re: Passing of roads plan

Market: Southeast Michigan and online at detroitnews.com

Contact: Ingrid cell: [redacted] Ingrid desk: 313-223-4610

RDS/DMurray PRINT Conference Call with Oakland Press and Macomb Daily reporting teams

Time: 4 – 4:30 p.m.

Conference Number:
[redacted]

Location: Cadillac – Governor's Office

Purpose: Opportunity to highlight the successes in Michigan's reinvention during 2015.

Possible Topics:
- Michigan's Comeback story
- 2015 accomplishments
- Presidential Politics
- Refugee vetting
- Detroit schools
- Energy reforms
- Straight-ticket voting
- Oakland University board appointments

Participants:

Recent articles:

Oakland County Executive orders staff to end support of Pontiac Syrian staff to end support of Pontiac Syrian housing project (Oakland Press)
http://www.theoaklandpress.com/general-news/20151118/oakland-county-executive-orders-staff-to-end-support-of-pontiac-syrian-housing-project
Bills OK'd to offer immunity for reporting drug overdose in Michigan (Oakland Press)
http://www.theoaklandpress.com/general-news/20151209/bill-okd-to-offer-immunity-for-reporting-drug-overdose-in-michigan
Bondholders OK Detroit debt transfer of $4 billion to Great Lakes Water Authority (Oakland Press)
http://www.theoaklandpress.com/general-news/20151204/bondholders-ok-detroit-debt-transfer-of-4-billion-to-great-lakes-water-authority
Bloomfield Hills businessman appointed to replace controversial COO hire on Oakland University board (Macomb Daily)
http://www.macombdaily.com/social-affairs/20151211/bloomfield-hills-businessman-appointed-to-replace-controversial-coo-hire-on-oakland-university-board
Seven Detroit schools closed today after teacher 'sick-out' (Macomb Daily)
http://www.macombdaily.com/general-news/20151210/seven-detroit-schools-closed-today-after-teacher-sick-out

Last interview: 3/31/15 re: to highlight the need to fix Michigan's roads.

Market: Macomb / online – http://www.macombdaily.com/ and http://www.theoaklandpress.com/

Contact: Charlie Crumm (Oak Press): 248-284-1480; Jeff Payne (Macomb Daily): 313-223-4610

RDS/DMurray- TAPED TV interview with DPTV reporting team

Time: 4:35 – 4:50 p.m.

Location: Cadillac, Governor's Conference Room

Purpose: Opportunity to highlight the successes in Michigan's reinvention during 2015.

Possible Topics:

- Michigan's Comeback story
- 2015 accomplishments
- Presidential Politics
- Refugee vetting
- Detroit schools
- Energy reforms
- Straight-ticket voting

Participants:
Christy McDonald – MiWeek
Nolan Finley – MiWeek
Stephen Henderson – Miweek and American Black Journal (TBD)

Recent articles:
Detroit school 'sickouts' measure system's dysfunction (Detroit Free Press)
http://www.freep.com/story/opinion/columnists/nancy-kaffer/2015/12/10/detroit-school-sickouts/77097736/
'Snyder Flu' continues as Detroit students, teachers protest plan for charter schools (WWJ)

http://detroit.cbslocal.com/2015/12/10/snyder-flu-continues-as-detroit-students-teachers-protest-plan-for-charter-schools/
Detroit's dying public schools (Michigan Radio)
http://michiganradio.org/post/detroit-s-dying-public-schools
Community forum on bankruptcy sparks conversation and criticism (WDET)
http://wdet.org/posts/2015/12/10/82093-community-forum-on-bankruptcy-sparks-conversation-and-criticism/
Shouting, reflection mark first year free of bankruptcy (Detroit Free Press)
http://www.freep.com/story/news/local/detroit-reborn/2015/12/10/deroit-bankruptcy-anniversary/77052694/
Snyder puts former state GOP chair on Oakland U. board (Detroit Free Press)
http://www.freep.com/story/news/local/michigan/oakland/2015/12/10/bobby-schostak-appointed-oakland-university-board/77111454/

Last interview: 10/21/15 re: to give update about work to improve education in Detroit, discuss proposed legislation and why this impacts the rest of the state.

Market: Detroit Metro / online – www.dptv.org

Note for Dave: DPTV team will arrive about 40 minutes before interview to set up two-camera shot and lighting in conference room.

Contact: Daphne Hughes (MiWeek producer): 248-417-4309; Christy McDonald: 248-305-3900

Jessica M. Brown
Communications Representative
Executive Office of Michigan Governor Rick Snyder
O: 517-335-6397
M: [redacted]
BrownJ53@michigan.gov

From: Biehl, Laura (GOV)
Sent: Thursday, December 17, 2015 2:54 PM
To: Dickinson, Sarah (GOV); Emmitt, Beth (GOV)
Cc: Holland, Meegan (GOV); Murray, David (GOV); Brown, Jessica (GOV); Heaton, Anna (GOV); Kennedy, Jordan (GOV); Paciorek, Josh (GOV); Agen, Jarrod (GOV)
Subject: Friday media briefings

RDS/DMurray – TAPED TV Interview with Lee Van Ameyde from WZZM ABC 13

Location: Governor's Conference Room

Market: West Michigan and online at http://www.wzzm13.com/

Time: 10 – 10:10 a.m.

Purpose: Opportunity to highlight the successes in Michigan's reinvention during 2015.

Possible Topics:

- Switch Data Center legislation
- MEDC Cuts and MEGA credits
- Jobs/skilled trades
- Flint water
- Energy update
- Road Funding package
- Syrian Refugee Stance
- 2016 look-ahead

Recent articles:
Tax breaks for data storage centers passed by House, Senate (WZZM)
http://www.wzzm13.com/story/news/politics/2015/12/15/state-house-approves-data-center-tax-incentives/77400962/
Switch economic impact likely to include air travel (WZZM)
http://www.wzzm13.com/story/news/local/2015/12/16/switch-economic-impact-likely-to-include-air-travel/77459684/
Federal government approves waiver for Healthy MI (WZZM)
http://www.wzzm13.com/story/news/local/2015/12/17/federal-government-approves-waiver-for-healthy-michigan/77488354/
When did state know kids in Flint were lead poisoned (WZZM via FREEP)
http://www.wzzm13.com/story/opinion/columnists/nancy-kaffer/2015/12/17/flint-water-lead/77365380/
Gov. Snyder seeks bipartisan group on refugees (WZZM)
http://www.wzzm13.com/story/news/politics/2015/12/01/gov-snyder-seeks-bipartisan-group-on-refugee-vetting/76614890/

Last interview: 5/1/15 re: Part of the Safe Roads Yes bus tour prior to the election on May 5. Interview will highlight the need to fix Michigan's roads.

Contact: Lee's cell: [redacted]; Greg Ghering (Editor): 616-559-1300; Newsroom: 616-559-1300

RDS/AHeaton – TAPED TV Interview – Tom Kramer from TV 7 & 4 WPBN

Location: Governor's Office

Market: Northwest Michigan / Traverse City, online at www.upnorthlive.com<http://www.upnorthlive.com>

Time: 10:15 – 10:25 a.m.

Purpose: Opportunity to highlight the successes in Michigan's reinvention during 2015.

Possible Topics:

- Pipeline Task Force
- Jobs/skilled trades
- Energy update
- Road Funding package
- Syrian Refugee Stance
- 2016 look-ahead

Recent articles:
Michigan Senate votes to end straight-ticket voting (7&4)
http://upnorthlive.com/news/local/michigan-senate-votes-to-end-straight-ticket-voting-option-12-17-2015
Great Lakes program would get $300M under budget compromise (7&4)
http://upnorthlive.com/sponsored/golf-card/great-lakes-program-would-get-300m-under-budget-compromise
Heavy crude oil ban signed to protect Great Lakes (7&4)
http://upnorthlive.com/news/local/heavy-crude-oil-ban-signed-to-protect-great-lakes
Republican lawmakers may try to block Syrian refugee plan (7&4)
http://upnorthlive.com/news/nation-world/republican-lawmakers-may-try-to-block-syrian-refugee-plan
Millions of dollars to fund community college's skilled trades programs (7&4)
http://upnorthlive.com/news/neighborhood/millions-of-dollars-to-fund-community-colleges-skilled-trades-programs

Last interview: 5/1/15 re: Interview will cover your participation in the Cadillac Governor's breakfast. Highlight the Safe Roads Yes bus tour and Michigan's economic development (was with Courtney Curtis).

Contact: Tom's cell: [redacted] Pat Livingston (VP of News): [redacted]; Newsroom: 231-947-7770

RDS/DMurray – TAPED TV Interview – Drew Moore from NBC 25 WEYI

Location: Governor's Conference Room

Market: Flint Metro / Online at mlnbcnews.com

Time: 10:30 – 10:40 a.m.

Purpose: Opportunity to highlight the successes in Michigan's reinvention during 2015.

Possible Topics:

- Flint Water
- MEDC Cuts and MEGA credits
- Jobs/skilled trades
- Energy update
- Road Funding package
- Syrian Refugee Stance
- 2016 look-ahead

Recent articles:
What still needs to happen to get Flint under a state of emergency (NBC 25)
http://nbc25news.com/news/flint-water-woes/what-still-needs-to-happen-to-get-flint-under-a-state-of-emergency
State of Emergency declared in Flint: What's next? (NBC 25)
http://nbc25news.com/news/flint-water-woes/state-of-emergency-declared-in-flint-whats-next
Michigan audit: State computer servers vulnerable to hacking (NBC 25)
http://nbc25news.com/news/local/michigan-audit-state-computer-servers-vulnerable-to-hacking
Gov. Rick Snyder signs roads bill into law (NBC 25)
http://nbc25news.com/news/local/watch-live-gov-rick-snyder-signs-roads-bill-into-law
Federal budget includes funds to fight blight, dredging in Michigan (NBC 25)
http://nbc25news.com/news/local/federal-budget-includes-funds-to-fight-blight-dredging-in-michigan

Last interview: 12/8/14 re: Year-end recap interview as well as what is going on in the legislature during lame duck (was with Walter Smith-Randolph).

Contact: Drew's cell: [redacted] Newsroom: 810-687-9600

RDS/AHeaton – TAPED Radio interview with Chris Holman, Jeff Mosher and MaryBeth Smith of Michigan Business Network

Location: Governor's Office

Market: Statewide- online at michiganbusinessnetwork.com

Time: 10:45-11 a.m.

Purpose: Opportunity to highlight the successes in Michigan's reinvention during 2015.

Possible Topics:
- A review of 2015 from a business perspective
- 2015 accomplishments
- Moving the economy forward
- Challenges of 2015
- Expectations for 2016

Recent shows/segments:
Straight Party Voting Elimination - What Is It All About?- http://www.michiganbusinessnetwork.com/blog/straight-party-voting-elimination-what-is-it-all-about
Special Tax Breaks For Data Center?- http://www.michiganbusinessnetwork.com/blog/special-tax-breaks-for-data-center
Tax Credit Package Caps Incentive Amounts- http://www.michiganbusinessnetwork.com/blog/tax-credit-package-caps-incentive-amounts
Cyber Attack - It Takes Leadership To Combat This Problem!- http://www.michiganbusinessnetwork.com/blog/cyber-attack-it-takes-leadership-to-combat-this-problem

Last interview: 5/29/2015 at Mackinac conference

Contact: Jeff Mosher cell: [redacted]

RDS/DMurray –PRINT interview with the Lansing State Journal Editorial Board

Location: Governor's Conference Room

Market: Lansing area and online at www.lsj.com

Time: 11:05-11:25 a.m.

Purpose: Opportunity to highlight the successes in Michigan's reinvention during 2015.

Possible Topics:

- A review of 2015 from a business perspective
- 2015 accomplishments
- Moving the economy forward
- Challenges of 2015
- Expectations for 2016

Reporters participating:
Justin Hinkley- State Government Reporter
Elaine Kulhanek, Content Strategist
Matt Hunt- engagement editor –tentative

NOTE: Publisher and executive editor (Brian Priester and Stephanie Angel were unable to attend)

Recent articles:
Michigan Senate, House OK end to straight ticket voting-
http://www.lansingstatejournal.com/story/news/politics/2015/12/17/day-drama-ends-senate-vote-straight-ticket-voting/77470392/
Report rips security of state computer systems-
http://www.lansingstatejournal.com/story/news/local/michigan/2015/12/17/report-security-state-computer-systems/77473320/
Retired teachers can return to classroom in some areas-
http://www.lansingstatejournal.com/story/news/local/michigan/2015/12/16/retired-teachers-can-return-classroom-areas/77428176/
Editorial: Body camera footage is public-
http://www.lansingstatejournal.com/story/opinion/editorials/2015/12/13/editorial-body-camera-footage-public/77153352/
Editorial: Regionalism should be key-
http://www.lansingstatejournal.com/story/opinion/editorials/2015/12/06/editorial-regionalism-key/76805192/

Last interview: 3/23/15 re: Roads

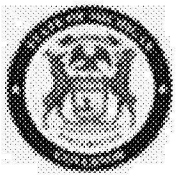
Contact: Elaine Kulhanek- 517-377-1038; Back-up: Elaine cell: [redacted]

Laura Biehl
Deputy Press Secretary
Executive Office of Michigan Gov. Rick Snyder
George W. Romney Building
111 S. Capitol Ave.
Lansing, MI 48933

Office: (517) 335-6397
Cell: [redacted]
BiehlL@Michigan.gov

From: Murray, David (GOV)
Sent: Sunday, January 03, 2016 7:01 PM
To: Heaton, Anna (GOV); Biehl, Laura (GOV)
Subject: FW: Will we get the opportunity to comment?

Dave Murray
Press Secretary | Executive Office of Governor Rick Snyder
MurrayD1@michigan.gov
517-335-6397, office
[redacted] mobile
Twitter:@michigandmurray



From: Murray, David (GOV)
Sent: Sunday, January 03, 2016 7:00 PM
To: Acosta, Roberto (RACOSTA1@mlive.com) <RACOSTA1@mlive.com>; BMICKLE1@mlive.com
Subject: Will we get the opportunity to comment?

Roberto and Bryn,

I read with dismay the story about Rep. Neeley's comments. It's seems highly unfair that we were never contacted to reply. Nor is there any mention of the work the governor has done to assist Flint with its challenges, from the $10 million in assistance to the action plan to the work of the Flint Water Task Force or even the recent response from the Office of Auditor General.

Do you have my contact information? I work hard to make sure I am accessible to the media, even on weekends and holidays.

Please let me know if there is an opportunity for us to provide balance to this story.

Dave

Dave Murray
Press Secretary | Executive Office of Governor Rick Snyder
MurrayD1@michigan.gov
517-335-6397, office
[redacted]mobile
Twitter:@michigandmurray



From: Eggert, David <DEggert@ap.org>
Sent: Tuesday, January 05, 2016 10:36 AM
To: Murray, David (GOV); Heaton, Anna (GOV); Biehl, Laura (GOV)
Subject: federal probe

Dave,

Can you comment on the U.S. attorney's office saying it is investigating the Flint water situation? Thx.

AP

ASSOCIATED PRESS

David Eggert
State government reporter

215 S. Washington Square, Suite 170
Lansing, MI 48933
T 517-482-8011
M [redacted]

deggert@ap.org
www.ap.org

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Attachment Redacted as Irrelevant

Attachment Redacted as Irrelevant

Message

From: Murray, David (GOV) [/O=MIGOV/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=MURRAYD1]
Sent: 11/19/2015 6:24:48 PM
To: Eisner, Jennifer (DHHS) [/O=MIGOV/OU=EXTernal (FYDIBOHF25SPDLT)/cn=Recipients/cn=ef1b313969ef4776b14cfe8cff0d9fa2]; Wurfel, Sara (GOV) [/O=MIGOV/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=Wurfels]; Brown, Jessica (GOV) [/O=MIGOV/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=Brown Jessica741]; Kennedy, Jordan (GOV) [/O=MIGOV/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=KennedyJ4]; Heaton, Anna (GOV) [/O=MIGOV/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=Heaton Annadd4]; Biehl, Laura (GOV) [/O=MIGOV/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=Biehl Laura9e1]; Agen, Jarrod (GOV) [/O=MIGOV/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=Agen Jarrod9ea]
CC: Wurfel, Brad (DEQ) [/O=MIGOV/OU=EXTernal (FYDIBOHF25SPDLT)/cn=Recipients/cn=b6f17684155b465697bd2b350f2eb914]; Tommasulo, Karen (DEQ) [/O=MIGOV/OU=EXTernal (FYDIBOHF25SPDLT)/cn=Recipients/cn=6efada3b8bf04f89a494d31d2d514c55]; Lasher, Geralyn (DHHS) [/O=MIGOV/OU=EXTernal (FYDIBOHF25SPDLT)/cn=Recipients/cn=d7135a709f634c62b53c9dc1c48eb5ff]; Minicuci, Angela (DHHS) [/O=MIGOV/OU=EXTernal (FYDIBOHF25SPDLT)/cn=Recipients/cn=c34a5da249dd4cd59707c380cd5b3ce4]
Subject: Flint blood level data
Attachments: Flint EBL Data Press Release DM.docx

Good evening, MDHHS friends,

Here are suggested changes to the press release. I think it's vitally important to have our "people first" approach, and be very up front about the results. I also think it's important to show up high what we will do with this data. Please consider the changes. I also think it's worth a conversation about whether we want to release this on a Friday morning. This is a challenging situation to be sure, but I think these results are fairly encouraging considering some of the heated rhetoric on this issue.

Thank you,

Dave

FOR IMMEDIATE RELEASE CONTACT: Jennifer Eisner
DRAFT (517)
241-2112

MDHHS releases October data outlining blood lead levels in Flint

Results show 24 of 963 people tested had elevated levels

LANSING, Mich. – Blood lead level testing results released today revealed that 24 of 963 adults and children tested in Flint in October had elevated levels, according to the Michigan Department of Health and Human Services.

MDHHS is working closely with the Genesee County Health Department to reach out to families testing with higher levels and help them reduce their exposure to lead sources.

Information was gathered from tests administered citywide to 963 children and adults between October 1 and October 30. Eighteen people age 17 or younger had elevated blood lead levels. Six adults over the age 18 were identified with elevated blood lead levels.

The report is intended to inform residents about blood lead level testing efforts in Flint and provide cumulative total numbers.

"Our goal is to help families reduce their exposure to lead sources," said Dr. Eden Wells, chief medical executive with the MDHHS. "We have made progress in testing and identifying those with elevated blood lead levels, and the department will continue to work closely with county health department to reach these families. We will update these numbers on a regular basis and remain diligent in our ongoing outreach and education."

The data in the report include the total number of tests conducted and the total number of elevated blood lead levels greater than 5 micrograms per deciliter, and captures both capillary and venous blood tests. People who have had multiple tests are counted only once. The full report is posted online at www.michigan.gov/flintwater and will be updated as more data becomes available.

The testing is part of the state's action plan to address health concerns related to Flint's water infrastructure.

Last month, MDHHS collaborated with the county health department and local partners to distribute educational resources and informational letter to Flint parents regarding lead testing. GCHD nursing staff are conducting direct outreach to families when an elevated blood lead level has been detected, serving as an important resources by addressing questions and concerns, providing information, and meeting them in their home environment.

MDHHS continues to provide free water filters and replacement cartridges to Flint residents at four locations including the MDHHS Flint offices and the Genesee County Community Action Resource Department. For a full list of locations and hours of distribution, visit www.michigan.gov/flintwater.

To help residents properly install water filters, and to demonstrate how to replace the original when it expires, MDHHS has created an instructional on the MDHHS YouTube channel. For additional updates on Flint water including updates on blood lead levels and testing results, visit www.michigan.gov/flintwater.

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From: Eisner, Jennifer (DHHS)
Sent: Thursday, November 19, 2015 3:07 PM
To: Wurfel, Sara (GOV) <Wurfels@michigan.gov>; Murray, David (GOV) <MurrayD1@michigan.gov>; Brown, Jessica (GOV) <BrownJ53@michigan.gov>; Kennedy, Jordan (GOV) <KennedyJ4@michigan.gov>
Cc: Wurfel, Brad (DEQ) <WurfelB@michigan.gov>; Tommasulo, Karen (DEQ) <TommasuloK@michigan.gov>; Lasher, Geralyn (DHHS) <lasherg@michigan.gov>; Minicuci, Angela (DHHS) <MinicuciA@michigan.gov>
Subject: Flint EBL Data

Good afternoon:

Attached, please find the blood lead level test results for Flint zip codes 48501-48507, as well as a corresponding press release and talking points. With your approval and edits, we are planning to notify external partners tomorrow at 9:30 a.m. then post the report on www.michigan.gov/flintwater and issue the press release at 10 a.m.

Please let us know if you have any questions or concerns.

Thanks and best,

Jennifer Eisner

Public Information Officer

Michigan Department of Health and Human Services

Office: 517-241-2112 or EisnerJ@michigan.gov

Cell: [redacted]

STATE OF MICHIGAN
DEPARTMENT OF HEALTH AND HUMAN SERVICES
LANSING

RICK SNYDER
GOVERNOR

NICK LYON
DIRECTOR

FOR IMMEDIATE RELEASE
DRAFT

CONTACT: Jennifer Eisner
(517) 241-2112

MDHHS releases October data outlining blood lead levels in Flint

Results show 24 of 963 people tested had elevated levels

LANSING, Mich. – Blood lead level testing results released today revealed that 24 of 963 adults and children tested in Flint in October had elevated levels, according to the Michigan Department of Health and Human Services.

MDHHS is working closely with the Genesee County Health Department to reach out to families testing with higher levels and help them reduce their exposure to lead sources.

Information was gathered from tests administered citywide to 963 children and adults between October 1 and October 30. Eighteen people age 17 or younger had elevated blood lead levels. Six adults over the age 18 were identified with elevated blood lead levels.

The report is intended to inform residents about blood lead level testing efforts in Flint and provide cumulative total numbers.

"Our goal is to help families reduce their exposure to lead sources," said Dr. Eden Wells, chief medical executive with the MDHHS. "We have made progress in testing and identifying those with elevated blood lead levels, and the department will continue to work closely with county health department to reach these families. We will update these numbers on a regular basis and remain diligent in our ongoing outreach and education."

The data in the report include the total number of tests conducted and the total number of elevated blood lead levels greater than 5 micrograms per deciliter, and captures both capillary and venous blood tests. People who have had multiple tests are counted only once. The full report is posted online at www.michigan.gov/flintwater and will be updated as more data becomes available.

The testing is part of the state's action plan to address health concerns related to Flint's water infrastructure.

Last month, MDHHS collaborated with the county health department and local partners to distribute educational resources and informational letter to Flint parents regarding lead testing. GCHD nursing staff are conducting direct outreach to families when an elevated blood lead level has been detected, serving as an important resources by addressing questions and concerns, providing information, and meeting them in their home environment.

MDHHS continues to provide free water filters and replacement cartridges to Flint residents at four locations including the MDHHS Flint offices and the Genesee County Community Action

Resource Department. For a full list of locations and hours of distribution, visit www.michigan.gov/flintwater.

To help residents properly install water filters, and to demonstrate how to replace the original when it expires, MDHHS has created an instructional on the MDHHS YouTube channel. For additional updates on Flint water including updates on blood lead levels and testing results, visit www.michigan.gov/flintwater.

# # #

Attachment Redacted as Irrelevant

From: Heaton, Anna (GOV)
Sent: Wednesday, October 21, 2015 8:37 AM
To: Murray, David (GOV)
Subject: Fwd: Flint after action PR
Attachments: PR 151020 Flint after action.docx; ATT00001.htm

Sent from my iPhone

Begin forwarded message:

> **From:** "Heaton, Anna (GOV)" <HeatonA@michigan.gov>
> **Date:** October 20, 2015 at 4:37:42 PM EDT
> **To:** "Agen, Jarrod (GOV)" <AgenJ@michigan.gov>
> **Subject: Flint after action PR**

RICK SNYDER
GOVERNOR

STATE OF MICHIGAN
EXECUTIVE OFFICE
LANSING

BRIAN CALLEY
LT. GOVERNOR

Contacts: Sara Wurfel or Dave Murray 517-335-6397	**FOR IMMEDIATE RELEASE** Wednesday, Oct. 21, 2015

Gov. Rick Snyder announces formation of Flint Water After Action Report Commission

Experts will provide ongoing monitoring of city water system

LANSING, Mich. – Gov. Rick Snyder today announced a new task force to review the state's actions regarding water usage and testing in Flint. The commission will conduct a thorough review and lay out recommendations on future guidelines for water testing. It will also monitor the transition of Flint's city water system back to the Great Lakes Water Authority, and its eventual transition to the Karegnondi Water Authority pipeline.

The commission will be co-chaired by Ken Sikkema of Public Sector Consultants and Chris Kolb, of the Michigan Environmental Council. Also serving will be Dr. Matthew Davis of the University of Michigan Health System, and Eric Rothstein, of the Galardi Rothstein Group.

"As stated previously, transitioning back to the Great Lakes Water Authority is a good first step to protecting public health in Flint, but it's not the last step," Snyder said. "Bringing in outside experts to evaluate our actions and help monitor and advise on technical issues will be key to continuing work on the comprehensive action plan and ensuring safe drinking water for all the citizens of Flint."

Ken Sikkema is a senior policy fellow at Public Sector Consultants, where he specializes in public finance, environment, and energy policy. Prior to joining the firm, Sikkema served in both the Michigan House and Senate, culminating with four years as Senate Majority Leader. He has also served as both an adjunct and visiting professor at Grand Valley State University.

Chris Kolb is president of the Michigan Environmental Council, a statewide coalition of 70 environmental, public health and faith-based nonprofit groups. Before joining the MEC, Kolb represented Ann Arbor in the state House for six years and served eight years on the Ann Arbor City Council. He has been president of the MEC for eight years.

Matthew Davis, M.D., M.A.P.P., is Professor of Pediatrics and Internal Medicine at the University of Michigan Health System and Professor of Public Policy at the Gerald R. Ford School at the University of Michigan, having joined the faculty in 2000. He is the founding Director of the C.S. Mott Children's Hospital National Poll on Children's Health and the National Voices Project. Dr. Davis also previously served as the Chief Medical

Executive of the Michigan Department of Community Health/Department of Health and Human Services.

Eric Rothstein is a national water issues consultant and principal at the Galardi Rothstein Group. He served as an independent advisor on the creation of the Great Lakes Water Authority. Rothstein also has served as Jefferson County, Alabama's rate consultant and municipal advisor for litigation related to the county's bankruptcy and issuance of $1.7 billion in sewer warrants and led strategic financial planning for the City of Atlanta's Department of Watershed Management. He has more than 30 years of experience in water, wastewater and stormwater utility finance and rate-making assessments.

As Gov. Snyder previously stated, reconnecting with the authority will not completely resolve the city's problem with lead service lines or aging infrastructure. It will take time for pipes in Flint to become coated with the phosphate corrosion control.

To best protect public health, state and local authorities will continue to carry out steps outlined on Oct. 2 in a comprehensive action plan, including continued testing, the use of faucet filters and providing residents with accurate information about steps to eliminate lead exposure. The Michigan Departments of Environmental Quality is continuing to provide free water filters, free lead testing through the state laboratory for Flint water customers, and hiring additional staff to conduct health exposure monitoring for lead in drinking water.

####

From: Heaton, Anna (GOV)
Sent: Wednesday, October 07, 2015 6:20 PM
To: Utley, Corey (GOV)
Subject: RE: Staffing for tomorrow
Attachments: Copy of Flint PC Attendees.xlsx

From: Utley, Corey (GOV)
Sent: Wednesday, October 07, 2015 6:18 PM
To: Heaton, Anna (GOV) <HeatonA@michigan.gov>
Subject: RE: Staffing for tomorrow

Can you send me the attendee list when you have a sec? Thx!

From: Heaton, Anna (GOV)
Sent: Wednesday, October 07, 2015 6:15 PM
To: Brown, Jessica (GOV) <BrownJ53@michigan.gov>; Kennedy, Jordan (GOV) <KennedyJ4@michigan.gov>; Janiszewski, Erik (GOV) <JaniszewskiE@michigan.gov>; Paciorek, Josh (GOV) <PaciorekJ@michigan.gov>
Cc: Murray, David (GOV) <MurrayD1@michigan.gov>; Wurfel, Sara (GOV) <WurfelS@michigan.gov>; Utley, Corey (GOV) <UtleyC@michigan.gov>; Biehl, Laura (GOV) <BiehlL@michigan.gov>; Agen, Jarrod (GOV) <AgenJ@michigan.gov>
Subject: Staffing for tomorrow

None of this will come as a surprise, but…

Staffing
Jess – Media check-in
Jordan/Erik/intern – livestream
Josh – photos
Sara/Dave – as needed
Anna – sending PR upon Dave/Sara's command

FYI, Mott Foundation has security and will help man check-in desk for non-media.
Stacie is unable to attend (she is attending SEMCOG breakfast in place of Harvey/RDS). Brian Larkin will provide someone from chamber comms team to assist.
Corey will provide master list to them.

Flint Water PC						
Title	**First Name**	**Last Name**	**Organization**	**Staff Requestor**	**Person Contacting**	**RSVP**
Congressman	Dan	Kildee	US Congress	RB	Gov calling Thurs AM	
Chancellor	Susan	Borrego	U of M Flint	RB	Corey	
Pastor	Oscar	Overton		HH	Harvey	
Pastor	Alfred	Harris		HH	Harvey	
Pastor	Latrelle	Holmes		HH	Harvey	
Senator	Jim	Ananich	Michigan Senate	DP	Corey	
Rep.	Sheldon	Neely	Michigan House	DP	Corey	
Rep.	Phil	Phelps	Michigan House	DP	Corey	
Drain Commissioner	Jeff	Wright	Genesee County	DM	Harvey	
	Amy	Hovey		HH	Harvey	
	Jamie	Gaskin		HH	Harvey	
CEO	Tim	Herman	Flint Chamber of Commerce	HH		
	Brian	Larkin	Flint Chamber of Commerce	HH		
	Eric	Mays	Flint City Council	HH		
	Jacqueline	Poplar	Flint City Council	HH		
	Kerry	Nelson	Flint City Council	HH		
	Joshua	Freeman	Flint City Council	HH		
	Wantwaz	Davis	Flint City Council	HH		
	Herbert	Winfrey	Flint City Council	HH		
	Monica	Galloway	Flint City Council	HH		
	Vicki	VanBuren	Flint City Council	HH		
	Scott	Kincaid	Flint City Council	HH		

Message

From: Heaton, Anna (GOV) [/O=MIGOV/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=HEATON ANNADD4]
Sent: 1/5/2016 5:51:04 PM
To: Leix, Ron (MSP) [/O=MIGOV/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=LeixR]; Minicuci, Angela (DHHS) [/O=MIGOV/OU=EXTernal (FYDIBOHF25SPDLT)/cn=Recipients/cn=c34a5da249dd4cd59707c380cd5b3ce4]; Brown, Melanie (DEQ) [/O=MIGOV/OU=EXTernal (FYDIBOHF25SPDLT)/cn=Recipients/cn=9df6b533ecba4e85b208325b47c9b3b2]; Murray, David (GOV) [/O=MIGOV/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=MurrayD1]; Holland, Meegan (GOV) [/O=MIGOV/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=Holland Meeganе0d]; Banner, Shanon (MSP) [/O=MIGOV/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=BannerS]
Subject: RE: State Emergency Operations Center Meeting Tomorrow

Thanks Ron. Meegan and I will both be there.

From: Leix, Ron (MSP)
Sent: Tuesday, January 05, 2016 5:28 PM
To: Minicuci, Angela (DHHS) <MinicuciA@michigan.gov>; Brown, Melanie (DEQ) <BrownM45@michigan.gov>; Murray, David (GOV) <MurrayD1@michigan.gov>; Heaton, Anna (GOV) <HeatonA@michigan.gov>; Holland, Meegan (GOV) <HollandM2@michigan.gov>; Banner, Shanon (MSP) <BannerS@michigan.gov>
Cc: Lixey-Terrill, Jennifer (DHHS) <LixeyTerrillJ@michigan.gov>; Wahl, Kathy (DHHS) <WahlK@michigan.gov>; Wolf, Jennifer (DNR) <WOLFJ1@michigan.gov>; Hagler, Gary (DNR) <HAGLERG@michigan.gov>; Thelen, Richard (DHHS) <ThelenR4@michigan.gov>
Subject: State Emergency Operations Center Meeting Tomorrow
Importance: High

Fellow PIOs,

Gov. Rick Snyder today declared a state of emergency due to the ongoing health and safety issues caused by lead in the city of Flint's drinking water. The State Emergency Operations Center (SEOC) has also been activated to coordinate response and recovery efforts.

There will be a briefing about the this incident at the SEOC at 9 a.m. Wednesday, Jan. 6. I am asking a PIO from each key agency to attend the briefing.

Key agencies include:

- Department of Health and Human Services
- Department of Environmental Quality
- Michigan State Police
- Governor's Office

In addition, we will be also developing a public information strategy for coordinating messaging during this incident.

The SEOC is located at 4000 Collins Road in Lansing. Please enter through the north gate. When you get to the gate, please buzz in and tell the guard your name and that you're there for the briefing.

The SEOC opens at 8 a.m., so if you want to come earlier, you're more than welcome.

Please let me know if you have any questions.

Thanks,

Ron

Ron Leix

Public Information Officer (PIO)

Emergency Management

and Homeland Security Division

Michigan State Police

4000 Collins Road

Lansing, MI 48910

TX: (517) 336-6464

Cell: [redacted]

"A PROUD tradition of SERVICE through EXCELLENCE, INTEGRITY, and COURTESY"



Attachment Redacted as Irrelevant

From: Brunner, Nathan <Nathan.Brunner@mail.house.gov>
Sent: Monday, September 28, 2015 11:36 AM
To: Emmitt, Beth (GOV)
Subject: RE: Request for Phone Call with Congressman Kildee

They just called out. I apologize about the delay.

Nathaniel A. Brunner
Scheduler/Executive Assistant
Congressman Dan Kildee (MI-05)

****I WILL BE OUT OF THE OFFICE ON FRIDAY, SEPTEMBER 25th. I WILL RETURN ON SEPTEMBER 28th.****

From: Emmitt, Beth (GOV) [mailto:emmittb@michigan.gov]
Sent: Monday, September 28, 2015 11:35 AM
To: Brunner, Nathan
Subject: RE: Request for Phone Call with Congressman Kildee

Nathan -- was the Congressman able to call in to the conference line? I was told at 11:33 that he hadn't yet called.

From: Emmitt, Beth (GOV)
Sent: Monday, September 28, 2015 10:24 AM
To: 'Brunner, Nathan' <Nathan.Brunner@mail.house.gov>
Subject: RE: Request for Phone Call with Congressman Kildee

Thank you very much.

From: Brunner, Nathan [mailto:Nathan.Brunner@mail.house.gov]
Sent: Monday, September 28, 2015 10:22 AM
To: Emmitt, Beth (GOV) <emmittb@michigan.gov>
Subject: RE: Request for Phone Call with Congressman Kildee

Great. I will update the calendar and let the Congressman know. From our end will be the following:

- Congressman Kildee
- Jen Cox, Chief of Staff
- Troy Nienberg, Legislative Director
- Jordan Dickinson, Legislative Assistant

Thanks,

Nathaniel A. Brunner
Scheduler/Executive Assistant
Congressman Dan Kildee (MI-05)

I WILL BE OUT OF THE OFFICE ON FRIDAY, SEPTEMBER 25th. I WILL RETURN ON SEPTEMBER 28th.

-----Original Message-----
From: Emmitt, Beth (GOV) [mailto:emmittb@michigan.gov]
Sent: Monday, September 28, 2015 10:13 AM
To: Brunner, Nathan
Subject: RE: Request for Phone Call with Congressman Kildee

Nick, we need to use a conference call line for the call today.

Governor Snyder will be joined by Dennis Muchmore, Dan Wyant, Nick Lyon and Bill McBride.
Will you please let me know if anyone will be joining the Congressman for the call?

Here is the dial-in information:
[redacted]

Thanks,
Beth

-----Original Message-----
From: Brunner, Nathan [mailto:Nathan.Brunner@mail.house.gov]
Sent: Monday, September 28, 2015 9:20 AM
To: Emmitt, Beth (GOV) <emmittb@michigan.gov>
Subject: RE: Request for Phone Call with Congressman Kildee

Great. Thanks.

Nathaniel A. Brunner
Scheduler/Executive Assistant
Congressman Dan Kildee (MI-05)

I WILL BE OUT OF THE OFFICE ON FRIDAY, SEPTEMBER 25th. I WILL RETURN ON SEPTEMBER 28th.

-----Original Message-----
From: Emmitt, Beth (GOV) [mailto:emmittb@michigan.gov]
Sent: Saturday, September 26, 2015 9:42 PM
To: Brunner, Nathan
Cc: Dickinson, Jordan
Subject: Re: Request for Phone Call with Congressman Kildee

My desk number is [redacted] Thanks

> On Sep 26, 2015, at 2:53 PM, Brunner, Nathan <Nathan.Brunner@mail.house.gov> wrote:
>
> Beth,
>
> Can I please get a contact phone number for you in case there is a last minute change?
>
> Thanks,
> ---
> Nathaniel A. Brunner
> Scheduler/Executive Assistant

> Congressman Dan Kildee (MI-05)
>
> **I WILL BE OUT OF THE OFFICE ON FRIDAY, SEPTEMBER 25th. I WILL RETURN ON SEPTEMBER 28th.**
>
>
> -----Original Message-----
> From: Dickinson, Jordan
> Sent: Friday, September 25, 2015 2:59 PM
> To: Cox, Jennifer; Brunner, Nathan
> Subject: FW: Request for Phone Call with Congressman Kildee
>
>
>
> -----Original Message-----
> From: Dickinson, Jordan
> Sent: Friday, September 25, 2015 2:59 PM
> To: 'Emmitt, Beth (GOV)'
> Cc: Mcbride, Bill (GOV); Murray, David (GOV); Scott, Allison (GOV)
> Subject: RE: Request for Phone Call with Congressman Kildee
>
> Hi Beth,
>
> Thank you for setting this up. Monday at 11:30am works for Congressman Kildee. The best number is [redacted]
>
> Thank you,
>
> Jordan
>
> -----Original Message-----
> From: Emmitt, Beth (GOV) [mailto:emmittb@michigan.gov]
> Sent: Friday, September 25, 2015 2:27 PM
> To: Dickinson, Jordan
> Cc: Mcbride, Bill (GOV); Murray, David (GOV); Scott, Allison (GOV)
> Subject: Re: Request for Phone Call with Congressman Kildee
>
> Hi Jordan,
> As I had said last night, the Governor is traveling today and the best time for them to connect would be Monday at 11:30 am. Please let us know what number to call to connect them at that time.
> Thank you,
> Beth
>
>
>
>> On Sep 25, 2015, at 12:36 PM, Dickinson, Jordan <Jordan.Dickinson@mail.house.gov> wrote:
>>
>> Hi,
>>
>> Any progress on this?
>>
>> Thank you,
>>
>> Jordan
>>
>> -----Original Message-----
>> From: Mcbride, Bill (GOV) [mailto:mcbrideb@michigan.gov]
>> Sent: Friday, September 25, 2015 5:02 AM

>> To: Dickinson, Jordan
>> Cc: Emmitt, Beth (GOV); Rospond, Laurie (GOV); Murray, David (GOV)
>> Subject: Re: Request for Phone Call with Congressman Kildee
>>
>> Dennis needs to see this and speak to Governor before any call is made to Congressman Kildee
>>
>> Sent from my iPhone
>>
>>> On Sep 24, 2015, at 9:43 PM, Dickinson, Jordan <Jordan.Dickinson@mail.house.gov> wrote:
>>>
>>> Thanks you very much for your prompt response Beth. I look forward to hearing from you in the morning.
>>>
>>> Jordan Dickinson
>>> Legislative Assistant
>>> Congressman Dan Kildee (MI-05)
>>> 202-225-3611
>>>
>>> ----- Original Message -----
>>> From: Emmitt, Beth (GOV) [mailto:emmittb@michigan.gov]
>>> Sent: Thursday, September 24, 2015 09:26 PM
>>> To: Dickinson, Jordan
>>> Cc: Rospond, Laurie (GOV) <rospondl@michigan.gov>; Mcbride, Bill (GOV) <mcbrideb@michigan.gov>; Murray, David (GOV) <MurrayD1@michigan.gov>
>>> Subject: Re: Request for Phone Call with Congressman Kildee
>>>
>>> Hi Jordan,
>>> The Governor is going to be traveling most of the day tomorrow, but we work to see if we can find a good time cell-wise and get back with you in the morning.
>>> Thanks,
>>> Beth
>>>
>>>
>>> On Sep 24, 2015, at 7:05 PM, Dickinson, Jordan <Jordan.Dickinson@mail.house.gov<mailto:Jordan.Dickinson@mail.house.gov>> wrote:
>>>
>>> Hi Beth and Laurie,
>>>
>>> My boss would like to set up a phone call with Governor Snyder regarding the lead in the water in Flint. He would like to do it tomorrow if possible due to the immediacy of the problem. Please let me know if we can get something scheduled for tomorrow.
>>>
>>> Thank you,
>>>
>>> Jordan Dickinson
>>> Legislative Assistant
>>> Congressman Dan Kildee (MI-05)
>>> 227 Cannon House Office Building
>>> Washington, D.C. 20515
>>> Phone: (202) 225-3611
>>> www.dankildee.house.gov<http://www.dankildee.house.gov/>
>>>
[http://demcom/sites/default/files/Facebook_logo_32.gif]<http://www.facebook.com/repdankildee><image002.gif><http://www.twitter.com/repdankildee> <image003.jpg><http://www.youtube.com/repdankildee> <image004.png><http://www.flickr.com/photos/repdankildee>
>>>
>>> Sign up for Congressman Dan Kildee's e-newsletter<http://dankildee.house.gov/newsletter-subscription/>

>>>
>>>

From: Wurfel, Sara (GOV)
Sent: Thursday, October 01, 2015 5:45 PM
To: Dickinson, Sarah (GOV)
Cc: Emmitt, Beth (GOV); Bedan, Morgan (GOV); Agen, Jarrod (GOV); Murray, David (GOV); Biehl, Laura (GOV); Paciorek, Josh (GOV); Kennedy, Jordan (GOV); Brown, Jessica (GOV)
Subject: RE: Friday media briefings

Importance: High

Here are the two media briefings for tomorrow. Holler if have any Qs or need anything else at all.

From: Biehl, Laura (GOV)
Sent: Thursday, October 01, 2015 5:23 PM
To: Wurfel, Sara (GOV) <Wurfels@michigan.gov>
Subject: Friday media briefings
Importance: High

RDS/Dan Wyant/Nick Lyon/Dr. Eden Wells/JA/SW- LIVE conference call with media regarding Flint water comprehensive action plan

DATE: Friday, Oct. 2, 2015

Time: 8:15-8:40 a.m. PST (11:15-11:40 AM EST)

Location: Via phone from San Fran

RDS to call: [redacted]

- Call right at 8:15 a.m.; Call will be live immediately. SW will introduce you, the other participants and open it up for your opening remarks.
- Other participants will be Dan Wyant, DEQ Director; Nick Lyon, DHHS Director; and Dr. Eden Wells, MI's Chief Medical Executive
- SW will moderate and screen reporter questions.

Purpose: Media conference call to discuss Flint water comprehensive action plan

Possible Topics:
Flint water action plan
Lead in Flint water
Handling of Flint Water issue
Reconnecting Flint to Detroit water

Media invited:
Flint area media (print, TV and radio) – Flint Journal/Ron Fonger; WJRT TV 12, WNEM TV 5, WEYI TV 25, WFNT Radio
Associated Press – Ed White
Detroit News – Jim Lynch
Detroit Free Press – Nancy Kaffer, Kristi Tanner & Kathy Gray
Michigan Radio – Steve Carmody

Agenda:
11:15-11:16 AM SW intro; sets parameters; introduces other participants; turns over to Gov for opening

remarks

11:16-11:21 AM	Governor gives opening remarks; highlights the key steps in the action plan
11:22-11:37 AM	Governor opens up for Q&A, weaving in Departmental experts as necessary and needed
11:37-11:39 AM	Governor gives closing remarks
11:39 AM	SW wraps up call; reminds reporters of embargo, 1:30 p.m. press conference and how to get a hold of everyone

Recent Articles:
Freep: Legislators take action to fix Flint water supply- http://www.freep.com/story/news/politics/2015/10/01/legislators-take-action-fix-flint-water-supply/73152540/
WDIV: Public health emergency declared due to lead in Flint water- http://www.clickondetroit.com/news/public-health-emergency-declared-due-to-lead-in-flint-water/35601670
Mlive: Governor says fallout from Flint water switch wasn't fully understood- http://www.mlive.com/news/flint/index.ssf/2015/09/snyder_says_he_helped_bring_wa.html
Freep: Snyder finally says lead in Flint water may be problem- http://www.freep.com/story/opinion/columnists/nancy-kaffer/2015/09/30/time-gov-says-lead-flint-water-may-problem/73088666/
Mlive: Legislative Black Caucus urges state of emergency for Flint water- http://www.mlive.com/news/flint/index.ssf/2015/09/michgans_black_causus_urges_go.html

Market: Statewide

Contact: Conference line: [redacted]

RDS/JA – LIVE Radio interview with Frank Beckmann on WJR Radio

Date: Friday, Oct. 2, 2015

Time: 8:45-8:55 a.m. PST

Location: Via phone

RDS to call: [redacted]

Purpose: To discuss priorities and key issues you are working on in 2015.

Possible Topics:
- Roads
- DPS reform plans
- Focus/priorities for remainder of the year
- Flint Water
- New Supreme Court Justice
- BLM Ambassador Trip to California
- Detroit homecoming
- Amazon and Lear investments this week
- China President visits/trade mission
- Rising Tide initiative w/ TED

Recent articles:
Freep: Snyder appoints Joan Larsen to Supreme Court- http://www.lansingstatejournal.com/story/news/politics/2015/09/30/u-m-attorney-headed-michigan-supreme-court/73083044/
AP: Michigan in early talks on taking more Syria, Middle East refugees, Snyder says-

http://www.crainsdetroit.com/article/20150929/NEWS01/150929798/michigan-in-early-talks-on-taking-more-syria-middle-east-refugees
WILX: Governor Snyder Says Road Talks Going Well- http://www.wilx.com/home/headlines/Governor-Snyder-Says-Road-Talks-Going-Well-330164301.html
AP: Snyder acknowledges some mistakes in tapping Flint River- http://www.elkharttruth.com/news/michigan/2015/09/30/Snyder-acknowledges-some-mistakes-in-tapping-Flint-River.html

Note:

- Frank Beckmann will be broadcasting remotely from northern Michigan this day. Congressman John Moolenaar will be the guest immediately before the Governor.

Last interview: 5/28/15 at Mackinac

Market: Southeast Michigan- online at wjr.com

Contact: Studio: [redacted]; Back-up Producer Terri Leib cell: [redacted]

From: Dickinson, Sarah (GOV)
Sent: Tuesday, October 06, 2015 6:34 PM
To: Emmitt, Beth (GOV)
Subject: 10/8 Briefing So Far
Attachments: [redacted]
Local Government Update.pdf; Oct 8 Coversheet.docx

[redacted]

I know the day is in flux, but we are for sure waiting on Flint Water update from DEQ (and probably a full briefing from comms/strat for the Flint water stuff Thursday morning?), [redacted]

Have a good night ☺ see you tomorrow afternoon!

Governor,

Attached is your Daily Briefing for October 8. The briefing contains:

[redacted]

- Flint Water Update – Pages [redacted]

Please let us know if you have any questions.

Thank you,
Sarah

Attachment Redacted as Irrelevant

Attachment Redacted as Irrelevant

Attachment Redacted as Irrelevant

Attachment Redacted as Irrelevant

STATE OF MICHIGAN
DEPARTMENT OF TREASURY

RICK SNYDER
GOVERNOR

NICK A. KHOURI
STATE TREASURER

DATE: October 5, 2015

TO: Rick Snyder, Governor

FROM: Wayne Workman, Deputy State Treasurer

SUBJECT: Status of Financially Distressed Local Governments

	SEPTEMBER				AUGUST			
	Cities	Counties	Schools	**Total**	Cities	Counties	Schools	**Total**
Emergency Manager	1	0	3	**4**	1	0	3	**4**
Financial Review Commission	1	0	0	**1**	1	0	0	**1**
Receivership Transition Advisory Board	6	0	0	**6**	6	0	0	**6**
Consent Agreement	3	1	2	**6**	3	1	2	**6**
Neutral Evaluation	1	0	0	**1**	1	0	0	**1**

EMERGENCY MANAGER

Lincoln Park
Emergency Manager: Brad Coulter
Appointed: July 3, 2014
Anticipated Exit: January 2016

Recent Developments

- A collective bargaining agreement with the Technical and Professional Office Workers Association of Michigan was approved by the Treasurer and will be effective on November 1, 2015. The city eliminated retiree healthcare and reduced employee paid time off.
- On August 10, 2015, the Lincoln Park Retiree Associations filed suit against the State, Treasury, and the City of Lincoln Park regarding the reduction of city retiree healthcare.
- The city is contemplating a lawsuit against the pension funds' actuary for the full amount of the unfunded pension liability. The city believes that the actuary did not properly advise the city regarding long-term financial sustainability of the pension system. The city paid the required ARC each year yet the funding levels were reduced to critical levels.
- PA 345 pension system millage of six mills will be on the November 2015 ballot. This is the second time PA 345 is going before Lincoln Park voters.
- The city ended FY 15 with an estimated $100K General Fund operating surplus. The city has a General Fund deficit from previous years. EM Coulter will be submitting a Deficit Elimination Plan to Treasury.

- Mathew Coppler, City Manager of Enfield, CT, accepted the position of City Manager, and began on September 29, 2015.

Significant Actions/Issues

- On August 11, 2015, EM Coulter submitted his four-month plan listing the priorities to be accomplished for the remainder of his term and beyond.
- EM Coulter has modified retiree collective bargaining agreements to reduce healthcare benefits. These changes were implemented in July 2015 and will reduce annual retiree healthcare costs from $4.1M to $600K.
- The May 2015 actuarial analysis showed pension funding at 23%.
- FY 14 ended with a General Fund accumulated deficit of $736K, out of a total budget of $21M. This is a significant increase from FY 13 ($89K). Increases were in Public Safety- $1.1M, Public Works- $700K, and Culture and Recreation- $600K.
- Voters rejected the Firefighters and Police Officers Retirement Act proposal by a 53% to 47% margin. Had it been approved, an additional $3M annually would have helped fund fire/police pension and healthcare costs. EM is pursuing an alternative plan under provisions of PA 345 of 1927 to create a Board of Trustees to manage and operate the retirement system.

Issues to Resolve before EM Exit

- Increase and stabilize pension funding levels.
- Permanently eliminate structural deficit for future fiscal years.

FINANCIAL REVIEW COMMISSION (FRC)

Detroit

FRC Created: November 12, 2014
FRC Members: Nick Khouri, Bill Martin, Brenda Jones, Darrell Burks, John Roberts, Lorron James, Mike Duggan, Stacy Fox, Tony Saunders

Recent Developments

- The city held its September consensus revenue estimating conference on September 17, 2015 and presented its report to the FRC. The estimates of major revenues are up slightly based on improvement in the FY 15 unaudited actuals. However, growth estimates remain conservative as the city wants to minimize risk in its budget. The city will formally update revenues again in February 2016 for use in its FY 17 - FY 20 four-year financial plan.
- As the city enters the testing phase for the Enterprise Resource Planning system in October 2015, the city is evaluating revisions to its project schedule and contract change orders. The city may present those changes to the FRC in October or November.
- The city is in negotiations with its bus drivers' union on a new labor contract, which will require FRC approval. When it is finalized, this will be the first collective bargaining agreement submitted to the FRC for review. The Mayor briefed the FRC in closed session at the September 28, 2015 meeting on his strategy and the details of this pending contract.

Significant Action/Issues

- The FRC filed its first statutorily required biannual report on Detroit on May 28, 2015. The report detailed the FRC's activities and formal requirements since its appointment in November 2014. The FRC will file its second biannual report in December.

- The city's four-year financial plan, approved by the FRC in April, encompassed the second year (FY 16) of Emergency Manager Orr's two-year budget and used that as its base year with no changes, plus three years (FY 17 - FY 19). The City will begin its FY 17 – FY 20 budget development process in October and November 2015. This will be the first budget since the EM's departure that the Mayor and City Council will develop and will be subject to FRC review and approval.
- At its September 28, 2015, the FRC approved its first statutorily required annual certification of the city's substantial compliance with its requirements under the Michigan Financial Review Commission Act.
- The City of Detroit Assessor's Office is currently conducting a multi-year project to reappraise all properties in Detroit, after the State Tax Commission found significant problems with property valuations. The reappraisal is scheduled to be completed in 2017.
- Beginning in January 2016, individual city income tax filers will file their Detroit city income taxes with Treasury instead of the city. Treasury plans to collect Detroit's corporate city income tax and universal withholding (pending approval of legislation) in 2017.

RECEIVERSHIP TRANSITION ADVISORY BOARD (RTAB)

Allen Park

RTAB Appointed: September 26, 2014
RTAB Members: Suzanne Schafer, Joyce Parker, Fredrick Frank, Karen Barann

Recent Developments

- On September 22, 2015, Judge Mark Boonstra of the Michigan Court of Claims, granted the state's motion to dismiss the lawsuit brought by retirees of the City of Allen Park who challenged changes made to their healthcare by former Emergency Manager, Joyce Parker. The retirees contested the ability of the EM to modify retiree healthcare under PA 72 of 1980. The judge ruled that by the time the change actually took place the EM was operating under PA 436 of 2012. The plaintiffs also attacked PA 436 of 2012 claiming it was unconstitutional. Judge Boonstra stated that the claim met none of the tests necessary to support a charge of unconstitutional vagueness.
- The City Council offered Acting Assistant City Administrator Mark Kibby the position of City Administrator at its September 22, 2015 meeting. The RTAB will consider this appointment at its October 7, 2015 meeting.
- The bond tender extension expired on October 1, 2015. $11.21M or 42.56% of the bonds were tendered. The city has accepted all tendered bonds subject to the conditions of the invitation.
- Treasury has been informed that Joyce Parker announced her resignation from the RTAB, effective October 31, 2015. Potential replacements are being considered.
- The city will be going to arbitration with the fire union over resolution of terms that were inadvertently inserted into the signed contract from an earlier draft. These terms were not in the Tentative Agreement signed between the city and the union but included in the final copy signed by Emergency Manager Parker, prior to her departure. The city has been trying to resolve this issue for months. Treasury continues to monitor these developments.
- The city switched to a new provider for retiree health insurance coverage on October 1, 2015, after being informed by Blue Cross that a 23% rate increase of $644K was being levied. The RTAB approved this request and the city attorneys believes that there are no legal ramifications with retirees if coverage is changed to a new provider.

Significant Actions/Issues

- At its September meeting, the RTAB affirmed the city's approval of a new four-year collective bargaining agreement with the clerical and public works bargaining units. Treasury reviewed the tentative agreements and identified over $40K in increased costs in Year 1.
- A retired city employee has brought a breach of contract and age discrimination lawsuit against the city. The city's insurance policy covers only a small portion of the alleged damages. The City Council approved an agreement that was achieved during court-ordered mediation. The agreement will require the city to pay $600K (from the budgeted Contingency Fund). The RTAB approved this agreement at its September 2, 2015 meeting.
- The city received a $1.2M Staffing for Adequate Fire and Emergency Response Grant, which will allow them to retain six firefighters over the next two years.
- Litigation was filed by retirees challenging the EM's authority to reduce other post-employment benefit (OPEB) liabilities. A motion for summary disposition is pending. No date has been set to hear this motion.

Benton Harbor

RTAB Appointed: March 10, 2014

RTAB Members: Larry Steckelberg, Bret Witkowski, Marvin Raglon, Sharon Hunt

Recent Developments

- The Assistant City Manager/Community and Economic Development Director, Marja Winters, will be stepping down in November due to family reasons. She is currently assisting the city in finding a replacement.
- Benton Harbor is hiring the MML to do an executive search for a new finance director. Treasury is assisting Benton Harbor with cost of the search.

Significant Actions/Issues

- On August 3, 2015, the City Commission adopted a resolution requesting a hearing with the Department of Treasury to discuss financial assistance for decisions made during the tenure of emergency managers that resulted in legal fees and settlement costs. Treasury will be inviting the Mayor and City Manager to meet in Lansing to discuss issues facing the city.
- The city received notification from the Department of Labor in 2014 of a wage claim filed with their department, in relation to a contract addendum to the Public Safety Collective Bargaining Agreement. City staff and legal counsel have worked with the U.S. Department of Labor to facilitate a settlement to this claim. There are two parts to the settlement: 1) correction of wages going forward; and 2) correction of back wages from the inception of the addendum. The two parts total $19K. The City Commission approved the settlement at its August 3, 2015 meeting. The RTAB approved the settlement on August 11, 2015.
- The first annual evaluation from the RTAB was conducted on July 29, 2015. It will be sent to the RTAB for review.
- Former Benton Harbor Public Safety Director Roger Lange brought a Whistleblower and Elliot Larson Civil Rights case against the City of Benton Harbor and former EM Tony Saunders. Mediation took place on July 17, 2015, with Jon March of Miller Johnson serving as the mediator. No settlement was reached.

Ecorse

RTAB Appointed: May 1, 2013

RTAB Members: Edward Koryzno, Robert Bovitz, Joyce Parker

Recent Developments

- Treasury has been informed that Joyce Parker announced her resignation from the RTAB, effective October 31, 2015. Potential replacements are being considered.
- The degree of State oversight may be reduced if the city can convincingly show a commitment to the cost saving measures they have proposed.
- The City's new full-time controller, Tim Sadowski has replaced the previous part-time contracted controller.
- On September 22, 2015, the City Manager reported that the new controller is revising the current budget and 5-year financial plan. It was discovered that the baseline was inaccurate, according to the City Manager. Treasury will be analyzing the budget and financial plan and discussing issues with the city. One challenge includes reducing fire service costs, which must be realized soon to keep the financial plan solvent.

Significant Actions/Issues

- The city continues to have difficulty attracting qualified candidates and filling higher level administrative positions.
- Municipal Employee's Retiree System pension contributions are anticipated to increase from $1.8M in FY 15 to $2.4M in FY 16 due to accelerated funding for closed plans.
- On May 12, 2015, the RTAB approved a narrowly balanced FY 16 Budget. To balance the budget, the city increased an existing P.A. 33 levy by approximately 15 mills.

Flint

RTAB Appointed: April 29, 2015

RTAB Members: Frederick Headen, Brian Larkin, David McGhee, Beverly Walker-Griffea, Robert McMahan

Recent Developments

- On August 7, 2015, a Genesee Circuit Court lawsuit, Shears v. Flint, invalidated a previous 35% increase in water and sewer rates, reverting back to 2011 rates. This injunction also requires the city to repay $15.7M from the General Fund to the Water Fund, prevents the city from collecting certain past due water bills, and from disconnecting water service for nonpayment. The City has estimated that this injunction could potentially cost the General Fund $50M. Thus far, the city's appellate efforts have not been successful. Most recently, Judge Archie Hayman certified Shears v. Flint as a class action.
- As a result of Shears v. Flint decision which required the city to roll back water rates by 35%, the Finance Director on October 1, 2015 estimated that revenue has decreased by $666K per month and projects a loss of $6.6M for the remainder of the fiscal year. In addition for the period of August 10, 2015 thru September 2, 2015, the city has realized $1.75M less in cash receipts as the same period last year due to a decrease in payment activity.

- Separate litigation was held that Emergency Manager Mike Brown had no statutory authority to later ratify water and sewer rate increases from May of 2012. The city filed an appeal to the Michigan Supreme Court, but the court did not address the appeal because the city missed the filing deadline by one day. The case has been remanded back to Genesee County Circuit Court to resolve some outstanding matters. Treasury is discussing the need for additional legal representation with the city.

- Concerns have been raised about the amount of lead in the city's water system after a study by Virginia Tech University suggests that the amount is much higher than standard testing shows. The city is in compliance with state and federal lead standards but will be adding a corrosion inhibitor into the treatment process to reduce the amount of lead leaching into the system. The city is also providing free and independent water quality testing to residents. Treasury is monitoring this issue closely.
- Mayor Walling has issued a letter to the State requesting $20M in funds to assist the city in making needed capital improvements to its water system plus another $10M to address the issue of lead leaching into the system.
- On September 11, 2015, Genesee County Circuit Court dismissed a case (*Coalition for Clean Water v City of Flint*) to force the city to purchase water from the City of Detroit.
- The RTAB approved ballot language for the renewal of the Regional Flint Mass Transportation Authority millage. The proposed renewal is for five years at the current 0.6 mills per year and will appear on the November 2015 ballot.
- The Economic and Community Development Director resigned in August 2015. Current staffing vacancies also include the Treasurer and the Human Resources Director.
- As a result of a recent review, the State Tax Commission notified the city it must maintain adequate assessment records in compliance with statutes and State Tax Commission Rules, and must implement any corrective actions necessary. In addition, the city shall implement a full reassessment within a time frame agreed upon with the State Tax Commission. The city has issued an RFP and is reviewing the proposals.
- The city has been informed they no longer need to inform residents that it is in violation of the Clean Water Standards Act. Results from the first monthly test, since the installation of the granulated active-charcoal filter, showed that the city is in compliance with the federal Drinking Water Act. The city hired Echologics at a cost of $895,850 to perform a leak detection study. This project commenced in August 2015 and is approximately 1/3 complete.

Significant Actions/Issues

- Genesee County 911 assumed dispatch responsibilities for city police and fire on August 17, 2015. This merger was approved in 2014 and is expected to save the city $1M per year.
- On August 12, 2015, the RTAB approved a transfer of $323K from the Fire Department to the Police Department to hire five additional patrol officers. The city has initiated a hiring process.
- The KWA pipeline is expected to be completed in June 2016. The two pump stations are approximately 75% complete and the intake is completed.
- The city is implementing Veolia recommended improvements to its water system, including water plant improvements, distribution system improvements, new policies and procedures, and better communication with customers. The city installed a $1.5M granulated active-charcoal filter to improve water quality. All twelve filters are installed and are in use.
- If the city loses a lawsuit over retiree healthcare, the EM's two-year budget does not assume an additional $5M to $6M annual expense.

Hamtramck

RTAB Appointed: December 18, 2014
RTAB Members: Deborah Roberts, Mark Stema, Cathy Square, Karen Young

Recent Developments

- The city is undertaking a $6M sewer infrastructure improvement project which is eligible for State Revolving Fund monies. The project will reduce storm water inflow into sanitary sewers. Certain rehabilitation elements of the project will commence on October 15, 2015 and conclude in spring 2016. The sewer relief portion will begin in December 2015 and will be completed next summer.
- The city is pursuing a third party police study which will help administrators review options for reducing costs and providing more efficient service.
- The contractor Tyler Technologies is reassessing all residential and commercial properties.

Significant Actions/Issues

- The City Council adopted the FY 16 Budget on June 17, 2015. The RTAB approved this action on June 23, 2015. The city has also developed a long-term capital improvements plan.
- A suit was filed in federal court by Hamtramck retirees over changes to healthcare benefits made in October 2014. The potential exposure to the city is currently unknown.
- The annual pension liability is anticipated to increase from $3.5M in FY 15 to $4.3M by FY 19. This increase is a result of closing certain pension plans and the Michigan Employee's Retirement System (MERS) policy of accelerating the required contribution for closed plans. The increases were included in the EM's two-year budget.

Pontiac

RTAB Appointed: August 19, 2013
RTAB Members: Edward Koryzno, Louis Schimmel, Keith Sawdon, Robert Burgess

Recent Developments

- On September 14, 2015, the City Council approved Jane Bais-DiSessa for the position of Deputy Mayor. The RTAB approved this appointment on September 16, 2015.
- On July 6, 2016, Oakland County Circuit Court Judge Michael Warren dismissed the lawsuit filed by the city against Ottawa Towers LLC/ Phoenix Center. Treasury is working with the city to move forward with the sale to a private operator which could free up $2M in demolition funds.

Significant Actions/Issues

- On August 19, 2015, the RTAB approved filling the positions of Customer Service Representative and Community Relations Specialist. These positions will assist the Mayor with community and economic development activities.
- Per the city's FY 14 audit, the General Fund accumulated fund balance is approximately $5M out of a total budget of $27M.
- The city lost a decision at the Michigan Court of Appeals which may make it liable for a $3.5M payment to the Police and Fire VEBA. The city requested reconsideration but was denied. In May, the RTAB approved the city's request to appeal to the MI Supreme Court.
- The City of Pontiac Retired Employees Association v. City of Pontiac lawsuit (in U.S. District Court) was reassigned from Judge Lawrence P. Zatkoff to Judge Avern Cohn. The lawsuit challenges former EM Schimmel's elimination of retiree healthcare and replacement with an annual stipend. The General Employees Retirement System Pension Fund is significantly overfunded and the parties are exploring options to use the overfunded portion to fund retiree healthcare. Mediation is taking place under the supervision of Eugene Driker.

CONSENT AGREEMENT

Inkster
Date Executed: February 20, 2012
Consent Agreement Consultant: Mark Stuhldreher

Recent Developments

- On June 29, 2015, a tentative agreement was reached with Wayne County to place a judgment levy on the tax rolls. The levy would run for five years and repay the county $4.9M in past due sewer charges. The city is in discussions with Wayne County to postpone the levy until July 2016.
- On August 18, 2015, the Michigan Court of Appeals ruled (Trahey v City of Inkster) that the trial court erred in determining the city's 2012 water and sewer rates were unreasonable and ordering the city to issue $2.55M in credits to residents for reduced water and sewer rates. The city is evaluating this decision.
- The city is collaborating with MSHDA and MEDC to seek new housing developments and development of several vacant commercial parcels. Inkster Police and the city will be utilizing an accumulation of training dollars to train police personnel and staff going forward.

Significant Actions/Issues

- On May 18, 2015, City Council approved the FY 16 Budget.
- On August 3, 2015, the City Council voted to change the employment status of City Manager, Richard Marsh to Special Advisor to the city. The City Council named City Treasurer, Mark Stuhldreher to the position of Interim City Manager. A search firm will conduct a national search to fill the City Manager's position.
- On April 20, 2015, the city adopted a working capital reserve policy for the Water and Sewer Fund which will provide funds for emergency situations.
  On June 29, 2015, an Order was issued requiring the City Treasurer to approve all employment matters with city officials and employees, expenditure of funds, and all contracts.
- William Riley is Inkster's new Police Chief. Mr. Riley's start date was August 10, 2015. The new chief has been reaching out to community groups and the neighborhoods, and is fully engaged.

River Rouge
Date Executed: December 15, 2009
Consent Agreement Consultant: N/A (P.A. 72)

Significant Actions/Issues

- A fire union collective bargaining agreement was approved in March, resulting in a reduction in healthcare costs.
- The city adopted its FY 16 Budget on May 19, 2015. The budget is balanced and has a beginning fund balance of $1,967,613. The city has prepared a proposed five-year budget that shows a deficit in FY 18 to FY 20 unless additional revenues can be found.

Royal Oak Township
Effective Date: April 21, 2014
Consent Agreement Consultant: Robert Burgess

Recent Developments

- The Township Board voted to extend the Consent Agreement Consultant's contract through March 31, 2016.
- The Consent Agreement Consultant, Treasury, and the Michigan State Police met with Oak Park City Manager on September 21, 2015 to discuss the city providing police services to the township.
- A six-month plan has been developed by Consent Agreement Consultant Robert Burgess, listing the priorities for the next several months. Treasury has been offering assistance to the consultant in implementing the plan's priorities.

Significant Actions/Issues

- On August 4, 2015, voters approved a renewal of 4.5 mills for general operations.
- On June 17, 2015, an Order was issued granting the Consultant broad authority to approve expenditures made by the township and ensure that obligations are being paid. The Order also gives the Consultant authority to invest the $620K in reimbursed retirement assets with MERS.
- The Michigan State Police continues to provide police services to the township.
- The township audit was completed. Auditors recommend the township submit a Deficit Elimination Plan for 2014, select a firm to advise the township on financial matters, and perform an inventory of assets.
- Treasury learned that the Township Supervisor was regularly authorizing overtime for employees, though overtime was not included in the FY 15 Budget and the Consent Agreement requires State Treasurer approval prior to overtime expenditures. On May 20, 2015, an Order was issued requiring the Consultant to approve all requests for overtime prior to authorization.

Wayne County

Recent

- On September 15, 2015, the County Deputy Chief Financial Officer submitted a cash flow forecast as required by the Consent Agreement. It is under review by Treasury staff.
- AFSCME Council 25 attempts to block any changes to the terms and conditions of employment has failed at the state courts. On September 15, 2015, AFSCME filed a Motion for a Temporary Restraining Order to prevent changes to the terms and conditions of employment in Federal Court but it has not yet been granted. The County has filed a request with the United States District Court to deny the Temporary Restraining Order and to dismiss the lawsuit. No decision has been made.

Significant Actions/Issues

- On August 21, 2015, the County Board approved the Consent Agreement negotiated between the County Executive and State Treasurer.
- On June 10, 2015, the county reached a settlement with retirees on healthcare. The county will no longer provide health insurance but will instead provide a stipend to retirees. This will result in a savings of $20M annually.
- The county's annual structural General Fund deficit is approximately $52M prior to any of the proposed remedial actions.

- The county's proposed restructuring is approximately $53M in General Fund savings, $25M of which comes from changes to pension and healthcare benefits for active employees and healthcare benefits for retirees.
- The county has not yet proposed a long-term solution to its jail problems.

NEUTRAL EVALUATION

Highland Park

Financial Review Team Appointed: December 2, 2013
Financial Emergency Declared: January 30, 2014
P.A. 436 Option Selected: Neutral Evaluation

Recent Developments

- On August 11, 2015, a report was issued by Meadowbrook Insurance on the progress of reducing the city's healthcare costs. When successfully implemented after October 1, 2015, the $1.4M annual cost of healthcare could be reduced to $630K.
- On August 24, 2015, City Council gave conditional approval to the settlement agreement between the city and DWSD over past due water and sewer bills. However, the city is waiting for a response from DWSD on other issues.
- The second phase of emergency loans is under discussion. It would consist of approximately $4.7M to restructure the city's three outstanding emergency loans and $11.5M to refinance outstanding debt.
- The city has purchased the first quantity of water meters at a cost of $343K. Meter installation is underway.
- Wade Trim, the firm hired by Highland Park to manage the water and sewer operations, processed the first regular water and sewer bills to customers on August 13, 2015.

Significant Actions/Issues

- On June 29, 2015, City Council approved a substantial increase in water and sewer rates which will allow the city to fund water and sewer operations.
- On July 6, 2015, Wade Trim began duties to operate and maintain the water and sewer systems.
- Louis Schimmel was hired on June 29, 2015, to provide consulting services regarding water and sewer issues.
- On July 31, 2015, the water and sewer amnesty program expired. City Administrator Cathy Square stated the city will work with customers to settle their past due accounts.
- On May 18, 2015, the City Council approved a resolution requesting MDOT to pay for storm water drainage from the highways and freeways under state jurisdiction in the city. The City Administrator has indicated that the city has filed suit against both MDOT and Wayne County over storm water.
- On May 18, 2015, City Council approved a consultant's recommendation for an amnesty plan for residential customers to pay arrearage amounts owed to the city. The consultant has determined that if all customers take advantage of the amnesty plan, the city could collect $2.08M. The city extended the amnesty plan until July 31, 2015 to allow more time for customers to pay past due accounts.
- The city's liabilities total $99.9M. Some major components are: $55.3M debt, including $20.7M owed to the DWSD, and $26.1M unfunded other post-employment benefits (OPEB).

EMERGENCY MANAGER - MUNICIPALITIES				
Unit of Government	**Current Emergency Manager**	**Initial Appointment Date**	**Target Exit Date**	**Notes**
City of Lincoln Park	Brad Coulter	July 3, 2014	January 2016	* FY 15 ended with an estimated $100K general fund operating surplus. Will submit DEP. * Actuarial analysis published on 5/20/15 shows further decline in pension funding down 23%. * Mathew Coppler, City Manager of Enfield, Connecticut accepted position of City Manager.

FINANCIAL REVIEW COMMISSION (FRC) – MUNICIPALITIES				
Unit of Government	**Board Members**	**Appointment Date**	**Target Exit Date**	
City of Detroit	Nick Khouri, John Roberts, Bill Martin, Mike Duggan, Brenda Jones, Darrell Burks, Lorron James, Stacy Fox, Tony Saunders	November 12, 2014	NA	* City held its bi-annual revenue estimating conference on 9/17/15 and submitted report to FRC on 9/28/15. * Mayor Duggan briefed the FRC on 9/28/15 in closed session on his strategy and details of the pending collective bargaining agreement with the city's bus drivers.

RECEIVERSHIP TRANSITION ADVISORY BOARD (RTAB) - MUNICIPALITIES				
Unit of Government	**Board Members**	**Appointment Date**	**Target Exit Date**	**Notes**
City of Allen Park	Suzanne Schafer, Joyce Parker, Fredrick Frank, Karen Barann	September 26, 2014	NA	* 4-year CBA with police approved by Council and the RTAB despite concerns in increased costs. (RTAB vote was 2-1 to approve). * RTAB approved 5-year financial plan on 5/15/15. * Bond Tender extension expired on 10/1/15. $11.21M of bonds were tendered.
City of Benton Harbor	Larry Steckelberg, Bret Witkowski, Marvin Raglon, Sharon Hunt	March 10, 2014	NA	* Commission requested a hearing to discuss financial assistance re EM decisions made that resulted in legal fees and settlement costs. * Former Public Safety Director brought Whistleblower and Elliot Larson Civil Rights case against the city. Mediation took place on 7/17/15, no settlement reached.
City of Ecorse	Edward Koryzno, Robert Bovitz, Joyce Parker	May 1, 2013	NA	* Balanced 5-year financial plan completed. Difficult changes must be realized to comply. * RTAB approved balanced FY 16 Budget on 5/12/15.
City of Flint	Frederick Headen, Brian Larkin, David McGhee, Beverly Walker-Griffea, Robert McMahan	April 29, 2015	NA	* As a result of lawsuit decision, city estimates that revenue will decrease by $666K per month and projects a lost $6.6M for remainder of the fiscal year. The injunction requires city to repay $15.7M from the General Fund to the Water Fund. * KWA pipeline expected to be completed in June 2016.
City of Hamtramck	Deb Roberts, Mark Stema, Karen Young, Cathy Square	December 1, 2015	NA	* Undertaking a $6M sewer infrastructure improvement project which is eligible for State Revolving Fund Monies. Project will reduce storm water inflow into sanitary sewers.

City of Pontiac	Edward Koryzno, Louis Schimmel, Keith Sawdon Robert Burgess	August 19, 2013	NA	* On 9/16/15, City Council approved Deputy Mayor hire. * City lost Supreme Court ruling to demolish Phoenix Center. Treasury working with city to move forward with sale to private operator which frees up $2M in demolition funds. * FY 16 Budget and 2015 tax rates approved by RTAB on 6/26/15.
CONSENT AGREEMENT - MUNICIAPLITIES				
Unit of Government	**Treasury Representative/Consultant**	**Date Executed**	**Term of Consent Agreement**	**Notes**
City of Inkster	Mark Stuhldreher, Interim City Manager and City Treasurer/Finance Director	February 20, 2012	N/A	* On 8/3/15, City Council voted to change the employment status of the City Manager to Special Advisor. Mark Stuhldreher appointed interim City Manager. * Tentative agreement w/ Wayne County for judgement levy on tax rolls. Levy to run for 5 years and repay county $4.9M in past due sewer charges. * Collaborating with MSHDA and MEDC to seek new housing developments and development of several vacant commercial parcels.
City of River Rouge	N/A (P.A. 72)	December 15, 2009	N/A	* FY 16 Budget adopted on 5/19/15. Proposed 5-yr budget shows a deficit in FY 18 to FY 20 unless additional revenues can be found.
Royal Oak Township	Robert Burgess	April 21, 2014	October 31, 2017	* On 8/3/15, voters approved a renewal of 4.5 mills for general operations. * Order issued on 6/17/15 granting the Consultant broad authority to approve expenditures made by the township to ensure obligations are being paid.
Wayne County				* On 9/15/15, AFSCME filed motion for temporary restraining order to prevent changes to terms and conditions of employment in Federal Court. County filed request with US District Court to deny the temporary restraining order and dismiss lawsuit. No decision has been made. * On 6/10/15, county reached settlement with retirees on healthcare to provide stipend in lieu of health insurance.
NEUTRAL EVALUATION - MUNICIPALITIES				
Unit of Government	**Financial Review Team Appointed**	**Financial Emergency Declared**	**Date Option Selected**	**Notes**
City of Highland Park	December 2, 2013	January 30, 2014	May 1, 2014	* Wade Trim began operating and maintaining water and sewer systems on 7/6/15. * 2nd phase of emergency loans tentative for 9/24/15 – $4.7M to restructure 3 outstanding loans and $11.5M to refinance outstanding debt. * On 6/29/15, Council approved substantial increase in water/sewer rates.
OTHER COMMUNITIES - MUNICIPALITIES				
City of Melvindale * City of Wayne *				

EMERGENCY MANAGER - SCHOOLS

Unit of Government	Emergency Manager	Appointment Date	Target Exit Date	Notes
Detroit Public Schools	Darnell Earley	January 13, 2015	April 2016	* Sodexo expected to petition for judgment levy for unpaid balance of $26M. * Hired a Deputy Superintendent of Finance and Operations. * Continues to work on long-term strategy with E&Y/ Parthenon. * Weekly meetings to monitor critical cash, shortfall of approximately $78M for FY16. * ORS delinquencies growing to approximately $95.7M; reached agreement at $750k per month and submit a plan to resolve balance due by October 2016. * Pupil count projected to decline by 848 from 47,098 in FY 14-15 to 46,250 in FY 15-16.
Highland Park School District	Donald Weatherspoon	April 15, 2015	October 2016	* Beginning in September 2015, DPS provides for educational services for grades 9-12. * Renewal of non-homestead millage is scheduled for November 2015. * Pupil count projected to decline by 40 students from 580 in 2014-15 to 540 in 2015-16.
Muskegon Heights School District	Steven Schiller	April 15, 2015	October 2016	* Completed transition from Mosaica to ISD. * ORS payments continue to go only towards interest payments, leaving the principal amount due untouched. * Pupil enrollment projected to decline by 80 from 902 in 2014-15 to 822 in 2015-2016.

CONSENT AGREEMENT - SCHOOLS

Unit of Government	Consultant	Appointment Date	Target Exit Date	Notes
School District of City of Pontiac	Donald Weatherspoon	October 15, 2013	September 2015	* District expects to place before voters in March 2016 non-homestead millage, the same date as the Republican Presidential Primary. * District expects to place before voters in May 2016 a 2.87 mill, 5-year sinking fund ballot measure. In August, a similar measure failed by less than 120 votes. * Pupil count projected to decline by 14 from 4,329 in 2014-15 to 4,315 in 2015-16.
Benton Harbor Schools	Cynthia M. LaGrow	November 18, 2014	November 2016	* Hired new CFO. * Formally dismissed suspended superintendent and entered into a settlement agreement. * Pupil count projected to decline of 101 from 2,428 in 2014-15 to 2,327 in 2015-16. * Transitioned from Plante Moran to Berrien RESA for essential office admin support.

SCHOOLS WATCH LIST

With the passage of 2015 PAs 109-111, Treasury is expected to have authority over the following deficit districts. * Flint * Hazel Park * Westwood * Mt. Clemens * Bridgeport Spaulding * Clintondale * New Haven * Vanderbilt * Southgate *

Governor Rick Snyder
October 8, 2015
Daily Briefing

Contents	Pages
Redacted	
For Review	
Flint Water Update	
Redacted	

From: Eric Rothstein <erothste@grg-ltd.com>
Sent: Monday, October 19, 2015 10:57 AM
To: Baird, Richard (GOV)
Cc: Chris Kolb; mattdav@med.umich.edu; Ken Sikkema; VanSickle, Michele (GOV); Emmitt, Beth (GOV); Agen, Jarrod (GOV); Clement, Elizabeth (GOV); Muchmore, Dennis (GOV)
Subject: Re: After Action Panel Meeting with Governor Snyder CORRECTION

I'll make any time work.

Sent from my iPhone

> On Oct 19, 2015, at 10:45 AM, Baird, Richard (GOV) <bairdr@michigan.gov> wrote:
>
> I apologize. The time would be 9am to 10am.
>
> Sent from my Verizon Wireless 4G LTE DROID On Oct 19, 2015 10:38 AM,
> "Baird, Richard (GOV)" <bairdr@michigan.gov> wrote:
> Gentlemen:
>
> Thank you for agreeing to serve on this special group to assess the Flint water situation and develop recommendations so that this situation does not recur. Governor Snyder would like to meet with you all at his office in Lansing (2nd Floor Romney, 111 S. Capitol Ave.) from 10am to 11am on Wednesday, October 21st. I have cc'd Beth Emmitt, Head of Scheduling who is holding the time pursuant to your confirmation. It would be our intent to announce the formation of this group Wednesday afternoon or Thursday latest.
>
> Regards,
>
> Rich
>
>

From: Emmitt, Beth (GOV)
Sent: Saturday, September 26, 2015 9:42 PM
To: Brunner, Nathan
Cc: Dickinson, Jordan
Subject: Re: Request for Phone Call with Congressman Kildee

My desk number is 517-241-5434. Thanks

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>>> Cc: Rospond, Laurie (GOV) <rospondl@michigan.gov>; Mcbride, Bill (GOV) <mcbrideb@michigan.gov>; Murray, David (GOV) <MurrayD1@michigan.gov>
>>> Subject: Re: Request for Phone Call with Congressman Kildee
>>>
>>> Hi Jordan,
>>> The Governor is going to be traveling most of the day tomorrow, but we work to see if we can find a good time cell-wise and get back with you in the morning.
>>> Thanks,
>>> Beth
>>>
>>>
>>> On Sep 24, 2015, at 7:05 PM, Dickinson, Jordan <Jordan.Dickinson@mail.house.gov<mailto:Jordan.Dickinson@mail.house.gov>> wrote:
>>>
>>> Hi Beth and Laurie,
>>>
>>> My boss would like to set up a phone call with Governor Snyder regarding the lead in the water in Flint. He would like to do it tomorrow if possible due to the immediacy of the problem. Please let me know if we can get something scheduled for tomorrow.
>>>
>>> Thank you,
>>>
>>> Jordan Dickinson
>>> Legislative Assistant
>>> Congressman Dan Kildee (MI-05)
>>> 227 Cannon House Office Building
>>> Washington, D.C. 20515
>>> Phone: (202) 225-3611
>>> www.dankildee.house.gov<http://www.dankildee.house.gov/>
>>>
[http://demcom/sites/default/files/Facebook_logo_32.gif]<http://www.facebook.com/repdankildee><image002.gif><http://www.twitter.com/repdankildee> <image003.jpg><http://www.youtube.com/repdankildee> <image004.png><http://www.flickr.com/photos/repdankildee>
>>>
>>> Sign up for Congressman Dan Kildee's e-newsletter<http://dankildee.house.gov/newsletter-subscription/>
>>>
>>>

From: Brown, Eric (GOV)
Sent: Wednesday, September 16, 2015 5:09 PM
To: Mcbride, Bill (GOV)
Subject: Fwd: Document for Review - Flint Water Plan Support
Attachments: Additional Support for Flint Water Improvement Plan, 9.14.15.pdf; ATT00001.htm

Sent from my mobile device

Begin forwarded message:

From: "Adamczyk, Lynne (GOV)" <adamczykl@michigan.gov>
Date: September 16, 2015 at 3:19:18 PM EDT
To: "Clayton, Stacie (GOV)" <claytons3@michigan.gov>, "Kennedy, Jordan (GOV)" <KennedyJ4@michigan.gov>, "Rospond, Laurie (GOV)" <rospondl@michigan.gov>, "Brown, Eric (GOV)" <BrownE15@michigan.gov>, "Dempkowski, Angela (Treasury)" <DempkowskiA@michigan.gov>, "Pleyte, Beth (Treasury)" <PleyteB@michigan.gov>, "Wurfel, Brad (DEQ)" <WurfelB@michigan.gov>, "Pallone, Maggie (DEQ)" <PalloneM@michigan.gov>, "Grijalva, Nancy (DCH)" <GrijalvaN@michigan.gov>, "Thelen, Mary Beth (DEQ)" <THELENM2@michigan.gov>, "Doyle, Maureen (Treasury)" <DoyleM4@michigan.gov>, "Minix, Connie (DTMB)" <minixc@michigan.gov>
Subject: Document for Review - Flint Water Plan Support

Stacie, please have Harvey respond to this letter from Mayor Walling and send me a copy of the response letter.

Thanks,

Lynne

Lynne Adamczyk
Executive Assistant
Office of Governor Rick Snyder
517-373-3400 (o)
517-241-9412 (d)
adamczykl@michigan.gov

CITY OF FLINT

Dayne Walling
Mayor

September 14, 2015

The Honorable Rick Snyder
Governor, State of Michigan
P.O. Box 30013
Lansing, MI 48909

RE: Call for Additional Support for Flint Water Improvement Plan

Dear Governor Snyder:

On behalf of the Flint community, I am writing with a renewed request for additional support to address Flint's water challenges to ensure that water is affordable and secure for everyone in Flint especially our vulnerable populations. I am asking for an additional $30 million in funds for Flint's infrastructure and a new healthy homes initiative.

Significant progress has been made throughout this year to increase water safety and quality and I thank you for the involvement of your office, the Michigan Department of Environmental Quality, and the Michigan Department of Treasury. A majority of items in the Water Improvement Plan are completed or underway. Most importantly, Flint is now in compliance with the Safe Drinking Water Act due in large part to the installation of the new carbon filter. The infrastructure systems are being made more secure and efficient through the State grants. Now the City is committed to following the recommendation of the Michigan Department of Environmental Quality to optimize the treatment process, reduce corrosion and further minimize risks from lead.

The need to accelerate the City's capital improvement investments remains and has been further increased by the continued financial stress and legal issues. Previously I requested support for replacement or forgiveness of payment to the Drinking Water Revolving Loan Fund due to Flint's status as a distressed community and the gap in funding in the adopted capital improvement plan. I understand that the existing federal law does not allow the existing Drinking Water Revolving Loans that Flint is carrying to be forgiven in retrospect but the need still exists. Flint owes approximately $20 Million. One solution is for the State to grant a new $20 Million that is designed as forgivable from the start. Another solution is to provide

City of Flint • 1101 S. Saginaw Street • Flint, Michigan 48502
www.cityofflint.com • (810) 766 - 7346 • Fax: (810) 766 - 7218

equivalent funding through an expansion of the grant program to Michigan's Financially Distressed Cities, Villages and Townships with a supplemental budget amendment in cooperation with the State Legislature.

The community's heightened concern about lead leeching into the water from old service lines and home plumbing also needs to be addressed. We know that lead is an environmental contaminant and there have been many programs in place over the years to address sources in paint and pipes. Flint needs a new healthy homes initiative specifically focused on lead in water with $10 Million to start the process of replacing service lines for the most vulnerable households. Regardless of the source and treatment of Flint's water, this long term threat of lead in pipes needs to be removed in the interest of public health.

My approach continues to be to work with you and your appointed officials, State Senator Ananich, State Representatives Phelps and Neeley, Congressman Kildee, community groups, businesses, churches, foundations, the Flint City Council, and all of the City of Flint and State and Federal government personnel. We need every available expert and resource to address Flint's water problems.

Flint's safety is my top priority. Just as the City and State have worked together on public safety, we need additional support for fixing the water problems. We need $30 Million in new funds to repair and update the city-wide infrastructure and to assist households in becoming lead-free. The entire Flint community deserves sustainable, safe, secure and affordable water now and into the future. Thank you for the consideration Governor and I look forward to future discussions.

Sincerely,

Dayne Walling
Mayor, City of Flint

CC: Flint City Council President Joshua Freeman; Congressman Dan Kildee; State Senator Jim Ananich; State Representative Sheldon Neeley; State Representative Phil Phelps; EPA Regional Administrator Dr. Susan Hedman; Chief of Staff Dennis Muchmore

From: Brown, Eric (GOV)
Sent: Tuesday, September 22, 2015 5:30 PM
To: Mcbride, Bill (GOV)
Subject: EB Ongoing Projects 9-24-2015
Attachments: EB Ongoing Projects 9-24-2015.docx

Here is the list of ongoing, time-sensitive projects I have been keeping to help bridge any gaps whenever I have to go out of the office because of the baby. The [redacted] is first on the list. If you're looking for something more detailed, let me know.

Ongoing Projects:

Redacted

Redacted

5. Flint Water:
    - Dan Wyant, along with EPA and MDEQ staff hosted a briefing on September 21 in Lansing for Flint elected officials to discuss ongoing issues related to lead in Flint residents' water. Congressman Kildee, State Senator Ananich, and Mayor Walling attended in person, with Peters and Stabenow staff joining by phone.
    - As a result of the meeting, Kildee released a statement explaining he had no confidence in MDEQ and EPA related to how they have handled the issue thus far.
    - Mayor Walling reiterated his request of $30m from the State, which was included in a letter to Governor Snyder dated 9/14. Harvey Hollins has been tasked with the response for this letter.

From: Muchmore, Dennis (GOV)
Sent: Tuesday, November 17, 2015 11:30 AM
To: Wurfel, Sara (GOV); Mcbride, Bill (GOV); Agen, Jarrod (GOV); Agen, Jarrod (GOV); Clement, Elizabeth (GOV); Hollins, Harvey (GOV)
Subject: RE: request for comment on congressman's letter

I think we should ignore the letter. We gain nothing by responding. I will send to Dan separately unless you all go crazy.

From: Wurfel, Sara (GOV)
Sent: Tuesday, November 17, 2015 10:06 AM
To: Mcbride, Bill (GOV) <mcbrideb@michigan.gov>; Agen, Jarrod (GOV) <AgenJ@michigan.gov>; Muchmore, Dennis (GOV) <muchmored@michigan.gov>; Agen, Jarrod (GOV) <AgenJ@michigan.gov>; Clement, Elizabeth (GOV) <clemente@michigan.gov>; Hollins, Harvey (GOV) <hollinsh@michigan.gov>
Subject: FW: request for comment on congressman's letter

Please see below. Know we talked about this yesterday briefly at senior staff. What is status of response? Otherwise, will stick to basics and focus on moving forward piece, along with seeing if any specific updates from DEQ.

From: Ronald Fonger [mailto:RFONGER1@mlive.com]
Sent: Tuesday, November 17, 2015 9:53 AM
To: Wurfels@michigan.gov>
Subject: request for comment on congressman's letter

Hi Sara:
I've attached a copy of a letter Congressman Kildee sent to Gov. Snyder last week concerning Flint water issues.
I didn't know if there has been a formal reply and/or if you would want to comment on it.
Thanks,

Ron Fonger
MLive Media Group
Reporter

mobile [redacted]
email rfonger1@mlive.com
address 540 S. Saginaw St. #101, Flint MI 48502

Subject: FW: Conf Call re Flint Water
Location: [redacted]

Start: Thu 9/24/2015 3:30 PM
End: Thu 9/24/2015 4:00 PM
Show Time As: Tentative

Recurrence: (none)

Meeting Status: Not yet responded

Organizer: Muchmore, Dennis (GOV)

Do you want to be on this call?

-----Original Appointment-----
From: Muchmore, Dennis (GOV)
Sent: Thursday, September 24, 2015 1:41 PM
To: Muchmore, Dennis (GOV); Hollins, Harvey (GOV); Clement, Elizabeth (GOV); Clayton, Stacie (GOV); Baird, Richard (GOV); VanSickle, Michele (GOV); Murray, David (GOV); Wyant, Dan (DEQ); Thelen, Mary Beth (DEQ); Wurfel, Brad (DEQ); Lyon, Nick (DCH); Lasher, Geralyn (DCH); Grijalva, Nancy (DCH); Saxton, Thomas (Treasury); Pleyte, Beth (Treasury); Walsh, John (GOV); Hall, Jean (GOV); Mcbride, Bill (GOV)
Subject: Conf Call re Flint Water
When: Thursday, September 24, 2015 3:30 PM-4:00 PM (UTC-05:00) Eastern Time (US & Canada).
Where: [redacted]

[redacted]
[redacted]– Harvey to host

From: Mcbride, Bill (GOV)
Sent: Friday, September 25, 2015 5:02 AM
To: Dickinson, Jordan
Cc: Emmitt, Beth (GOV); Rospond, Laurie (GOV); Murray, David (GOV)
Subject: Re: Request for Phone Call with Congressman Kildee

Dennis needs to see this and speak to Governor before any call is made to Congressman Kildee

Sent from my iPhone

> On Sep 24, 2015, at 9:43 PM, Dickinson, Jordan <Jordan.Dickinson@mail.house.gov> wrote:
>
> Thanks you very much for your prompt response Beth. I look forward to hearing from you in the morning.
>
> Jordan Dickinson
> Legislative Assistant
> Congressman Dan Kildee (MI-05)
> 202-225-3611
>
> ----- Original Message -----
> From: Emmitt, Beth (GOV) [mailto:emmittb@michigan.gov]
> Sent: Thursday, September 24, 2015 09:26 PM
> To: Dickinson, Jordan
> Cc: Rospond, Laurie (GOV) <rospondl@michigan.gov>; Mcbride, Bill (GOV) <mcbrideb@michigan.gov>; Murray, David (GOV) <MurrayD1@michigan.gov>
> Subject: Re: Request for Phone Call with Congressman Kildee
>
> Hi Jordan,
> The Governor is going to be traveling most of the day tomorrow, but we work to see if we can find a good time cell-wise and get back with you in the morning.
> Thanks,
> Beth
>
>
> On Sep 24, 2015, at 7:05 PM, Dickinson, Jordan <Jordan.Dickinson@mail.house.gov<mailto:Jordan.Dickinson@mail.house.gov>> wrote:
>
> Hi Beth and Laurie,
>
> My boss would like to set up a phone call with Governor Snyder regarding the lead in the water in Flint. He would like to do it tomorrow if possible due to the immediacy of the problem. Please let me know if we can get something scheduled for tomorrow.
>
> Thank you,
>
> Jordan Dickinson
> Legislative Assistant
> Congressman Dan Kildee (MI-05)
> 227 Cannon House Office Building

> Washington, D.C. 20515
> Phone: (202) 225-3611
> www.dankildee.house.gov<http://www.dankildee.house.gov/>
>
[http://demcom/sites/default/files/Facebook_logo_32.gif]<http://www.facebook.com/repdankildee><image002.gif><http://www.twitter.com/repdankildee> <image003.jpg><http://www.youtube.com/repdankildee>
<image004.png><http://www.flickr.com/photos/repdankildee>
>
> Sign up for Congressman Dan Kildee's e-newsletter<http://dankildee.house.gov/newsletter-subscription/>
>
>

From: Nat Forstner <[redacted]>
Sent: Monday, October 05, 2015 9:59 AM
To: Calley, Brian (GOV)
Subject: Staff mtg--

Staff mtg--

Dennis provided update on Flint water.

Redacted

Sent from my iPhone

From: Nat Forstner [redacted]
Sent: Monday, October 26, 2015 11:08 AM
To: Calley, Brian (GOV)
Subject: Staff mtg

Redacted

Jarod
Flint water--didn't give much of an update.

Redacted

Sent from my iPad

From: Forstner, Nathaniel (GOV)
Sent: Monday, November 09, 2015 12:05 PM
To: Calley, Brian (GOV)
Subject: Staff mtg

Redacted

Flint water--recall petition filed against G.

Redacted

Sent from my iPhone

From: Forstner, Nathaniel (GOV)
Sent: Wednesday, December 09, 2015 12:22 AM
To: Calley, Brian (GOV)
Subject: Staff mtg--

Crap. Forgot to send this to you. Mostly old news now.

Staff mtg--

Redacted

Flint--in process of modifying EM order that would strengthen the new mayor's power. Probably won't see any movement until the first of the year. Even with phosphate, lead will still be an issue for the next 2-4 months.

Redacted

Sent from my iPad

From: Paciorek, Josh (GOV)
Sent: Monday, January 26, 2015 9:26 AM
To: Murray, David (GOV)
Subject: RE: Hit Time and Focus for Today's 11a b

Yup—Jarrod forward me those documents and I just resent them around to the team. I think we're all set

Thanks, Dave

From: Murray, David (GOV)
Sent: Monday, January 26, 2015 9:25 AM
To: Paciorek, Josh (GOV)
Subject: Re: Hit Time and Focus for Today's 11a b

You all set on the Flint water? I sent points from Terry to Sara and Jarrod last week.

Sent from my iPhone

On Jan 26, 2015, at 9:15 AM, Paciorek, Josh (GOV) <Paciorekj@michigan.gov> wrote:

> Hi team,
>
> Here are the talking points regarding Flint water, the doc addressing Flint' Water Concerns, [redacted]
>
> I don't think the Gov has said anything public regarding Flint water, but I doubled check and still didn't find any articles, quotes, etc. There was this article about Mayor Walling's letter to the gov regarding Flint water: http://www.mlive.com/news/flint/index.ssf/2015/01/flint_mayor_asks_governor_for.html
>
> Josh
>
> ---
>
> **From:** Agen, Jarrod (GOV)
> **Sent:** Monday, January 26, 2015 8:52 AM
> **To:** Wurfel, Sara (GOV); Biehl, Laura (GOV); Brown, Jessica (GOV); Paciorek, Josh (GOV); Rexford, Tori (GOV); Murray, David (GOV); Silfven, Ken (GOV)
> **Subject:** RE: Hit Time and Focus for Today's 11a b
>
> [redacted]
> Also – we'll need anything state has said on Flint water (if anything).
>
> ---
>
> **From:** Wurfel, Sara (GOV)
> **Sent:** Monday, January 26, 2015 8:50 AM
> **To:** Agen, Jarrod (GOV); Biehl, Laura (GOV); Brown, Jessica (GOV); Paciorek, Josh (GOV); Rexford, Tori (GOV); Murray, David (GOV); Silfven, Ken (GOV)
> **Subject:** FW: Hit Time and Focus for Today's 11a b
> **Importance:** High
>
> FYI

From: Malzberg, Marie [mailto:Marie.Malzberg@turner.com]
Sent: Monday, January 26, 2015 8:46 AM
To: Wurfel, Sara (GOV)
Subject: Hit Time and Focus for Today's 11a b
Importance: High

Good Morning Sara!

As of now, we have Governor Snyder hitting with John Berman and Kate Bolduan at about 11:20a ET. The FOX studio is good to go!

Thanks again!
Marie

MARIE MALZBERG
CNN SR. EDITORIAL PRODUCER
212-275-8261
917-751-5728
MARIE.MALZBERG@TURNER.COM
@MARIECNN

<Adressing Flint's Water Concerns final.docx>

<Flint Water TPs.docx>

<PR.150116.SameSex.docx>

From: Hollins, Harvey (GOV)
Sent: Tuesday, January 27, 2015 2:30 PM
To: Wurfel, Sara (GOV)
Cc: Agen, Jarrod (GOV); Murray, David (GOV); Clayton, Stacie (GOV)
Subject: RE: Flint water issue

Stacie will set it up.

-----Original Message-----
From: Wurfel, Sara (GOV)
Sent: Tuesday, January 27, 2015 2:27 PM
To: Hollins, Harvey (GOV)
Cc: Agen, Jarrod (GOV); Murray, David (GOV); Clayton, Stacie (GOV)
Subject: Flint water issue

Hi there Harvey -

Just following up on this per brief conversation/mention at yesterday's senior staff meeting and Dave's voice mail to you as well.

I believe you had indicated you had a meeting on this tomorrow, yes?

We need to touch base and get all facts on this situation ASAP. Turning into unfortunate and unnecessary PR issue that we're trying to work with Treasury and DEQ to be on top of, stem, find resolution, etc.

Please call our office today to connect with Dave (as our lead on this) or myself or Jarrod if he's not available for some reason.

Thanks much,
SW

Sent from my iPad

Message

From: Minicuci, Angela (DCH) [/O=MIGOV/OU=EXTERNAL (FYDIBOHF25SPDLT)/CN=RECIPIENTS/CN=C34A5DA249DD4CD59707C380CD5B3CE4]
Sent: 1/28/2015 4:50:58 PM
To: Murray, David (GOV) [/O=MIGOV/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=MurrayD1]
Subject: RE: Flint water

Sorry Dave, I was booked up until 4. Do you want us to call you tonight or chat tomorrow?

Angela

From: Murray, David (GOV)
Sent: Wednesday, January 28, 2015 2:20 PM
To: Minicuci, Angela (DCH)
Subject: RE: Flint water

Absolutely! I have a meeting at 4, but would love to talk to you guys when you are free!

From: Minicuci, Angela (DCH)
Sent: Wednesday, January 28, 2015 2:19 PM
To: Murray, David (GOV)
Subject: RE: Flint water

Sounds good, thanks Dave. Is this something that I should loop Jen into/ will we get media calls?

Angela

From: Murray, David (GOV)
Sent: Wednesday, January 28, 2015 12:30 PM
To: Minicuci, Angela (DCH)
Subject: Flint water

Hi Angela,

When you get a moment, I can fill you in about an event involving the boss regarding Flint water. He was part of a meeting this morning. Me, you and Brad might be whipping something up.

Not bad, I promise.

Dave Murray

Deputy Press Secretary | Executive Office of Governor Rick Snyder

MurrayD1@michigan.gov

517-335-6397, office

[redacted], mobile

Twitter:@michigandmurray

From: Clayton, Stacie (GOV)
Sent: Friday, January 30, 2015 6:24 PM
To: Murray, David (GOV)
Subject: RE: Backgrounder on Tuesday Flint water event

Ha! I'm still at the office…headed out very soon to watch last night's episode of Scandal! You are a pleasure to work with.

From: Murray, David (GOV)
Sent: Friday, January 30, 2015 6:20 PM
To: Clayton, Stacie (GOV)
Subject: RE: Backgrounder on Tuesday Flint water event

You, too, Stacie! Hopefully you are already home and resting!

Thank you for ALL your help! I can't imagine doing this without you.

From: Clayton, Stacie (GOV)
Sent: Friday, January 30, 2015 6:19 PM
To: Murray, David (GOV)
Cc: Hollins, Harvey (GOV)
Subject: RE: Backgrounder on Tuesday Flint water event

Great work Dave! This looks good from our end. Have a wonderful weekend!

Stacie

From: Murray, David (GOV)
Sent: Friday, January 30, 2015 6:05 PM
To: Muchmore, Dennis (GOV); Clement, Elizabeth (GOV); Stanton, Terry A. (Treasury); Saxton, Thomas (Treasury); Walsh, John (GOV); Brownfield, Michael (GOV); Allard, Claire (GOV); Wurfel, Brad (DEQ); Posthumus, Dick (GOV); Hollins, Harvey (GOV); Clayton, Stacie (GOV); Agen, Jarrod (GOV); Wurfel, Sara (GOV); Biehl, Laura (GOV)
Cc: Wisniewski, Wendy (GOV); Rospond, Laurie (GOV)
Subject: Backgrounder on Tuesday Flint water event

Team,

Here is background on the planned Tuesday event in Flint regarding the $2 million Distressed Cities grant and other issues connected to the water issue.

There are plans for two press releases on Tuesday. The first will detail the two Flint grants and will be released by the governor's communications office. The other release, which would detail the other grants, would follow from Treasury with a quote from the governor.

Mayor Walling has agreed to speak at the event, with Harvey Hollins and Dan Wyant representing the governor's office. Sen. Ananich has asked to speak, and it has been suggested that Rep. Neeley would speak and it might be better to add him to the program. Others, such as Deputy Director Workman and Emergency Manager Ambrose, would be present and available.

The attached document includes details about the planned event, as well as background on the grants from Treasury and on the entire water issue from DEQ as well as Mayor Walling's Facebook post about the governor and links to the stories in the media about the issue.

We have a room reserved and are working with the communications team in Flint to have microphones and other items needed for the event.

Please let me know if there is any information you think should also be included, or anything that should be changed. Once everyone has had the opportunity to review, we can forward to the governor.

Thank you, everyone, for your assistance. I know there are lots of moving pieces and many people involved.

Dave

Dave Murray
Deputy Press Secretary | Executive Office of Governor Rick Snyder
MurrayD1@michigan.gov
517-335-6397, office
[redacted], mobile
Twitter:@michigandmurray

From: Stanton, Terry A. (Treasury)
Sent: Tuesday, February 03, 2015 10:05 AM
To: Murray, David (GOV)
Subject: RE: Flint event on Tuesday

Jerry Ambrose is planning to be at the press event..

From: Murray, David (GOV)
Sent: Tuesday, February 03, 2015 9:04 AM
To: Stanton, Terry A. (Treasury)
Subject: RE: Flint event on Tuesday

Terry, just wanted to double-check. Have you connected with Jerry Ambrose to make sure he's aware of the event and is attending?

Thanks!

Dave

From: Stanton, Terry A. (Treasury)
Sent: Tuesday, February 03, 2015 8:45 AM
To: Murray, David (GOV)
Subject: Re: Flint event on Tuesday

Ok. Cool. Unfortunately I can't help w the Reps😜

TS

On Feb 3, 2015, at 8:29 AM, Murray, David (GOV) <MurrayD1@michigan.gov> wrote:

> Hi Terry,
>
> I think we'll be OK. Brad will be there, too. I'm worried about the state reps, but I think we'll be OK.
>
> ---
>
> **From:** Stanton, Terry A. (Treasury)
> **Sent:** Tuesday, February 03, 2015 8:25 AM
> **To:** Murray, David (GOV)
> **Subject:** Re: Flint event on Tuesday
>
> Dave...
>
> Given my schedule, I wasn't planning to be in flint today...unless you feel there is a need for me to be there.
>
> Please advise.
>
> TS

On Feb 2, 2015, at 1:34 PM, Murray, David (GOV) <MurrayD1@michigan.gov> wrote:

Good afternoon team,

Just wanted to touch base on Tuesday's event in Flint. Unless told otherwise, I'm continuing to prepare for the event.

I touched base with Harvey and Stacie, who recommended we proceed. Harvey is approaching some stakeholders about appearing at the event, and will forward those names to me later today.

I left a message with Dick Posthumus to see if he has any concerns about proceeding.

The Senate Democrats said Sen. Ananich will want to appear. Katie Carey from the House said she would forward information to Rep. Neeley and Phelps. I have not heard back from her yet.

I've attached the backgrounder and the draft releases from Governor's Communications and Treasury. I've sent a message to the mayor's office about a quote, but have not heard back yet.

Brad and I spoke about Director Wyant's role and potential comments. He will point out that there are things the state can do to help monitor the situation, but also will note that the city's water infrastructure is aging, which contributes to the problems.

We need some direction on an advisory. Should this be listed on a typical advisory from the governor's office, or come from Treasury? Do we even issue an advisory in favor of just contacting media directly in the morning?

Please give the draft releases a read for potential changes, or let me know of other concerns.

Thank you!

Dave

Dave Murray
Deputy Press Secretary | Executive Office of Governor Rick Snyder
MurrayD1@michigan.gov
517-335-6397, office
[redacted] mobile
Twitter:@michigandmurray

<2 FDCVT Grant Awards draft.docx>

<Briefing Flint grant announcement.docx>

<RELEASE Flint water grants.docx>

From: Stanton, Terry A. (Treasury)
Sent: Tuesday, February 03, 2015 10:13 AM
To: Murray, David (GOV)
Subject: RE: Flint event on Tuesday

Let me know what, if anything, you need from me today...

From: Murray, David (GOV)
Sent: Tuesday, February 03, 2015 10:12 AM
To: Stanton, Terry A. (Treasury)
Subject: Re: Flint event on Tuesday

Perfect!!! Thank you!

Sent from my iPhone

On Feb 3, 2015, at 10:11 AM, Stanton, Terry A. (Treasury) <StantonT@michigan.gov> wrote:

> Jerry Ambrose is planning to be at the press event..
>
> ---
>
> **From:** Murray, David (GOV)
> **Sent:** Tuesday, February 03, 2015 9:04 AM
> **To:** Stanton, Terry A. (Treasury)
> **Subject:** RE: Flint event on Tuesday
>
> Terry, just wanted to double-check. Have you connected with Jerry Ambrose to make sure he's aware of the event and is attending?
>
> Thanks!
>
> Dave
>
> ---
>
> **From:** Stanton, Terry A. (Treasury)
> **Sent:** Tuesday, February 03, 2015 8:45 AM
> **To:** Murray, David (GOV)
> **Subject:** Re: Flint event on Tuesday
>
> Ok. Cool. Unfortunately I can't help w the Reps😁
>
> TS
>
> On Feb 3, 2015, at 8:29 AM, Murray, David (GOV) <MurrayD1@michigan.gov> wrote:
>
> > Hi Terry,
> >
> > I think we'll be OK. Brad will be there, too. I'm worried about the state reps, but I think we'll be OK.

From: Stanton, Terry A. (Treasury)
Sent: Tuesday, February 03, 2015 8:25 AM
To: Murray, David (GOV)
Subject: Re: Flint event on Tuesday

Dave...

Given my schedule, I wasn't planning to be in flint today...unless you feel there is a need for me to be there.

Please advise.

TS

On Feb 2, 2015, at 1:34 PM, Murray, David (GOV) <MurrayD1@michigan.gov> wrote:

> Good afternoon team,
>
> Just wanted to touch base on Tuesday's event in Flint. Unless told otherwise, I'm continuing to prepare for the event.
>
> I touched base with Harvey and Stacie, who recommended we proceed. Harvey is approaching some stakeholders about appearing at the event, and will forward those names to me later today.
>
> I left a message with Dick Posthumus to see if he has any concerns about proceeding.
>
> The Senate Democrats said Sen. Ananich will want to appear. Katie Carey from the House said she would forward information to Rep. Neeley and Phelps. I have not heard back from her yet.
>
> I've attached the backgrounder and the draft releases from Governor's Communications and Treasury. I've sent a message to the mayor's office about a quote, but have not heard back yet.
>
> Brad and I spoke about Director Wyant's role and potential comments. He will point out that there are things the state can do to help monitor the situation, but also will note that the city's water infrastructure is aging, which contributes to the problems.
>
> We need some direction on an advisory. Should this be listed on a typical advisory from the governor's office, or come from Treasury? Do we even issue an advisory in favor of just contacting media directly in the morning?
>
> Please give the draft releases a read for potential changes, or let me know of other concerns.
>
> Thank you!
>
> Dave

Dave Murray
Deputy Press Secretary | Executive Office of Governor Rick Snyder
MurrayD1@michigan.gov
517-335-6397, office
[redacted]
Twitter:@michigandmurray

<2 FDCVT Grant Awards draft.docx>

<Briefing Flint grant announcement.docx>

<RELEASE Flint water grants.docx>

From: Smith, Jennifer (DCH)
Sent: Tuesday, February 03, 2015 11:10 AM
To: Murray, David (GOV); Minicuci, Angela (DCH); Wheaton, Bob (DHS)
Subject: RE: Flint Head Start told to not use city of Flint water?

Hi Dave – is there an event still planned for this week?

From: Murray, David (GOV)
Sent: Tuesday, February 03, 2015 11:08 AM
To: Minicuci, Angela (DCH); Wheaton, Bob (DHS); Smith, Jennifer (DCH)
Subject: RE: Flint Head Start told to not use city of Flint water?

This is news to me. Let me check with Ron for some details.

From: Minicuci, Angela (DCH)
Sent: Tuesday, February 03, 2015 10:48 AM
To: Wheaton, Bob (DHS); Smith, Jennifer (DCH); Murray, David (GOV)
Subject: RE: Flint Head Start told to not use city of Flint water?
Importance: High

Hi Bob,

No, we did not do this. I'm looping in Dave Murray. Dave, any insight?

Angela

From: Wheaton, Bob (DHS)
Sent: Tuesday, February 03, 2015 10:28 AM
To: Smith, Jennifer (DCH); Minicuci, Angela (DCH)
Subject: Flint Head Start told to not use city of Flint water?

Hi Jen, Angela,

Ron Fonger from The Flint Journal left me a message stating that DHS told the Genesee Area Intermediate School District told the Head Start program not to use city of Flint
water.

Is that something MDCH did? I'm pretty sure it's not something we'd be doing, but I'm checking with our child care licensing folks to make sure. If this is an MDCH matter, Ron's number is [redacted].

Thanks,

Bob Wheaton
Manager of Communications/Public Information Officer
Michigan Department of Human Services
235 S. Grand Ave. Suite 1510
P.O. Box 30037

Lansing, MI 48909
Phone: 517-373-4287
Cell: 5[redacted]
WheatonB@michigan.gov
www.michigan.gov/dhs

Message

From: Jason Lorenz [jlorenz@cityofflint.com]
Sent: 2/4/2015 11:13:46 AM
To: Murray, David (GOV) [/O=MIGOV/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=MurrayD1]
CC: Dayne Walling [dwalling@cityofflint.com]
Subject: Re: Thank you very much

Dave,

It was our pleasure to host an event that presented some much needed good news. Thank you for all of your efforts.

Very Best,

Jason

-Jason Lorenz
Public Information Officer
City of Flint
(810) 237-2039
jlorenz@cityofflint.com

On Wed, Feb 4, 2015 at 11:02 AM, Murray, David (GOV) <MurrayD1@michigan.gov> wrote:

Mayor Walling and Jason,

Thank you both vey much for all your help with yesterday's grant program press conference. I know it's a lot of work to hastily rearrange schedules and round up PA systems. Deeply appreciated!

Dave Murray

Sent from my iPad

On Feb 3, 2015, at 9:52 AM, Jason Lorenz <jlorenz@cityofflint.com<mailto:jlorenz@cityofflint.com>> wrote:

Good Morning,

If it's not too late, here is a quote from the Mayor:

"This announcement comes at the perfect time for Flint as we continue with repairs and upgrades to our water service infrastructure that are in accordance with our new Capital Improvement Plan. This significant funding opportunity from the State will allow us to move forward with two projects that will mean long term cost savings for the City of Flint."

-Flint Mayor Dayne Walling

Thanks,

Jason

-Jason Lorenz
Public Information Officer
City of Flint
(810) 237-2039
jlorenz@cityofflint.com<mailto:jlorenz@cityofflint.com>

On Mon, Feb 2, 2015 at 3:46 PM, Murray, David (GOV) <MurrayD1@michigan.gov<mailto:MurrayD1@michigan.gov>> wrote:
Hi Jason,

We're good on the podium, and we'll take care of the advisory. We should be good! Thank you for your help on this. I know we jumped in out of the blue on you.

Dave

Sent from my iPhone

On Feb 2, 2015, at 3:30 PM, Jason Lorenz <jlorenz@cityofflint.com<mailto:jlorenz@cityofflint.com><mailto:jlorenz@cityofflint.com<mailto:jlorenz@cityofflint.com>>> wrote:

Hi Dave,

We will have the PA system ready to go tomorrow and I'm trying to get a quote for you. Was there anything else you needed from me besides those two items? Do you need a podium or anything like that? Are you handling the media advisory and press release? Just let me know.

Very Best,

Jason

-Jason Lorenz
Public Information Officer
City of Flint
(810) 237-2039
jlorenz@cityofflint.com<mailto:jlorenz@cityofflint.com><mailto:jlorenz@cityofflint.com<mailto:jlorenz@cityofflint.com>>

On Mon, Feb 2, 2015 at 1:17 PM, Murray, David (GOV)

<MurrayD1@michigan.gov<mailto:MurrayD1@michigan.gov><mailto:MurrayD1@michigan.gov<mailto:MurrayD1@michigan.gov>>> wrote:
Hi Jason,

Just wanted to touch base. We're still on for tomorrow, and thank you for working to get the sound system from the police department.

Do you think the mayor wants to contribute a quote to our release?

I'm working from Grand Rapids today, and will be on my cell phone if you need me. [redacted]

Thanks!

Dave Murray

From: Jason Lorenz
[mailto:jlorenz@cityofflint.com<mailto:jlorenz@cityofflint.com><mailto:jlorenz@cityofflint.com<mailto:jlorenz@cityofflint.com>>]
Sent: Friday, January 30, 2015 5:41 PM
To: Murray, David (GOV)
Subject: Re: Thank you for your help!

You're very welcome, David. I spoke with the Mayor and he would be glad to speak at Tuesday's event. Please keep me informed as the details become clear; as I said before, I'm here to help in any way I can.

Have a Good Weekend,

Jason

-Jason Lorenz
Public Information Officer
City of Flint
(810) 237-2039
jlorenz@cityofflint.com<mailto:jlorenz@cityofflint.com><mailto:jlorenz@cityofflint.com<mailto:jlorenz@cityofflint.com>>

On Fri, Jan 30, 2015 at 4:53 PM, Murray, David (GOV)
<MurrayD1@michigan.gov<mailto:MurrayD1@michigan.gov><mailto:MurrayD1@michigan.gov<mailto:MurrayD1@michigan.gov>>> wrote:
Jason, thank you for your assistance with the Tuesday event.

Dave

Dave Murray

Deputy Press Secretary | Executive Office of Governor Rick Snyder
MurrayD1@michigan.gov<mailto:MurrayD1@michigan.gov><mailto:MurrayD1@michigan.gov<mailto:MurrayD1@michigan.gov>>
517-335-6397, office
[redacted], mobile
Twitter:@michigandmurray

From: Kelly Rossman-McKinney <krossman@truscottrossman.com>
Sent: Thursday, February 12, 2015 11:22 AM
To: Murray, David (GOV)
Subject: Re: Flint Water

Totally understand ... But I was actually more interested n getting the names of the community members who participated in the event. City says those were your invitees so if you can share, that would be great!

Veolia kicked off their work Tuesday and all is going well. Thanks for everything, Dave!

Sent from my iPhone

On Feb 12, 2015, at 10:40 AM, Murray, David (GOV) <MurrayD1@michigan.gov> wrote:

> Hi Kelly,
>
> Sorry for the delay. I was up in the U.P. taking my daughter on a campus visit to Michigan Tech, and jumped right into the budget activities yesterday.
>
> Talking with Jarrod, we're concerned about the appropriateness of state staff participating in another round of community meetings. DEQ representatives already participated in a community meeting, and the DEQ director and other high-ranking administration representatives took part in our media event when we announced the grant award, covering much of the same ground.
>
> We've also hosted a large group of ministers, again with DEQ, Treasury and Urban Initiatives representatives, to discuss the issues again.
>
> Our concern is we've already covered this topic exhaustively with representatives from the highest levels, and that it would be redundant to assemble them again, especially so soon after the initial sessions.
>
> We're grateful that Mayor Walling publicly expressed his appreciation for the support from the governor and state agencies, especially in light of his critical Facebook post and guest column. We think we've made good progress and continue to work with city leaders to help them address their long-term water issues.
>
> Dave

From: Kelly Rossman-McKinney [mailto:krossman@truscottrossman.com]
Sent: Monday, February 09, 2015 2:33 PM
To: Hollins, Harvey (GOV); Murray, David (GOV)
Cc: Clayton, Stacie (GOV)
Subject: RE: Flint Water

Thanks. We're going to do community meetings later in the week rather than pile on to the media roundtable. Dave, please let me know who you recommend we include. Thanks.

From: Hollins, Harvey (GOV) [mailto:hollinsh@michigan.gov]
Sent: Monday, February 09, 2015 2:18 PM
To: Kelly Rossman-McKinney; Murray, David (GOV)
Cc: Clayton, Stacie (GOV)
Subject: RE: Flint Water

Kelly,
I am deferring this to our communications team. Let me know if you connect with them.

Best,
Harvey

From: Kelly Rossman-McKinney [mailto:krossman@truscottrossman.com]
Sent: Friday, February 06, 2015 3:22 PM
To: Murray, David (GOV); Hollins, Harvey (GOV)
Cc: Clayton, Stacie (GOV)
Subject: Flint Water

Dave & Harvey: We are working with Veolia North America, the water consulting team Flint has hired to "assess the situation." We're planning to hold a media roundtable with city officials on Tuesday to introduce the Veolia team to local reporters. Gerry Ambrose suggested we invite some of the folks you invited to attend the newser earlier this week. Is that a list you can share with me or would it be better for the invite to come from you or the EM directly? I don't have a specific time yet but can provide that information for you when it is available. What do you think?

Kelly

PS I forgot to say thanks!!!!

Kelly Rossman-McKinney
CEO
Truscott Rossman • truscottrossman.com
Boji Tower • 124 W. Allegan St., Ste. 800 • Lansing, MI 48933
200 Renaissance Center, Ste. 3160 • Detroit, MI 48243
125 Ottawa Ave. N.W., Ste 235 • Grand Rapids, MI 49503

Cell: (517) 749-0529
Office: [redacted]
Fax: (517) 487-5080

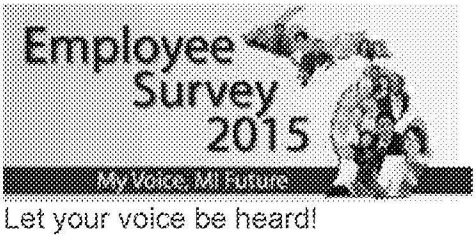
From: Wheaton, Bob (DHS)
Sent: Friday, February 20, 2015 5:18 PM
To: Wurfel, Brad (DEQ)
Cc: Wurfel, Sara (GOV); Murray, David (GOV)
Subject: FW: Flint Water

Brad,

This isn't directly related to water quality in Flint, but FYI I'm providing you data I sent Angie Hendershot at Channel 12 Flint in response to her request for information on State Emergency Relief payments for Flint water customers who had their water shut off or were facing shutoff. Also CC'ing Sara and Dave. Dave and I discussed this a couple of weeks ago.

Have a great weekend.

Bob Wheaton
Manager of Communications/Public Information Officer
Michigan Department of Human Services
235 S. Grand Ave. Suite 1510
P.O. Box 30037
Lansing, MI 48909
Phone: 517-373-4287
Cell: [redacted]
WheatonB@michigan.gov
www.michigan.gov



Let your voice be heard!
Take the employee survey March 9-March 30

From: Wheaton, Bob (DHS)
Sent: Friday, February 20, 2015 4:51 PM
To: 'Hendershot, Angie'
Subject: RE: Water

Here is the data. Please let me know if you need any clarification:

DHS has authorized $106,189 in State Emergency Relief for water and sewer services in the city of Flint from Oct. 1, 2014-Feb. 13, 2015. This amount includes bill assistance payments and payments for deposits and/or reconnect fees for 566 households.

From: Hendershot, Angie [mailto:angie.hendershot@abc12.com]
Sent: Friday, February 20, 2015 4:48 PM
To: Wheaton, Bob (DHS)
Subject: RE: Water

Ok – thank you

From: Wheaton, Bob (DHS) [mailto:WheatonB@michigan.gov]
Sent: Friday, February 20, 2015 4:33 PM
To: Hendershot, Angie
Subject: RE: Water

Angie,

I'll have this information to you by 5 p.m. today or shortly thereafter.

Bob

From: Wheaton, Bob (DHS)
Sent: Wednesday, February 18, 2015 5:14 PM
To: 'Hendershot, Angie'
Subject: RE: Water

That's possible, but I can't say for sure. I should have a better idea tomorrow. Thanks for your patience.

From: Hendershot, Angie [mailto:angie.hendershot@abc12.com]
Sent: Wednesday, February 18, 2015 4:26 PM
To: Wheaton, Bob (DHS)
Subject: RE: Water

That would be wonderful!!!!! Thank you so much. A few days is fine. Can I have it by Friday COB?

From: Wheaton, Bob (DHS) [mailto:WheatonB@michigan.gov]
Sent: Wednesday, February 18, 2015 10:30 AM
To: Hendershot, Angie
Subject: RE: Water

Angie,

I did some more checking, and our Data Unit should be able to run a report that would break this down either by ZIP code or by city. This could take a few days. What is your current deadline?

Thanks,

Bob

From: Wheaton, Bob (DHS)
Sent: Wednesday, February 18, 2015 9:03 AM
To: 'Hendershot, Angie'
Subject: RE: Water

Hi Angie,

Our county director said it can't be broken down by ZIP code. I'm checking with someone in our Central Office to see if she knows a way to do that. I will let you know.

Thanks,

Bob

From: Hendershot, Angie [mailto:angie.hendershot@abc12.com]
Sent: Tuesday, February 17, 2015 9:53 PM
To: Wheaton, Bob (DHS)
Subject: RE: Water

Hi Bob – just checking in to see if you were able to split this by zip codes. Thanks for your help - Angie

---

From: Wheaton, Bob (DHS) [mailto:WheatonB@michigan.gov]
Sent: Friday, February 13, 2015 3:13 PM
To: Hendershot, Angie
Subject: RE: Water

Hi Angie,

Here is data for Genesee County on DHS assistance for water/sewer and for reconnect/disconnect fees. I've been told that we don't track by city, but I'm double-checking. What do you mean when you say that "DHS was able to get Flint to a different rate …"? Are you saying that DHS was increasing the maximum dollar amount of State Emergency Relief assistance for water customers in Flint?

For the period of October – December 2014 the following payments were made in Genesee County for water/sewer:

Unduplicated Recipients	Total expenditures
1,110	$56,035.26

In addition, the following reconnect/disconnect fees were paid:

Unduplicated Recipients	Total expenditures
512	$26,253.68

Thanks,

Bob Wheaton
Manager of Communications/Public Information Officer
Michigan Department of Human Services
235 S. Grand Ave. Suite 1510
P.O. Box 30037
Lansing, MI 48909
Phone: 517-373-4287
Cell: [redacted]
WheatonB@michigan.gov
www.michigan.gov/dhs

From: Hendershot, Angie [mailto:angie.hendershot@abc12.com]
Sent: Wednesday, February 11, 2015 6:02 PM

To: Wheaton, Bob (DHS)
Subject: RE: Water

Lol – thanks!
If you can break it down for flint and genesee county that is my first choice – the story is about flint. Or if you can show me how to break it down or point me in the direction of someone who can help with that (even off camera) I'd really appreciate it. I do know Flint was so much higher that DHS was able to get flint to give them a different rate – so it must have been broken down at one point? I could really use your help with this.

From: Wheaton, Bob (DHS) [mailto:WheatonB@michigan.gov]
Sent: Wednesday, February 11, 2015 5:56 PM
To: Hendershot, Angie
Subject: RE: Water

I've noticed you're very good at multi-tasking during breaks!

From: Hendershot, Angie [mailto:angie.hendershot@abc12.com]
Sent: Wednesday, February 11, 2015 5:54 PM
To: Wheaton, Bob (DHS)
Subject: RE: Water

Sorry for sporadic sentences – still anchoring the news but wanted to catch you while you are at your desk!

From: Wheaton, Bob (DHS) [mailto:WheatonB@michigan.gov]
Sent: Wednesday, February 11, 2015 5:49 PM
To: Hendershot, Angie
Subject: RE: Water

Hi Angie,

This issue is not something we're going to want our Genesee County DHS officials to comment on. Communication with media about the Flint water situation has been handled by the communications staff/leadership at the relevant state agencies. And it wouldn't be appropriate for DHS to get involved in any discussion regarding any water rates in Flint or in any other community.

I can tell you that DHS Children's Protective Services will not remove a child from a home solely because of the lack of water in that home. We will work with families to address the issue – by providing State Emergency Relief funding from DHS, by suggesting that children use water at relatives' homes, by referring families to call 211 or turn to local nonprofits for assistance. DHS also has provided hygiene kits to children in schools and has caseworkers in schools in Flint and around Michigan to assist children and families with these types of issues.

Unfortunately, there are low-income families in communities around the state who at times struggle to pay their water bills. Families that meet income eligibility requirements can receive State Emergency Relief if they have had their water shut off or have received shut-off notices. State Emergency Relief of up to $200 is available for reconnecting to water services and up to $175 to pay past due bills needed to reconnect.

Thanks,

Bob Wheaton
Manager of Communications/Public Information Officer
Michigan Department of Human Services
235 S. Grand Ave. Suite 1510

P.O. Box 30037
Lansing, MI 48909
Phone: 517-373-4287
Cell: [redacted]
WheatonB@michigan.gov
www.michigan.gov/dhs

From: Hendershot, Angie [mailto:angie.hendershot@abc12.com]
Sent: Wednesday, February 11, 2015 11:09 AM
To: Wheaton, Bob (DHS)
Subject: Re: Water

Hi Bob - I can move the shoot date for the interview to wed one week from today - afternoon if possible. Just wasn't sure if fri was too quick of turn around w the budget. Thanks - Angie

Sent from my iPhone

On Feb 10, 2015, at 11:18 PM, "Wheaton, Bob (DHS)" <WheatonB@michigan.gov> wrote:

> Hi Angie,
>
> Sorry I didn't get back to you sooner. I did get this email. I'm tied up with a lot of work related to the governor's budget announcement on Wednesday.
>
> I hope to touch bases with you Wednesday afternoon.
>
> Thanks,
>
> Bob Wheaton
> Manager of Communications/Public Information Officer
> Michigan Department of Human Services
> 235 S. Grand Ave. Suite 1510
> P.O. Box 30037
> Lansing, MI 48909
> Phone: 517-373-4287
> Cell: [redacted]
> WheatonB@michigan.gov
> www.michigan.gov/dhs

> **From:** Hendershot, Angie [mailto:angie.hendershot@abc12.com]
> **Sent:** Monday, February 09, 2015 10:42 PM
> **To:** Wheaton, Bob (DHS)
> **Subject:** RE: Water
>
> Hi Bob,

I'm working on a story about people in Flint who are getting reported to CPS because they don't have water. Their children are coming into school -- and they are not clean, stink or struggle because they do not have water at home. I have heard this is a big problem because of the service fees, shut off fees and cost of Flint water. Those on fixed incomes are struggling -- even with help from DHS. I want to talk to someone in Genesee County about how common this is -- what they are seeing (as far as families living together, going without water, illegally hooking up water, etc) Also -- about the resources DHS is having to use to pay fees to hook up water once it is cut off.

Thank you,
Angie Hendershot
[redacted]

From: Wheaton, Bob (DHS) [mailto:WheatonB@michigan.gov]
Sent: Monday, February 09, 2015 5:30 PM
To: Hendershot, Angie
Subject: RE: Water

If you can send me the questions, I'll discuss with the people at Genesee County DHS and let you know.

From: Hendershot, Angie [mailto:angie.hendershot@abc12.com]
Sent: Monday, February 09, 2015 5:30 PM
To: Wheaton, Bob (DHS)
Subject: RE: Water

I thought your name was familiar! I'm sorry my voicemail was full -- I anchor the 5pm news so I can't answer my phone! I can send you the questions - but is there anyway I can actually speak with someone who works with these people in the Flint area? Thank you - Angie

---

From: Wheaton, Bob (DHS) [mailto:WheatonB@michigan.gov]
Sent: Monday, February 09, 2015 5:25 PM
To: Hendershot, Angie
Subject: RE: Water

By the way, I hope all is well in Genesee County. I worked at The Flint Journal as a reporter from 2001-2007.

From: Wheaton, Bob (DHS)
Sent: Monday, February 09, 2015 5:23 PM
To: 'Hendershot, Angie'
Subject: RE: Water

Angie,

All communication on this issue is coming from our Office of Communications.

I can work with the Genesee County office to get you some information.

Can you tell me specifically what you need and what is your deadline?

Thanks,

Bob

From: Hendershot, Angie [mailto:angie.hendershot@abc12.com]
Sent: Monday, February 09, 2015 5:21 PM
To: Wheaton, Bob (DHS)
Subject: RE: Water

Hi Bob, thank you so much for returning my call. This helps. I'd really like to talk to someone at the Genesee County office about just how many families are going through this. Thank you - Angie

---

From: Wheaton, Bob (DHS) [mailto:WheatonB@michigan.gov]
Sent: Monday, February 09, 2015 5:06 PM
To: Hendershot, Angie
Subject: Water

Hi Angie,

I just tried to return your call, and got a message that your voice mail box is full.

The Michigan Department of Human Services offers State Emergency Relief to eligible households that have had their water disconnected or that have received a disconnection notice. We can assist with up to $200 for reconnection, and $175 to pay past-due bills that are needed for someone to have water services restored or prevent disconnection. We always encourage people to try to work with their provider if they start falling behind on paying their bill so they don't reach the point of a disconnection.

I believe you also had some questions about the cost of water in Flint and the cost of reconnection. We really wouldn't want to speak to that. I would defer to the people at the city of Flint to provide that type of information.

Thanks,

Bob Wheaton
Manager of Communications/Public Information Officer
Michigan Department of Human Services
235 S. Grand Ave. Suite 1510
P.O. Box 30037
Lansing, MI 48909
Phone: 517-373-4287
Cell: [redacted]
WheatonB@michigan.gov
www.michigan.gov/dhs

From: Saxton, Thomas (Treasury)
Sent: Tuesday, March 03, 2015 1:05 PM
To: Wisniewski, Wendy (GOV); Hollins, Harvey (GOV); Baird, Richard (GOV); Clement, Elizabeth (GOV); Murray, David (GOV); Agen, Jarrod (GOV); Workman, Wayne (TREASURY)
Cc: Clayton, Stacie (GOV); VanSickle, Michele (GOV); Pleyte, Beth (Treasury); Dempkowski, Angela (Treasury)
Subject: RE: Flint Phone Call

Wayne & I would be able from around 3:15 to 4:00. If that works I assume someone will send around a call-in.

From: Wisniewski, Wendy (GOV)
Sent: Tuesday, March 03, 2015 12:56 PM
To: Hollins, Harvey (GOV); Baird, Richard (GOV); Saxton, Thomas (Treasury); Clement, Elizabeth (GOV); Murray, David (GOV); Agen, Jarrod (GOV); Workman, Wayne (TREASURY)
Cc: Clayton, Stacie (GOV); VanSickle, Michele (GOV); Pleyte, Beth (Treasury); Dempkowski, Angela (Treasury)
Subject: RE: Flint Phone Call

Beth is available 3:00 – 4:30

From: Hollins, Harvey (GOV)
Sent: Tuesday, March 03, 2015 12:56 PM
To: Muchmore, Dennis (GOV); Baird, Richard (GOV); Saxton, Thomas (Treasury); Clement, Elizabeth (GOV); Murray, David (GOV); Agen, Jarrod (GOV); Workman, Wayne (TREASURY)
Cc: Clayton, Stacie (GOV); Wisniewski, Wendy (GOV); VanSickle, Michele (GOV); Pleyte, Beth (Treasury); Dempkowski, Angela (Treasury)
Subject: Flint Phone Call
Importance: High

I'd like to convene a phone call today to discuss a Flint water solution. Please let Stacie know your availability for a call today anytime between 2pm and 5pm and she will send out the appointment and conference line information. I'll loop in Gerry Ambrose once we reach consensus.

Best,
Harvey

From: Clayton, Stacie (GOV)
Sent: Tuesday, March 03, 2015 1:13 PM
To: Murray, David (GOV)
Subject: RE: Flint Phone Call

Thank you!

Stacie

From: Murray, David (GOV)
Sent: Tuesday, March 03, 2015 1:10 PM
To: Hollins, Harvey (GOV)
Cc: Clayton, Stacie (GOV)
Subject: RE: Flint Phone Call

Jarrod and I are both fine with 3:15.

From: Hollins, Harvey (GOV)
Sent: Tuesday, March 03, 2015 12:56 PM
To: Muchmore, Dennis (GOV); Baird, Richard (GOV); Saxton, Thomas (Treasury); Clement, Elizabeth (GOV); Murray, David (GOV); Agen, Jarrod (GOV); Workman, Wayne (TREASURY)
Cc: Clayton, Stacie (GOV); Wisniewski, Wendy (GOV); VanSickle, Michele (GOV); Pleyte, Beth (Treasury); Dempkowski, Angela (Treasury)
Subject: Flint Phone Call
Importance: High

I'd like to convene a phone call today to discuss a Flint water solution. Please let Stacie know your availability for a call today anytime between 2pm and 5pm and she will send out the appointment and conference line information. I'll loop in Gerry Ambrose once we reach consensus.

Best,
Harvey

From: Agen, Jarrod (GOV)
Sent: Tuesday, March 03, 2015 5:30 PM
To: Wurfel, Sara (GOV); Rexford, Tori (GOV); Murray, David (GOV); Biehl, Laura (GOV)
Subject: Comms Update tomorrow
Attachments: Gov Comms Update 3-4-15.docx

Our comms update with Governor is first thing in the morning tomorrow.
See current agenda and let me know if I'm missing anything.
Will add any breaking news tomorrow morning.

Communications Update Meeting
March 4, 2015

Redacted

- Flint Water
  - Extreme Comments
  - Short Term Plan: Filters?
  - Long Term Messaging

Redacted

Message

From: Biehl, Laura (GOV) [/O=MIGOV/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=BIEHL LAURA9E1]
Sent: 3/9/2015 4:01:06 PM
To: Bedan, Morgan (GOV) [/O=MIGOV/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=Bedan Morgan683]; Emmitt, Beth (GOV) [/O=MIGOV/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=Emmittb]
CC: Agen, Jarrod (GOV) [/O=MIGOV/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=Agen Jarrod9ea]; Wurfel, Sara (GOV) [/O=MIGOV/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=Wurfels]; Murray, David (GOV) [/O=MIGOV/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=MurrayD1]; Brown, Jessica (GOV) [/O=MIGOV/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=Brown Jessica741]
Subject: Tuesday AM media briefings

Morgan- here are tomorrow's media briefings. Jarrod reached out to Beth re: moving the entire timing up 5 minutes. Let me know if that's an issue (It was because WWJ couldn't go live at 7:35 because it put them too close to a break and would shorten the interview too much).

RDS –LIVE Radio interview with Tom Jordan and Roberta Jasina of WWJ Radio

Date: Tuesday, March 10, 2015

TIME: 7:30-7:40 a.m.

RDS to call: [redacted]; RDS to call right at 7:30, live within 1 minute

Purpose: Opportunity to discuss the importance of supporting the roads proposal that will be before voters on May 5.

Possible Topics:
Roads
Gun boards bill
DPS/Education Reform
River of Opportunity
2015 Priorities
Budget
MEGA credits
NITC

News Coverage:

Large pothole on Mound Road in Macomb takes out several car tires (WWJ) → http://detroit.cbslocal.com/2015/03/09/large-pothole-on-mound-road-in-macomb-takes-out-several-car-tires/

Clarkston schools apprive $1.5M in technology updates (WWJ) → http://detroit.cbslocal.com/2015/03/09/clarkston-schools-approve-1-5m-in-technology-upgrades/

Michigan film incentive program under scrutiny once again (WWJ) → http://detroit.cbslocal.com/2015/03/08/michigan-film-incentive-program-under-scrutiny-once-again/

State of Michigan faces challenge of workers eligible for retirement (WWJ) → http://detroit.cbslocal.com/2015/03/09/state-of-michigan-faces-challenge-of-workers-eligible-for-retirement/

Last interview: 1/21/15 re: State of the State

Market: Southeast Michigan and online at http://detroit.cbslocal.com/

Contact: [redacted](Newsroom) Backup: [redacted](Rob Davidek Cell)

RDS –Taped Radio Interview Jason Cooper of WFNT Radio

Date: Tuesday, March 10, 2015

TIME: 7:45-7:55 a.m.

RDS to call: ([redacted]

Purpose: Opportunity to discuss the importance of supporting the roads proposal that will be before voters on May 5.

Possible Topics:
Roads
Gun boards bill signed
Appointments to Human Trafficking Commission- (release from last week: http://michigan.gov/snyder/0,4668,7-277-57577_57657-348984--,00.html)

Flint Water
River of Opportunity

2015 Priorities
Budget
MEGA credits

News Coverage:
Flint Police Department explains weapons inventory discrepancy (WFNT) → http://wfnt.com/flint-police-department-explains-weapons-inventory-discrepancy/

Genesee County gun board will be no more, clerk and state police will issue concealed pistol licenses (Flint Journal) → http://www.mlive.com/news/flint/index.ssf/2015/03/genesee_county_gun_board_will.html#incart_river

Flint water advisory committee's first meeting erupts in shouting match (Flint Journal) → http://www.mlive.com/news/flint/index.ssf/2015/03/flint_residents_say_committee.html

Consultant's final report on Flint water due this week (Michigan Radio) → http://michiganradio.org/post/consultants-final-report-flint-water-due-week

Protests over water as Flint breaks tie to Detroit (Detroit News) → http://www.detroitnews.com/story/news/local/michigan/2015/03/04/flint-water-protests/24395233/

Michigan's Proposal 1 would mean $12 million more for Saginaw County roads (MLive) → http://www.mlive.com/news/saginaw/index.ssf/2015/03/proposal_1_will_mean_115_milli.html

MSP bringing helicopter to Saginaw County airport to provide eye in the sky (MLive) → http://www.mlive.com/news/saginaw/index.ssf/2015/03/michigan_state_police_helicopt.html

Last interview: 12/8/14 for year-end interview and re: roads on day of Flint JustFixTheRoads roundtable

Market: Flint and Saginaw Metro and online at http://wfnt.com/

Note: Jason Cooper WFNT's News Director and host of Conversations with Jason Cooper. Interview will air during Jason's show Tuesday from 11-noon.

Contact: [redacted]; Backup - [redacted]

Laura Biehl

Communications Manager

Executive Office of Michigan Gov. Rick Snyder

George W. Romney Building

111 S. Capitol Ave.

Lansing, MI 48933

Office: (517) 335-6397

Cell: [redacted] *new number

BiehlL@Michigan.gov

From: Wurfel, Sara (GOV)
Sent: Monday, March 16, 2015 1:38 PM
To: Biehl, Laura (GOV); Agen, Jarrod (GOV)
Cc: Murray, David (GOV); Rexford, Tori (GOV)
Subject: RE: comms update

If we could add [redacted] in as topics to quickly cover, that'd be great. Beth C is particularly concerned about the latter. Flint water continues to be a relatively big deal with Harvey working on several things that could be big deals. Might be good to bring up with him too.

Also, for the quick overview listed first in the top section of roads, we're missing WWJ/CBS radio for Friday.

We'll be working with Beth E to find phone time for the ones he agreed to last week (Ann Arbor Observer, Rochelle Riley, Tom Walsh) – though if you feel we're already good and covered with him, great.

From: Biehl, Laura (GOV)
Sent: Monday, March 16, 2015 1:29 PM
To: Agen, Jarrod (GOV)
Cc: Wurfel, Sara (GOV); Murray, David (GOV); Rexford, Tori (GOV)
Subject: Re: comms update

Looks good to me!

Laura Biehl
Communications Manager
Gov. Rick Snyder and Lt. Gov. Brian Calley
biehll@michigan.gov
office: 517-335-6397

On Mar 16, 2015, at 1:27 PM, Agen, Jarrod (GOV) <AgenJ@michigan.gov> wrote:

> Please add anything missing.
> Laura – are my interviews correct? Change as needed.
>
> <Gov Comms Update 3-16-15.docx>

Message

From: Stanton, Terry A. (Treasury) [/O=MIGOV/OU=EXTERNAL (FYDIBOHF25SPDLT)/CN=RECIPIENTS/CN=D0FF2DC83BC148E2B74491D411906EC8]
Sent: 4/8/2015 12:27:33 PM
To: Murray, David (GOV) [/O=MIGOV/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=MurrayD1]
Subject: FW: PRESS RELEASE: EM Authorizes DWRF Bond Restructuring
Attachments: DWRF Bond Restructuring.pdf

From: Jason Lorenz [mailto:jlorenz@cityofflint.com]
Sent: Thursday, March 19, 2015 12:16 PM
Subject: PRESS RELEASE: EM Authorizes DWRF Bond Restructuring

Flint Emergency Manager Authorizes Bond Restructuring to Afford Additional $2.24 Million toward Capital Improvements in Water

Flint, Michigan – March 19, 2015 – Flint Emergency Manager Jerry Ambrose today authorized a restructuring of four outstanding Drinking Water Revolving Fund (DWRF) bonds to allow postponing current principal payments in the total amount of $2.24 million. This action will allow the $2.24 million budgeted for debt service to be utilized for expenses associated with maintaining safety and improving quality of the Flint water supply. Approval of the State Treasurer is required before the restructuring can occur.

Flint has recently received a final report from Veolia, its water expert advisor, making a series of recommendations to maintain and improve the Flint water supply. These recommendations, and other items identified in the City's current capital improvements plan, will be considered as the City develops and implements its action plan to maintain and improve the Flint water supply. Discussion on the development of the action plan will begin today, March 19, 2015 at the Water Advisory Committee meeting, scheduled to begin at 2:00 pm at the Flint Public Library.

The State of Michigan was instrumental in allowing the restructuring, as approvals are required by both the State Treasurer and the Director of the Michigan Department of Environmental Quality. "At all levels, the State of Michigan has been most cooperative in assisting the City of Flint as it addresses the many issues confronting the Flint water system", said Ambrose. "Access to $2.24 million at this time will be very helpful in moving forward with our action plan."

The proposed restructuring will free up funds to enable the City to more quickly begin implementing recommended improvements to its water treatment and distribution system. Several recommendations for improvement are currently unbudgeted and the $2.24 million will help assure that the most important can be performed.

Recommendations to be considered include the addition of a Granulated Activated Carbon Filter, estimated at as much as $1.5 million; acceleration of the repair and replacement of values, estimated at an additional $120,000 annually; additional pipeline replacement, estimated at $1 million per mile; and acceleration of the project to automate plant operations, estimated at $450,000. $1.315 million will become available in the City's current fiscal year, and the remaining $925,000 will be available in the next fiscal year.

The bonds are currently financed at a rate of 2.5%, and postponement of the principal payment will incur some additional interest expense over the life of the issue. While the interest rate will not increase, the total interest cost will increase by approximately 2% ($228,000) over the 20 year life of the issues.

–END–

-Jason Lorenz

Public Information Officer

City of Flint

(810) 237-2039

jlorenz@cityofflint.com

Gerald Ambrose
Emergency Manager

Dayne Walling
Mayor

Jason Lorenz
Public Information Officer
(810) 237-2039
jlorenz@cityofflint.com

For Immediate Release

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–CONTINUE–

Gerald Ambrose
Emergency Manager

Dayne Walling
Mayor

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–END–

From: Ronald Fonger <RFONGER1@mlive.com>
Sent: Thursday, April 09, 2015 11:21 AM
To: Murray, David (GOV)
Cc: Kristin Longley; Bryn Mickle
Subject: RE: A story about the new filters?

Hey Dave:
Bryn is off but I did share your email with Kristin Longley and will likely follow up on the charcoal filter system once the purchase is complete and we have some details.
Sometimes it takes several weeks for us to see those EM resolutions after they have been signed but I will keep an eye out for sure.
If you Google Flint granulated active charcoal filter water, you'll see we've mentioned the potential for this type of system many times – including several weeks before anyone from the city talked it about it. The news release from the city says the purchase is expected to be authorized, which isn't a lot different than we've reported up to this point.
Thanks for your help as we try to cover all side of this issue.

Ron Fonger
MLive Media Group
Reporter

mobile [redacted]
email rfonger1@mlive.com
address 540 S. Saginaw St. #101, Flint MI 48502

From: Murray, David (GOV) [mailto:MurrayD1@michigan.gov]
Sent: Thursday, April 09, 2015 10:18 AM
To: Bryn Mickle; Ronald Fonger
Subject: A story about the new filters?

Hi Ron and Bryn,

As the MLive alum on the staff, I get to field all the questions about MLive coverage. We just had a meeting and there were some questions for you.

Has there been, or will there be, a standalone story about the $1.5 million investment in the new filter system?

The concern is that when an outside attention-seeker or local agitator puts up a Facebook post, no matter how outlandish the claim, it generates a story and the subsequent social media – and we're grateful for the opportunity to comment on those.

But yesterday the city made an announcement of a tangible effort to address the issues, a true example of the state working with local leaders through restructuring the existing debt. That didn't generate a separate post, but was in a second post – we're counting the video – about the pastors threatening to sue. It wasn't mentioned in the headline, and not until the fifth paragraph. We didn't see any social media traffic on it.

Usually I can explain to the people here that MLive often spreads stories out over several posts to keep content fresh and maximize the amount of clicks. But this one has me stumped, especially on an issue that has been so well covered.

Are you guys planning a story detailing the new filter system? Or, if we've missed one, can you send me the link so I can share it with the folks here to ease their concerns?

Thanks for the help!

Dave

From: Agen, Jarrod (GOV)
Sent: Tuesday, September 08, 2015 2:49 PM
To: Wurfel, Sara (GOV)
Cc: Murray, David (GOV)
Subject: Re: DRAFT agenda for comms update

[redacted]

We've talked about all these things already today, I will update you. No need to rehash them for Gov.

On Sep 8, 2015, at 2:45 PM, "Wurfel, Sara (GOV)" <Wurfels@michigan.gov> wrote:

> Just a couple of minor tweaks, one issue add – Flint water as continues to be ongoing issue, and couple of event adds just to prep/see if anything in particular he's needing or wanting.
>
> [redacted]
>
> **From:** Agen, Jarrod (GOV)
> **Sent:** Tuesday, September 08, 2015 2:29 PM
> **To:** Murray, David (GOV) <MurrayD1@michigan.gov>
> **Cc:** Wurfel, Sara (GOV) <Wurfels@michigan.gov>
> **Subject:** Re: DRAFT agenda for comms update
>
> ok with me
>
> On Sep 8, 2015, at 1:44 PM, "Murray, David (GOV)" <MurrayD1@michigan.gov> wrote:
>
> > Agenda for comms update – am I missing anything?
> >
> > **Dave Murray**
> > Deputy Press Secretary | Executive Office of Governor Rick Snyder
> > MurrayD1@michigan.gov
> > 517-335-6397, office
> > 5[redacted] mobile
> > Twitter:@michigandmurray
> >
> > <image001.jpg>
> >
> > <Agenda Communications Update.docx>
>
> <Agenda Communications Update.docx>

From: Dickinson, Jordan <Jordan.Dickinson@mail.house.gov>
Sent: Thursday, September 24, 2015 9:44 PM
To: Emmitt, Beth (GOV)
Cc: Rospond, Laurie (GOV); Mcbride, Bill (GOV); Murray, David (GOV)
Subject: Re: Request for Phone Call with Congressman Kildee

Thanks you very much for your prompt response Beth. I look forward to hearing from you in the morning.

Jordan Dickinson
Legislative Assistant
Congressman Dan Kildee (MI-05)
202-225-3611

----- Original Message -----
From: Emmitt, Beth (GOV) [mailto:emmittb@michigan.gov]
Sent: Thursday, September 24, 2015 09:26 PM
To: Dickinson, Jordan
Cc: Rospond, Laurie (GOV) <rospondl@michigan.gov>; Mcbride, Bill (GOV) <mcbrideb@michigan.gov>; Murray, David (GOV) <MurrayD1@michigan.gov>
Subject: Re: Request for Phone Call with Congressman Kildee

Hi Jordan,
The Governor is going to be traveling most of the day tomorrow, but we work to see if we can find a good time cell-wise and get back with you in the morning.
Thanks,
Beth

On Sep 24, 2015, at 7:05 PM, Dickinson, Jordan <Jordan.Dickinson@mail.house.gov<mailto:Jordan.Dickinson@mail.house.gov>> wrote:

Hi Beth and Laurie,

My boss would like to set up a phone call with Governor Snyder regarding the lead in the water in Flint. He would like to do it tomorrow if possible due to the immediacy of the problem. Please let me know if we can get something scheduled for tomorrow.

Thank you,

Jordan Dickinson
Legislative Assistant
Congressman Dan Kildee (MI-05)
227 Cannon House Office Building
Washington, D.C. 20515
Phone: (202) 225-3611
www.dankildee.house.gov<http://www.dankildee.house.gov/>

[http://demcom/sites/default/files/Facebook_logo_32.gif]<http://www.facebook.com/repdankildee><image002.gif><http://www.twitter.com/repdankildee> <image003.jpg><http://www.youtube.com/repdankildee>
<image004.png><http://www.flickr.com/photos/repdankildee>

Sign up for Congressman Dan Kildee's e-newsletter<http://dankildee.house.gov/newsletter-subscription/>

From: Stephen Carmody <sgcarmod@umich.edu>
Sent: Friday, September 25, 2015 11:18 AM
To: Murray, David (GOV)
Subject: A news media question

Dave,

Can we expect to see the governor play a more visible role in solving Flint's water problem?

Steve Carmody
Michigan Radio

From: Shannon Elizabeth Murphy <SMURPHY5@mlive.com>
Sent: Friday, September 25, 2015 2:55 PM
To: Murray, David (GOV)
Cc: Jennifer Eyer
Subject: Re: Can you remove this attacking comment?

Thanks, Dave. We'll take a look into it.
But, are you saying you don't want to drink the Flint water? :)

On 9/25/15, 2:52 PM, "Murray, David (GOV)" <MurrayD1@michigan.gov> wrote:

>State says data shows no link to Flint River, elevated lead in blood
>[MYMIII]<http://connect.mlive.com/user/MYMIII/index.html>
>MYMIII<http://connect.mlive.com/user/MYMIII/index.html>8 hours ago
>
>Under Pothole Rick's tutelage, Dave Murray has become an accomplished
>liar. Pothole Rick and company couldn't care less about Flint
>residents or any other resident of MI for that matter, unless they can
>provide some financial or political benefit. I say let Dave Murray and
>Pothole Rick drink the water from the Flint River if it is so safe.
>Pothole and Dave, show us how safe it is by drinking it and bathing in
>it as long as the residents of Flint have to. Drink the water Dave.
>Drink the water Pothole. Bathe in it.
>
>1LikeReply
>
>Sent from my iPad

Message

From: Ronald Fonger [RFONGER1@mlive.com]
Sent: 9/28/2015 2:59:30 PM
To: Murray, David (GOV) [/O=MIGOV/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=MurrayD1]
Subject: ananich letter

http://senatedems.com/ananich/wp-content/uploads/sites/3/2014/11/09.28.2015-letter-ananich-snyder-water-requests.pdf

Ron Fonger

MLive Media Group

Reporter

mobile [redacted]

email rfonger1@mlive.com

address 540 S. Saginaw St. #101, Flint MI 48502

From: Bowling, Joe'L (GOV)
Sent: Monday, September 28, 2015 3:19 PM
To: Murray, David (GOV)
Cc: Wurfel, Sara (GOV); Biehl, Laura (GOV); Heaton, Anna (GOV)
Subject: Amazon Interview Transcribed
Attachments: Amazon Interview Transcribed.docx

Here is the Amazon Interview transcribed.

Joe'L Bowling
Communications Intern
Executive Office of Gov. Rick Snyder
517-335-6397

Amazon Interview (transcribed)

-Any words on the announcement?

Gov Snyder: The Amazon announcement is very exciting. If you look at it here in Michigan and Detroit, particular, it's a place to find great talent, and to see them expanding here is wonderful. It teaches the rest of the world that here is one of the most successful companies in the world and it's the place to be.

-This water situation in Flint is one of our main focuses, but what are your plans to do with that?

Gov Snyder: Well, there are a lot of things currently in the process. In terms of talking to Flint, and working with Flint to help make sure we're getting all the facts and working hard on doing the best we can to deal with the water issues in Flint.

-Nothing more substantial at this point?

Gov Snyder: Oh yeah, there's actions going on, but I think I'd rather make sure we can give you a longer list of comprehensive data taken sometime during the week.

-Sometime during the week?

Gov Snyder: Yep. We're working interactively

-Asked a question about the development of Amazon, (It must be exciting)

Gov Snyder: It is! It's exciting. It's another step in Detroit's comeback. To say a company of Amazon's magnitude international effort is a success. Detroit is a place to find the talent to keep them going strong, that's very cool.

-The wheels are turning in Lansing aren't they?

Gov Snyder: Yes (laughs) literally. The wheels are turning and we're continuing to make progress in the quality of our transportation. Each week we're making some incremental improvements, and hoping to get to some point where it's far enough along the road to say let's get the chambers and the legislature involved in some long term solutions.

-And where do you see a solution to fixing the roads? Do you think that we would need tax payers?

Gov Snyder: Well, I've had it closed off a long time. If you go back two or three years, I talked about a combination of gas and registration fees. The other element is what we can do to tighten our own dollar. The general funds that help contribute to this service.

-What's taking them so long?

Gov Snyder: Oh, we want to do this in a diverse fashion. We need a way to find the right balance between helping the person who presents the most priorities.

-What about DPS, that's also in the hot room?

Gov Snyder: Yea, we're working on their pieces of legislation in the next 2 weeks on DPS. Not just DPS, but the Board of Education. We had a good dialogue with the Detroit Coalition, and we're coming up with a number of solutions for resolutions.

-Asked question about school improvements.

Gov Snyder: I think we are improving a lot. I want to mention to you very specifically, though, if you look at the number of things not included, not into good legislation, but they're actually actions made just through the school district or locally. Again, so there's a reason why it doesn't overlap totally.

-Does that mean that you guys could return to some control at one point?

Gov Snyder: One of the things I had in an earlier proposal was about the possible transition.

-Asked question about transition.

Gov Snyder: Again, I need legislature support to move forward with the transition.

-Alright, Thank you very much!

-Another interviewer asked a question about John Suttering and consumer benefits.

Gov Snyder: He has a tremendous background in energy, you mentioned the service of consumers. He had left that quite a few years ago, and he had actually been working for my office before working for consumer's office. So, I know him personally. He is an outstanding individual and I know he'll do a good job.

-Now, there is a perception that there is a conflict of interest here. Is there no one in Michigan who could've had less of a question about the partiality of this position.

Gov Snyder: Well, he had fought for this position years and years ago. So, there had been a huge gap in service. So, again, he'd lived his life doing many different things in terms of helping my office, in terms of helping legislature. There's a major separation of service. So, I don't see that as a conflict of interest.

-His departure from consumers, turned to 10 years in Lansing. For some people it looks like this position is rewarding (couldn't understand his terminology) referring to unqualified persons.

Gov Snyder: No, it's having a highly qualified person that I have confidence in taking this position that's important to Michigan customers, and he's done a lot of great things with the MPSC and our energy policies in this state. I expect us to work hard. We're looking at the issues of affordability, reliability, and better environmental sustainability.

-Asked question about the impact of consumers power.

Gov Snyder: No, again, he left consumers years ago and I don't make decisions based on people giving money to anyone.

-So, you think he has no affinity for his own employer, which he seemed to advocate them pretty conveniently?

Gov Snyder: Again, he worked there in the past, but he separated that. He's had different interests as far as looking out for the interests of the citizens of Michiagn

-Alright, thank you.

From: Bowling, Joe'L (GOV)
Sent: Monday, September 28, 2015 3:36 PM
To: Murray, David (GOV)
Cc: Wurfel, Sara (GOV); Biehl, Laura (GOV)
Subject: PHONE MESSAGE: Danielle Emerson - Gongwer News

Name: Danielle Emerson
Outlet: Gongwer News
Topic: Flint Water Crisis
Email: d.emerson@gongwer.com
Phone: 517-482-3500
Deadline: Today by 5:30pm

Joe'L Bowling
Communications Intern
Executive Office of Gov. Rick Snyder
517-335-6397

Message

From: Angela Wittrock [AWittrock@senate.michigan.gov]
Sent: 9/28/2015 3:47:03 PM
To: Murray, David (GOV) [/O=MIGOV/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=MurrayD1]
Subject: FW: FOR IMMEDIATE RELEASE: Senate Minority Leader Jim Ananich Urges Governor, State Action in Flint

From: Angela Wittrock
Sent: Monday, September 28, 2015 2:48 PM
To: Angela Wittrock
Subject: FOR IMMEDIATE RELEASE: Senate Minority Leader Jim Ananich Urges Governor, State Action in Flint

FOR IMMEDIATE RELEASE

Contact: Angela Wittrock

September 28, 2015

517.775.1430

Senate Minority Leader Jim Ananich Urges Governor, State Action in Flint

FLINT, Mich.—Senate Minority Leader Jim Ananich (D-Flint) issued the following statement:

"My constituents and I believe the state must act urgently to provide concrete solutions to the public health crisis in the City of Flint. In speaking with Governor Snyder and his key aides today, I stressed the need to work together on a number of initiatives that will ensure safe water for Flint residents.

"My formal request included immediate and long-term solutions, including strong consideration for switching back to the Detroit water source until the Karegnondi Pipeline Authority project is complete. Anything less than an aggressive, comprehensive approach is simply unacceptable."

A copy of Senator Ananich's letter to Governor Snyder can be viewed here.

###

Angela Wittrock

Press Secretary

Senate Minority Leader Jim Ananich

Boji Tower, Second Floor | Lansing, MI 48909-7536

P: 517.373.1339

C: [redacted]

Please sign up for our e-news at: Senatedems.com/Ananich
Facebook: jimananich | Twitter: @jimananich

Message

From: Hollins, Harvey (GOV) [/O=MIGOV/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=HOLLINSH]
Sent: 9/29/2015 11:17:42 AM
To: Wurfel, Sara (GOV) [/O=MIGOV/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=Wurfels]; Murray, David (GOV) [/O=MIGOV/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=MurrayD1]
Subject: Flint Channel 12

Are you aware of this? http://www.abc12.com/home/headlines/Flint-City-Administrator-supports-move-to-Detroit-water-says-state-needs-to-help-pay-329874281.html

From: Kennedy, Jordan (GOV)
Sent: Tuesday, September 29, 2015 3:20 PM
To: Wurfel, Sara (GOV); Murray, David (GOV)
Subject: PHONE MESSAGE: Nina Sika, WNEM TV

***NOTE: She wants to do an in-person interview TODAY

Name: Nina Sika
Outlet: WNEM TV
Cell: [redacted]
Email: wnem@wnem.com
Question: Flint water plan from Gov.
Deadline: 11PM News (in person interview TODAY)

Message

From: Ronald Fonger [RFONGER1@mlive.com]
Sent: 9/29/2015 3:20:56 PM
To: Murray, David (GOV) [/O=MIGOV/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=MurrayD1]
Subject: RE: Pastors

We can debate the headline all day. I think it' s fair and true to the story.

Thanks for following up.

Ron Fonger

MLive Media Group

Reporter

mobile [redacted]

email rfonger1@mlive.com

address 540 S. Saginaw St. #101, Flint MI 48502

From: Murray, David (GOV) [mailto:MurrayD1@michigan.gov]
Sent: Tuesday, September 29, 2015 2:55 PM
To: Ronald Fonger
Subject: Pastors

I just spoke to people here.

Perhaps the pastors misunderstood. We asked them not to reveal the name of the donor, and said that we weren't interested in taking credit.

I apologize for yelling before. I stand by the point about the word choice, but I shouldn't have raised my voice.

Dave Murray

Deputy Press Secretary | Executive Office of Governor Rick Snyder

MurrayD1@michigan.gov

517-335-6397, office

[redacted] mobile

Twitter:@michigandmurray

Message

From: Wurfel, Sara (GOV) [/O=MIGOV/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=WURFELS]

Sent: 10/1/2015 1:48:52 PM

To: Muchmore, Dennis (GOV) [/O=MIGOV/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=Muchmored]; Agen, Jarrod (GOV) [/O=MIGOV/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=Agen Jarrod9ea]; Hollins, Harvey (GOV) [/O=MIGOV/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=Hollinsh]; Lasher, Geralyn (DHHS) [/O=MIGOV/OU=EXTernal (FYDIBOHF25SPDLT)/cn=Recipients/cn=d7135a709f634c62b53c9dc1c48eb5ff]; Wurfel, Brad (DEQ) [/O=MIGOV/OU=EXTernal (FYDIBOHF25SPDLT)/cn=Recipients/cn=b6f17684155b465697bd2b350f2eb914]; Tommasulo, Karen (DEQ) [/O=MIGOV/OU=EXTernal (FYDIBOHF25SPDLT)/cn=Recipients/cn=6efada3b8bf04f89a494d31d2d514c55]; Eisner, Jennifer (DHHS) [/O=MIGOV/OU=EXTernal (FYDIBOHF25SPDLT)/cn=Recipients/cn=ef1b313969ef4776b14cfe8cff0d9fa2]; Minicuci, Angela (DHHS) [/O=MIGOV/OU=EXTernal (FYDIBOHF25SPDLT)/cn=Recipients/cn=c34a5da249dd4cd59707c380cd5b3ce4]

CC: Murray, David (GOV) [/O=MIGOV/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=MurrayD1]

Subject: Genesee Co Board of Commissioners press conference

Urging declaration Gov to declare state of emergency

Genesee county board sets press conference discussing Flint's water crisis
http://www.mlive.com/news/flint/index.ssf/2015/10/genesee_county_board_to_hold_p.html

Sent from my iPhone

From: Wurfel, Brad (DEQ)
Sent: Thursday, October 01, 2015 2:53 PM
To: Lasher, Geralyn (DHHS); Wurfel, Sara (GOV); Tommasulo, Karen (DEQ)
Cc: Murray, David (GOV)
Subject: Fwd: ***Re: Kettering Host City-State-EPA press conference***

We have a location. Karen, can you find an address for the news advisory?

Sent from my iPhone

Begin forwarded message:

> **From:** Jack Stock <jstock@kettering.edu>
> **Date:** October 1, 2015 at 2:42:18 PM EDT
> **To:** Paul Crane <[redacted]>, Thomas Creech <tcreech@kettering.edu>, Patrick Hayes <phayes@kettering.edu>
> **Cc:** "Wurfel, Brad (DEQ)" <WurfelB@michigan.gov>, Dayne Walling <dwalling@cityofflint.com>, Susan Davies <sdavies@kettering.edu>, "Thomas Ayers" <tayers@kettering.edu>
> **Subject: ***Re: Kettering Host City-State-EPA press conference*****
>
> Hi folks,
>
> Kettering is hosting the D.E.Q.-led press conference on campus tomorrow. October 2, at 1:30 p.m. Our contact there, Brad Wurfel, asked that they take up about an hour's time, and Dr. McMahan suggested using the Innovation Center as the venue.
>
> While rather last minute, Mr. Wurfel assures me it will be an important announcement that affects our community in a vital way.
>
> If there are no major barriers that you can foresee, please let's plan on opening the doors there at noon so that they can set up, and making the Bluff Street parking lot available for the audience, which will include plenty of media, I suspect.
>
> Paul, can you think of anything else to add? Tom, is that building accessible at that time a problem? I suggested they use the lobby and conference room area as their "space," and they do not require us to provide any podium or microphones.
>
> Sorry for the last minute. Questions?
>
> My cell is [redacted]
>
> Jack
>
> On Thu, Oct 1, 2015 at 1:39 PM, Wurfel, Brad (DEQ) <WurfelB@michigan.gov> wrote:
> Jack, are we good to use the innovation center for tomorrow? Has anyone been in touch on this? Can I give you a call this afternoon?

Sent from my iPhone

On Sep 30, 2015, at 9:09 AM, Jack Stock <jstock@kettering.edu> wrote:

> Hi, yes, Friday works for us. I'd like to suggest using our Innovation Center building, which is on Bluff street off Chevrolet Avenue.
>
> Please let me know if this would work?
>
> Jack
>
> On Wed, Sep 30, 2015 at 8:02 AM, Wurfel, Brad (DEQ) <WurfelB@michigan.gov> wrote:
> Would it change anything if the event was Friday afternoon?
>
> Sent from my iPhone
>
> On Sep 29, 2015, at 5:20 PM, Jack Stock <jstock@kettering.edu> wrote:
>
> > Brad,
> >
> > Sorry, I was mistaken. Ms. Davies is correct.
> >
> > Perhaps another time?
> >
> > Jack
> >
> > Sent from my iPhone
> >
> > On Sep 29, 2015, at 12:30 PM, Susan Davies <sdavies@kettering.edu> wrote:
> >
> > > Dayne,
> > >
> > > Jack Stock will be in touch with your office to help coordinate logistics.
> > >
> > > Sue
> > >
> > > On Tue, Sep 29, 2015 at 9:06 AM, Dayne Walling <dwalling@cityofflint.com> wrote:
> > > Dear Dr. McMahan and Kettering Team,
> > > We are in discussions with the Michigan Department of Environmental Quality and the US Environmental Protection Agency about a press conference on this Thursday to announce next steps in fixing Flint's water problems. Since it is a collaborative announcement we are looking for a community site and thought of Kettering as our first option.

Would you be willing to please work with us on providing an appropriate space and AV/tech support? The MDEQ Communications Director Brad Wurfel (cc) is the point of contact.

Please let us know given the very short timeline here and needless to say this is confidential at this point.

Thanks, Dayne

--

Dayne Walling
Mayor, City of Flint
City Hall, 1101 S. Saginaw St.
Flint, MI 48502
810-766-7346
mayor@cityofflint.com
www.cityofflint.com
follow me on twitter at
http://twitter.com/mayorwalling

--

Susan L. Davies, CFRE

Vice President of University Advancement and External Relations
Kettering University
810-762-9827
sdavies@kettering.edu

Kettering University

"Believe and act as if it were impossible to fail." ~ Charles F. Kettering

--

Jack Stock
Director of External Relations
University Advancement and External Relations

Email: jstock@kettering.edu ~ URL: http://kettering.edu
Phone: (810) 762-7873 ~ Fax: (810) 762-7435 ~ Cell: [redacted]
Call toll-free in the USA and Canada at 1-800-955-4464, extension 7873
1700 University Avenue ~ Flint, MI 48504

Kettering University

--
Jack Stock
Director of External Relations
University Advancement and External Relations

Email: jstock@kettering.edu ~ URL: http://kettering.edu
Phone: (810) 762-7873 ~ Fax: (810) 762-7435 ~ Cell: [redacted]
Call toll-free in the USA and Canada at 1-800-955-4464, extension 7873
1700 University Avenue ~ Flint, MI 48504

Kettering University

From: Wurfel, Brad (DEQ)
Sent: Friday, October 02, 2015 8:30 AM
To: Thelen, Mary Beth (DEQ); Murray, David (GOV); Wurfel, Sara (GOV); Muchmore, Dennis (GOV)
Subject: RE: FW: [DEQ] Michigan leaders to announce action plan for Flint drinking water

Yep, this should be discussed.
b

From: Thelen, Mary Beth (DEQ)
Sent: Friday, October 02, 2015 7:35 AM
To: Wurfel, Brad (DEQ); Tommasulo, Karen (DEQ)
Cc: Pallone, Maggie (DEQ)
Subject: FW: FW: [DEQ] Michigan leaders to announce action plan for Flint drinking water
Importance: High

Brad and Karen,
Director wants to discuss when you arrive.
Thanks.

From: Dayne Walling [mailto:dwalling@cityofflint.com]
Sent: Thursday, October 01, 2015 9:23 PM
To: Thelen, Mary Beth (DEQ); Wyant, Dan (DEQ)
Subject: Re: FW: [DEQ] Michigan leaders to announce action plan for Flint drinking water

Thank you. And here is a list of diverse leaders I recommend be invited to attend as space allows in addition to the federal and state legislators, Hollins's contacts and any state personnel or counterparts in Flint/Genesee

City Council President Josh Freeman, jfreeman@cityofflint.com [redacted]
City Council Vice-President Wantwaz Davis wdavis@cityofflint.com [redacted]
City Council Public Works Chairperson Jackie Poplar [redacted]
City Administrator Natasha Henderson nhenderson@cityofflint.com [redacted]
City of Flint Director of Public Works Howard Croft hcroft@cityofflint.com [redacted]
County Commission Chairman Jamie Curtis jcurtis@co.genesee.mi.us [redacted]
County Commission Vice-Chairman Bryant Nolden bnolden@co.genesee.mi.us [redacted]
County Drain Commissioner/KWA CEO Jeff Wright jwright@co.genesee.mi.us [redacted]
Flint Schools Superintendent Bilal Tawwab btawwab@flintschools.org [redacted]
GISD Superintendent Lisa Hagel [redacted] lhagel@geneseeisd.org
United Way CEO Jamie Gaskin (lead local partner on filters) jgaskin@unitedwaygenesee.org [redacted]
Greater Flint Health Coalition CEO Kirk Smith, ksmith@flint.org [redacted]
Flint & Genesee Chamber of Commerce CEO Tim Herman therman@flintandgenesee.org [redacted]
CS Mott Foundation Chairman Bill White/President Ridgway White rwhite@mott.org [redacted]
Mott Children's Health Center CEO Dr. Lawrence Reynolds LawrenceR@mottchc.org
Rev. Dr. Henry L. Fuller, Mt. Calvary Missionary Baptist Church and Wolverine State Convention President, [redacted]
Rev. Alfred Harris, President Concerned Pastors, [redacted]
Superintendent Quintin Marshall, President Genesee County Church of God in Christ Alliance, [redacted]

General Motors Communications, Tom Wickham tom.wickham@gm.com [redacted]

I also want to see if any of the officials would be willing to meet with a small group afterwards for discussion at the Greater Flint Health Coalition office. I think this could take place without any fanfare and the coalition can do those invites tomorrow mid-morning to include any of the above not able to be invited to the press conference and a few other key stakeholders such as hospital and university CEOs and medical community leaders.

Thank you for the consideration.
Dayne

On Thu, Oct 1, 2015 at 5:57 PM, Thelen, Mary Beth (DEQ) <THELENM2@michigan.gov> wrote:

Dear Mayor Walling,

Please refer to the information below.

Thank you.

Mary Beth

Mary Beth Thelen

Management Assistant to Director Dan Wyant

Department of Environmental Quality

Constitution Hall, 6th Floor South

Phone: 517-284-6712 or 284-6700 (new numbers)

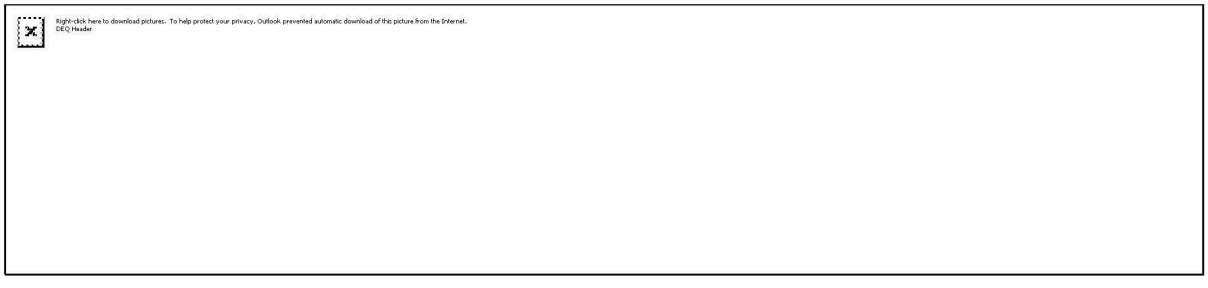
Fax: 517-241-7401

Thelenm2@michigan.gov

From: Michigan Department of Environmental Quality [mailto:MIDEQ@govsubscriptions.michigan.gov]
Sent: Thursday, October 01, 2015 5:22 PM
To: Thelen, Mary Beth (DEQ)
Subject: [DEQ] Michigan leaders to announce action plan for Flint drinking water

Having trouble viewing this email? View it as a Web page.





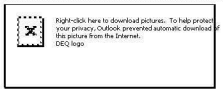
Oct. 1, 2015

Michigan leaders to announce action plan for Flint drinking water

Friday, Oct. 2 at 1:30 p.m.
Local, state and federal leaders will host a press conference to announce a comprehensive action plan for addressing drinking water concerns in Flint. Participants will include:
• Harvey Hollins, Director of the Office of Urban Initiatives for Gov. Rick Snyder
• Dan Wyant, Director for the Michigan Department of Environmental Quality
• Nick Lyon, Director for the Michigan Department of Health and Human Services
• Dr. Eden Wells, Chief Medical Executive for the Michigan Department of Health and Human Services
• Dayne Walling, Mayor of Flint
• Other local, state and federal officials

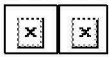
Location:
Kettering University, Innovation Center
1300 Bluff St.
Flint, MI 48504

This is a media event open to credentialed news media only. Media who plan to attend this event should RSVP by noon Friday. Contact Rosemarie Olszewski at 517-284-6700 or olszewskir@michigan.gov.



Questions?
Contact Us
Ph: 800-662-9278

STAY CONNECTED:



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This email was sent to thelenm2@michigan.gov using GovDelivery, on behalf of: Michigan Department of Environmental Quality · Constitution Hall · 525 West Allegan Street · PO Box 30473 · Lansing, MI 48909 · 800-662-9278

--
Dayne Walling
Mayor, City of Flint
City Hall, 1101 S. Saginaw St.
Flint, MI 48502
810-766-7346
mayor@cityofflint.com
www.cityofflint.com
follow me on twitter at http://twitter.com/mayorwalling

From: postmaster@meredith.onmicrosoft.com
To: 'carrie.widenmies@wnem.com'
Sent: Friday, October 02, 2015 9:59 AM
Subject: Undeliverable: Conference call info:

Delivery has failed to these recipients or groups:

'carrie.widenmies@wnem.com'
This message was rejected by the recipient e-mail system. Please check the recipient's e-mail address and try resending this message, or contact the recipient directly.

Diagnostic information for administrators:

Generating server: CY1PR0601MB1564.namprd06.prod.outlook.com

carrie.widenmies@wnem.com
#< #5.1.10 smtp;550 5.1.10 RESOLVER.ADR.RecipientNotFound; Recipient not found by SMTP address lookup>
#SMTP#

Original message headers:

```
Received: from BY2PR06CA033.namprd06.prod.outlook.com (10.141.250.151) by
 CY1PR0601MB1564.namprd06.prod.outlook.com (10.163.232.142) with Microsoft
 SMTP Server (TLS) id 15.1.286.20; Fri, 2 Oct 2015 13:59:10 +0000
Received: from BN1AFFO11FD009.protection.gbl (2a01:111:f400:7c10::128) by
 BY2PR06CA033.outlook.office365.com (2a01:111:e400:2c60::23) with Microsoft
 SMTP Server (TLS) id 15.1.286.20 via Frontend Transport; Fri, 2 Oct 2015
 13:59:10 +0000
Authentication-Results: spf=pass (sender IP is 136.181.192.169)
 smtp.mailfrom=michigan.gov; wnem.com; dkim=none (message not signed)
 header.d=none;wnem.com; dmarc=bestguesspass action=none
 header.from=michigan.gov;
Received-SPF: Pass (protection.outlook.com: domain of michigan.gov designates
 136.181.192.169 as permitted sender) receiver=protection.outlook.com;
 client-ip=136.181.192.169; helo=coreosmtp1.michigan.gov;
Received: from coreosmtp1.michigan.gov (136.181.192.169) by
 BN1AFFO11FD009.mail.protection.outlook.com (10.58.52.69) with Microsoft SMTP
 Server (TLS) id 15.1.286.14 via Frontend Transport; Fri, 2 Oct 2015 13:59:09
 +0000
X-TM-IMSS-Message-ID: <519c47960003a71f@Michigan.gov>
Received: from HCT084EHUBPE001.som.ad.state.mi.us ([10.42.214.199]) by
 Michigan.gov ([10.42.92.169]) with ESMTP (TREND IMSS SMTP Service 7.5;
 TLSv1/SSLv3 AES128-SHA (128/128)) id 519c47960003a71f ; Fri, 2 Oct 2015
 09:59:08 -0400
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Received: from HCS084EXHAPI001.som.ad.state.mi.us (10.42.9.99) by
 HCT084EHUBPE001.som.ad.state.mi.us (10.42.214.199) with Microsoft SMTP Server
 (TLS) id 8.3.389.2; Fri, 2 Oct 2015 09:59:07 -0400
Received: from GOV000EXCHPE005.som.ad.state.mi.us
 ([fe80::ad2d:32b6:d4a5:f463]) by HCS084EXHAPI001.som.ad.state.mi.us
 ([fe80::e8a8:3e6d:1fc3:d6c1%19]) with mapi id 14.03.0235.001; Fri, 2 Oct 2015
 09:59:07 -0400
From: "Murray, David (GOV)" <MurrayD1@michigan.gov>
To: "'carrie.widenmies@wnem.com'" <carrie.widenmies@wnem.com>
Subject: Conference call info:
Thread-Topic: Conference call info:
Thread-Index: AdD9GoDT9Imy+enyS0+MsWVVGIOJtw==
Date: Fri, 2 Oct 2015 13:59:06 +0000
Message-ID: <86E1DBBE44D0544E8D1E13719A1B1D7422F9F6CC@GOV000EXCHPE005.som.ad.state.mi.us>
Accept-Language: en-US
Content-Language: en-US
X-MS-Has-Attach: yes
X-MS-TNEF-Correlator:
x-originating-ip: [10.42.58.212]
Content-Type: multipart/related;
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	type="multipart/alternative"
MIME-Version: 1.0
Return-Path: MurrayD1@michigan.gov
X-TM-AS-MML: disable
X-EOPAttributedMessage: 0
X-Microsoft-Exchange-Diagnostics:
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NRqZY1wNDtKrbdGOyQWRZA==
X-Microsoft-Antispam: UriScan:;BCL:0;PCL:0;RULEID:(8251501001)(71701003)(71702001);SRVR:CY1PR0601MB1564;

From: Murray, David (GOV) <MurrayD1@michigan.gov>
Sent: Friday, October 02, 2015 8:59 AM
To: carrie.widenmies@wnem.com
Subject: Conference call info:

Hi Carrie,

This information is fully embargoed until when the 1:30 p.m. press conference later today in Flint begins.

SPECIFIC CALL-IN DETAILS:
Topic: Flint water action plan
Date: Friday, Oct. 2
Time: 11:15 a.m.
Conference Line call-in number: [redacted]
Conference line passcode: [redacted]
** To ask a question during that portion of the call, please press "0." (but please refrain from pressing zero until opening remarks are completed to help ensure you don't miss any of the details).

****NOTE****: This invitation is for planning purposes only and meant for you and/or your outlet as there are a limited number of participant lines. Please let us know if you wish to have someone else participate so we can work to accommodate.

Dave Murray
Deputy Press Secretary | Executive Office of Governor Rick Snyder
MurrayD1@michigan.gov
517-335-6397, office
[redacted] mobile
Twitter:@michigandmurray

From: Wurfel, Sara (GOV)
Sent: Friday, October 02, 2015 3:20 PM
To: Agen, Jarrod (GOV)
Cc: Murray, David (GOV)
Subject: Re: Freep Editorial

She absolutely doesn't care - unfortunately one iota. This is like RTW for her. Visceral. Ridiculousness.

Most of the coverage so far has been decent. Event went as well as could expected. Team did overall really nice job.

Your thoughts on rest?

Sent from my iPhone

> On Oct 2, 2015, at 3:05 PM, Agen, Jarrod (GOV) <AgenJ@michigan.gov> wrote:
>
> I know Nancy probably doesn't care, but this is outrageous to place the entirety of this blame on the Governor. And she willingly or unwillingly is totally ignoring everything that was said this morning about the Flint River not being the issue.
> Are others understanding this point? I feel like Chad did on the call.
>
> http://www.freep.com/story/opinion/editorials/2015/10/02/flint-vindication----snyder-more-questions/73207200/

From: Bowling, Joe'L (GOV)
Sent: Monday, October 05, 2015 9:12 AM
To: Murray, David (GOV)
Cc: Biehl, Laura (GOV); Brown, Jessica (GOV); Wurfel, Sara (GOV)
Subject: PHONE MESSAGE: Nick Lulli - TV % News (WNEM)

Name: Nick Lulli
Outlet: TV 5 News WNEM
Topic: MI Works Conference Information/ Would also like to get information about the Flint Water Situation
Phone: 989-245-9280
Email: nlulli@wnem.com
Deadline: 10/5 by 5:00pm

Joe'L Bowling
Communications Intern
Executive Office of Gov. Rick Snyder
517-335-6397

From: Wurfel, Sara (GOV)
Sent: Tuesday, October 06, 2015 2:08 PM
To: Agen, Jarrod (GOV)
Cc: Murray, David (GOV)
Subject: RE: Draft comms agenda

Redacted

Communications Update Meeting
Oct. 6 2015

- Flint water

Redacted

From: Brown, Jessica (GOV)
Sent: Tuesday, October 06, 2015 5:17 PM
To: Murray, David (GOV)
Subject: Articles for WOOD TV Briefing

These 5 look most relevant

Michigan natural gas price comparison site now available (Wood TV)
http://woodtv.com/category/news/

Senator's energy policy goal: Cost equity (Wood TV)
http://woodtv.com/2015/10/01/senators-energy-policy-goal-cost-equity/

Bill OK's to let drivers show insurance on phone (Wood TV)
http://woodtv.com/2015/09/30/bill-okd-to-let-drivers-show-insurance-on-phone/

Michigan distributes water filters to residents of Flint (AP/Wood TV)
http://woodtv.com/2015/10/06/michigan-distributes-water-filters-to-residents-of-flint/

State leaders lay out plan to fix Flint's water (Wood TV)
http://woodtv.com/2015/10/02/state-leaders-lay-out-plan-to-fix-flints-water/

Jessica M. Brown
Communications Representative
Executive Office of Michigan Governor Rick Snyder
O: 517-335-6397
M: [redacted]
BrownJ53@michigan.gov

From: Wisely, John <jwisely@freepress.com>
Sent: Thursday, October 08, 2015 2:38 PM
To: Murray, David (GOV)
Subject: DWSD letter to Flint

Dave:

Could you please send that along?

John Wisely
Reporter

Phone: 313-222-6825
jwisely@freepress.com
Follow me on Twitter: @jwisely

Freep.com

From: Jennifer Eyer <jeyer@mlive.com>
Sent: Wednesday, October 14, 2015 3:11 PM
To: Murray, David (GOV)
Subject: Re: Can you remove this one?

Dave,
I have reviewed the users previous recent comments, and I don't see anything horrifying. He sometimes steps out of bounds and calls people pathetic, or imbeciles, or some other type of ad hominem attack. But that's a tiny percentage of his overall comments, and when he does step over the line, we remove the comments.

I see no basis for taking any further action on his account. As for what to tell folks, well, maybe you could remind them that to commenters like this guy, they have all the power and they are making decisions that he clearly thinks are negatively impacting his life. Maybe if they tried engaging him, it might help.

--
Jen Eyer
Director of Engagement
MLive Media Group
Facebook.com/jeneyer

From: <Murray>, "David (GOV)" <MurrayD1@michigan.gov>
Date: Wednesday, October 14, 2015 at 2:55 PM
To: Conde Nast <jeyer@mlive.com>
Subject: RE: Can you remove this one?

Thank you, Jen. Appreciated!

There is frustration here that such a commenter is allowed to continue posting horrible things every day. Even though many are removed, the feeling is that we have to constantly monitor comments to protect against one person who seems intent on inflicting as much damage to a person's reputation as he can for the time the comment remains on the site. If you look at this person's removed comments, you'll be horrified. Any suggestions on what I can tell the people here who are concerned about this?

Thanks!

Dave

From: Jennifer Eyer [mailto:jeyer@mlive.com]
Sent: Wednesday, October 14, 2015 2:46 PM
To: Murray, David (GOV) <MurrayD1@michigan.gov>
Subject: Re: Can you remove this one?

Hi Dave,
This was removed.

Sent from my iPhone

On Oct 13, 2015, at 4:44 PM, Murray, David (GOV) <MurrayD1@michigan.gov> wrote:

Hi Jen,

This commenter is frequently vicious, but this one seems an over-the-top personal attack on Sara and her family, even by his horrible standards.

http://www.mlive.com/news/flint/index.ssf/2015/10/ex_emergency_manager_earley_sa.html#incart_river_home

MYMIII53 minutes ago
This whole tragedy belongs to Pothole Rick and Darnell Earley. Sara Wurfel and her pathetic excuse for a husband and human being lie like sleeping dogs at Pothole's bidding. The Wurfels have certainly been consistent in their roles as high paid liars for Pothole. So Darnell finally breaks his silence in his lame effort to slither out of responsibilities. It took you several weeks to craft the lie Darnell. So Sara, how do you explain the sickening display of lying for the year and a half that the Flint citizens were being poisoned with Flint River and you criminals continued to say it was just fine? How do you lie that one away. Both you and your husband belong in prison along with Pothole and Darnell. You people are disgusting.

Dave Murray
Deputy Press Secretary | Executive Office of Governor Rick Snyder
MurrayD1@michigan.gov
517-335-6397, office
[redacted] mobile
Twitter:@michigandmurray

From: Stephen Carmody [sgcarmod@umich.edu]
Sent: Thursday, October 15, 2015 11:13 AM
To: Murray, David (GOV)
Subject: Re: A news media question

And that's when he'll sign it? Will there be a ceremony or something in private?

On Thu, Oct 15, 2015 at 12:00 PM, Murray, David (GOV) <MurrayD1@michigan.gov> wrote:

Hi Steve,

Governor appreciates the quick action and unanimous support from our partners in the Legislature. Capitol staff are working to bring a bill to the governor as soon as possible, likely before the end of the day.

Dave

From: Stephen Carmody [mailto:sgcarmod@umich.edu]
Sent: Thursday, October 15, 2015 10:55 AM
To: Wurfel, Sara (GOV) <Wurfels@michigan.gov>; Murray, David (GOV) <MurrayD1@michigan.gov>
Subject: A news media question

Hi,

The senate has passed the Flint water funding bill.

When does the governor plan to sign it?

Steve Carmody

Michigan Radio

From: Ken Sikkema <ksikkema@pscinc.com>
Sent: Wednesday, October 21, 2015 12:39 PM
To: Murray, David (GOV)
Cc: chris@environmentalcouncil.org; erothste@grg-ltd.com; mattdav@med.umich.edu; reynolds@mottchc.org; [redacted]; Agen, Jarrod (GOV); Wurfel, Sara (GOV); Baird, Richard (GOV)
Subject: Re: Flint water task force materials

Matt, Eric, Lawrence:

Per our earlier discussion, please refer media calls to either Chris Kolb or myself, as you are comfortable:

Chris: off. 517-487-9539

Ken: off. 517-484-4954 cell: [redacted]

I am comfortable with you providing my cell #...Chris, if I remember correctly, you preferred calls to your office..

Thank you.

Ken Sikkema

On Wed, Oct 21, 2015 at 12:28 PM, Murray, David (GOV) <MurrayD1@michigan.gov> wrote:

Task force members,

It was a pleasure assisting you today, and I'm happy to help as needed. Attached is a copy of the press release as well as the requested discussion points. Our intention is to issue the release early this afternoon, Please let me know if you would like any changes. Please feel free to contact me at any time.

Dave

Dave Murray

Deputy Press Secretary | Executive Office of Governor Rick Snyder

MurrayD1@michigan.gov

517-335-6397, office

[redacted] mobile

Twitter:@michigandmurray



--

Ken Sikkema
Senior Policy Fellow
Public Sector Consultants
PH: 517-484-4954
ksikkema@pscinc.com

From: Chris Kolb <chris@environmentalcouncil.org>
Sent: Wednesday, October 21, 2015 12:33 PM
To: Ken Sikkema
Cc: Murray, David (GOV); erothste@grg-ltd.com; mattdav@med.umich.edu; reynolds@mottchc.org; [redacted] Agen, Jarrod (GOV); Wurfel, Sara (GOV); Baird, Richard (GOV)
Subject: Re: Flint water task force materials

Yes office is preferred but in this case you can offer up my cell phone: [redacted]

Chris

On Wed, Oct 21, 2015 at 12:38 PM, Ken Sikkema <ksikkema@pscinc.com> wrote:
Matt, Eric, Lawrence:

Per our earlier discussion, please refer media calls to either Chris Kolb or myself, as you are comfortable:

Chris: off. 517-487-9539

Ken: off. 517-484-4954 cell: [redacted]

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Thank you.

Ken Sikkema

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Dave

Dave Murray

Deputy Press Secretary | Executive Office of Governor Rick Snyder

MurrayD1@michigan.gov

517-335-6397, office

[redacted] mobile

Twitter:@michigandmurray

...

Ken Sikkema
Senior Policy Fellow
Public Sector Consultants
PH: 517-484-4954
ksikkema@pscinc.com

--

Chris Kolb, President & CEO
Michigan Environmental Council
602 W. Ionia
Lansing, MI 48933

517.487.9539 (office)
517.487.9541 (fax)
[redacted](cell)

Sign up for our Electronic Newsletter!

www.environmentalcouncil.org
www.twitter.com/ckolb
www.twitter.com/michenvcouncil

From: Brown, Jessica (GOV)
Sent: Wednesday, October 28, 2015 4:42 PM
To: Agen, Jarrod (GOV); Wurfel, Sara (GOV); Murray, David (GOV); Biehl, Laura (GOV); Heaton, Anna (GOV); Sachs, Tori (GOV); Paciorek, Josh (GOV); Kennedy, Jordan (GOV)
Subject: 151026 PIO Report
Attachments: PIO Week Ahead 151023.docx

Attached.

Jessica M. Brown
Communications Representative
Executive Office of Michigan Governor Rick Snyder
O: 517-335-6397
M: [redacted]
BrownJ53@michigan.gov

Upcoming Department News Releases and Speaking Engagements/Public Events

Oct. 23rd for the weeks of Sunday, Oct, 25th– Saturday, Nov, 7th

Redacted

Redacted

Speaking Engagements/Public Events

October

30 – Director Zimmer presenting Building Economic Bridges Gala (Livonia)

30 – Chief Deputy Director Shelly Edgerton attending Flint Water Meeting (Flint)

November

6 – Chief Deputy Director Shelly Edgerton attending Flint Water Meeting (Flint)

12 – Director Zimmer and Chief Deputy Director Shelly Edgerton attending Michigan CEO Summit (Detroit)

13 – Chief Deputy Director Shelly Edgerton attending Flint Water Meeting (Flint)

17-20 – Chief Deputy Director Shelly Edgerton site visit at Kentucky Auditor General's Office (Frankfort, Kentucky)

Redacted

Redacted pages 3-5

From: Wurfel, Sara (GOV)
Sent: Wednesday, October 28, 2015 6:29 PM
To: Kaffer, Nancy
Cc: Murray, David (GOV)
Subject: Re: Question about the Flint panel

The overarching point Nancy is that won't be necessary as we will share report/findings.

We fully expect people to cooperate and freely offer information.

Sent from my iPhone

On Oct 28, 2015, at 5:48 PM, Kaffer, Nancy <nkaffer@freepress.com> wrote:

> Thanks for the reply, Sara.
>
> Just to be clear: The governor's office considers itself exempt from FOIA, so if the report/findings/whatever you want to call it is delivered to the governor, it will not be subject to FOIA? Does the task force have a budget to hire investigators? It's not a public body so it doesn't have subpoena power, right?
>
> Nancy Kaffer
> Columnist
> Detroit Free Press
> www.freep.com/abettermichigan
> 313-222-6585
> @nancykaffer, @abettermi
>
> **From:** Wurfel, Sara (GOV) [mailto:WurfelS@michigan.gov]
> **Sent:** Wednesday, October 28, 2015 5:43 PM
> **To:** Kaffer, Nancy <nkaffer@freepress.com>; Murray, David (GOV) <MurrayD1@michigan.gov>
> **Subject:** RE: Question about the Flint panel
>
> So glad you dropped a note again, Nancy. Have no idea how missed this earlier – apparently a flurry of emails all the same time.
>
> The task force has full independence and our administration has pledged full and complete cooperation. It will operate as transparently as possible and there are expected to be opportunities for public input. The goal and mission is to conduct a thorough independent review of decisions and practices at the state, federal and city level concerning water in Flint.
>
> The task force isn't a public body (it doesn't make policy and doesn't govern anything). They're a group of dedicated professionals who have volunteered to conduct an outside investigation of an issue and report recommendations and findings to the Governor. We fully plan on sharing that.
>
> Thanks and best,
> SW

From: Kaffer, Nancy [mailto:nkaffer@freepress.com]
Sent: Wednesday, October 28, 2015 5:26 PM
To: Wurfel, Sara (GOV) <Wurfels@michigan.gov>; Murray, David (GOV) <MurrayD1@michigan.gov>
Subject: FW: Question about the Flint panel

Roping Dave in, here, because Sara, I know you've been dealing with some family business.

Nancy Kaffer
Columnist
Detroit Free Press
www.freep.com/abettermichigan
313-222-6585
@nancykaffer, @abettermi

From: Kaffer, Nancy
Sent: Tuesday, October 27, 2015 4:16 PM
To: Wurfel, Sara (GOV) <Wurfels@michigan.gov>
Subject: Question about the Flint panel

So, the panel that's looking at Flint – it reports to the governor, yes? Does that mean its reports/notes/interim work/final product won't be subject to FOIA?

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Sent: Wednesday, October 28, 2015 6:48 PM
To: Kaffer, Nancy
Cc: Murray, David (GOV)
Subject: Re: Question about the Flint panel

Also, the budget for the task force is up to $75K initially.

Sent from my iPhone

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thorough independent review of decisions and practices at the state, federal and city level concerning water in Flint.

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Thanks and best,
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Sent: Wednesday, October 28, 2015 5:26 PM
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313-222-6585
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From: Wurfel, Sara (GOV)
Sent: Thursday, October 29, 2015 2:41 PM
To: 'Kaffer, Nancy'
Cc: Murray, David (GOV)
Subject: RE: Question about the Flint panel

Hmm ... let me see what can find out. I do know that each department has a particular process that they follow for every FOIA received, regardless of requester, to help ensure consistency and fairness.

I didn't even know there were possibly any more documents that haven't already been FOIA'd and released.

-----Original Message-----
From: Kaffer, Nancy [mailto:nkaffer@freepress.com]
Sent: Thursday, October 29, 2015 1:45 PM
To: Wurfel, Sara (GOV) <Wurfels@michigan.gov>
Cc: Murray, David (GOV) <MurrayD1@michigan.gov>
Subject: RE: Question about the Flint panel

Man, hope the cooperation for the panel goes better than my attempts to get MDEQ send me the documents I FOIA'd that I've already paid for. They're saying it will take a WEEK before their cashier can confirm that the funds (which, per my bank, have already left my account) have been received.

Nancy Kaffer
Columnist
Detroit Free Press
www.freep.com/abettermichigan
313-222-6585
@nancykaffer, @abettermi

-----Original Message-----
From: Wurfel, Sara (GOV) [mailto:Wurfels@michigan.gov]
Sent: Wednesday, October 28, 2015 6:29 PM
To: Kaffer, Nancy <nkaffer@freepress.com>
Cc: Murray, David (GOV) <MurrayD1@michigan.gov>
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SW

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313-222-6585
@nancykaffer, @abettermi

From: Wurfel, Brad (DEQ)
Sent: Monday, November 09, 2015 4:56 PM
To: Walterhouse, Mike (DEQ); Tommasulo, Karen (DEQ); Feuerstein, Heather (DEQ); Sygo, Jim (DEQ); Creal, William (DEQ); Fish, Kim (DEQ); Ostlund, Peter (DEQ); Smith, Laura (DEQ); Vanportfleet, Jennifer (DEQ); Klemans, Diana (DEQ); Kohlhepp, Gary (DEQ); Alexander, Michael (DEQ)
Cc: Cranson, Jeff (MDOT); Wurfel, Sara (GOV); Murray, David (GOV)
Subject: RE: NPR Interview-Road Salt

Thanks, Mike. Reporter also wanted to know if there was a way to link this story to Flint – any chance the river water there may be more corrosive because of a salt issue.
JEFF, heads up.
b

From: Walterhouse, Mike (DEQ)
Sent: Monday, November 09, 2015 3:47 PM
To: Wurfel, Brad (DEQ); Tommasulo, Karen (DEQ); Feuerstein, Heather (DEQ); Sygo, Jim (DEQ); Creal, William (DEQ); Fish, Kim (DEQ); Ostlund, Peter (DEQ); Smith, Laura (DEQ); Vanportfleet, Jennifer (DEQ); Klemans, Diana (DEQ); Kohlhepp, Gary (DEQ); Alexander, Michael (DEQ)
Subject: NPR Interview-Road Salt

Today I was interviewed by Rebecca Thiele of public radio WKAR-Kalamazoo.
The interview was prompted by the findings of Western Michigan University, Carla Koretsky, regarding the impact of road salt on a small deep kettle lake within the City of Kalamazoo. We are funding a CMI monitoring grant for Dr. Koretsky to conduct additional assessment of several urban lakes and the associated watersheds. I provided the reporter with the 2 attached reports and the link for a another report prepared by the USGS (http://pubs.usgs.gov/sir/2011/5233/). These reports all have sections devoted to chlorides and correlate high chloride concentrations in lakes and streams with urban land use.
Questions-roughly & answers- briefly-no particular order

1. From the 2007 NLA report, Mi lakes have higher conductivities and chloride concentrations than lakes nationally and within the upper Midwest ecoregion. Why? Speculated that compared to the rest of nation, particularly compared to the southern states, we have more sources including road salt. Compared to other states in the upper Midwest ecoregion we have more lakes in urbanized watersheds.
2. Will monitoring be conducted at other Kettle Lakes with urbanized watersheds to document the extent of the problem? Acknowledged that elevated chloride levels have been documented in urbanized areas of Michigan and concentrations in Woods Lake in Kalamazoo are problematic which is why we are funding additional work to document the extent of the problem and sources. We will routinely continue to monitor Michigan's resources for chlorides but the site specific nature of the problem precludes specific sampling for the issue. We do not have a Water Quality Standard for chloride but we have not identified toxicity issues where elevated concentrations have been found.
3. Will construction of roadside retention ditches solve the problem? Explained that best management practices for the typical NPS pollutants our agency addresses may not be appropriate for salt. I made sure the reporter had a contact in MDOT.

Air date for the story is unknown.

Mike Walterhouse, Environmental Quality Specialist
Lake Michigan Unit
Surface Water Assessment Section
Water Resources Division, MDEQ
517-284-5548

From: Klemans, Diana (DEQ)
Sent: Monday, November 09, 2015 5:01 PM
To: Wurfel, Brad (DEQ); Walterhouse, Mike (DEQ); Tommasulo, Karen (DEQ); Feuerstein, Heather (DEQ); Sygo, Jim (DEQ); Creal, William (DEQ); Fish, Kim (DEQ); Ostlund, Peter (DEQ); Smith, Laura (DEQ); Vanportfleet, Jennifer (DEQ); Kohlhepp, Gary (DEQ); Alexander, Michael (DEQ)
Cc: Cranson, Jeff (MDOT); Wurfel, Sara (GOV); Murray, David (GOV)
Subject: RE: NPR Interview-Road Salt

Hi Brad,

Our staff are not experts on corrosion or on the chloride concentrations that could be a concern related to corrosion. Perhaps we could provide any surface water information we have to someone in the drinking water program for their analysis. If that will work, please let us know who we should work with. We would be happy to provide assistance.

Dina

Dina Klemans
Chief, Surface Water Assessment Section
Water Resources Division
Michigan Department of Environmental Quality
517-284-5510
klemansd@michigan.gov

From: Wurfel, Brad (DEQ)
Sent: Monday, November 09, 2015 4:56 PM
To: Walterhouse, Mike (DEQ); Tommasulo, Karen (DEQ); Feuerstein, Heather (DEQ); Sygo, Jim (DEQ); Creal, William (DEQ); Fish, Kim (DEQ); Ostlund, Peter (DEQ); Smith, Laura (DEQ); Vanportfleet, Jennifer (DEQ); Klemans, Diana (DEQ); Kohlhepp, Gary (DEQ); Alexander, Michael (DEQ)
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Questions-roughly & answers- briefly-no particular order

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2. Will monitoring be conducted at other Kettle Lakes with urbanized watersheds to document the extent of the problem? Acknowledged that elevated chloride levels have been documented in urbanized areas of Michigan and concentrations in Woods Lake in Kalamazoo are problematic which is why we are funding additional work to document the extent of the problem and sources. We will routinely continue to monitor Michigan's resources for chlorides but the site specific nature of the problem precludes specific sampling for the issue. We do not have a Water Quality Standard for chloride but we have not identified toxicity issues where elevated concentrations have been found.
3. Will construction of roadside retention ditches solve the problem? Explained that best management practices for the typical NPS pollutants our agency addresses may not be appropriate for salt. I made sure the reporter had a contact in MDOT.

Air date for the story is unknown.

Mike Walterhouse, Environmental Quality Specialist
Lake Michigan Unit
Surface Water Assessment Section
Water Resources Division, MDEQ
517-284-5548

From: Wurfel, Brad (DEQ)
Sent: Tuesday, November 10, 2015 8:03 AM
To: Klemans, Diana (DEQ)
Cc: Walterhouse, Mike (DEQ); Tommasulo, Karen (DEQ); Feuerstein, Heather (DEQ); Sygo, Jim (DEQ); Creal, William (DEQ); Fish, Kim (DEQ); Ostlund, Peter (DEQ); Smith, Laura (DEQ); Vanportfleet, Jennifer (DEQ); Kohlhepp, Gary (DEQ); Alexander, Michael (DEQ); Cranson, Jeff (MDOT); Wurfel, Sara (GOV); Murray, David (GOV)
Subject: Re: NPR Interview-Road Salt

I actually just was putting it out there so everyone can know where the story is trying to head. Thanks!

Sent from my iPhone

On Nov 9, 2015, at 5:00 PM, Klemans, Diana (DEQ) <KLEMANSD@michigan.gov> wrote:

> Hi Brad,
>
> Our staff are not experts on corrosion or on the chloride concentrations that could be a concern related to corrosion. Perhaps we could provide any surface water information we have to someone in the drinking water program for their analysis. If that will work, please let us know who we should work with. We would be happy to provide assistance.
>
> Dina
>
> ---
> Dina Klemans
> Chief, Surface Water Assessment Section
> Water Resources Division
> Michigan Department of Environmental Quality
> 517-284-5510
> klemansd@michigan.gov
>
> **From:** Wurfel, Brad (DEQ)
> **Sent:** Monday, November 09, 2015 4:56 PM
> **To:** Walterhouse, Mike (DEQ); Tommasulo, Karen (DEQ); Feuerstein, Heather (DEQ); Sygo, Jim (DEQ); Creal, William (DEQ); Fish, Kim (DEQ); Ostlund, Peter (DEQ); Smith, Laura (DEQ); Vanportfleet, Jennifer (DEQ); Klemans, Diana (DEQ); Kohlhepp, Gary (DEQ); Alexander, Michael (DEQ)
> **Cc:** Cranson, Jeff (MDOT); Wurfel, Sara (GOV); Murray, David (GOV)
> **Subject:** RE: NPR Interview-Road Salt
>
> Thanks, Mike. Reporter also wanted to know if there was a way to link this story to Flint -- any chance the river water there may be more corrosive because of a salt issue. JEFF, heads up.
> b
>
> **From:** Walterhouse, Mike (DEQ)
> **Sent:** Monday, November 09, 2015 3:47 PM
> **To:** Wurfel, Brad (DEQ); Tommasulo, Karen (DEQ); Feuerstein, Heather (DEQ); Sygo, Jim (DEQ); Creal,

William (DEQ); Fish, Kim (DEQ); Ostlund, Peter (DEQ); Smith, Laura (DEQ); Vanportfleet, Jennifer (DEQ); Klemans, Diana (DEQ); Kohlhepp, Gary (DEQ); Alexander, Michael (DEQ)
Subject: NPR Interview-Road Salt

Today I was interviewed by Rebecca Thiele of public radio WKAR-Kalamazoo.
The interview was prompted by the findings of Western Michigan University, Carla Koretsky, regarding the impact of road salt on a small deep kettle lake within the City of Kalamazoo. We are funding a CMI monitoring grant for Dr. Koretsky to conduct additional assessment of several urban lakes and the associated watersheds. I provided the reporter with the 2 attached reports and the link for a another report prepared by the USGS (http://pubs.usgs.gov/sir/2011/5233/). These reports all have sections devoted to chlorides and correlate high chloride concentrations in lakes and streams with urban land use.
Questions-roughly & answers- briefly-no particular order

1. From the 2007 NLA report, Mi lakes have higher conductivities and chloride concentrations than lakes nationally and within the upper Midwest ecoregion. Why? Speculated that compared to the rest of nation, particularly compared to the southern states, we have more sources including road salt. Compared to other states in the upper Midwest ecoregion we have more lakes in urbanized watersheds.
2. Will monitoring be conducted at other Kettle Lakes with urbanized watersheds to document the extent of the problem? Acknowledged that elevated chloride levels have been documented in urbanized areas of Michigan and concentrations in Woods Lake in Kalamazoo are problematic which is why we are funding additional work to document the extent of the problem and sources. We will routinely continue to monitor Michigan's resources for chlorides but the site specific nature of the problem precludes specific sampling for the issue. We do not have a Water Quality Standard for chloride but we have not identified toxicity issues where elevated concentrations have been found.
3. Will construction of roadside retention ditches solve the problem? Explained that best management practices for the typical NPS pollutants our agency addresses may not be appropriate for salt. I made sure the reporter had a contact in MDOT.

Air date for the story is unknown.

Mike Walterhouse, Environmental Quality Specialist
Lake Michigan Unit
Surface Water Assessment Section
Water Resources Division, MDEQ
517-284-5548

From: Brown, Jessica (GOV)
Sent: Tuesday, November 10, 2015 4:31 PM
To: Bedan, Morgan (GOV)
Cc: Wurfel, Sara (GOV); Murray, David (GOV); Biehl, Laura (GOV)
Subject: Media Briefing: 11/12 at 10:45

Morgan,

Here's the briefing for the 10:45 a.m. time slot on Thursday. Still working to confirm the earlier slot but thought I would send along this one.

RDS/SW- LIVE Radio interview with Renk on WBCK Radio

Date: Thursday, Nov. 12, 2015

Time: 10:45 – 10:58 a.m.

RDS to call: [redacted] (one minute before interview)

Purpose: Opportunity to talk about roads and goals for the rest of your term.

Possible Topics:

- Roads package signing
- Skilled Trades Road Show
- Kalamazoo Promise event
- Integrity Report – Center from Public Integrity
- Detroit education reform
- Flint water testing

Recent Articles:
Michigan Road Funding (WBCK)
http://wbckfm.com/tags/michigan-road-funding/
Gov. Snyder signs $1.2B road funding package (Detroit Free Press)
http://www.freep.com/story/news/politics/2015/11/10/gov-snyder-signs-12b-road-funding-package/75510543/
Gov. Rick Snyder launches statewide tour to promote skilled trades (MLive)
http://www.mlive.com/news/grand-rapids/index.ssf/2015/11/governor_snyder_launches_state.html
Kalamazoo promise celebrates 10 years of success (WOOD)
http://woodtv.com/2015/11/10/kalamazoo-promise-celebrates-10-years-of-success/
Integrity Report ranks Michigan worst in nation for government transparency, accountability (MLive)
http://www.mlive.com/lansing-news/index.ssf/2015/11/michigan_ranks_worst_in_nation.html

Last interview: 4/8/15 re: Roads

Market: Kalamazoo and Battle Creek and online at www.wbckfm.com

Contact: [redacted] Studio Line/ Back-up: [redacted]

Jessica M. Brown
Communications Representative
Executive Office of Michigan Governor Rick Snyder
O: 517-335-6397
M: [redacted]
BrownJ53@michigan.gov

From: Wurfel, Brad (DEQ)
Sent: Monday, November 16, 2015 10:05 AM
To: Murray, David (GOV); Wurfel, Sara (GOV)
Subject: Fwd: seeking comment on lawsuits concerning Flint water
Attachments: 2015-11-16-SDWA-Notice of Intent to Sue-Flint-FINAL.pdf; ATT00001.htm

Let's talk?

Sent from my iPhone

Begin forwarded message:

> **From:** Ronald Fonger <RFONGER1@mlive.com>
> **Date:** November 16, 2015 at 9:26:22 AM EST
> **To:** "'wurfelb@michigan.gov'" <wurfelb@michigan.gov>
> **Subject: FW: seeking comment on lawsuits concerning Flint water**
>
> fyi
>
> ---
>
> **From:** Ronald Fonger
> **Sent:** Monday, November 16, 2015 9:27 AM
> **To:** Murray, David (GOV) (MurrayD1@michigan.gov) <MurrayD1@michigan.gov>
> **Subject:** seeking comment on lawsuits concerning Flint water
>
> Dave:
> I'm covering a news conference at 11 a.m. concerning a federal lawsuit filed by Melissa Mays and others concerning Flint water.
> The lawsuit names city and state officials, including the governor.
> Here is a link to that lawsuit.
> We are seeking your comment.
> http://pittlawpc.com/wp-content/uploads/2015/11/Mays-vs.-Snyder-et-al.-Complaint-and-Jury-Demand-Final-1.pdf
>
> I've also attached an intent to sue notice from the ACLU and NDRC, which is also concerning Flint water and which also names governor and other state officials.
> Seeking your comment on that as well.
> Thanks,
>
> **Ron Fonger**
> MLive Media Group
> Reporter
>
> mobile [redacted]
> email rfonger1@mlive.com
> address 540 S. Saginaw St. #101, Flint MI 48502

November 16, 2015

By Certified Mail, Return Receipt Requested

City of Flint
Attn: Mayor Karen Williams Weaver
1101 South Saginaw Street
Flint, MI 48502
mayor@cityofflint.com

Governor Rick Snyder
P.O. Box 30013
Lansing, MI 48909
contactmichigan@state.mi.us

Director Dan Wyant
Michigan Department of Environmental Quality
Constitution Hall
525 West Allegan Street
P.O. Box 30473
Lansing, MI 48909-7973
WyantD@michigan.gov

Treasurer Nick A. Khouri
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RTAB Member Robert McMahan
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president@kettering.edu

RTAB Member Beverly Walker-Griffea
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1101 South Saginaw Street
Flint, MI 48502
b.walkergriffea@mcc.edu

City Administrator Natasha Henderson
Flint City Hall
1101 South Saginaw Street
Flint, MI 48502
nhenderson@cityofflint.com

Re: Notice of Intent to Sue Under the Safe Drinking Water Act, 42 U.S.C. § 300j-8(b)(1)(a), for Failure to Control Lead in Drinking Water in Flint, Michigan, and Failure to Assist Michigan Schools with Lead Testing and Remediation

We write on behalf of Concerned Pastors for Social Action, Melissa Mays, the American Civil Liberties Union of Michigan (ACLU of Michigan), and the Natural

Resources Defense Council (NRDC), nonprofit citizens' organizations and individuals working to secure safe drinking water for the residents of Flint, Michigan. Since April 2014, the City of Flint and Michigan state officials have failed to monitor and control for lead in Flint's drinking water, and to maintain a program to assist Michigan schools with lead testing and remediation, in violation of the Safe Drinking Water Act, 42 U.S.C. § 300f et seq. This letter provides notice pursuant to 42 U.S.C. § 300j-8(b)(1)(a) that we intend to sue the City of Flint; Rick Snyder, Governor of Michigan; Dan Wyant, Director of Michigan Department of Environmental Quality; Nick A. Khouri, Treasurer of Michigan; Frederick Headen, Chairperson of the Flint Receivership Transition Advisory Board (Board); Brian Larkin, David McGhee, Robert McMahan, and Beverly Walker-Griffea, Members, RTAB; and Natasha Henderson, Flint City Administrator, if these violations are not remedied within sixty days.[1]

Concerned Pastors for Social Action is an association of religious leaders from more than thirty churches and ministries in the Flint area that has advocated for the rights of the underserved for nearly fifty years. Melissa Mays is a Flint resident whose family has suffered from serious health problems as a result of the City's failure to provide safe drinking water. The ACLU of Michigan works in courts, legislatures, and communities to preserve the protections that our laws guarantee to all citizens. NRDC is a national membership organization committed to protecting public health and the environment and to reducing the exposure of all communities to toxic chemicals. These groups and individuals continue to be harmed by the violations of the Safe Drinking Water Act by the City and Michigan state officials, detailed below.

I. City and State officials have exposed and continue to expose Flint residents to dangerous amounts of lead in drinking water

A. The City, Emergency Manager, and State Treasurer chose the Flint River as a primary drinking-water source

In the fall of 2011, Michigan Governor Rick Snyder declared a financial emergency in the City of Flint and appointed an emergency manager to take control of the City's operations and finances.[2] Flint Mayor Dayne Walling and the City Council were stripped of all authority except as specifically allowed by the Emergency Manager, and the City was placed in state receivership.[3] Under Michigan's Local Financial Stability and Choice Act, an

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[1] These individuals are noticed in their official capacities.

[2] *See* Mich. Comp. Laws § 141.1549; Letter from Gov. Rick Snyder to Mayor Dayne Walling and Flint City Council (Nov. 8, 2011), http://www.michigan.gov/documents/treasury/Flint-GovernorsDetermination-11-8-11_417435_7.pdf (attached as Ex. 1); Dawson Bell, *Governor names Flint native as city's emergency financial manager*, Detroit Free Press, Nov. 30, 2011, http://www.freep.com/article/20111130/NEWS06/111300370/Governor-names-Flint-native-city-s-emergency-financial-manager (attached as Ex. 2).

[3] Mich. Comp. Laws § 141.1549(2).

Emergency Manager has "broad powers" to "rectify the financial emergency and to assure fiscal accountability of the local government."[4]

While under control of the Emergency Manager, the City faced decisions about the future of its drinking-water supply. For fifty years, the City had purchased drinking water from the Detroit Water and Sewerage Department (Detroit), which sources water from Lake Huron.[5] In response to rising water rates charged by Detroit, in March 2013, the City Council voted to join the Karegnondi Water Authority (KWA), a newly formed municipal water supply system. The KWA was planning to build a pipeline to distribute water directly from Lake Huron to mid-Michigan communities, including Genesee County, where Flint is located.[6] The City Council's vote did not become effective until several weeks later, after both the Emergency Manager and State Treasurer approved the decision.[7]

The City's contract with Detroit was set to expire in April 2014, at least eighteen months before the KWA pipeline was scheduled to be completed.[8] Faced with a year-and-a-half gap in the City's water supply, the Emergency Manager declined to negotiate a short-term contract with Detroit and decided instead to use the Flint River as a primary drinking-water source.[9] The City had previously explored—and rejected—the Flint River as a primary drinking-water source. This is because the Flint Water Treatment Plant would have required fifty million dollars in upgrades to treat the river water and "produce finished water in conformance with the current federal and state drinking water regulations."[10]

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[4] *Id.*

[5] *See* Dominic Adams, *Closing the valve on history: Flint cuts water flow from Detroit after nearly 50 years*, Michigan Live, Apr. 25, 2014, http://www.mlive.com/news/flint/index.ssf/2014/04/closing_the_valve_on_history_f.html (attached as Ex. 3).

[6] Steve Carmody, *Flint opting to get its future tap water from Lake Huron*, Michigan Radio, Mar. 25, 2013, http://michiganradio.org/post/flint-opting-get-its-future-tap-water-lake-huron#stream/ (attached as Ex. 4); Karegnondi Water Authority, About, http://www.karegnondi.com/#!about/c20r9 (last visited Nov. 13, 2015) (attached as Ex. 5).

[7] *See* Mich. Comp. Laws § 141.1552(1)(g), (3); Emergency Manager, Resolution to Purchase Capacity from Karegnondi Water Authority (adopted Mar. 29, 2013) (attached as Ex. 6); Letter from Andy Dillon, State Treasurer, to Edward Kurtz, Emergency Manager (Apr. 11, 2013) (authorizing Emergency Manager to enter into contract with KWA) (attached as Ex. 7).

[8] Sarah Schuch, *KWA pipeline work continues as Flint water lead concerns rise*, Michigan Live, Sept. 25, 2015, http://www.mlive.com/news/flint/index.ssf/2015/09/kwa_pipeline_projected_to_be_c.html (attached as Ex. 8); *see* Ron Fonger, *Detroit gives notice: It's terminating water contract covering Flint, Genesee County in one year*, Michigan Live, Apr. 19, 2013, http://www.mlive.com/news/flint/index.ssf/2013/04/detroit_gives_notice_its_termi.html (attached as Ex. 9).

[9] Letter from Darnell Earley, Emergency Manager, to Sue McCormick, Detroit Water & Sewer Dep't (Mar. 7, 2014) (explaining that the City "has actively pursued using the Flint River as a temporary water source" instead of accepting Detroit's offer to provide water to the City) (attached as Ex. 10).

[10] Cost of Service Study (2011), Appendix 8 to Analysis of the Flint River as a Permanent Water Supply for the City of Flint, http://www.scribd.com/doc/64382181/Analysis-of-the-Flint-River-as-a-Permanent-Water-Supply-for-the-City-of-Flint-July-2011-Appendices-1-to-8 (attached as Ex. 11);

Under the Safe Drinking Water Act's Lead and Copper Rule, Flint's water system could not use the Flint River as a water source without first obtaining approval from the Michigan Department of Environmental Quality (MDEQ). The Lead and Copper Rule required MDEQ to approve both the City's proposed addition of a new water source (the Flint River) and the long-term change in water treatment (from treatment through Detroit's water plant to treatment at the Flint Water Treatment Plant).[11] In April 2014, MDEQ approved the switch to river water.[12] The City immediately began pumping Flint River water through the City's distribution pipes and into residents' taps.

B. Dangerous lead contamination results from the City's switch to river water

In the twenty months following the switch in water sources, residents' drinking water has been at times cloudy, discolored, and foul-smelling.[13] Residents reported that they have experienced hair loss, skin rashes, and vomiting after drinking the water.[14] In the summer of 2014, the City was forced to issue several boil-water notices after tap water tested positive for total coliform bacteria.[15] The City's subsequent treatment of the water to kill disease-carrying pathogens resulted in elevated levels of total trihalomethanes, a disinfection byproduct that can cause serious health problems, including an increased risk of cancer.[16]

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see also Kristin Longley, *Water pipeline v. Flint River: City of Flint studying its drinking water options*, Michigan Live, Jan. 22, 2011, http://www.mlive.com/news/flint/index.ssf/2011/01/water_pipeline_vs_flint_river.html (attached as Ex. 12); Dominic Adams, *Flint River now an option for drinking water following Detroit's termination of contract*, Michigan Live, July 23, 2013, http://www.mlive.com/news/flint/index.ssf/2013/07/city_readying_water_plant_to_t.html (quoting city officials' explanation for rejecting use of Flint River: "upgrades to Flint's water plant would be too expensive, the river didn't provide enough capacity to serve Flint residents' water needs and the Michigan Department of Environmental Quality would not allow it") (attached as Ex. 13).

[11] 40 C.F.R. § 141.90(a)(3); *see also id.* § 141.81(a)-(b).

[12] *See* Adams, *Closing the valve on history*, *supra* note 5 (Ex. 3).

[13] *See* Curt Guyette, *In Flint, Michigan, Overpriced Water is Causing People's Skin to Erupt in Rashes and Hair to Fall Out*, The Nation, July 16, 2015, http://www.thenation.com/article/in-flint-michigan-overpriced-water-is-causing-peoples-skin-to-erupt-and-hair-to-fall-out/ (attached as Ex. 14); Wenonah Hauter, *Flint's Brown Water Blues*, Huffington Post, July 10, 2015, http://www.huffingtonpost.com/wenonah-hauter/flints-brown-water-blues_b_7765132.html (attached as Ex. 15).

[14] Laura Gottesdiener, *Flint, Mich., residents find state water control hard to swallow*, Al Jazeera America, Apr. 3, 2015, http://america.aljazeera.com/articles/2015/4/3/flint-residents-find-state-water-control-hard-to-swallow.html (attached as Ex. 16).

[15] Ron Fonger, *Flint issues boil water advisory for section of the city after positive test result for total coliform bacteria*, Michigan Live, Sept. 5, 2014, http://www.mlive.com/news/flint/index.ssf/2014/09/flint_issues_boil_water_adviso.html (attached as Ex. 17).

[16] Robin Erb, *Who wants to drink Flint's water?*, Detroit Free Press, Jan. 23, 2015, http://www.freep.com/story/news/local/michigan/2015/01/22/water-woes-latest-hit-flint/22193291/ (attached as Ex. 18); Mich. Dep't of Envtl. Quality, Violation Notice—Maximum Contaminant Level for Total Trihalomethanes (Dec. 16, 2014) (attached as Ex. 19); U.S. EPA, Basic Information about Disinfection Byproducts in Drinking Water, http://water.epa.gov/drink/contaminants/basicinform

Because Flint River water is also highly corrosive, dangerous amounts of lead began to leach out of pipes and into the City's drinking water.[17] Lead in drinking water occurs primarily from corrosion of pipes and other plumbing materials that contain lead or lead solder.[18] The Lead and Copper Rule requires water systems to manage lead levels by controlling corrosion, which is often accomplished by adding corrosion-inhibiting chemicals.[19] Water systems must implement and maintain an "optimal" corrosion-control treatment program that "minimizes the lead . . . concentrations at users' taps."[20]

Flint did not consider how to control the corrosivity of the river water before switching water sources, nor did MDEQ require the City to implement any corrosion-control measures. Rather, beginning in April 2014, the City did not use any form of treatment to control corrosion.[21] The City waited until after its residents were drinking the river water to assess whether it posed a risk of increased lead exposure. MDEQ endorsed this approach. In June 2014, Flint's water system initiated the first of two six-month monitoring periods to test tap water for lead under the Lead and Copper Rule; the second six-month period ran from January to June 2015.[22] During these monitoring periods, the water system used flawed testing methods that appear to have been designed to underreport the lead content of residents' drinking water.[23]

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ation/disinfectionbyproducts.cfm (last updated Dec. 13, 2013) (attached as Ex. 20); *see also* 40 C.F.R. § 141.64(b).

[17] Marc Edwards, *Test Update: Flint River water 19X more corrosive than Detroit water for Lead Solder; Now What?*, Flint Water Study (Sept. 11, 2015), http://flintwaterstudy.org/2015/09/test-update-flint-river-water-19x-more-corrosive-than-detroit-water-for-lead-solder-now-what/ (attached as Ex. 21); Marc Edwards, *Flint River water is very corrosive to lead, and causing lead contamination in homes*, Flint Water Study (Sept. 2, 2015), http://flintwaterstudy.org/2015/09/flint-rivers-water-is-very-corrosive-to-lead-and-causing-lead-contamination-in-homes/ (attached as Ex. 22). The river water is so corrosive that in October 2014, a local GM engine plant decided to switch back to Lake Huron water to avoid damage to equipment at the plant from corrosion. Brianna Owczarzak, *GM says no to Flint water*, WNEM, Oct. 14, 2014, http://www.wnem.com/story/26785625/gm-says-no-to-flint-water (attached as Ex. 23).

[18] *See* Maximum Contaminant Level Goals and National Primary Drinking Water Regulations for Lead and Copper, 56 Fed. Reg. 26,460, 26,464 (June 7, 1991).

[19] *See* 40 C.F.R. § 141.82.

[20] *Id.* §§ 141.2; 141.80(d).

[21] *See* Email from Pat Cook, MDEQ, to Miguel Del Toral, U.S. EPA (Apr. 24, 2015) (attached as Ex. 24).

[22] *See* 40 C.F.R. § 141.86; Email from Pat Cook, *supra* note 21 (Ex. 24).

[23] *See infra* pp. 11-13.

Flint's monitoring data showed that some residents' water contained lead at concentrations above the federal "action level" of 15 parts per billion (ppb).[24] These high lead levels put residents at risk of a broad array of serious, irreversible health effects, including cognitive impairment, kidney damage, and increased blood pressure.[25] When the Environmental Protection Agency (EPA) learned of these high lead sampling results in February 2015, it notified MDEQ officials that the sampling results raised significant concerns about corrosion from lead pipes in Flint's distribution system.[26] Nonetheless, throughout the monitoring periods, the City and MDEQ maintained that these high lead levels were isolated and that the data, taken together, demonstrated Flint's compliance with the Lead and Copper Rule.[27]

C. Community advocacy and independent testing prompt long past due response from City and State officials

As the City concluded its second six-month round of sampling in July 2015, and notified some Flint residents of elevated lead levels in their tap water, the community became increasingly concerned. A small coalition of local groups, including Water You Fighting For and Concerned Pastors for Social Action, began working with researchers at Virginia Tech to conduct their own lead sampling of Flint's water. The Virginia Tech scientists found that ten percent of the more than 250 samples collected from Flint residences had lead levels of 25 ppb or more, well above the federal action level for lead.[28] Several samples exceeded 100 ppb, and one sample exceeded 1000 ppb.[29] Though aware of

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[24] *See* Mich. Dep't of Envtl. Quality, Lead and Copper Report and Consumer Notice of Lead Result Certificate for Community Water Supply (Aug. 20, 2015) (showing six samples with lead levels over the action level) (attached as Ex. 25); 40 C.F.R. § 141.80(c)(1).

[25] *See, e.g.*, U.S. EPA, Integrated Science Assessment for Lead tbl.ES-1 (June 2013) (attached as Ex. 26); U.S. EPA, Basic Information About Lead in Drinking Water, http://water.epa.gov/drink/contaminants/basicinformation/lead.cfm (last updated June 26, 2015) (explaining that "[i]nfants and children who drink water containing lead in excess of the action level could experience delays in their physical or mental development," and that "[a]dults who drink this water over many years could develop kidney problems or high blood pressure") (attached as Ex. 27); *see also* National Ambient Air Quality Standards for Lead, 80 Fed. Reg. 278, 290 (Jan. 5, 2015).

[26] *See, e.g.*, Email from Jennifer Crooks, U.S. EPA, to Stephen Busch, MDEQ, and Mike Prysby, MDEQ (Feb. 26, 2015) (attached as Ex. 28).

[27] *See* Nancy Kaffer, *MDEQ e-mails show stunning indifference to Flint peril*, Detroit Free Press, Oct. 22, 2015, http://www.freep.com/story/opinion/columnists/nancy-kaffer/2015/10/21/indifference-characterized-state-approach-flint-water/74289430/ (attached as Ex. 29).

[28] *Flint Town Hall Meeting Presentation and Distribution of lead results across Flint by ward and zip codes*, Flint Water Study, Sept. 16, 2015, http://flintwaterstudy.org/2015/09/distribution-of-lead-results-across-flint-by-ward-and-zip-codes/ (attached as Ex. 30); Ron Fonger, *Virginia Tech professor says Flint's tests for lead in water can't be trusted*, Michigan Live, Sept. 15, 2015, http://www.mlive.com/news/flint/index.ssf/2015/09/virginia_tech_researcher_says.html (attached as Ex. 31).

[29] Marc Edwards et al., *Lead testing results for water sampled by residents,* Flint Water Study, Sept. 28, 2015, http://flintwaterstudy.org/information-for-flint-residents/results-for-citizen-testing-for-lead-300-kits/ (attached as Ex. 32).

the Virginia Tech sampling results, MDEQ officials continued to insist that Flint's water was safe to drink.[30]

In September 2015, a medical study conducted by a local pediatrician confirmed the kinds of adverse health impacts that residents had voiced concern about for months: the rate of Flint children with elevated blood lead levels had nearly doubled since the City changed its drinking-water source.[31] State officials and the Governor reacted by "downplay[ing] and in some cases attempt[ing] to discredit" the pediatrician's findings, and dismissing citizen concerns as "near-hysteri[cal]."[32]

Subsequent testing by MDEQ revealed that at least four schools in Flint had lead levels in their drinking water above the federal action level.[33] At Freeman Elementary School, water tested had lead levels over 100 ppb, more than six times the federal action level.[34] This increase in lead exposure is particularly dangerous in Flint, a community where residents are already at higher risk of elevated blood lead levels and lead poisoning. Michigan ranks fifth worst in the country for harmful exposures to lead.[35] Low income is a risk factor for lead poisoning, and more than a third of families in Flint live below the poverty level, three times the national average.[36] Children in Flint also face high risk of lead

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[30] Ron Fonger, *Feds sending in experts to help Flint keep lead out of water*, Michigan Live, Sept. 10, 2015, http://www.mlive.com/news/flint/index.ssf/2015/09/university_researchers_dont_dr.html (attached as Ex. 33).

[31] *Pediatric Lead Exposure in Flint, MI: Concerns from the Medical Community* (PowerPoint Presentation) (presented on Sept. 24, 2015), *available at* http://flintwaterstudy.org/2015/09/pediatric-lead-exposure-presentation-from-hurley-medical-center-doctors-concerning-flint-mi/ (attached as Ex. 34).

[32] *Study suggests Flint's water causing increased lead poisoning*, Michigan Radio, Sept. 28, 2015, http://michiganradio.org/post/study-suggests-flints-water-causing-increased-lead-poisoning#stream/0 (attached as Ex. 35); Ron Fonger, *State says data shows no link to Flint River, elevated lead in blood,* Michigan Live, Sept. 24, 2015, http://www.mlive.com/news/flint/index.ssf/2015/09/state_says_its_data_shows_no_c.html (attached as Ex. 36); *Did this Michigan Town Poison its Children?*, U.S. News & World Report, Sept. 24, 2015, http://www.usnews.com/news/articles/2015/09/25/flint-michigan-children-show-high-levels-of-lead-in-blood (attached as Ex. 37).

[33] Steve Carmody, *Four Flint schools have high lead levels in their water*, Michigan Radio, Oct. 8, 2015, http://michiganradio.org/post/four-flint-schools-have-high-lead-levels-their-water (attached as Ex. 38).

[34] *Id.*

[35] Ctrs. for Disease Control & Prevention, *Public Health in Action: Lead Poisoning Prevention in Michigan* (last updated Feb. 4, 2013), http://www.cdc.gov/nceh/information/healthy_homes_lead.htm (attached as Ex. 39).

[36] 2009-2013 American Community Survey 5-Year Estimates, 2013, *available at* http://factfinder.census.gov/faces/nav/jsf/pages/index.xhtml (enter "Flint, MI" in the box under "Community Facts," click on "Income" on left-side bar, then click "Selected Economic Characteristics" under "2013 American Community Survey") (table attached as Ex. 40 compares data from Flint, Michigan, to Michigan and the United States).

exposure from lead-paint dust, as nearly ninety percent of Flint's housing stock was built before 1978 (when the federal ban on high-lead paint went into effect).[37]

Finally, in late September 2015, the City abandoned its assertions that Flint's drinking water was safe. Nearly seven months after the City first saw dangerously high levels of lead in some residents' water, Flint issued a drinking-water advisory and called for state financial assistance to switch the water system back to Detroit's supply.[38] Two weeks later, Governor Snyder requested six million dollars from the state legislature to reconnect the Flint water system to Detroit.[39] With additional funding from the City and a private foundation, the switch was completed in mid-October.[40]

Following the switch back to Detroit water, some government officials began to ask questions about what went wrong in the course of Flint's change in water sources.[41] Governor Snyder created a task force to review water management and testing in Flint,[42] and EPA established its own task force "to provide the Agency's technical expertise through regular conversations" with the City and MDEQ.[43] Governor Snyder has also announced

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[37] *2012 Annual Data Report on Blood Lead Levels of Children in Michigan* 26 (Apr. 30, 2013), https://www.michigan.gov/documents/mdch/2012AnnualDataReportOnBloodLeadLevels_419508_7.pdf (attached as Ex. 41); Am. Cancer Soc'y, *Lead, Lead in the Environment,* http://www.cancer.org/cancer/cancercauses/othercarcinogens/athome/lead (last updated May 27, 2014) (explaining that lead paint is a "major" source of exposure) (attached as Ex. 42); Maj. Thomas F. Zimmerman, *The Regulation of Lead-Based Paint in Air Force Housing,* 44 A.F. L. Rev. 169, 174-75 (1998).

[38] *City of Flint Issues Lead Advisory*, City of Flint, Sept. 25, 2015, https://www.cityofflint.com/2015/09/25/city-of-flint-issues-lead-advisory/ (attached as Ex. 43); Steve Carmody, *Flint officials exploring return to Detroit water*, Michigan Radio, Sept. 28, 2015, http://michiganradio.org/post/flint-officials-exploring-return-detroit-water#stream/0 (attached as Ex. 44).

[39] John Wisely, *Snyder announces $12 million plan to fix Flint water*, Detroit Free Press, Oct. 8, 2015, http://www.freep.com/story/news/local/michigan/2015/10/08/snyder-flint-water-reconnect/73567778/ (attached as Ex. 45).

[40] Amanda Emery, *Flint reconnects to Detroit water, may take 3 weeks to clear all pipes*, Michigan Live, Oct. 16, 2015, http://www.mlive.com/news/flint/index.ssf/2015/10/flint_reconnecting_to_detroit.html (attached as Ex. 46).

[41] *E.g.*, Letter from Sen. Jim Ananich, Mich. Senate Minority Leader, to Susan Hedman, U.S. EPA, and Gina McCarthy, U.S. EPA (Oct. 21, 2015) (attached as Ex. 47); Letter from Rep. Daniel Kildee, U.S. Congressman, to Gina McCarthy, U.S. EPA (Oct. 21, 2015) (attached as Ex. 48).

[42] Press Release, Gov. Rick Snyder, *Gov. Rick Snyder announces Flint Water Task Force to review state, federal and municipal actions, offer recommendations* (Oct. 21, 2015), http://www.michigan.gov/snyder/0,4668,7-277-57577_57657-367761--,00.html (attached as Ex. 49).

[43] Press Release, U.S. EPA, *EPA Establishes Safe Drinking Water Task Force to Provide Technical Expertise to MDEQ and City of Flint* (Oct. 16, 2015), http://yosemite.epa.gov/opa/admpress.nsf/0/A92DE629DB86E66685257EE000579593 (attached as Ex. 50).

plans to launch an "education campaign soon to help schools statewide learn how to get their water tested" for lead.[44]

Despite this proliferation of task forces and campaigns, neither the City nor MDEQ has announced changes in the City's lead monitoring practices in the wake of Flint's public-health crisis. Rather, Flint and MDEQ have maintained that these practices are accurate and adequate, despite the near certainty that they are underrepresenting lead contamination in many of Flint's high-risk homes.

II. City and State officials are in violation of the Safe Drinking Water Act's Lead and Copper Rule

The Safe Drinking Water Act (the Act) authorizes citizens to sue any governmental entity "who is alleged to be in violation of any requirement" under the statute.[45] These requirements include the national primary drinking-water regulations for lead and copper set forth in the Lead and Copper Rule.[46] The Lead and Copper Rule obligates water systems to monitor and control for lead in drinking water.[47]

Since April 2014, Flint's water system has failed to comply with the Lead and Copper Rule's requirements for monitoring water for lead, notifying the public of tap-water monitoring results, reporting monitoring results to MDEQ, and controlling corrosion from lead pipes.[48] These violations systematically result in the City's underestimating lead levels in its drinking water, masking a public-health crisis. The violations are ongoing and likely to recur in the future: Flint's water system presently is obligated to monitor for lead every six months, and there is no indication that Flint has changed or disavowed its inadequate approach to monitoring.[49]

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[44] *See* Lori Higgins, *Michigan to launch lead education effort statewide*, Detroit Free Press, Oct. 13, 2015, http://www.freep.com/story/news/local/michigan/2015/10/13/lead-water-flint-michigan-testing/73871480/ (attached as Ex. 51).

[45] 42 U.S.C. § 300j-8(a)(1).

[46] *See id.* § 300g-1(b)(1)(A); 40 C.F.R. § 141.80(a)(1).

[47] *See, e.g.*, 40 C.F.R. § 141.86.

[48] Flint's water system is subject to the requirements of the Lead and Copper Rule because it is a "community water system" not otherwise exempted from the regulations. 40 C.F.R. §§ 141.80(a)(1), 141.2.

[49] *See Tamaska v. City of Bluff City*, 26 F. App'x 482, 485 (6th Cir. 2002) (citing *Chesapeake Bay Found. v. Gwaltney of Smithfield*, 844 F.2d 170, 171–72 (4th Cir.1988)). A water system is required to monitor tap water for lead every six months if it (1) exceeds the action level for any monitoring period, or (2) "fails to operate at or above the minimum value or within the range of values for the water quality parameters specified by the State … for more than 9 days in any six-month period." 40 C.F.R. § 141.86(d)(4)(vi)(B). Flint's water system failed to maintain applicable values of orthophosphate and/or pH designated as the optimal water quality parameters by MDEQ. In addition, had the water system conducted monitoring in compliance with the Lead and Copper Rule during the January to June 2015 period, it likely would have exceeded the lead action level.

Under the Act, a "supplier of water" is "any person who owns or operates a public water system."[50] The City of Flint owns Flint's water system.[51] Upon information and belief, the State officials administering Flint's receivership and the City presently operate Flint's water system. As discussed above, Flint's Emergency Manager exercised the authority of the local government in the place of Flint's mayor and city council. The Emergency Manager managed the water system and conducted its affairs, including making the decision to use the Flint River as a primary drinking-water source.[52] In April 2015, Governor Snyder removed the Emergency Manager and appointed a Receivership Transition Advisory Board to oversee the City's affairs until the receivership is terminated.[53] The Board has control over the City's budget, and must approve all decisions adopted by the City Council.[54] The Michigan Local Financial Stability and Choice Act requires the State Treasurer to sit on a receivership transition advisory board for any municipality for which the governor appoints such a board, and Governor Snyder has appointed the State Treasurer (or his designee) to chair Flint's Board.[55] The City Administrator reports to the Board, manages the City's daily administrative operations, and directs City department heads in carrying out the daily activities of the City.[56] To date, the City remains in receivership, and its actions remain subject to approval of the Board.[57]

Accordingly, the City of Flint; Governor Snyder; Dan Wyant, Director of MDEQ; Nick A. Khouri, Treasurer of Michigan; Frederick Headen, Chairperson of the Flint Receivership Transition Advisory Board; Brian Larkin, David McGhee, Robert McMahan,

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[50] 42 U.S.C. § 300f(5).

[51] *See* City of Flint, Water System Update, Sept. 2015, https://www.cityofflint.com/wp-content/uploads/City-Council-Water-Presentation-9-14-2015.pdf (attached as Ex. 52).

[52] *See United States v. Twp. of Brighton*, 153 F.3d 307, 314 (6th Cir. 1998) (defining "operator" for purposes of CERCLA as an entity that "performed some affirmative acts," such as "directing the workings, managing, or conducting the affairs" of a facility) (internal quotation marks and alterations omitted); *cf. United States v. Alisal Water Corp.*, 114 F. Supp. 2d 927, 938 (N.D. Cal. 2000) (applying case law discussing CERCLA "operator" liability to the Safe Drinking Water Act context).

[53] Mich. Comp. Laws § 141.1563(1); Press Release, Gov. Rick Snyder, *Gov. Rick Snyder: City of Flint ready to move forward as financial emergency resolved*, Apr. 29, 2015, http://www.michigan.gov/snyder/0,4668,7-277-57577_57657-353433--,00.html (attached as Ex. 53); Emergency Manager Order 20 ¶¶ 4.a.6, 4.a.7 (adopted Apr. 25, 2015), https://www.cityofflint.com/wp-content/uploads/Order-No.-20.pdf (attached as Ex. 54).

[54] Emergency Manager Order 20 ¶¶ 4.a.6, 4.a.7, *supra* note 53 (Ex. 54).

[55] *See* Mich. Comp. Laws § 141.1563(2); Letter from Gov. Rick Snyder to Hon. Ruth Johnson, Mich. Sec'y of State (Apr. 29, 2015), http://michigan.gov/documents/treasury/Flint_RTAB_Appointments_488251_7.pdf (attached as Ex. 55).

[56] Emergency Manager Order 3 ¶¶ 4-6, 25 (adopted Apr. 10, 2015), https://www.cityofflint.com/wp-content/uploads/Order-No.-3.pdf (attached as Ex. 56). The City Administrator was appointed by the Emergency Manager and can be removed only with the Board's consent.

[57] *Id.*

and Beverly Walker-Griffea, Members of the Board; and Natasha Henderson, Flint City Administrator, are responsible for the violations of the Act by Flint's water system which have endangered and will continue to endanger the health of Flint's residents.

A. Flint's water system is in violation of the Lead and Copper Rule's tap-water monitoring, reporting, and notification requirements

The Lead and Copper Rule requires water systems to identify a pool of sampling sites prior to the commencement of a monitoring period.[58] This requirement is designed to target residences at high risk of lead contamination in drinking water, such as homes served by lead service lines.[59] In violation of the Rule, Flint's water system does not select sampling sites for lead monitoring based on a pre-established sampling pool. For Flint's most recent completed monitoring period, January–June 2015, the Director of the City's Department of Public Works admitted that Flint "thr[ew] bottles out everywhere just to collect as many [samples] as we can, to try and hit our number."[60] Similarly, email correspondence shows that the City has, during several monitoring periods, asked its own employees to submit tap-water samples, without regard to whether the employees were part of a pre-selected sampling pool.[61]

Under the Lead and Copper Rule, water systems that contain lead service lines also must draw fifty percent of their tap-water samples from sites served by a lead service line.[62] Flint's water system does not comply with this requirement. The water system reported to MDEQ that all the sample sites it used during the January–June 2015 monitoring period were residences served by lead service lines.[63] Flint's Utilities Administrator, however, admitted that he was not able to verify that all homes sampled were served by lead service lines.[64] This is because City records concerning the locations of lead service lines in the distribution system are stored on 45,000 paper notecards. Flint began converting these notecards into an electronic spreadsheet this fall, well after the January–June 2015 monitoring period.[65]

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[58] *See* 40 C.F.R. § 141.86(a).

[59] *Id.*

[60] *See* ACLU of Michigan, *Thirst for Truth: Who's to Blame for Flint Water Crisis?*, https://www.youtube.com/watch?t=9&v=LTO9irD2f0Y (posted Sept. 23, 2015).

[61] Email from Michael Glasgow, Flint Utilities Adm'r, to Flint municipal staff (June 1, 2015) (attached as Ex. 57).

[62] 40 C.F.R. § 141.86(a)(8).

[63] *See, e.g.*, City of Flint, Lead and Copper Report and Consumer Notice of Lead Result Certificate for Community Water Supply (July 28, 2015) [hereinafter July 28 Report] (attached as Ex. 58).

[64] *See* ACLU of Michigan, *Thirst for Truth: Who's to Blame for Flint Water Crisis?*, *supra* note 60.

[65] *See* Ron Fonger, *Flint data on lead water lines stored on 45,000 index cards*, Michigan Live, Oct. 1, 2015, http://www.mlive.com/news/flint/index.ssf/2015/10/flint_official_says_data_on_lo.html (attached as Ex. 59).

Flint's water system has also failed to sample the same sites across monitoring periods or document the reasons for declining to sample the same sites, as the Lead and Copper Rule requires.[66] Sampling new sites from one monitoring period to the next is permitted only if a site "is no longer accessible" to the water system or "no longer fits the requirements of a priority site."[67] Records show that in the January–June 2015 monitoring period, Flint's water system retested only thirteen of the one hundred sites it sampled in the previous monitoring period.[68] It did not provide the required explanation for these departures from the previous monitoring period's sampling sites.[69] Upon information and belief, Flint's water system concentrated its monitoring in areas where it anticipated low lead levels, due to recent infrastructure improvements, and selectively retested sites that had previously yielded low lead levels. Such selective sampling violates the Lead and Copper Rule's intention that water systems "do not use only those sampling locations with the lowest lead or copper levels."[70]

Flint's instructions to residents for the collection of tap-water samples also violate the Lead and Copper Rule. The Rule allows residents to collect the tap-water samples used to monitor lead in drinking water, so long as the water system instructs residents of the sampling procedures required by the regulations.[71] Tap-water samples must be "first-draw samples," meaning that the sample must be collected after water in the tap has stood motionless in the plumbing system for at least six hours.[72] Flint's instructions direct residents to flush their taps for five minutes prior to letting the water sit for the six required hours. This "pre-flushing" has been shown to "result in the minimization of lead capture and significant underestimation of lead levels in drinking water."[73] The water system's pre-flush instruction "negates the intent of the [Lead and Copper Rule] to collect compliance

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[66] 40 C.F.R. § 141.86(b)(4).

[67] U.S. EPA, *Lead and Copper Rule Monitoring and Reporting Guidance for Public Water Systems* 25 (Mar. 2010), http://water.epa.gov/lawsregs/rulesregs/sdwa/lcr/upload/Revised-Lead-and-Copper-Rule-Monitoring-and-Reporting-Guidance-for-Public-Water-Systems.pdf (attached as Ex. 60).

[68] *See* July 28 Report, *supra* note 63 (reporting that the same sample sites were not used) (Ex. 58); *see also* Curt Guyette, *Lead Astray: An ACLU of Michigan investigation has found a stream of irregularities in Flint's water tests*, Michigan Democracy Watch Blog, Sept. 14, 2015, http://aclumich.org/democracywatch/index.php/entry/lead-astray-an-aclu-of-michigan-investigation-has-found-a-stream-of-irregularities-in-flint-s-water-tests (attached as Ex. 61).

[69] 40 C.F.R. § 141.90(a)(1)(v).

[70] U.S. EPA, *Lead and Copper Rule Monitoring and Reporting Guidance for Public Water Systems*, *supra* note 67, at 25 (Ex. 60).

[71] 40 C.F.R. § 141.86(b)(2).

[72] *Id.* §§ 141.2, 141.86(b)(2).

[73] Mem. from Miguel Del Toral, U.S. EPA, to Thomas Poy, U.S. EPA, at 2 (June 24, 2015) (attached as Ex. 62).

samples under 'worst-case' conditions,"[74] and goes "against the intent of the monitoring protocol, since it changes the normal water use of the homeowners in the sample."[75]

Flint's water system is violating the Lead and Copper Rule's reporting requirements by representing to MDEQ that Flint's monitoring practices are in compliance with the Rule. The City's water system did not provide documentation to MDEQ justifying its selection of new sample sites in the January–June 2015 monitoring period, and, upon information and belief, is not accurately reporting information concerning whether sampled sites meet required regulatory criteria.[76]

The Lead and Copper Rule also requires Flint's water system to notify each resident whose tap water was sampled of the lead results.[77] Upon information and belief, Flint has failed and continues to fail to properly notify all residents whose tap water was tested for lead of the individual monitoring results.

B. Flint's water system has failed to maintain optimal corrosion-control treatment

The Lead and Copper Rule required all large public water systems, including Flint's water system, to install an "optimal corrosion control treatment" program by January 1, 1997.[78] After a system has optimized its corrosion-control treatment, the regulations require the system to "continue to operate and maintain optimal corrosion control treatment."[79] Since April 2014, Flint's water system has not maintained an optimal corrosion-control treatment program. Historically, the water system complied with the corrosion-control requirements by purchasing treated water from Detroit. When Flint switched its water source to the Flint River in April 2014, it did nothing to treat the Flint River water to control corrosion. This failure to maintain optimized corrosion control violates the Lead and Copper Rule.

Although Flint's water system has resumed its purchase of treated water from Detroit, it has not disavowed its erroneous interpretation of the Lead and Copper Rule's corrosion-control requirements. Nor has it committed to maintaining optimized corrosion control when it switches water sources again this summer to the KWA pipeline. Flint's water system's failure to maintain an optimized corrosion-control treatment program is likely to recur in the future.

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[74] *Id.*

[75] Letter from Cynthia Dougherty, U.S. EPA, to Ralph Scott, Alliance for Healthy Homes (Sept. 12, 2008) (attached as Ex. 63).

[76] *See* 40 C.F.R. § 191.90(a)(1)(i), (a)(1)(v); *supra* pp. 11-12.

[77] 40 C.F.R. § 141.85(d)(1).

[78] *Id.* § 141.81(d)(4).

[79] *Id.* § 141.82(g).

III. The State of Michigan's failure to maintain a schools testing and remediation program violates the Safe Drinking Water Act

The Act requires each state to establish a program "to assist" schools and day care centers in "testing for, and remedying, lead contamination in drinking water."[80] Test results must be made available at schools, with notification to parents and teachers.[81] Michigan, upon information and belief, does not maintain a program for school lead testing, remediation, and notification.[82] Accordingly, Governor Snyder and MDEQ Director Wyant are presently in violation of the Act's schools provision.[83]

IV. Intent to Sue

The City of Flint and Michigan state officials have been and continue to be in violation of the Lead and Copper Rule's requirements for monitoring and sampling tap water for lead, notifying the public of and reporting to the State tap-water monitoring results, and corrosion control. Governor Snyder and MDEQ Director Dan Wyant are in violation of the Act's requirement to maintain a program to assist Michigan schools with testing and remediating lead in school drinking water. These violations are likely to continue and to recur in the future absent a judicial decree ordering City and State officials to comply with the Act. If the City of Flint and the Michigan state officials identified above fail to cure their noncompliance with the Act within sixty days, Concerned Pastors for Social Action, Melissa Mays, ACLU of Michigan, and NRDC will file suit in federal district court seeking declaratory relief, injunctive relief, and litigation costs, as appropriate.

The name, address, and telephone number of each person giving notice pursuant to this letter are:

Concerned Pastors for Social Action
2200 Forrest Hill
Flint, MI 48504
(810) 394-6787
Attention: Pastor Allen Overton

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[80] 42 U.S.C. § 300j-24(d)(1).

[81] *Id.* § 300j-24(d)(2).

[82] Although MDEQ recently announced "an education campaign" to help Michigan schools learn how to test their water for lead, MDEQ has yet to release the details of this effort, including whether it will offer the kind of assistance with testing, remediation, and notification contemplated by the Safe Drinking Water Act. *See* Higgins, *Michigan to launch lead education effort statewide*, *supra* note 44 (Ex. 51).

[83] MDEQ has primary enforcement authority in Michigan for the Safe Drinking Water Act. *See* MDEQ, Drinking Water, http://www.michigan.gov/deq/0,4561,7-135-3313_3675---,00.html (last visited Nov. 13, 2015) (attached as Ex. 64).

Melissa Mays
3714 Beecher Road
Flint, MI 48503

American Civil Liberties Union of Michigan
2966 Woodward Avenue
Detroit, MI 48103
(313) 578-6814
Attention: Michael Steinberg

Natural Resources Defense Council
1152 15th Street, NW, Suite 300
Washington, DC 20005
(202) 289-2385
Attention: Dimple Chaudhary

Do not hesitate to contact us if you would like to discuss this matter.

Respectfully,

Dimple Chaudhary
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1152 15th Street, NW, Suite 300
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Subject: RDS/DMurray - PRINT Interview – Mark Sanchez from Mi Biz
Location: By phone [redacted] - Governor's Office

Start: Thu 12/17/2015 2:30 PM
End: Thu 12/17/2015 2:45 PM

Recurrence: (none)

Meeting Status: Accepted

Organizer: GovCalendar
Required Attendees: Biehl, Laura (GOV); Murray, David (GOV); Brown, Jessica (GOV)

Market: Statewide / online – www.mibiz.com

Purpose: Opportunity to highlight the successes in Michigan's reinvention during 2015.

Possible Topics:

- Switch Data Center legislation
- MEDC Cuts and MEGA credits
- Jobs/skilled trades
- Energy update
- Road Funding package
- Syrian Refugee Stance
- 2016 look-ahead

Recent articles:
Abate, then Switch: Las Vegas tech firm asks legislators to change Michigan tax law to benefit data center industry (Mi Biz)
http://mibiz.com/item/23115-abate,-then-switch-las-vegas-tech-firm-asks-legislators-to-change-michigan-tax-law-to-benefit-data-center-industry
Could retail medical marijuana thrive in West Michigan?
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Economic developers remain optimistic despite MEDC cuts (Mi Biz)
http://mibiz.com/item/22928-economic-developers-remain-optimistic-despite-medc-cuts
State, General Motors agree to cap MEGA credits at mystery amount (MLive)
http://www.mlive.com/lansing-news/index.ssf/2015/12/state_and_gm_agree_to_cap_mega.html
Switch data center tax break bills delayed – not dead – in Michigan House (MLive)
http://www.mlive.com/lansing-news/index.ssf/2015/12/switch_data_center_tax_break_b_2.html

Last interview: 5/5/15 re: Venture Capital and Entrepreneurship Reports

Contact: Mark Cell: [redacted]; Back-up/Office: 616-608-6170



Year End Media Updates.pdf

Redacted Pages 1-13

Flint Facts

1. **How many people have been tested since Oct. 1 Flint Water Action Plan was implemented?**
    - Total of 1,836 tested, 39 elevated results
        - Children 0 – 5: 806 tested
        - Children 6 – 17: 525 tested
        - Adults: 505 tested

2. **What are the most recent recommendations to protect your family from lead exposure?**
    - Protecting your family from lead in the water:
        - Get your water tested for lead. It's free. Call (810) 787-6537 to learn more.
        - Use a water filter in your home. MDHHS continues to provide free water filters and replacement cartridges to Flint residents at four locations, including the MDHHS Flint offices and the Genesee County Community Action Resource Department.
        - Run only cold water through the filter.
        - If you do not have a water filter, use bottled water for drinking and mixing formula.
        - Use filtered or bottled water for drinking (including making coffee, drink mixes, juice, baby formula), and cooking (even if you boil the water, the lead will stay in the water and food).
        - If you have to use unfiltered water for drinking or cooking, run the tap for five minutes before using the water
    - Testing children:
        - Children who live in the city of Flint should be tested for lead exposure. This should be done as soon as possible.
        - The best place to get your child's blood lead test is your doctor's office. Contact your primary care provider.
        - Children can also get a free lead test at the Genesee County Health Department. For help with transportation, call 2-1-1.
    - Safe cleaning:
        - Safe cleaning is important. Keeping your home clean and safe from lead hazards will help to protect your family.
        - Buildings built before 1978 could have lead paint in them. Use wet paper towels to clean up paint chips and dust in these older buildings. Be sure to clean around windows, play areas, and floors.
        - Wash hands and toys often with soap and water.
        - You can use unfiltered tap water to wipe down countertops, mop floors, and wash clothes

The DEQ continues implementing the Governor's 10-point action plan to protect kids and families in Flint:

1. SCHOOLS TESTING

- The Governor's plan commits that DEQ will test water in every Flint school. To date, 8 schools in Flint have undergone a thorough inspection of their plumbing. Crews from the state are completing one to two schools each weekend.
- The story has been the same in each school inspected: lead exposure has been limited to old drinking fountains and faucets that should have been changed out years ago. When these fixtures are run for a couple minutes, lead presence drops to safe levels. If / when these fixtures are removed, it will address the lead exposure in schools.
- DEQ has not identified lead in the deeper plumbing of the schools. That's great news. It means fixing the issue will be comparatively inexpensive and quick.

2. COMMUNITY WATER TESTING
    - Since September, more than 500 residents have taken advantage of free home water sampling through the DEQ lab. Results are updated regularly on the DEQ web site, www.michigan.gov/FLINTWATER.
    - Residents are encouraged to continue taking advantage of this free service, but also are encouraged to get kids tested for blood lead levels.

3. LEAD SERVICE LINE REPLACEMENT

- The only way to remove the threat of lead exposure in drinking water is to remove sources like old faucets and lead service lines. The DEQ is working with the city to develop a long-term plan for removing the service lines. This is complicated because the service line is the portion that runs from the city system to the residence. It's the part that is mostly on private property and is generally considered the customer's responsibility.
- DEQ worked with Congressman Kildee to get EPA approval to use Revolving Loan Fund dollars to accomplish lead service line replacement.

OTHER VARIOUS ISSUES:

- Cong. Kildee has renewed calls for loan forgiveness in Flint. The city owes the state approximately $20.8 million for past loans, and they're scheduled to be paid off in 2024. DEQ cannot forgive old loans; we can, however, build loan forgiveness into new loans. Forgiveness is presently capped at 30 percent on new loans.
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Subject:	RDS/DMurray– TAPED Radio interview with Rick Pluta and Jake Neher from Michigan Public Radio Network
Location:	Governor's Conference Room
Start:	Wed 12/16/2015 1:25 PM
End:	Wed 12/16/2015 1:45 PM
Recurrence:	(none)
Meeting Status:	Accepted
Organizer:	GovCalendar
Required Attendees:	Biehl, Laura (GOV); Murray, David (GOV); Adamczyk, Lynne (GOV)

Purpose: Opportunity to highlight the successes in Michigan's reinvention during 2015.

Possible Topics:

- 2015 accomplishments
- 2016 goals/plans
- Refugee vetting
- Detroit education reform
- Flint water
- Roads
- Energy reforms

Recent articles:

Will Gov. Rick Snyder hit the "un-pause" button on efforts to take in more Syrian refugees?- http://michiganradio.org/post/will-gov-rick-snyder-hit-un-pause-button-efforts-take-more-syrian-refugees#stream/0

Lawmakers to argue energy overhaul, data center tax breaks in last week of 2015- http://michiganradio.org/post/lawmakers-argue-energy-overhaul-data-center-tax-breaks-last-week-2015#stream/0

Fate of straight-ticket ban, no-reason absentee voting uncertain in state Senate- http://michiganradio.org/post/fate-straight-ticket-ban-no-reason-absentee-voting-uncertain-state-senate#stream/0

Existing data centers concerned about bills giving tax breaks to Grand Rapids project- http://michiganradio.org/post/existing-data-centers-concerned-about-bills-giving-tax-breaks-grand-rapids-project#stream/0

Last interview: 9/19/15 at Republican Mackinac conference

Market: Statewide on public radio stations- online at michiganradio.org

Contact: Pluta cell: [redacted]; Jake cell: [redacted]



Year End Updates Media.pdf

Redacted Pages 1-13

Flint Facts

1. **How many people have been tested since Oct. 1 Flint Water Action Plan was implemented?**
    - Total of 1,836 tested, 39 elevated results
        - Children 0 – 5: 806 tested
        - Children 6 – 17: 525 tested
        - Adults: 505 tested

2. **What are the most recent recommendations to protect your family from lead exposure?**
    - Protecting your family from lead in the water:
        - Get your water tested for lead. It's free. Call (810) 787-6537 to learn more.
        - Use a water filter in your home. MDHHS continues to provide free water filters and replacement cartridges to Flint residents at four locations, including the MDHHS Flint offices and the Genesee County Community Action Resource Department.
        - Run only cold water through the filter.
        - If you do not have a water filter, use bottled water for drinking and mixing formula.
        - Use filtered or bottled water for drinking (including making coffee, drink mixes, juice, baby formula), and cooking (even if you boil the water, the lead will stay in the water and food).
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        - Wash hands and toys often with soap and water.
        - You can use unfiltered tap water to wipe down countertops, mop floors, and wash clothes

The DEQ continues implementing the Governor's 10-point action plan to protect kids and families in Flint:

1. SCHOOLS TESTING

- The Governor's plan commits that DEQ will test water in every Flint school. To date, 8 schools in Flint have undergone a thorough inspection of their plumbing. Crews from the state are completing one to two schools each weekend.
- The story has been the same in each school inspected: lead exposure has been limited to old drinking fountains and faucets that should have been changed out years ago. When these fixtures are run for a couple minutes, lead presence drops to safe levels. If / when these fixtures are removed, it will address the lead exposure in schools.
- DEQ has not identified lead in the deeper plumbing of the schools. That's great news. It means fixing the issue will be comparatively inexpensive and quick.

2. COMMUNITY WATER TESTING
    - Since September, more than 500 residents have taken advantage of free home water sampling through the DEQ lab. Results are updated regularly on the DEQ web site, www.michigan.gov/FLINTWATER.
    - Residents are encouraged to continue taking advantage of this free service, but also are encouraged to get kids tested for blood lead levels.

3. LEAD SERVICE LINE REPLACEMENT

- The only way to remove the threat of lead exposure in drinking water is to remove sources like old faucets and lead service lines. The DEQ is working with the city to develop a long-term plan for removing the service lines. This is complicated because the service line is the portion that runs from the city system to the residence. It's the part that is mostly on private property and is generally considered the customer's responsibility.
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From: Stephen Carmody <sgcarmod@umich.edu>
Sent: Wednesday, December 16, 2015 2:45 PM
To: Murray, David (GOV)
Subject: Re: Flint Water Task Force question

Do you have a contact number for Chris?

On Wed, Dec 16, 2015 at 2:39 PM, Murray, David (GOV) <MurrayD1@michigan.gov> wrote:
That's up to them. Chris DeWitt might be a good contact.

Sent from my iPhone

On Dec 16, 2015, at 2:38 PM, Stephen Carmody <sgcarmod@umich.edu<mailto:sgcarmod@umich.edu>> wrote:

Dave,

Do you think someone from the task force might be available to comment on the press release?

Steve Carmody
Michigan Radio

On Wed, Dec 16, 2015 at 1:57 PM, Murray, David (GOV)
<MurrayD1@michigan.gov<mailto:MurrayD1@michigan.gov>> wrote:
Hello Stephen. I think you'll be seeing a release from the task force sometime today. Members have been working steadily, asking tough questions. It is a very committed group and is preparing a very thorough analysis

Dave

Sent from my iPad

> On Dec 16, 2015, at 1:26 PM, Stephen Carmody <sgcarmod@umich.edu<mailto:sgcarmod@umich.edu>> wrote:
>
> Dave,
>
>
> What's the status of the Flint Water Task Force?
>
> Is it's Long Term Plan nearing completion? Is a release date scheduled?
>
>
> Steve Carmody
> Michigan Radio

Subject:	RDS/SJS/DMurray- TAPED TV Interview with Tim Skubick for Public TV's Holiday Special
Location:	WKAR Studio – 404 Wilson Rd. East Lansing, MI 48824 (MSU's Campus)
Start:	Wed 12/16/2015 4:00 PM
End:	Wed 12/16/2015 5:00 PM
Recurrence:	(none)
Meeting Status:	Accepted
Organizer:	GovCalendar
Required Attendees:	FirstLady (GOV); Biehl, Laura (GOV); Murray, David (GOV)

Purpose: Opportunity to highlight the successes in Michigan's reinvention during 2015.

Possible Topics:

- DPS/EAA
- Road Funding package
- Energy update
- Criminal Justice
- Syrian Refugee Stance
- Flint Water
- Healthy Michigan's future
- Jobs/unemployment rate
- 2016 look-ahead
- Presidential politics

Recent articles:

Skubick: Gov. Snyder changes proposal to revamp Detroit Public Schools (FOX 2)
http://www.fox2detroit.com/news/local-news/52116559-story
Skubick: Second Snyder recall effort fails (WLNS)
http://wlns.com/2015/12/03/skubick-second-snyder-recall-effort-fails/
Skubick: Trump supported despite anti-Muslim comments (WLNS)
http://wlns.com/2015/12/09/skubick-trump-supported-despite-anti-muslim-comments/
Will Snyder hand off his legacy to Calley? Can't rule it out (MLive)
http://www.mlive.com/opinion/index.ssf/2015/11/will_snyder_hand_off_his_legac.html
Snyder agenda struggles against Capitol conservatives once again (MLive)
http://www.mlive.com/opinion/index.ssf/2015/11/snyder_agenda_struggles_again.html
Home-life balance may be biggest challenge for governors (MLive)
http://www.mlive.com/opinion/index.ssf/2015/12/home-life_balance_may_be_bigge.html

Last interview: 5/28/15 at Mackinac

Notes: Tim plans to ask FLOM about campus sexual assault prevention initiative.
Special will air on WKAR and public TV stations across the state.

Market: Public TV throughout the state- online at wkar.org

Contact: Tim Skubick [redacted]; back-up [redacted]



Year End Updates Media.pdf

Redacted Pages 1-13

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Subject: RDS – LIVE Radio interview with Paul W. Smith on WJR Radio
Location: By Phone

Start: Thu 12/17/2015 7:35 AM
End: Thu 12/17/2015 7:55 AM

Recurrence: (none)

Meeting Status: Accepted

Organizer: GovCalendar
Required Attendees: Biehl, Laura (GOV); Brown, Jessica (GOV); Murray, David (GOV)

Market: Southeast Michigan and online at wjr.com

RDS to call: [redacted]

Time: 7:35-7:55 a.m.
Call right at 7:35, live within 1 to 2 minutes

Purpose: Opportunity to highlight the successes in Michigan's reinvention during 2015.

Possible Topics:

- Switch Data Center legislation
- 2015 accomplishments
- Jobs/skilled trades
- Energy update
- Road Funding package
- Syrian Refugee Stance
- 2016 look-ahead

Recent articles:
Mlive: Michigan House, Senate vote for tax breaks to land Switch data center- http://www.mlive.com/lansing-news/index.ssf/2015/12/michigan_house_senate_approve.html#incart_river_index
Detroit News: Value of GM's state tax credits remains secret-
http://www.detroitnews.com/story/news/politics/2015/12/15/general-motors-mega/77352724/
AP: Data: Michigan high school graduation rate improving-
http://www.freep.com/story/news/local/michigan/2015/12/15/michigan-graduation-rates/77373802/
Freep: Lansing ready to eliminate straight party ticket voting-
http://www.freep.com/story/news/politics/2015/12/16/lansing-ready-eliminate-straight-party-ticket-voting/77411352/
Freep: Legislation to fix Detroit schools stalled until 2016-
http://www.freep.com/story/news/politics/2015/12/15/legislation-fix-detroit-schools-stalled-until-2016/77376920/

Last interview: 11/4/15 re: Roads plan passing

Contact: 313-875-4480; Back-up Producer Ann cell: [redacted]



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GOVERNOR RICK SNYDER



HIGHLIGHTS FROM 2015

In 2015, we worked hard to continue Michigan's remarkable reinvention, addressing our most difficult challenges with Relentless Positive Action. Together, we have come a long way over the last five years, but there is still more to accomplish.

CREATING JOBS

- Created more than 420,000 private sector jobs since 2011.
- Lowest unemployment rate in 14 years.
- September 2015 marked the first month since August 2000 that Michigan's jobless rate was below the national rate.
- Michigan ranks No. 1 in automotive jobs and No. 5 in overall job creation.
- Launched the Rising Tide initiative, providing economically challenged communities with tools to design and build a successful economic framework.

FIXING OUR ROADS

- Secured a long-term, comprehensive, sustainable solution to improve Michigan roads.
- The single largest investment in Michigan's roads over the last half century, providing an additional $1.2 billion over the next five years to improve road conditions.
- The plan ensures room for smart economic growth while continuing to invest in core priorities like education and our local communities.

BALANCING OUR BUDGET

- Michigan is five for five in getting balanced budgets done months ahead of the deadline.
- Ranked first nationally in Index of State Budget Process Quality, and second for most improved credit rating.
- The Rainy Day Fund will increase to $565 million at the end of FY2016 after being at $2 million in 2010.

HIGHLIGHTS FROM 2015

RIVER OF OPPORTUNITY

- Restructured state government to put people first and help them succeed.
- Created the Michigan Department of Health and Human Services to eliminate silos in state government and better serve our valued customers.
- Expanded Pathways to Potential into nine additional counties in 20 new schools and reduced chronic absenteeism by 37 percent in the 219 Pathways schools.
- Served more than 28,000 families with rental assistance to help reduce homelessness.
- MI First Home mortgage program allowed 1,563 families to attain the dream of homeownership, compared to 1,103 by this time in 2014.

FOCUSING ON SKILLED TRADES

- Created the Department of Talent and Economic Development and the Talent Investment Agency to close the skills gap and prepare talent for the highly skilled, technical jobs of today and tomorrow.
- Invested $85 million for skilled trades to develop a skilled workforce to support career and technical education and early/middle college programs. This allows students to earn a high school diploma, an associate's degree, technical certification, or up to 60 college credits through dual enrollment; skilled trades training and equipment programs, and increased funding for vocational education programs.

A HEALTHIER MICHIGAN

- Celebrated the first year of the Healthy Michigan Plan with more than 600,000 Michiganders enrolled.
- Healthy Kids Dental expanded to include Wayne, Oakland and Kent counties and now operates in all of Michigan's 83 counties, covering a total of 895,000 kids.
- Continued carrying out the recommendations of the Mental Health and Wellness Commission.
- Increased support for children and families dealing with autism.
- Tested more than 110,000 newborns for severe disorders.

2015 Accomplishments Highlights

Confirmed: Lowest unemployment rate in **14 years.**

- DTMB Release September 2015: https://www.michigan.gov/documents/dtmb/State_8-15_Unemployment_500182_7.pdf

Confirmed: September 2000 marked the first month since August 2000 that Michigan's jobless rate was below the national average.

- DTMB release from October 2015: https://www.michigan.gov/documents/dtmb/LMI-Oct14_Release_503066_7.pdf

Details: Pathways to Potential: Expanded the program into nine additional counties in 20 new schools.

- Nine counties: Berrien, Clare, Gladwin, Gogebic, Grand Traverse, Jackson, Kalkaska, Manistee, Ontonagon

Details: Served more than 28,000 families with rental assistance to help reduce homelessness in Michigan

- MSHDA served over 28,000 families with rental assistance on the Housing Choice Voucher program while receiving a 'High Performer' rating from HUD. The 'High Performer' rating is on the annual Section 8 Management Assessment Program (SEMAP). The Housing Choice Voucher program also received high marks on a recent HUD audit of its financial reporting with no findings annotated in the report. Other accomplishments:

Details: MI First Home mortgage program allowed 1,563 families to attain the dream of homeownership, compared to 1,103 by this time in 2014

- MSHDA's MI First Home total funding exceeded $139.7 million, up from $88.8 million in 2014
- MI First Home loan program is a mortgage product that is available to first-time homebuyers state-wide and repeat homebuyers in targeted areas

Details: $85 million for skilled trades to develop a skilled workforce.

- $10 million increase for career and technical education and early/middle college programs
- $10 million increase for skilled trades training programs
- $7.2 million increase for the Jobs for Michigan Graduates, MAT2, Re-employment opportunities for Unemployed Workers, expanded MCAN College Advisor Outreach, updated student career planning tool, support for New Americans, and to pilot statewide student dual enrollment awareness campaign.
- $57.5 million for existing related skilled trade programs, including $36.6 million for vocational tech centers.
- Skilled trades efforts
    - 6,700 skilled trade job openings each year through 2022

- The Community College Skilled Trades Equipment program provided $50 million in grants to 18 community colleges for the purchase of state-of-the-art equipment that will allow them to deliver educational programs in high-wage, high- and middle-skill, and high-demand occupations. The 18 community colleges selected to receive grants are providing more than $21.5 million in matching funds.
- Campaign aimed at promoting opportunities in skilled trades to students and help close a growing talent gap. Through a partnership between the Michigan Economic Development Corporation, Michigan's Talent Investment Agency, Mike Rowe, TV host and founder of mikeroweWORKS, and Tom Daldin, host of Under the Radar Michigan, 11 videos will be created to address common misconceptions and perceptions about skilled trades, highlight opportunities and inspire K -12 students in Michigan as they begin to think about careers.
- Governor Snyder's statewide road show intended to connect with students, parents and educators to address perceptions and create more awareness on skilled trade careers. The road show will continue around the state over the next few months.
- Skilled Trades Training Fund trained more than 8,700 Michigan residents, and more than 275 companies took advantage of the program.

Growth: Healthy Kids Dental expansion

- FY 2010:
  - Program served 285,000 children in 61 counties.
- FY 2016:
  - Program serves 895,000 children in 80 counties and three partial counties (Oakland, Wayne, Kent)
- Change:
  - Program added 19 FULL counties and three PARTIAL counties between FY2010 and FY2016.
  - Program added 610,000 children between FY2010 and FY2016, for a total of 895,000 children today.
  - 214 percent increase in terms of number of children from FY2010 to FY2016.

Examples: Continued carrying out the recommendations of the Mental Health and Wellness Commission.

- DHHS supported Mental Health First Aid training for 11,619 school staff, law enforcement, child welfare staff, court staff, and other Michigan residents through Mental Health and Wellness Commission funding. Mental Health First Aid is a course dedicated to providing individuals with the basic tools required to assist others in case of a developing mental illness or mental health crisis situation.
- Progress in 2015 includes:
  - Health Homes: Rolling out demonstrations in Manistee, Washtenaw, and Grand Traverse counties, to provide in-home integrated physical

and behavioral healthcare for individuals with serious mental health conditions.

- Children's Behavioral Action Teams: Referring children across the state to Children's Behavioral Action Teams which work with relatives and community partners to transition high-risk youth out of institutions and into their communities. The program is currently assisting 14 youth in seven Michigan counties, and has helped discharge seven youth from the Hawthorn Center.
- Stigma Reduction Campaign: Partnering with advocacy organizations across the state to implement the campaign on traditional and social media.
- Project UNIFY: Working with 162 schools and the Special Olympics' initiative, encouraging more inclusive school environments for children with developmental disabilities.
- Project SEARCH: Eleven schools are now placing young adults with developmental disabilities as interns in local businesses for their last academic year. This program is designed to lead to employment opportunities for participants and each school strives for a 60 to 100 percent employment rate.
- Pathways to Potential: This program, which has expanded to 219 schools in 22 counties, puts success coaches in schools to work with principals, teachers and social workers to remove barriers to children attending school. These success coaches also partner with other organizations to provide easier access to needed assistance.
- Housing Assistance: Providing 250 housing units in the communities with the most need and is on track to provide a total of 500 units in three years.
- Smart 911 Rollout: Smart 911, which allows callers to provide dispatchers with more information about their situation, has been deployed in 14 counties and one city.

Details: 110,000 newborns tested for severe disorders

- Newborn Screening tested more than 110,000 newborns, providing early diagnosis for more than 50 rare, severe disorders.
- The Michigan Newborn Screening Program (DHHS) celebrated its 50th anniversary in 2015.

Detroit blight removal/demolition costs update:

Background

- As a first-of-its-kind national pilot, in 2013, MSHDA built Michigan's Hardest Hit Fund demolition program in the best, most efficient way possible at the time
- It was designed as a true federal, state, city partnership
- According to a review by the U.S. Treasury, MSHDA had outlined proper oversight and guidelines in its blight program manual for blight partners:
  - It contained everything from strategic plan submission requirements to partner participation agreements to a spending timeline, funding schedule, invoicing, performance reporting and much more.

- However, it contained no requirements for MSHDA to monitor either bid contracting or change orders among blight partners and Treasury
- MSHDA saw no need to add an extra layer of restriction above and beyond what was federally required
- We wanted local communities to be able to address the unique challenges of their cities
- Our operations manual stated that bidding and contracting were the sole responsibility of our blight partners in each community
- U.S. Treasury approved that approach

Where we are today

- We are in the process of reviewing requested documents from the Detroit Land Bank
- We are mindful that with any pilot there is the possibility that best practice is achieved by learning from experience
- Based on recent news reports and our review of Detroit's program, it has been demonstrated there is a need for greater clarity on how to manage the contracting and change order processes
- This is an opportunity for the state to take a leadership role in filling this gap
- Earlier this fall MSHDA started taking steps to do just that by reviewing blight partner programs in these areas and to strengthen the operations manual by providing additional oversight
- A new section was added to our blight ops manual regarding procurement bid package audits
    - All bid packs will be analyzed by a MSHDA/Hardest Hit Fund team, on a consistent and continual basis. They will:
        - Pull all bid packs
        - Take random sample of contractors that did not have the lowest bid but won the award
        - Take 100 percent sample of contractors that did not have the lowest bid but won the award
        - Review posting process to acquire bids
        - Perform review and analysis on change orders for contractors that received winning ward
- MSHDA is considering other possible policy changes in the new year
- If any of our reviews turn up any issues, we will take appropriate action

Points of pride

- This demolition program has been a great value for Michigan
    - To date, we have provided nearly $106 million in assistance to combat blight in 16 Michigan cities and demolished 7,125 abandoned blighted structures.
    - According to a Michigan State University Land Policy Institute study, declining foreclosure and tax foreclosure rates are being seen in Flint, Hamtramck, Lansing, Pontiac, River Rouge and Saginaw.

- It also has proven effective in reducing violent crime and raising property values in some communities.
- Demolition projects are restoring pride in neighborhoods and laying the groundwork for future economic success by making communities safer and better places to live, work, play and invest.

2015 Education Achievements

Things accomplished by the administration

- Brought together legislators in a bi-partisan early literacy workgroup.
- Held the Governor's Economic and Education Summit to bring together education and business leaders to make Michigan the #1 state for talent in the nation.
- Held the first-ever higher education summit with university presidents and trustees.
- Introduced a proposal to finally turn around Detroit schools.
- School Reform Office executive order (probably not something we'd tout publicly, though).

Things accomplished by other actors

- Passage of new science standards for Michigan
- Hiring of a new state superintendent
- Expansion of the Detroit Promise Scholarship

Things accomplished by partnerships with others

- Created and funded – to the tune of $30M - a robust early literacy policy.
- Passage of a teacher evaluation system.
- Creation of the MiSTEM Advisory Council.
- Increased per-pupil funding by $70-$140 per pupil.
- Increased funding to districts serving at-risk students by $70M.
- Expanded CTE and early/middle colleges.
- Created an early warning system for school district finances.
- Allowed for personal finance classes to meet the requirement for economics credit.
- Removed the fee cap on the teacher certification test, allowing for more robust and credible examinations for teachers looking to go into the classroom.
- Reduced the number of districts in financial deficit.

Forward-Thinking Goals

- Make Michigan the #1 state for talent.
- Continue the work on literacy (we might do an executive order creating a commission to look at literacy, but timing is not certain yet).
- Raise the accountability bar for all schools.
- Put Detroit schools on the path to academic and financial success.
- Make higher education more accessible and successful for students.

Criminal Justice Update for Year-End Interviews
Communications: Anna Heaton, heatona@michigan.gov, 517-242-2187

CJ Special Message reform bills:

- Overcriminalization/cleaning up Michigan's criminal code - seven bills ordered enrolled the first of week of Dec., including repealing criminal charges and penalties for:
    - Indecent language in the presence of women and children
    - Improper playing of the Star Spangled Banner
    - Crimes related to dueling
    - Trespassing and destroying cranberries, huckleberries or blackberries
- Swift and Sure Sentencing – passed House, waiting in Senate.
- Presumptive Parole – passed House, waiting in Senate.
- Wrongful imprisonment – legislation pending in both chambers.
- FOIA exemption on cybercrimes - legislation to be introduced in 2016.
- Body cameras/CLEAR report – report completed, legislation introduced on 12/3/15.
- Truancy – legislation pending in both chambers.

Other issues you may be asked about:

- Youth offender sentencing – recent testimony in House committee on 20-bill bipartisan package that changes how Michigan's youths are tried, sentenced and incarcerated.
- "Medical parole" - licensed care facility for frail, terminally-ill inmates - recent testimony in House committee.
- Medical marijuana - Passed House, stalled in Senate.
- Aramark >Trinity transition – Trinity in all facilities statewide as of Sept. 9. Had a "grace period" for violations that ended on Nov. 14, six months after initial contract started. Audit report on Aramark violations was released on Dec. 4.
- Diversity in law enforcement – Lawsuit filed in Wayne Co. 12/8/15 alleging discriminatory hiring practices. MSP is working to establish an explorer/cadet program for minority youth, ages 14-20, who live in a Secure Cities Partnership area.

Recent links:
Juvenile justice bills to limit kids in adult prisons
http://www.freep.com/story/news/politics/2015/12/01/juvenile-justice-reform-bills-draw-bi-partisan-support/76608382/
Editorial: Raise juvenile age in Michigan
http://www.detroitnews.com/story/opinion/editorials/2015/12/07/editorial-raise-juvenile-age-michigan/76894298/
Parole for medically frail inmates proposed by House
http://www.freep.com/story/news/politics/2015/11/14/parole-medically-frail-inmates-proposed-house/75651746/
State lawmakers expected to vote on restrictions on drones
http://michiganradio.org/post/state-lawmakers-expected-vote-restrictions-drones
State's women inmates housed in offices, TV rooms
http://www.freep.com/story/news/politics/2015/11/22/states-women-inmates-housed-offices-tv-rooms/75461878/
Audit finds $3.4M discrepancy in prison meal counts

http://www.freep.com/story/news/local/michigan/2015/12/04/audit-aramark-paid-34m-unverified-prison-meals/76771446/

2015 MDOC accomplishment highlights:

- Hired nearly 1,000 new corrections officers and reinstated training academy.

- Began new oncology clinic and hospice program at Duane Waters Health Center in Jackson.
    - Oncology unit reduces need for offsite care for cancer patients and results in cost-savings.
    - Prisoners will be trained to support their terminally-ill peers, terminally-ill patients will receive additional emotional support to end their lives with some degree of dignity.

- Re-entry efforts focused on vocational training.
    - Virtual welding simulators at Muskegon and Kinross facilities – safer and less costly, also train students more quickly to meet highly-marketable and in-demand skills.
    - Handlon Facility added 2 new instructors in welding and CNC machine programs, bringing total capacity for instructional programs from 15 seats to 120.
    - Handlon also restored auto mechanics program which was idle since June of 2012. Enrollment will total 30 students.

- Mobilizing field agents
    - 1,100 parole and probation agents have been equipped with mobile technology - iPhone 6+ and a mobile application of the case management system (OMNI), enabling agents to be more responsive to the offenders on their caseload and less constrained by traditional geographic boundaries.
    - The technology allows agents to access more of the information they need in the field to protect the public. This allows agents to spend more time in the communities and neighborhoods they serve rather than spending time in an office tied to their desktop computer. In addition, the mobile app allows, for the first time ever, agents to input information into the department's case management system with they are in the field; thereby maximizing their time and making them far more efficient.

Secure Cities data (Oct. 2015):

Percentage Change in Rates Since 2012								
	Detroit		Saginaw		Flint		Pontiac	
Year	Violent	Property	Violent	Property	Violent	Property	Violent	Property
2011	-0.2%	6.1%	-6.7%	5.5%	-16.9%	27.0%	19.3%	9.7%
2012	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
2013	-0.5%	3.3%	-18.2%	-14.4%	-30.4%	-10.4%	-5.3%	-14.3%
2014	-8.1%	-17.0%	-29.5%	-29.0%	-37.3%	-15.6%	-10.0%	-28.6%
Trend								

Presumptive Parole talking points:

- Evidence-based parole, also known as presumptive parole, means that once an offender has served their minimum sentence as mandated by a judge, they will be eligible for release.

- Eligibility for evidence-based parole is based on a number of factors that show the offender has a "high probability of success," including behavior in prison, completion of degrees and other employability skills.

- Unless the parole board has a substantial and compelling reason to ask that the offender stays imprisoned, they will be prepared for release.

- However, what is substantial and compelling is not clearly defined. Without the structure that guidelines provide, decisions on similar cases will not always be consistent.

- Members of the parole board will react to certain crimes or certain offenders differently; the same person will react differently over time. Guidelines help ensure that similar cases are treated the same and have similar outcomes.

- Knowing a likely parole date is important as it helps the Department of Corrections with a timeline to prepare an offender to leave prison, such as ensuring they have ID cards, a resume, and employment recommendations.

- Overall, guidelines will ensure the entire corrections system works to the maximum level of efficiency, predictability and cost-effectiveness.

- House Bill 4138 will save $75 million in corrections costs for Michigan over the next five years. It will also reduce the prison population by 3,200 people. These aggregate savings at the state level result from the accumulation of relatively small impacts on counties.

- This could be a hugely missed opportunity to reinvest a substantial sum of taxpayer money to fund other essential services and improve the quality of life in Michigan.

Energy Update:

Current status of legislation, high level: We expect a vote in the House by the end of the year, and you praised the package (noting its bi-partisan nature) that passed committee as well as the work the Senate has been doing. We do not expect the full Senate to vote before the end of the year, but many fruitful discussions are going on. We are optimistic the whole package will make it to your desk early in the year.

- If asked: the media has finally figured out that the 30% goal by 2025 language from your energy message that made it into legislation doesn't actually involve building any more renewables. (30% = 9% renewables we already have + 6% energy waste reductions we have already done + 15% additional waste reduction). Therefore, you may get asked about this. You can reiterate that you think that based on economics alone, you would expect between 30-40% of Michigan's energy to come from a combination of energy waste reduction and renewables. Therefore, while you support the goal, economics alone will likely end up having us exceed that.
- If asked re the economics of energy waste reduction: the energy waste reduction we have already done has saved us approximately $4.2B from a combined expenditure of a little over $1B, **meaning we are enjoying more than $3B of savings since 2009**. Our most recent programs are even more cost-effective than prior years, pointing to just how much more we have to save. (Just for context, we spent more than $24B on coal and natural gas in the time frame we saved $4.2B of mostly fuel costs.)

Clean Power Plan/carbon rule, high level: We had overwhelming stakeholder support from across the spectrum for your decision to develop a state carbon implementation plan in order to comply with the "Clean Power Plan" the President announced (Republicans call it the "carbon rule"). Because having everyone from the MEC and the League of Conservation Voters to the Michigan Manufacturer's Association to every owner of a coal plant in the state actually agree on you doing something isn't a media story, the coverage focused almost entirely on your decision not to sue the EPA but Schuette's decision to do so. If asked, we recommend downplaying any conflict with the AG and noting Schuette has said he is optimistic about the plan your administration is developing. The stakeholder process will be announced before the end of the year.

- ***If after Dec. 14***, we will have announced the stakeholder process and released our initial modelling results. Those show that Michigan may not have to do anything at all to comply with the carbon rule for at least a decade (beyond what we are already planning to do in terms of plant retirements, and maintaining our levels of waste reduction (1%) and renewables (10%)). That will likely be the headline, and will make things awkward for the injunction request Schuette is pursuing on the basis that we have to do so much out of the gate we need the court to stop this now.

Other energy items from this year:

- We continued a multi-year trend of (inflation-adjusted) decreasing costs for industrial electricity (very different trend from other states in our region), and landed a number of high-intensity users because of that progress (e.g. the particle board facility in Grayling).
- The MPSC looked five years ahead and found that while we did not face an impending loss of power due to a lack of supply, we would switch from being a net exporter of power to an importer next year. That will mean we have to rely much more on a volatile market than we have in the past, and is one of the reasons we need the energy legislation.

- You created the Michigan Agency for Energy (MAE) and put out your 2015 energy message.
- You launched the Pipeline Safety Advisory Board to implement the task force reports. It has already begun work.

Flint Facts

1. **How many people have been tested since Oct. 1 Flint Water Action Plan was implemented?**
    - Total of 1,836 tested, 39 elevated results
        - Children 0 – 5: 806 tested
        - Children 6 – 17: 525 tested
        - Adults: 505 tested

2. **What are the most recent recommendations to protect your family from lead exposure?**
    - Protecting your family from lead in the water:
        - Get your water tested for lead. It's free. Call (810) 787-6537 to learn more.
        - Use a water filter in your home. MDHHS continues to provide free water filters and replacement cartridges to Flint residents at four locations, including the MDHHS Flint offices and the Genesee County Community Action Resource Department.
        - Run only cold water through the filter.
        - If you do not have a water filter, use bottled water for drinking and mixing formula.
        - Use filtered or bottled water for drinking (including making coffee, drink mixes, juice, baby formula), and cooking (even if you boil the water, the lead will stay in the water and food).
        - If you have to use unfiltered water for drinking or cooking, run the tap for five minutes before using the water
    - Testing children:
        - Children who live in the city of Flint should be tested for lead exposure. This should be done as soon as possible.
        - The best place to get your child's blood lead test is your doctor's office. Contact your primary care provider.
        - Children can also get a free lead test at the Genesee County Health Department. For help with transportation, call 2-1-1.
    - Safe cleaning:
        - Safe cleaning is important. Keeping your home clean and safe from lead hazards will help to protect your family.
        - Buildings built before 1978 could have lead paint in them. Use wet paper towels to clean up paint chips and dust in these older buildings. Be sure to clean around windows, play areas, and floors.
        - Wash hands and toys often with soap and water.
        - You can use unfiltered tap water to wipe down countertops, mop floors, and wash clothes

The DEQ continues implementing the Governor's 10-point action plan to protect kids and families in Flint:

1. SCHOOLS TESTING

- The Governor's plan commits that DEQ will test water in every Flint school. To date, 8 schools in Flint have undergone a thorough inspection of their plumbing. Crews from the state are completing one to two schools each weekend.
- The story has been the same in each school inspected: lead exposure has been limited to old drinking fountains and faucets that should have been changed out years ago. When these fixtures are run for a couple minutes, lead presence drops to safe levels. If / when these fixtures are removed, it will address the lead exposure in schools.
- DEQ has not identified lead in the deeper plumbing of the schools. That's great news. It means fixing the issue will be comparatively inexpensive and quick.

2. COMMUNITY WATER TESTING
    - Since September, more than 500 residents have taken advantage of free home water sampling through the DEQ lab. Results are updated regularly on the DEQ web site, www.michigan.gov/FLINTWATER.
    - Residents are encouraged to continue taking advantage of this free service, but also are encouraged to get kids tested for blood lead levels.

3. LEAD SERVICE LINE REPLACEMENT

- The only way to remove the threat of lead exposure in drinking water is to remove sources like old faucets and lead service lines. The DEQ is working with the city to develop a long-term plan for removing the service lines. This is complicated because the service line is the portion that runs from the city system to the residence. It's the part that is mostly on private property and is generally considered the customer's responsibility.
- DEQ worked with Congressman Kildee to get EPA approval to use Revolving Loan Fund dollars to accomplish lead service line replacement.

OTHER VARIOUS ISSUES:

- Cong. Kildee has renewed calls for loan forgiveness in Flint. The city owes the state approximately $20.8 million for past loans, and they're scheduled to be paid off in 2024. DEQ cannot forgive old loans; we can, however, build loan forgiveness into new loans. Forgiveness is presently capped at 30 percent on new loans.
- City has called on DEQ to pay for fixes to the broader water distribution system on the idea that running river water through the system for 14 months ruined it. That's an unproven statement. The system has been in a serious state of disrepair for many years. We have not addressed this issue in the media. We are focused on the Governor's plan.
- Lawmakers have called for the state to create a fund to provide wraparound services for the (Kildee says 7,000) kids exposed to Flint water situation. Don't know where the 7,000 number came from. DHHS has numbers of kids who actually have elevated blood lead levels. Again, not an issue we've addressed or plan to.

Status of municipalities and school districts that have been involved in PA 436

- **Municipalities**
  - Allen Park: RTAB
  - Benton Harbor: RTAB
  - Detroit: FRC
  - Ecorse: RTAB
  - Flint: RTAB
  - Hamtramck: RTAB
  - Highland Park: Neutral Evaluation
  - Inkster: Consent Agreement
  - **Lincoln Park: Emergency Manager-** ***Set for Friday 12/22 announcement of EM leaving***
  - Pontiac: RTAB
  - Royal Oak Township: Consent Agreement
  - Wayne County: Consent Agreement

- **School Districts**
  - **Benton Harbor Area Schools: Consent Agreement Detroit Public Schools: Emergency Manager**
  - **Highland Park School District: Emergency Manager**
  - **Muskegon Heights School District: Emergency Manager**
  - Pontiac Public Schools: Consent Agreement

From: Kennedy, Jordan (GOV)
Sent: Thursday, December 17, 2015 10:04 AM
To: Murray, David (GOV)
Subject: FYI
Attachments: Huffington Post.JPG

In the HuffPo..... http://www.huffingtonpost.com/entry/flint-water-crisis_5670829de4b0e292150fb022

They are also using a pic of the Gov. (attached)

Jordan Kennedy
Communications Representative
Executive Office of Governor Rick Snyder
Phone: 517.335.6397

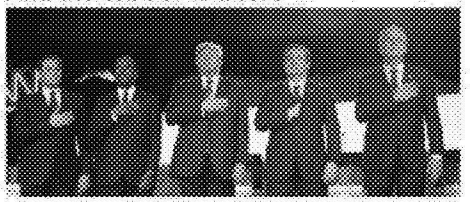


Of course the goal for any candidate is to raise as much money as possible, to endure the grueling, two-year election. But Sanders cares more about the number of people contributing to his campaign than the amount they're willing to contribute.

Brian Hanley

Political reporter covering the Bernie Sanders campaign

And the Winner Is... ISIS



Following the debate was like listening to presidential candidates who consider that the most important issue facing the United States of America is to "beat ISIS." They did not even realize that, by doing so, they were giving ISIS the golden keys to the kingdom, the ability to define our policies.

Georges Ugeux

Chairman and CEO, Sarlux Global Advisors and Adjunct professor at Columbia Law School

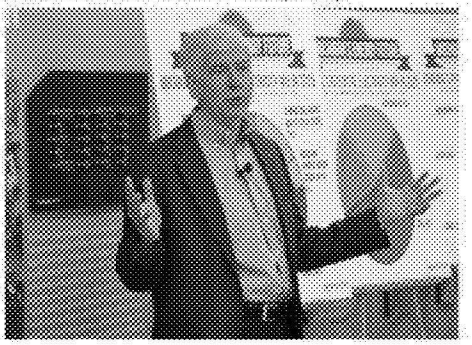
Are We Creating a Generation of Haters?



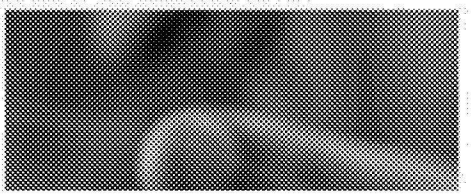
About Obama's Birthplace

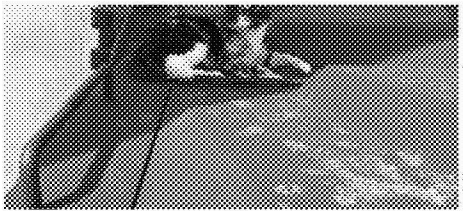


Flint, Michigan's Water Crisis Just Became A Double Emergency

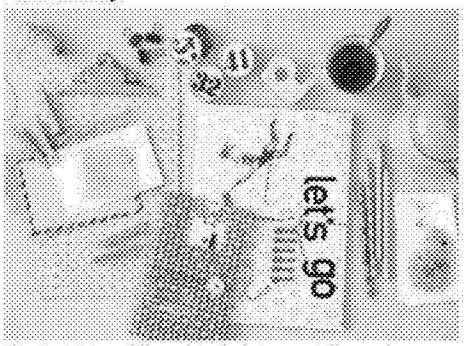


Smoking Is Down Among Young Adults, But It's Not All Good News



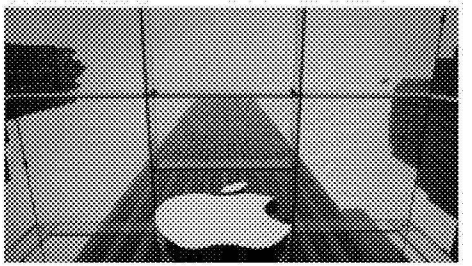


26 Gifts For Anyone Who Loves Stationery



Xmas Hacks.. Funny Mugs.. Shower Tricks.. Cities To Watch.. Cleaning Tips.. Holiday Decor

It Finally Happened: iPhones Are Falling Out Of Favor



From: Holland, Meegan (GOV)
Sent: Friday, December 18, 2015 11:51 AM
To: Murray, David (GOV)
Subject: Sikkema's comments

Now I see why Brad is a bit teed. Here's what Sikkema said on Michigan Radio:

> I will say in our first few weeks really of reviewing this, this is a very, very serious situation. Not just how did it happen and why, but going forward in terms of public health issues related to lead lingering particularly in young children. It is a very troubling situation in Flint and it adds to it because of the failure of government to protect the population.

And … Sikkema thinks Gov. Snyder may face political fatigue heading into 2016:

> As governors start getting into their second term -- as this governor is -- two things happen. One thing is, you run into agenda fatigue, you kind of run out of big ideas. I think you'll see that dynamic starting in 2016. The other things is that it gets more difficult to marshal the legislative troops as your lame duck status begins to take hold.

Meegan Holland
Director of Communications for Gov. Rick Snyder
Office: 517-335-6397
Mobile: [redacted]
Twitter: @meholland

From: Murray, David (GOV)
Sent: Monday, December 21, 2015 3:25 PM
To: McPhee, Karen (GOV)
Subject: Tell me if I was overreacting to this:

http://michiganradio.org/post/reporter-s-notebook-some-state-officials-still-denial-or-misinformed-over-flint-river-decision#stream/0

Dave Murray
Press Secretary | Executive Office of Governor Rick Snyder
MurrayD1@michigan.gov
517-335-6397, office
[redacted], mobile
Twitter:@michigandmurray

From: Murray, David (GOV)
Sent: Monday, December 28, 2015 4:33 PM
To: Holland, Meegan (GOV)
Subject: Detroit News story

http://www.detroitnews.com/story/news/politics/2015/12/28/michigan-auditor-general-flint-water-debate/77982594/

Dave Murray
Press Secretary | Executive Office of Governor Rick Snyder
MurrayD1@michigan.gov
517-335-6397, office
[redacted] mobile
Twitter:@michigandmurray

From: Burr, Richard <RBurr@detroitnews.com>
Sent: Tuesday, December 29, 2015 4:44 PM
To: Murray, David (GOV)
Subject: RE: Hey, what were the "initial findings" of the Flint Water Task Force?

I think we got the letter. But share Chris DeWitt's info anyway.
RB

From: Murray, David (GOV) [mailto:MurrayD1@michigan.gov]
Sent: Tuesday, December 29, 2015 4:33 PM
To: Burr, Richard <RBurr@detroitnews.com>
Subject: RE: Hey, what were the "initial findings" of the Flint Water Task Force?

Hi Richard,

I think the Flint Water Task Force is releasing its letter to the Governor, and it will cover that ground. Do you have the contact information for Chris DeWitt?

Dave Murray
Press Secretary | Executive Office of Governor Rick Snyder
MurrayD1@michigan.gov
517-335-6397, office
[redacted] mobile
Twitter:@michigandmurray

From: Burr, Richard [mailto:RBurr@detroitnews.com]
Sent: Tuesday, December 29, 2015 3:23 PM
To: Murray, David (GOV) <MurrayD1@michigan.gov>; Heaton, Anna (GOV) <HeatonA@michigan.gov>
Cc: Lynch, James <jLynch@detroitnews.com>
Subject: Hey, what were the "initial findings" of the Flint Water Task Force?

The press release doesn't say. It would help explain why Dan Wyant resigned.

Richard Burr
Politics and Government Editor
The Detroit News
160 W. Fort St.
Detroit, MI 48226
(313) 222-2294
rburr@detroitnews.com

From: Murray, David (GOV)
Sent: Tuesday, December 29, 2015 4:46 PM
To: 'Burr, Richard'
Subject: RE: Hey, what were the "initial findings" of the Flint Water Task Force?

He's a good guy.

Contact: Chris De Witt

517-881-4784

chris@dewitt-communications.com

Dave Murray
Press Secretary | Executive Office of Governor Rick Snyder
MurrayD1@michigan.gov
517-335-6397, office
[redacted], mobile
Twitter:@michigandmurray

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To: Murray, David (GOV) <MurrayD1@michigan.gov>; Heaton, Anna (GOV) <HeatonA@michigan.gov>
Cc: Lynch, James <jLynch@detroitnews.com>
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Politics and Government Editor
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160 W. Fort St.
Detroit, MI 48226
(313) 222-2294
rburr@detroitnews.com

From: Minicuci, Angela (DHHS)
Sent: Wednesday, December 30, 2015 9:29 AM
To: Murray, David (GOV)
Subject: Media Call

Jessica, WHMI Radio – Looking for a statement about Gov's Flint water task force announcement, [redacted]

This was received yesterday afternoon at our diabetes office. Just got it myself today. Sorry for the delay!

Thanks!

From: Murray, David (GOV)
Sent: Sunday, January 03, 2016 7:00 PM
To: Acosta, Roberto (RACOSTA1@mlive.com); BMICKLE1@mlive.com
Subject: Will we get the opportunity to comment?

Roberto and Bryn,

I read with dismay the story about Rep. Neeley's comments. It's seems highly unfair that we were never contacted to reply. Nor is there any mention of the work the governor has done to assist Flint with its challenges, from the $10 million in assistance to the action plan to the work of the Flint Water Task Force or even the recent response from the Office of Auditor General.

Do you have my contact information? I work hard to make sure I am accessible to the media, even on weekends and holidays.

Please let me know if there is an opportunity for us to provide balance to this story.

Dave

Dave Murray
Press Secretary | Executive Office of Governor Rick Snyder
MurrayD1@michigan.gov
517-335-6397, office
[redacted], mobile
Twitter:@michigandmurray

From: Murray, David (GOV)
Sent: Tuesday, January 05, 2016 4:21 PM
To: Biehl, Laura (GOV)
Subject: Fwd: Proclamation
Attachments: 2016-01-05 Flint Water Governor's Declaration Final.pdf; ATT00001.htm

Sent from my iPhone

Begin forwarded message:

> **From:** "Arwood, Cheri (GOV)" <ArwoodC@michigan.gov>
> **Date:** January 5, 2016 at 4:17:48 PM EST
> **To:** "Scott, Allison (GOV)" <scotta12@michigan.gov>, "Smith, Paul (GOV)" <SmithP29@michigan.gov>, "Murray, David (GOV)" <MurrayD1@michigan.gov>, "Kelenske, Chris (MSP)" <KelenskeC@michigan.gov>, "Redford, James (GOV)" <RedfordJ@michigan.gov>, "Baird, Richard (GOV)" <bairdr@michigan.gov>, "Agen, Jarrod (GOV)" <AgenJ@michigan.gov>, "Clement, Elizabeth (GOV)" <clemente@michigan.gov>, "Hollins, Harvey (GOV)" <hollinsh@michigan.gov>
> **Subject: RE: Proclamation**
>
> Please see attached.
>
> Cheri

STATE OF MICHIGAN
EXECUTIVE OFFICE
LANSING

RICK SNYDER
GOVERNOR

BRIAN CALLEY
LT. GOVERNOR

PROCLAMATION

DECLARATION OF EMERGENCY

WHEREAS, Section 1 of Article V of the Michigan Constitution of 1963 vests the executive power of the state of Michigan in the Governor; and

WHEREAS, under the Emergency Management Act, Act No. 390 of the Public Acts of 1976, as amended, MCL 30.401 to 30.421, the Governor is responsible for coping with dangers to this state or the people of this state presented by a disaster or emergency or threat thereof, and may issue executive orders and proclamations, having the force and effect of law to implement the Act; and

WHEREAS, under Section 3 of the Emergency Management Act, 1976 Public Act 390, MCL 30.403, the Governor shall, by executive order or proclamation, declare a state of emergency if the Governor finds that an emergency has occurred or that the threat of an emergency exists; and

WHEREAS, on April 25, 2014 the City of Flint, Michigan switched from the Detroit water system to the Flint River as a water source, the harmful effects of untreated water struck the city's water infrastructure, causing leaching of lead into the water which caused damage to the water system and potential negative health impacts to the citizens; and

WHEREAS, the area affected includes parts of the City of Flint, within the County of Genesee; and

WHEREAS, the damaged water infrastructure and leaching of lead into the city's water caused damage to public and private water infrastructure, and has either caused or threatened to cause elevated blood lead levels, especially in the population of children and pregnant women, and causing a potential immediate threat to public health and safety and disrupting vital community services; and

WHEREAS, from October 1, 2015 to this date, the County of Genesee and the City of Flint have taken a number of actions to cope with the situation, including but not limited to, switching back to the Detroit water system on October 16th, declaring local states of emergency, activating the emergency response and recovery aspects of their emergency operations plan, marshaling

and distributing required resources on a city-wide level, and issuing emergency public information and bulletins; and

WHEREAS, local resources have been insufficient to address the situation, and additional assistance from voluntary organizations and the state is required to protect public health, safety, and property, and to lessen or avert the threat of more severe and long lasting impacts to the community;

NOW, THEREFORE, I, RICHARD D. SNYDER, Governor of the state of Michigan, pursuant to the Constitution of the state of Michigan and provisions of Act No. 390 of the Public Acts of 1976, as amended, do hereby proclaim that a state of emergency exists in the aforementioned county and municipality; and

FURTHER, the Emergency Management and Homeland Security Division of the Department of State Police shall coordinate and maximize all state efforts, and may call upon all state departments to utilize resources at their avail to assist in the emergency area pursuant to the Michigan Emergency Management Plan; and

FURTHER, termination of this emergency will occur at such time as the threats to public health, safety, and property caused by the emergency no longer exist and appropriate programs have been implemented to recover from the effects of this emergency, but in no case longer than February 1, 2016, unless extended as provided by Act No. 390.

Given under my hand and the Great Seal of the State of Michigan this 5th day of January in the Year of Our Lord, Two Thousand and Sixteen.

RICHARD D. SNYDER
GOVERNOR

BY THE GOVERNOR:

SECRETARY OF STATE

FILED WITH SECRETARY OF STATE
ON 1/5/16 AT 4:00pm

From: Johnson, Bentley (Peters) <Bentley_Johnson@peters.senate.gov>
Sent: Thursday, September 03, 2015 3:41 PM
To: Brown, Eric (GOV)
Subject: RE: NEWS RELEASE: Gov. Rick Snyder: Michigan Pipeline Safety Advisory Board will help protect Great Lakes, natural resources

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Sara Wurfel or Dave Murray, Governor's Office
517-335-6397

FOR IMMEDIATE RELEASE
Thursday, Sept. 3, 2015

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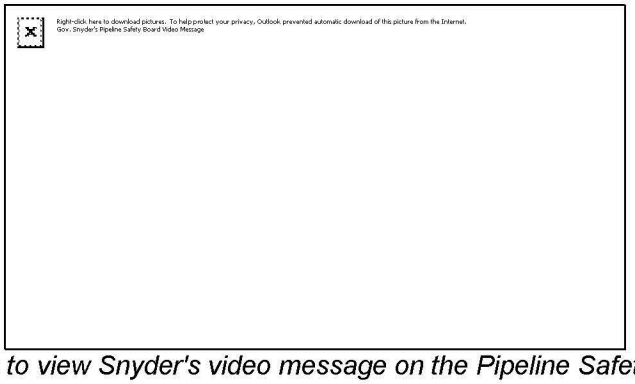
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From: Brown, Eric (GOV)
Sent: Wednesday, September 09, 2015 5:25 PM
To: Brown, Eric (GOV)
Subject: EB Ongoing Projects 9-9-2015
Attachments: EB Ongoing Projects 9-9-2015.docx

attached

Ongoing Projects:

Redacted

Redacted

6. Flint Water:
    - I have been working with Brad Wurfel at DEQ to provide information to Senator Peters and Congressman Kildee (per their requests) on the ongoing water quality issues/controversy in Flint.
    - Wurfel has briefed Peters and Kildee staff in the past week about lead levels and the State's joint role with EPA to ensure that the City of Flint is in compliance with safe drinking water regulations. The City is in compliance, but there is a recently-released Virginia Tech study that shows dangerously high lead levels from residential water testing.
    - Muchmore has been briefed by Wurfel as well.

From: Wyant, Dan (DEQ)
Sent: Thursday, October 01, 2015 5:34 PM
To: Brown, Eric (GOV)
Cc: Lyon, Nick (DHHS); Hertel, Elizabeth (DHHS); Pallone, Maggie (DEQ); Mcbride, Bill (GOV)
Subject: Re: Kildee Letter DRAFT

Looks good.

Sent from my iPhone

On Oct 1, 2015, at 5:16 PM, Brown, Eric (GOV) <BrownE15@michigan.gov> wrote:

> Nick & Dan:
> Please take a look at the attached draft letter to Congressman Kildee, particularly the 4 requests for federal action. Please edit/add as necessary. Thanks for your quick attention to this – we need to have this ready for the Governor's signature by 8:30am tomorrow. Sorry for the tight turnaround.
> --Eric
>
> **Eric K Brown**
> Senior Federal Policy Representative
> State of Michigan – Governor Rick Snyder
> Washington D.C. Office
> 202.624.5840 (office)
> [redacted] (mobile)
>
> <Kildee Lead Flint DRAFT 09-30-2015.docx>

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Sent: Thursday, September 03, 2015 3:42 PM
To: Wurfel, Brad (DEQ)
Subject: FW: NEWS RELEASE: Gov. Rick Snyder: Michigan Pipeline Safety Advisory Board will help protect Great Lakes, natural resources

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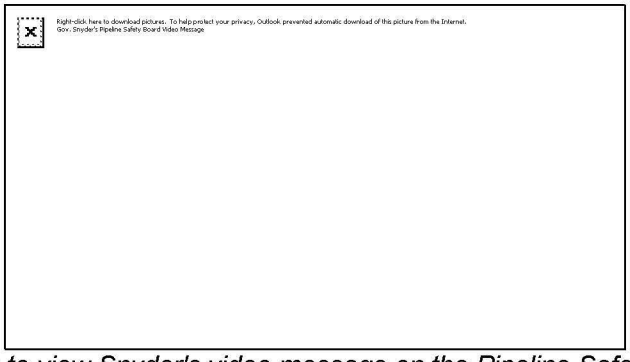
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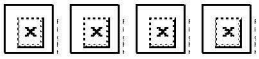
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Sent: Thursday, September 03, 2015 4:48 PM
To: Wurfel, Brad (DEQ)
Subject: RE: NEWS RELEASE: Gov. Rick Snyder: Michigan Pipeline Safety Advisory Board will help protect Great Lakes, natural resources

Thanks Brad, you did send the optimization letter and I believe that's what he was looking for. I sent it over.
--Eric

From: Wurfel, Brad (DEQ)
Sent: Thursday, September 03, 2015 4:27 PM
To: Brown, Eric (GOV) <BrownE15@michigan.gov>
Cc: Muchmore, Dennis (GOV) <muchmored@michigan.gov>; Wurfel, Sara (GOV) <Wurfels@michigan.gov>; Murray, David (GOV) <MurrayD1@michigan.gov>; Brown, Jessica (GOV) <BrownJ53@michigan.gov>
Subject: RE: NEWS RELEASE: Gov. Rick Snyder: Michigan Pipeline Safety Advisory Board will help protect Great Lakes, natural resources

Two things of note. Yesterday we sent this Return To Compliance letter to Flint RE total trihalomethanes.

Also, you might be asking about the optimization letter we sent a couple weeks ago. Thought I sent you that, tell me if I did not and I'll find it. This is the one where the testing indicates that they meet the standard for lead, but we still want them to optimize the system because they're a big system (anything over 50,000 customers) and thus need to optimize. This usually means adding phosphates.

Also, bonus, (see below) I issued this longish quote/statement to Flint Journal regarding lead (and used it for interviews today with NBC 25 and Michigan Radio's Steve Carmody.

Be advised I coordinated a very long interview with the Journal today, talking about lead, testing, optimizing, homeowner responsibilities, state responsibilities, and more. Hoping for better coverage tomorrow.

Let me know what else you need. Thanks, Eric.
b

From: Wurfel, Brad (DEQ)
Sent: Wednesday, September 02, 2015 3:28 PM
To: 'Ronald Fonger'
Subject: RE: lead in flint water

Here's a response from the DEQ. Attribute to me. Call me if you have further questions. Thanks, Ron.
b

Brad Wurfel
Communications Director
Michigan Department of Environmental Quality

517-284-6713
[redacted] cell

We are aware that Virginia Tech researchers are now testing water at various Flint homes for lead levels. We appreciate that Virginia Tech's team is working on this issue because it brings the public spotlight on an important fact: if you have lead water pipes or plumbing fixtures containing lead in your home, or a lead service connection to the city system, it is very likely you are ingesting some level of lead. That's just a fact. It's true whether you live in Detroit, Dowagiac or Decatur.

And in the City of Flint, that fact affects 15,000 or more residences.

However, we want to be very clear that the lead levels being detected in Flint drinking water are not coming from the treatment plant or the city's transmission lines. Treated water leaving the plant has no detectable levels of lead in it. The issue is how, whether, and to what extent the drinking water is interacting with lead plumbing in people's homes.

It does not appear the Virginia Tech research lab is certified, and we can't speak to the sampling methods being employed to achieve these results. The results reported so far fail to track with any of the lead sampling conducted by the city. In addition, the Virginia Tech results are not reflected by the blood lead level testing regularly conducted by the state department of community health that have not shown any change since Flint switched sources.

The state's compliance monitoring program requires the city to use certified laboratories and a standardized, federal testing protocol that looks specifically at the homes in communities most likely to experience lead problems. The latest results from Flint, obtained from two separate rounds of testing over the past year, indicated that Flint drinking water, meets state and federal safe drinking water standards for lead.

That said, the state has requested Flint to 'optimize' its water treatment to further limit exposure to lead from plumbing in homes. While statute allows several years for a drinking water system to actually undertake this process – Detroit took five years to complete its water optimization work – we are encouraging Flint water system operators to take these steps immediately and we are encouraged by the conversation so far.

Any resident who has concerns about lead in their drinking water should have their water tested at a certified laboratory and get professional consultation on how to address it. The leading cause of lead poisoning is known to be lead paint and, in some areas, environmental legacy hot spots where lead is present in soils. However, I will say it again: when homes are fitted with lead plumbing or plumbing fixtures containing lead, homeowners should assume there is some varied level of interaction between water and pipes that results in lead exposure.
b

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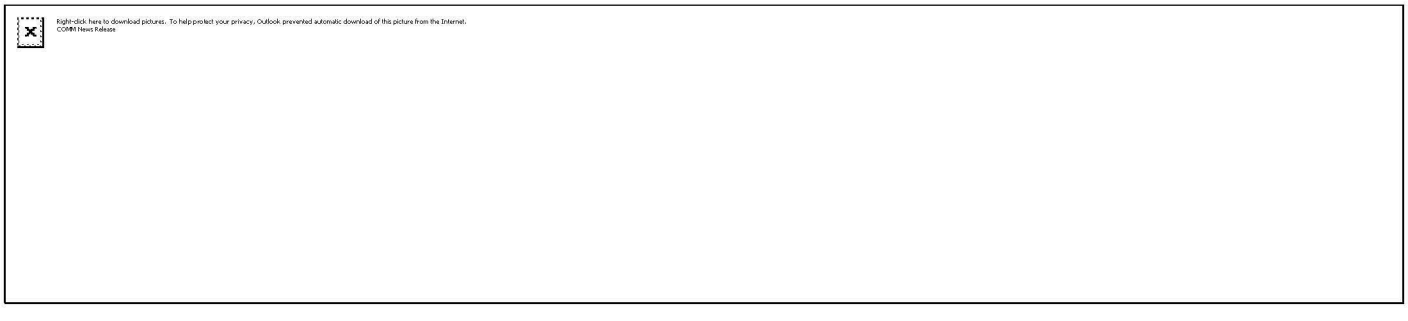
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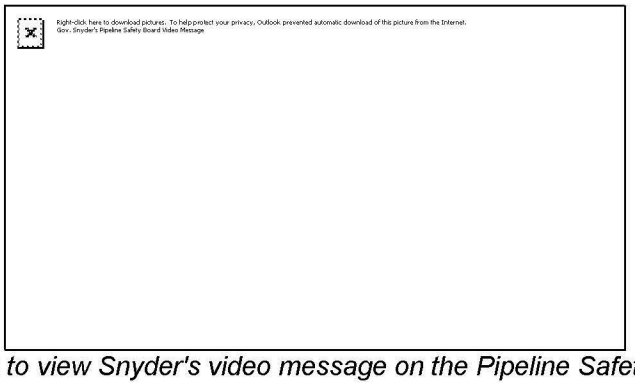
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Jennifer McKay, of Petoskey, is the policy specialist for Tip of the Mitt Watershed Council. She serves on the Emmet County Local Emergency Planning Committee, Northern Michigan Area Committee, Healing Our Waters – Great Lakes Coalition Steering Committee, and the Bay Harbor Regional Stakeholder Group. McKay earned bachelor's degrees in environmental and political studies from Michigan State University. She represents environmental groups.

Michael Shriberg, of Ann Arbor, is Great Lakes regional executive director for the National Wildlife Federation. He previously served as education director at Graham Sustainability Institute and worked as a lecturer at the University of Michigan. Shriberg earned a bachelor's degree from Cornell University, and a master's degree and Ph.D. in environmental studies from the University of Michigan. He represents statewide conservation groups.

Brad Shamla, of Eden Prairie, MN, is vice president of U.S. operations at Enbridge Energy Co. and has been with the company for more than two decades. He is a licensed professional engineer and earned a bachelor's degree in civil engineering and a master's degree in business administration from the University of Minnesota. He represents pipeline operators.

Craig Pierson, of Bowling Green, OH, is president of Marathon Pipe Line LLC, where he has served as vice president of operations and as region manager for crude products pipelines in the Gulf Coast, Wyoming, and mid-south. He earned a bachelor's degree in mechanical engineering from Ohio Northern University. He represents the oil and gas industry.

Guy Meadows, of Hancock, is director of the Great Lakes Research Center and an adjunct professor in geological and mining engineering and sciences at Michigan Technological University. He earned a bachelor's degree and master's degree in mechanical engineering from Michigan

State University, and a Ph.D. in marine science from Purdue University. He represents public universities

Christopher (Chris) Shepler, of Harbor Springs, is president of Shepler's Mackinac Island Ferry Service. He was appointed to the Citizens National Bank Board of Directors in 2014 and serves on the Mackinaw City Municipality as the chairman of the Downtown Development Authority. He studied economics at Ohio Wesleyan University and geography and marine affairs at the University of Rhode Island. He represents the hospitality and tourism industry.

Jeffrey Pillon, of East Lansing, is director of Energy Assurance and Midwest Regional Coordinator for National Association of State Energy Officials (NASEO). He also served more than 36 years with the MPSC and State Energy Office. He has a special term appointment to Argonne National Laboratory, Infrastructure Assurance Center. Pillon earned a bachelor's degree from Michigan State University. He represents consultants with experience in pipeline operations and safety.

Robert (Craig) Hupp, of Grosse Pointe, is a member of Bodman PLC, and has represented clients in commercial, environmental, and local government litigation, specializing in complex, multi-party matters during his more than 32 years of law practice. Hupp earned a bachelor's degree in mechanical engineering from the University of Virginia, a graduate certificate and law degree from Wayne State University, and a master's in engineering from the University of New South Wales, Australia. He represents the general public.

Members will serve terms expiring Dec. 31, 2018. Their appointments are not subject to the advice and consent of the Senate.

#####

STAY CONNECTED:

This email was sent to browne15@michigan.gov on behalf of: The Executive Office of the Governor · 111 South Capitol Avenue · Lansing, MI 48909 · 517-335-7858

From: Brown, Eric (GOV)
Sent: Monday, October 12, 2015 5:38 PM
To: Thelen, Mary Beth (DEQ)
Subject: Re: DC visit
Attachments: image001.png; image002.png

That works, thanks!

Sent from my mobile device

On Oct 12, 2015, at 5:35 PM, Thelen, Mary Beth (DEQ) <THELENM2@michigan.gov> wrote:

> Thanks Eric, very tight schedule but I would suggest right after the Invasive Species meeting, 12:00 or as soon as that meeting is done.
>
> I'll add you to the list. I'll make sure he talks with you tomorrow. Should we give this a try? Thanks.
>
> Mary Beth
>
> Mary Beth Thelen
> Management Assistant to Director Dan Wyant
> Department of Environmental Quality
> Constitution Hall, 6th Floor South
> Phone: 517-284-6712 or 284-6700 (new numbers)
> Fax: 517-241-7401
> Thelenm2@michigan.gov
>
> ---
>
> **From:** Brown, Eric (GOV)
> **Sent:** Monday, October 12, 2015 5:08 PM
> **To:** Anderson, Madhu (DEQ)
> **Cc:** Thelen, Mary Beth (DEQ); Copen, Leigh (DEQ)
> **Subject:** RE: DC visit
>
> Thanks Madhu, it will be good to see you next week.
>
> Mary Beth: I'd like to talk to Dan about the potential congressional visits. Is he available before or after our carp meeting tomorrow? If not, let me know when he might have 15 mins to connect. Thanks!
>
> ---
>
> **From:** Anderson, Madhu (DEQ)
> **Sent:** Friday, October 09, 2015 11:02 AM
> **To:** Brown, Eric (GOV) <BrownE15@michigan.gov>
> **Cc:** Thelen, Mary Beth (DEQ) <THELENM2@michigan.gov>; Copen, Leigh (DEQ) <CopenL1@michigan.gov>
> **Subject:** DC visit
>
> Eric – Dan Wyant, Heidi Grether (MI Agency for Energy), Mary Maupin (DEQ) and I will be attending a one day seminar on the Carbon Rule run by ECOS. We will be in Washington DC on October 21 (the day of the conference) through about noon on the 22st. Dan would like to take the opportunity to visit with congressional members if

possible during that time (he's willing to skip out of the conference if necessary). Topics to be discussed are Energy, drinking water issues in Flint, and Invasives. If you would like to give this some thought and see if some meetings are possible, we'd appreciate it. Thanks,

Madhu R. Anderson
Deputy Director, Economic and Strategic Initiatives
☎ 517 284 6702 | 517 290 9653
andersonm30@michigan.gov

Subject: RDS/SW- LIVE Radio interview with Renk on WBCK Radio
Location: By Phone

Start: Thu 11/12/2015 10:45 AM
End: Thu 11/12/2015 10:58 AM
Show Time As: Tentative

Recurrence: (none)

Meeting Status: Not yet responded

Organizer: GovCalendar
Required Attendees: Biehl, Laura (GOV); Wurfel, Sara (GOV); Brown, Jessica (GOV)

RDS to call: [redacted] (one minute before interview)

Purpose: Opportunity to talk about roads and goals for the rest of your term.

Possible Topics:

- Roads package signing
- Skilled Trades Road Show
- Kalamazoo Promise event
- Integrity Report – Center from Public Integrity
- Detroit education reform
- Flint water testing

Recent Articles:
Michigan Road Funding (WBCK)
http://wbckfm.com/tags/michigan-road-funding/
Gov. Snyder signs $1.2B road funding package (Detroit Free Press)
http://www.freep.com/story/news/politics/2015/11/10/gov-snyder-signs-12b-road-funding-package/75510548/
Gov. Rick Snyder launches statewide tour to promote skilled trades (MLive)
http://www.mlive.com/news/grand-rapids/index.ssf/2015/11/governor_snyder_launches_state.html
Kalamazoo promise celebrates 10 years of success (WOOD)
http://woodtv.com/2015/11/10/kalamazoo-promise-celebrates-10-years-of-success/
Integrity Report ranks Michigan worst in nation for government transparency, accountability (MLive)
http://www.mlive.com/lansing-news/index.ssf/2015/11/michigan_ranks_worst_in_nation.html

Last interview: 4/8/15 re: Roads

Market: Kalamazoo and Battle Creek and online at www.wbckfm.com

Contact: [redacted]

From: Murray, David (GOV)
Sent: Tuesday, October 13, 2015 9:24 AM
To: Biehl, Laura (GOV); Heaton, Anna (GOV); Agen, Jarrod (GOV); Wurfel, Sara (GOV); Brown, Jessica (GOV); Kennedy, Jordan (GOV)
Subject: Comms meeting with the governor agenda
Attachments: Agenda Communications Update 10-13-15.docx

Dave Murray
Deputy Press Secretary | Executive Office of Governor Rick Snyder
MurrayD1@michigan.gov
517-335-6397, office
[redacted] mobile
Twitter:@michigandmurray



Communications Update Meeting
Oct. 13 2015

Redacted

- Flint water

Redacted

From: Tommasulo, Karen (DEQ)
Sent: Wednesday, October 21, 2015 2:13 PM
To: Brown, Jessica (GOV)
Subject: RE: Flint Water Task Force release

Sounds good. I can repost it exactly the same too if you want, with just Gov's offices contacts etc. But no worries if not.

I will have our tech people add it to the /flintwater website on our page though, if that's cool with you.

From: Brown, Jessica (GOV)
Sent: Wednesday, October 21, 2015 1:55 PM
To: Tommasulo, Karen (DEQ)
Subject: RE: Flint Water Task Force release

Mmm – probably not necessary if it wasn't discussed in earlier talks. From my understanding we're just leaving Gov's office contacts on it.

From: Tommasulo, Karen (DEQ)
Sent: Wednesday, October 21, 2015 1:54 PM
To: Brown, Jessica (GOV) <BrownJ53@michigan.gov>
Subject: RE: Flint Water Task Force release

Do you guys want us to repost it to our GovDelivery press release list as well?

From: Brown, Jessica (GOV)
Sent: Wednesday, October 21, 2015 1:48 PM
To: Tommasulo, Karen (DEQ)
Subject: FW: Flint Water Task Force release

Here's the final for the Task Force release. It's probably made its way to you through Brad by now but this is the first I'm seeing it. Sending it your way just in case. We'll be issuing it between 2 and 2:15.

Jess

From: Murray, David (GOV)
Sent: Wednesday, October 21, 2015 1:34 PM
To: Brown, Jessica (GOV) <BrownJ53@michigan.gov>; Heaton, Anna (GOV) <HeatonA@michigan.gov>; Biehl, Laura (GOV) <BiehlL@michigan.gov>; Paciorek, Josh (GOV) <Paciorekj@michigan.gov>
Subject: Flint Water Task Force release

Dave Murray
Deputy Press Secretary | Executive Office of Governor Rick Snyder
MurrayD1@michigan.gov
517-335-6397, office
[redacted]mobile
Twitter:@michigandmurray



From: Ryan, Joy (LARA)
Sent: Friday, October 23, 2015 3:29 PM
To: Brown, Jessica (GOV)
Cc: Ryan, Joy (LARA)
Subject: LARA PIO Weekly Report (Oct 23)
Attachments: 10-23-15.doc

Have a great weekend.

STATE OF MICHIGAN
DEPARTMENT OF LICENSING AND REGULATORY AFFAIRS
LANSING

RICK SNYDER
GOVERNOR

MIKE ZIMMER
DIRECTOR

MEMORANDUM

DATE: October 23, 2015

TO: Jessica Brown, Governor's Office

FROM: Joy S. Ryan, LARA Communications

SUBJECT: Weekly PIO Report (LARA)

Below are recent and scheduled news releases/advisories along with upcoming travel for Director Zimmer, Chief Deputy Director Edgerton and Deputy Directors Pohl and Stokes.

RECENT NEWS RELEASES/ADVISORIES

October

21 ..... DMC Consultants, Inc. Cited for MIOSHA Violations Totaling $265,200 in Proposed Penalties
21 ..... Employers Cited for MIOSHA Violations at Holland Warehouse Totaling $357,000 in Proposed Penalties

SCHEDULED RELEASES/ADVISORIES

OCT	30	State Fire Marshal Reminds Consumers: Change Your Clocks-Change Your Batteries (November 2)	BFS
	30	Winter Energy Appraisal and Be WinterWise	MPSC
NOV	17	LARA Offers Preventive Maintenance Tips to Keep Your Home Heating System Humming	BCC
	19	LCC Holiday Safety Message to Licensees	LCC
	24	LLCs and PLLCs 2016 Annual Statements Due On Or Before February 15, 2016	CSCL
	24	Thanksgiving Top Day for Cooking Fires	BFS

UPCOMING TRAVEL FOR LARA DIRECTOR, CHIEF DEPUTY DIRECTOR AND DEPUTY DIRECTORS

October

30 ..... Director Zimmer attending Building Economic Bridges Gala (Livonia)
30 ..... Chief Deputy Director Shelly Edgerton attending Flint Water Meeting (Flint)

November

6 ..... Chief Deputy Director Shelly Edgerton attending Flint Water Meeting (Flint)
12 ..... Director Zimmer and Chief Deputy Director Shelly Edgerton attending Michigan CEO Summit (Detroit)
13 ..... Chief Deputy Director Shelly Edgerton attending Flint Water Meeting (Flint)
17-20 ... Chief Deputy Director Shelly Edgerton site visit at Kentucky Auditor General's Office (Frankfort, Kentucky)

From: Ryan, Joy (LARA)
Sent: Friday, October 23, 2015 3:56 PM
To: Brown, Jessica (GOV)
Cc: Ryan, Joy (LARA)
Subject: LARA PIO Report for Week Ending October 23, 2015 (Replaces report sent approximately 10 minutes ago).
Attachments: 10-23-15.doc

Importance: High

One minor change for Director Zimmer on October 30th. He is presenting at the Building Economic Bridges Gala instead of attending.

Thanks!

STATE OF MICHIGAN
DEPARTMENT OF LICENSING AND REGULATORY AFFAIRS
LANSING

RICK SNYDER
GOVERNOR

MIKE ZIMMER
DIRECTOR

MEMORANDUM

DATE: October 23, 2015

TO: Jessica Brown, Governor's Office

FROM: Joy S. Ryan, LARA Communications

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From: Bowling, Joe'L (GOV)
Sent: Monday, December 07, 2015 2:19 PM
To: Brown, Jessica (GOV)
Subject: PIO Report
Attachments: PIO Week Ahead 151204.docx

Joe'L Bowling
Communications Intern
Executive Office of Gov. Rick Snyder
517-335-6397

Upcoming Department News Releases and Speaking Engagements/Public Events

Dec. 4 for the weeks of Sunday, Dec. 6– Saturday, Dec. 19

DIFS

News Releases

Speaking Engagements/Public Events

DEQ

News Releases

Speaking Engagements/Public Events

DNR

News Releases

Speaking Engagements/Public Events

DTMB

News Releases

Tuesday, Dec. 8-press release promoting annual surplus store sale

Wednesday Dec. 9 – Providing Justin Hinkley at LSJ with copy of statewide risk assessment (all PIOs have been briefed)

Wednesday Dec. 16 – Statewide unemployment news release at 2 PM

Tuesday Dec. 29 – Regional unemployment news release at 2 PM

Speaking Engagements/Public Events

Thursday, Dec. 10-David Behen will participate on a panel at a conference of CIOs in New Orleans

LARA

News Releases

None.

Speaking Engagements/Public Events

DEC.	10	Bureau of Construction Codes Accela Automation Implementation Completed	BCC
	11	Fire Safety During the Holidays	BFS

December: Travel for LARA Director, Chief Deputy Director and Deputy Directors

10 Director Zimmer attending Governing Michigan Advisory Board Meeting (Lansing)
11 Chief Deputy Director Shelly Edgerton attending the Flint Water Meeting (Flint)
17 Director Zimmer visiting Bangla Town (Hamtramck)
18 Chief Deputy Director Shelly Edgerton attending the Flint Water Meeting (Flint)

MDARD

News Releases

Friday, Dec. 4-Column: MDARD helping protecting Michigan grain producers

Speaking Engagements/Public Events

Tuesday & Thursday, Dec. 8, 10-Chief Deputy Wenk to attend the Great Lakes F&V Expo (Grand Rapids)

Wednesday, Dec. 9-Director Clover Adams to attend the Great Lakes F&V Expo (Grand Rapids)

Friday, Dec. 11-Director Clover Adams to attend the Homeland Protection Board Meeting (Lansing)

Monday, Dec. 14-Director Clover Adams to conduct year-end interview with Jennifer Kiel, MI Farmer Magazine

Tuesday, Dec. 15-Director Clover Adams, Chief Deputy Wenk to attend the Commodity Execs Meeting (Lansing)

Thursday-Wednesday, Dec. 17-23-Director Clover Adams to conduct year-end media interviews

- Dec. 17 – Pat Driscoll, MAIN Radio
- Dec. 22- Nicole Heslip, Brownfield Radio
- Dec. 22 – Chris Klaver, Gongwer

Wednesday, Dec. 23 – Jacob Kanclerz - MIRS

MDHHS

News Releases

Press Releases

- **Monday, December 7** – Plan First! program press release to remind beneficiaries that the program is ending and how to have their Medicaid eligibility reviewed.
- **Tuesday, December 8** – Tahir Whitehead from the Detroit Lions visits East English School in Detroit to talk to eighth-graders about how to succeed by staying in school and staying healthy.
- **Wednesday, December 9** – Michigan receives word from the U.S. Dept. of Health and Human Services Administration for Children & Families that the state's child welfare system is now meeting all goals related to safety, well-being and permanency and thus successfully completed its Program Improvement Plan.
- **TBD** – Holiday Safe Sleep messaging

Speaking Engagements/Public Events

- **Friday, December 11** – Director Lyon will be speaking at the BCBSM Building Healthy Communities event in Grand Rapids with the LG.

Other

- **December 31** is the deadline to obtain CMS approval of the Healthy Michigan Plan waiver.
- Scheduling end-of-year media for Director Lyon.

MEDC

News Releases

Monday, Dec. 7, 2015 – Announcement of Boyne City receiving Redevelopment Ready Communities designation

Wednesday, Dec. 9, 2015: Delegated press release

- **Die Tronic, Inc. (to be known as Auburn Hills Manufacturing, Inc.)** – Precision machining manufacturing company expanding in Auburn Hills, investing $23.8 million and creating 85 jobs; $100,000 Michigan Job Training Program performance-based grant
- **Performance Fabricating, LLC –** Metal fabrication company expanding in Fenton Charter Township, investing $9 million and creating 52 jobs; $150,000 Michigan Business Development Program performance-based grant

Friday, Dec. 11, 2015 – Announcement of City of Ypsilanti receiving Redevelopment Ready Communities designation

Monday, Dec. 14, 2015 – 12 Days of Michigan: A dozen holiday related economic facts about the state. Comes with video featuring the story behind the state's Xmas tree. Will feature as lead story on MEDC's Newsroom, Dec. 14-27

Tuesday, Dec. 15, 2015 – Michigan Strategic Fund summary press release (more details to come)

- General Motors MEGA amendment

Speaking Engagements/Public Events

Monday, Dec. 7, 2015 – Mark Morante and Jennifer Rigterink speaking at Boyne City Redevelopment Ready Communities designation ceremony

Friday, December 11, 2015 – Mark Morante and Jennifer Rigterink speaking at City of Ypsilanti Redevelopment Ready Communities designation ceremony

FOIA

- David Radtke, McKnight, McClow, Canzano, Smith & Radtke, re documents related to the 11/24/15 Michigan Strategic Fund board meeting, posted 11/30/15
- Michael LaFaive, Mackinac Center, re documents related to the 2007 Longwoods report commissioned by MEDC, posted 11/30/15
- Penny Saites, JetCo Solutions, re documents related to the evaluation committee for the Michigan.org website and development RFP, posted 12/3/15
- Kim Bourner, SW Michigan PTAC, re documents related to the Michigan.org website and development RFP, posted 12/4/15

Michigan Film Office:

News Releases

Speaking Engagements/Public Events

Travel Michigan

News Releases

Date TBD – Detroit Metro Airport branding – partnership with Detroit Metro CVB to brand international arrivals hall in advance of Auto Show. Press release will highlight that effort and some of the creative being utilized

Speaking Engagements/Public Events

Monday, Dec. 7, 2015 – Industry strategic planning session re: Lake Effect summer passion platform (Muskegon)

Thursday, Dec. 17, 2015 – Industry strategic planning session re: Lake Effect summer passion platform (Bay City)

MDOC

News Releases

Speaking Engagements/Public Events

MDOT

News Release

None.

Speaking Engagements/Public Events

Monday Dec. 7 - Announce education efforts for elderly drivers and a new web site, designed and created by the very talented MDOT web administrator in the Office of Communications.

MGCB

News Releases

Tuesday, Dec. 8 – Detroit casinos revenues and gaming taxes for November

Wednesday, Dec. 9– Cass County cafe owner, employee face felony illegal gambling charges (awaiting arraignment information)

TBD – MGCB halts charitable gaming at Owosso Poker Room

TBD – Fenton nonprofit chairman pleads guilty to Bingo Act violation

TBD – Muskegon area man charged with larceny from VFW Auxiliary charity poker event

Speaking Engagements/Public Events

None.

MSHDA

News Releases

Speaking engagements

MSP

News Releases

Speaking Engagements/Public Events

Treasury

News Releases

Speaking Engagements/Public Events

From: Bowling, Joe'L (GOV)
Sent: Monday, December 07, 2015 2:21 PM
To: Brown, Jessica (GOV)
Subject: PIO REPORT UPDATED
Attachments: PIO Week Ahead 151204.docx

I forgot to add one last report from MSP.

Joe'L Bowling
Communications Intern
Executive Office of Gov. Rick Snyder
517-335-6397

Redacted

December: Travel for LARA Director, Chief Deputy Director and Deputy Directors

10 **Director Zimmer attending Governing Michigan Advisory Board Meeting (Lansing)**
11 **Chief Deputy Director Shelly Edgerton attending the Flint Water Meeting (Flint)**
17 **Director Zimmer visiting Bangla Town (Hamtramck)**
18 **Chief Deputy Director Shelly Edgerton attending the Flint Water Meeting (Flint)**

Redacted

Redacted pages 2-6

From: Biehl, Laura (GOV)
Sent: Friday, December 11, 2015 8:44 AM
To: Brown, Jessica (GOV)
Subject: Monday briefings

RDS- TAPED Radio interview with Frank Beckmann on WJR Radio

Date: Monday, Dec. 14, 2015

Time: 8:45-9 a.m.

RDS to call: [redacted]

Purpose: Opportunity to highlight the successes in Michigan's reinvention during 2015.

Possible Topics:

- Michigan's Comeback story
- 2015 accomplishments
- Presidential Politics
- Refugee vetting
- Detroit schools
- Energy reforms

Recent articles:

Last interview: Last interview with Frank was 11/4/15 re: roads; was on the show last week with Mike Rogers

Market: Southeast Michigan and online at wjr.com

Contact: [redacted] Back-up Producer Terri Leib cell- [redacted]

RDS/DMurray- PRINT interview with the Freep editorial and reporting teams

Date: Monday, Dec. 14, 2015

Time: 11:20-11:50 a.m.

Location: Freep offices, 160 Fort St., Detroit

Purpose: Opportunity to highlight the successes in Michigan's reinvention during 2015.

Possible Topics:

- Michigan's Comeback story
- 2015 accomplishments
- Presidential Politics
- Refugee vetting

- Detroit schools
- Energy reforms
- Straight-ticket voting

Participants: (waiting for them to send)

Recent articles:

Last interview: 11/4/15 re: Passing of roads plan

Market: Southeast Michigan and online at freep.com

Contact: [redacted]

RDS/DMurray- PRINT interview with the Detroit News editorial and reporting teams

Date: Monday, Dec. 14, 2015

Time: 12-12:30 p.m.

Location: Detroit News offices, 160 Fort St., Detroit

Purpose: Opportunity to highlight the successes in Michigan's reinvention during 2015.

Possible Topics:
- Michigan's Comeback story
- 2015 accomplishments
- Presidential Politics
- Refugee vetting
- Detroit schools
- Energy reforms
- Straight-ticket voting

Participants:
Jon Wolman, editor & publisher
Nolan Finley, editorial page editor
Kaitlyn Buss, editorial writer
Alan Adler, editorial writer
Daniel Howes, business columnist
Richard Burr, politics editor
Chad Livengood, political reporter

Recent articles:
Nearly 4,000 DPS students affected by teacher sickout- http://www.detroitnews.com/story/news/local/detroit-city/2015/12/10/teacher-sickout-closes-several-dps-schools/77083936/
House votes to end straight-party voting option-
http://www.detroitnews.com/story/news/politics/2015/12/10/straight-party-voting/77083084/
Trump wants his initial on Michigan GOP primary ballot-

http://www.detroitnews.com/story/news/politics/2015/12/10/trump-wants-initial-michigan-gop-primary-ballot/77074932/
Flint taking step to ensure safe water after problems-
http://www.detroitnews.com/story/news/local/michigan/2015/12/10/flint-taking-step-ensure-safe-water-problems/77084910/

Last interview: 11/4/15 re: Passing of roads plan

Market: Southeast Michigan and online at detroitnews.com

Contact: Ingrid cell: [redacted]; Ingrid desk: [redacted]

Laura Biehl
Deputy Press Secretary
Executive Office of Michigan Gov. Rick Snyder
George W. Romney Building
111 S. Capitol Ave.
Lansing, MI 48933
Office: (517) 335-6397
Cell: [redacted]
BiehlL@Michigan.gov

From: Biehl, Laura (GOV)
Sent: Tuesday, December 15, 2015 2:02 PM
To: Bedan, Morgan (GOV)
Cc: Holland, Meegan (GOV); Murray, David (GOV); Heaton, Anna (GOV); Brown, Jessica (GOV)
Subject: Wednesday Media briefings

RDS – LIVE Radio interview with Michael Patrick Shiels on Michigan's Big Show

Date: Wednesday, Dec. 16, 2015

Time: 7:32-7:40 a.m.

RDS to call: [redacted]
Call at 7:32 a.m., live within 1 minute

Purpose: Opportunity to highlight the successes in Michigan's reinvention during 2015.

Possible Topics:
- 2015 accomplishments
- 2016 goals/plans
- Future of mobility in Michigan
- Roads
- Presidential politics

Recent articles:
Value of GM's state tax credits remain secret- http://www.detroitnews.com/story/news/politics/2015/12/15/general-motors-mega/77352724/
Gov. Snyder 'open' to ending EAA school reform- http://www.detroitnews.com/story/news/politics/2015/12/14/snyder-end-eaa-education-achievement-authority/77306098/
Planned Parenthood contract approved over objections- http://www.freep.com/story/news/politics/2015/12/15/planned-parenthood-contract-approved-over-objections/77357302/
Report: Straits of Mackinac oil pipeline not necessary- http://www.freep.com/story/news/2015/12/14/straits-mackinac-oil-pipeline-line5/77174364/

Last interview: 10/20/15 re: Detroit education reform

Market: Mid, West, Northern MI- online at mibigshow.com

Contact: Studio: [redacted] Back-up: [redacted] (Producer Tony Cuthbert cell)

RDS – LIVE Radio interview with Jay Morris on WKZO Radio

Date: Wednesday, Dec. 16, 2015

Time: 7:45-7:55 a.m.

RDS to call: [redacted]
Call at 7:45 a.m., live within 1 minute

Purpose: Opportunity to highlight the successes in Michigan's reinvention during 2015.

Possible Topics:
- 2015 accomplishments
- 2016 goals/plans
- Immigration/refugee vetting
- Energy policy
- Detroit schools
- New cyber base in Battle Creek
- Roads
- Switch and potential tax breaks

Recent articles:
Ruth Johnson: No-reason absentee voting bill is simple, secure and right on time- http://www.mlive.com/opinion/index.ssf/2015/12/no-reason_absentee_voting_bill.html#incart_river_index
Cyber mission underway at guard base- http://www.battlecreekenquirer.com/story/news/local/2015/12/10/cyber-mission-underway-guard-base/77089394/
Donald Trump to campaign in Michigan next week- http://www.mlive.com/lansing-news/index.ssf/2015/12/donald_trump_to_campaign_in_mi.html#incart_river_index
Governor Snyder signs seven bills into law- http://wkzo.com/news/articles/2015/nov/30/governor-snyder-signs-seven-bills-into-law/

Last interview: 4/30/15 re: roads

Market: W MI and online at wkzo.com

Contact: [redacted] Studio Line/ Back-up: [redacted] Producer Tim Abramowski cell: [redacted]

RDS – LIVE Radio interview with Richard Piet on WBCK Radio

Date: Wednesday, Dec. 16, 2015

Time: 8:05-8:15 a.m.

RDS to call: [redacted]
Call at 8:05 a.m., live within 1 minute

Purpose: Opportunity to highlight the successes in Michigan's reinvention during 2015.

Possible Topics:
- 2015 accomplishments
- 2016 goals/plans
- Refugee vetting concerns
- Flint water
- New cyber base in Battle Creek
- Roads
- Straight-ticket voting elimination proposal

Recent articles:
Cyber mission underway at guard base- http://www.battlecreekenquirer.com/story/news/local/2015/12/10/cyber-mission-underway-guard-base/77089394/
Clerks, voters rip plan to end straight-ticket voting- http://www.battlecreekenquirer.com/story/news/local/michigan/2015/12/04/clerks-voters-rip-plan-end-straight-ticket-voting/76771188/
Snyder wants more talks on security of refugee program- http://www.battlecreekenquirer.com/story/news/politics/2015/12/01/snyder-wants-talks-security-refugee-program/76630686/
Data center tax breaks show rift over economic strategy- http://www.battlecreekenquirer.com/story/news/politics/2015/12/06/data-center-tax-breaks-show-rift-economic-strategy/76881464/

Last interview: 10/20/15 about Detroit schools

Market: Southwest Michigan / online – wbckfm.com

Contact: [redacted] (backup [redacted]

RDS/DMurray – TAPED TV interview with Chuck Stokes for Spotlight on the News

Date: Wednesday, Dec. 16, 2015

Time: 12:30-12:45 p.m.

Location: Governor's Conference Room

Purpose: Opportunity to highlight the successes in Michigan's reinvention during 2015.

Possible Topics:
- 2015 accomplishments
- 2016 goals/plans
- State of Michigan's economy and economic development
- Michigan immigration update
- Update on Urban revitalization initiatives
- Campaign 2016 & the Michigan Primary

Recent episodes:
Spotlight on the News: The new leader of Henry Ford's 100 year old health system- http://www.wxyz.com/news/political/spotlight-on-the-news/spotlight-on-the-news-the-new-leader-of-henry-fords-100-year-old-health-system
Spotlight on the News: Mayor Virg Bernero & the future of Michigan's "Capital City"- http://www.wxyz.com/news/political/spotlight-on-the-news/spotlight-on-the-news-mayor-virg-bernero-the-future-of-michigans-capital-city
Spotlight on the News: Meet Brandon Dillon, the new leader of Michigan Democrats- http://www.wxyz.com/news/political/spotlight-on-the-news/spotlight-on-the-news-meet-brandon-dillon-the-new-leader-of-michigan-democrats
Spotlight on the News: Inside the war against terror & ISIS- http://www.wxyz.com/news/political/spotlight-on-the-news/spotlight-on-the-news-inside-the-war-against-terror-isis
Spotlight on the News: In-depth with Detroit education leaders Conforme & Davis- http://www.wxyz.com/news/political/spotlight-on-the-news/spotlight-on-the-news-in-depth-with-detroit-education-leaders-conforme-davis

Last interview: 5/27/15 at Mackinac Conference

Market: SE MI/Detroit and online at http://www.wxyz.com/

Contact: [redacted](Chuck Stokes mobile) / Backup: [redacted]newsroom
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RDS/LB– PRINT interview with Dave Eggert from Associated Press

Date: Wednesday, Dec. 16, 2015

Time: 12:50-1:20 p.m.

Location: Governor's Office

Purpose: Opportunity to highlight the successes in Michigan's reinvention during 2015.

Possible Topics:

- 2015 accomplishments
- 2016 goals/plans
- Refugee vetting
- Detroit education reform
- Flint water
- Roads
- Energy reforms

Recent articles:
Michigan, GM agree to cap tax credits, won't specify amount- http://m.apnews.com/ap/db_268748/contentdetail.htm?contentguid=XbCyWo1R
Snyder's 6th State of the State address set for Jan. 19- http://upnorthlive.com/news/local/snyders-6th-state-of-the-state-address-set-for-jan-19
Dignitaries welcome back 500 National Guard pilots, others- http://www.seattlepi.com/news/article/Dignitaries-welcome-back-500-National-Guard-6679757.php
Michigan data center tax breaks show rift over strategy- http://www.detroitnews.com/story/news/politics/2015/12/06/michigan-data-center-tax-breaks-show-rift-strategy/76904338/
Gov. Snyder proclaims Friday 'Spartan Green Day'- http://www.freep.com/story/sports/college/michigan-state/2015/12/03/michigan-state-football-rick-snyder/76724778/

Last interview: 9/19/15 at Republican Mackinac conference

Market: Statewide / online at www.ap.org and in publications across the state

Contact: Dave cell: [redacted]; Office: 517-482-8011

RDS/DMurray– TAPED Radio interview with Rick Pluta and Jake Neher from Michigan Public Radio Network

Date: Wednesday, Dec. 16, 2015

Time: 1:25-1:45 p.m.

Location: Governor's Conference Room

Purpose: Opportunity to highlight the successes in Michigan's reinvention during 2015.

Possible Topics:

- 2015 accomplishments
- 2016 goals/plans
- Refugee vetting
- Detroit education reform
- Flint water
- Roads
- Energy reforms

Recent articles:
Will Gov. Rick Snyder hit the "un-pause" button on efforts to take in more Syrian refugees?- http://michiganradio.org/post/will-gov-rick-snyder-hit-un-pause-button-efforts-take-more-syrian-refugees#stream/0
Lawmakers to argue energy overhaul, data center tax breaks in last week of 2015- http://michiganradio.org/post/lawmakers-argue-energy-overhaul-data-center-tax-breaks-last-week-2015#stream/0
Fate of straight-ticket ban, no-reason absentee voting uncertain in state Senate- http://michiganradio.org/post/fate-straight-ticket-ban-no-reason-absentee-voting-uncertain-state-senate#stream/0
Existing data centers concerned about bills giving tax breaks to Grand Rapids project- http://michiganradio.org/post/existing-data-centers-concerned-about-bills-giving-tax-breaks-grand-rapids-project#stream/0

Last interview: 9/19/15 at Republican Mackinac conference

Market: Statewide on public radio stations- online at michiganradio.org

Contact: Pluta cell: [redacted] Jake cell: [redacted]

RDS/LB– TAPED TV Interview with Rick Albin for To The Point

Date: Wednesday, Dec. 16, 2015

Time: 1:50-2:05 p.m.

Location: Governor's Office

Purpose: Opportunity to highlight the successes in Michigan's reinvention during 2015.

Possible Topics:

- 2015 accomplishments
- 2016 goals/plans
- Roads
- Switch/tax breaks
- Refugee vetting

Recent shows:
To The Point: Ananich on end of 2015 session- http://woodtv.com/2015/12/13/to-the-point-ananich-on-end-of-2015-session/
Huizenga: Obama needs 'plan with actual goals' in ISIS fight- http://woodtv.com/2015/12/07/huizenga-obama-needs-plan-with-actual-goals-in-isis-fight/

To The Point: Energy regulatory reform- http://woodtv.com/2015/12/06/to-the-point-energy-regulatory-reform/
What's still on the state legislature's agenda- http://woodtv.com/2015/11/30/whats-still-on-the-state-legislatures-agenda/
To The Point: Rep. Holly Hughes- http://woodtv.com/2015/11/29/to-the-point-rep-holly-hughes/

Last interview: 11/9/15 re: roads solution

Market: West Michigan/Grand Rapids- online at woodtv.com

Contact: Rick Albin, [redacted] or cell [redacted]

RDS/DMurray- PRINT interview with Kyle Melinn and John Ruerink from MIRS

Date: Wednesday, Dec. 16, 2015

Time: 2:10-2:25 p.m.

Location: Governor's Conference Room

Purpose: Opportunity to highlight the successes in Michigan's reinvention during 2015.

Possible Topics:

- DPS/EAA
- Switch Data Center legislation
- Road Funding package
- Jobs/skilled trades
- Energy update
- Syrian Refugee Stance
- Presidential politics
- 2016 look-ahead

Recent articles:
Gov. Snyder 'open to ending EAA school reform (Detroit News)
http://www.detroitnews.com/story/news/politics/2015/12/14/snyder-end-eaa-education-achievement-authority/77306098/
Detroit Public Schools teachers may stage additional sickout protests (WXYZ)
http://www.wxyz.com/home/detroit-public-schools-teachers-may-stage-additional-sickout-protests
Switch data center tax break bills delayed – not dead – in Michigan House (MLive)
http://www.mlive.com/lansing-news/index.ssf/2015/12/switch_data_center_tax_break_b_2.html
Michigan Gov. Rick Snyder talks of his priorities for next year (Oakland Press)
http://www.theoaklandpress.com/general-news/20151214/michigan-gov-rick-snyder-talks-of-his-priorities-for-next-year
Will Gov. Snyder hit the 'un-pause' button on efforts to take in more Syrian refugees? (Michigan Radio)
http://michiganradio.org/post/will-gov-rick-snyder-hit-un-pause-button-efforts-take-more-syrian-refugees#stream/0

Last interview: 5/29/15 at Mackinac w/ John R

Market: Statewide- online at mirsnews.com

Contact: John Reurink cell: [redacted] Kyle cell: [redacted]

RDS/DMurray- PRINT interview with Zach Gorchow and John Lindstrom from Gongwer

Date: Wednesday, Dec. 16, 2015

Time: 2:30 – 2:45 p.m.

Location: Governor's Office

Purpose: Opportunity to highlight the successes in Michigan's reinvention during 2015.

Possible Topics:

- DPS/EAA
- Road Funding package
- Jobs/skilled trades
- Energy update
- Syrian Refugee Stance
- Presidential politics
- 2016 look-ahead

Recent articles:
Gov. Snyder 'open to ending EAA school reform (Detroit News)
http://www.detroitnews.com/story/news/politics/2015/12/14/snyder-end-eaa-education-achievement-authority/77306098/
Detroit Public Schools teachers may stage additional sickout protests (WXYZ)
http://www.wxyz.com/home/detroit-public-schools-teachers-may-stage-additional-sickout-protests
Switch data center tax break bills delayed – not dead – in Michigan House (MLive)
http://www.mlive.com/lansing-news/index.ssf/2015/12/switch_data_center_tax_break_b_2.html
Michigan Gov. Rick Snyder talks of his priorities for next year (Oakland Press)
http://www.theoaklandpress.com/general-news/20151214/michigan-gov-rick-snyder-talks-of-his-priorities-for-next-year
Will Gov. Snyder hit the 'un-pause' button on efforts to take in more Syrian refugees? (Michigan Radio)
http://michiganradio.org/post/will-gov-rick-snyder-hit-un-pause-button-efforts-take-more-syrian-refugees#stream/0

Last interview: 5/29/15 at Mackinac conference

Market: Statewide- online at gongwer.com

Contact: John Lindstrom cell: [redacted] / Backup: [redacted]

RDS/DMurray- TAPED TV Interview with Ann Emmerich from WILX-TV 10

Date: Wednesday, Dec. 16, 2015

Time: 2:50 – 3:00 p.m.

Location: Governor's Conference Room

Purpose: Opportunity to highlight the successes in Michigan's reinvention during 2015.

Possible Topics:

- Road Funding package
- Jobs/skilled trades
- Energy update
- Mega credits
- Syrian Refugee Stance
- Presidential politics
- 2016 look-ahead

Recent articles:

Michigan, GM agree to cap tax credits, won't specify amount (WILX)
http://www.wilx.com/home/headlines/Michigan-GM-Agree-To-Cap-Tax-Credits-Wont-Specify-Amount-362410871.html
Several Detroit schools closed after teachers call in sick (WILX)
http://www.wilx.com/home/headlines/Several-Detroit-Schools-Closed-After-Teachers-Call-in-Sick-361433291.html
Gov. Snyder calls Trump's anti-Muslim comments "inappropriate" (WILX)
http://www.wilx.com/home/headlines/Governor-Snyder-Calls-Trumps-Muslim-Ban-Inappropriate-361342091.html
Bill alleviating substitute shortage headed to Governor (WILX)
http://www.wilx.com/home/headlines/Bill-Alleviating-Substitute-Shortage-Headed-to-Governor-361041411.html

Last interview: 5/4/15 re: Roads

Market: Lansing/Jackson and online at http://www.wilx.com/

Contact: Ann or Steve cell: **TBD**; back-up-[redacted]Newsroom)

RDS/AHeaton- PRINT Interview with Jonathan Oosting and Emily Lawler of MLive Lansing

Date: Wednesday, Dec. 16, 2015

Time: 3:05 – 3:25 p.m.

Location: Governor's Office

Purpose: Opportunity to highlight the successes in Michigan's reinvention during 2015.

Possible Topics:

- DPS/EAA
- Road Funding package
- Energy update
- Criminal Justice
- Syrian Refugee Stance
- Flint Water
- Healthy Michigan's future
- Jobs/unemployment rate
- Switch Data Center
- 2016 look-ahead

Recent articles:

Switch data center tax break bills delayed – not dead – in Michigan House (MLive)
http://www.mlive.com/lansing-news/index.ssf/2015/12/switch_data_center_tax_break_b_2.html

Gov. Snyder wants job assurances with tax cuts for Switch data center (MLive)
http://www.mlive.com/business/west-michigan/index.ssf/2015/12/gov_snyder_wants_job_assurance.html
Michigan Gov. Rick Snyder: Trump comments 'don't represent the spirit of America' (MLive)
http://www.mlive.com/lansing-news/index.ssf/2015/12/michigan_gov_rick_snyder_trump.html
Why Michigan Gov. Rick Snyder's $715M Detroit schools rescue plan won't get done in 2015 (MLive)
http://www.mlive.com/lansing-news/index.ssf/2015/12/why_michigan_gov_snyders_715m.html
Senate leaders: Michigan energy overhaul won't happen in 2015 (MLive)
http://www.mlive.com/lansing-news/index.ssf/2015/12/senate_leaders_michigan_energy.html
Utility-backed group urges support on energy bill that doesn't exist (MLive)
http://www.mlive.com/lansing-news/index.ssf/2015/12/utility-backed_group_urges_sup.html

Last interview: 9/19/15 w/ Oosting at Mackinac Republican Conference; 9/16/15 w/ Emily via phone while in Germany

Market: Statewide and online at mlive.com

Contact: Emily: [redacted] Jonathon: [redacted]

RDS/SJS/DMurray- TAPED TV Interview with Tim Skubick for Public TV's Holiday Special

Date: Wednesday, Dec. 16, 2015

Time: 4-5 p.m.

Location: WKAR Studio – 404 Wilson Rd. East Lansing, MI 48824 (MSU's Campus)

Purpose: Opportunity to highlight the successes in Michigan's reinvention during 2015.

Possible Topics:
- DPS/EAA
- Road Funding package
- Energy update
- Criminal Justice
- Syrian Refugee Stance
- Flint Water
- Healthy Michigan's future
- Jobs/unemployment rate
- 2016 look-ahead
- Presidential politics

Recent articles:
Skubick: Gov. Snyder changes proposal to revamp Detroit Public Schools (FOX 2)
http://www.fox2detroit.com/news/local-news/52116559-story
Skubick: Second Snyder recall effort fails (WLNS)
http://wlns.com/2015/12/03/skubick-second-snyder-recall-effort-fails/
Skubick: Trump supported despite anti-Muslim comments (WLNS)
http://wlns.com/2015/12/09/skubick-trump-supported-despite-anti-muslim-comments/
Will Snyder hand off his legacy to Calley? Can't rule it out (MLive)
http://www.mlive.com/opinion/index.ssf/2015/11/will_snyder_hand_off_his_legac.html
Snyder agenda struggles against Capitol conservatives once again (MLive)
http://www.mlive.com/opinion/index.ssf/2015/11/snyder_agenda_struggles_agains.html
Home-life balance may be biggest challenge for governors (MLive)
http://www.mlive.com/opinion/index.ssf/2015/12/home-life_balance_may_be_bigge.html

Last interview: 5/28/15 at Mackinac

Notes: Tim plans to ask FLOM about campus sexual assault prevention initiative. Special will air on WKAR and public TV stations across the state.

Market: Public TV throughout the state- online at wkar.org

Contact: Tim Skubick [redacted] back-up [redacted]

Laura Biehl
Deputy Press Secretary
Executive Office of Michigan Gov. Rick Snyder
George W. Romney Building
111 S. Capitol Ave.
Lansing, MI 48933
Office: (517) 335-6397
Cell: [redacted]
BiehlL@Michigan.gov

From: Phillip Hendrix <Phillip.Hendrix@wnem.com>
Sent: Tuesday, December 15, 2015 6:50 PM
To: Brown, Jessica (GOV)
Cc: Andrew Keller; Federico Perez; Ian Rubin; WNEMdesk
Subject: RE: 12/17 Gov. Snyder interview confirmation

Hi Jessica,

Thank you for reaching out to us. Andrew Keller and Fred Perez will be the crew we'll be sending over for the interview. In addition to the highlights from 2015, we will also want to discuss the Flint water crisis.

Andrew Keller: [redacted]
Fred Perez: [redacted]

From: Brown, Jessica (GOV) [mailto:BrownJ53@michigan.gov]
Sent: Tuesday, December 15, 2015 2:28 PM
To: Phillip Hendrix <Phillip.Hendrix@wnem.com>; wnem <wnem@wnem.com>
Subject: 12/17 Gov. Snyder interview confirmation

Hello there,

Per recent phone call we're all set to have the WNEM team at the Romney Building for a taped year-end interview with the Governor from 3:55-4:05 p.m. this Thursday 12/17. He's hoping to cover some 2015 accomplishments as well as look ahead to 2016. Your folks will be able to set up about 10-15 minutes prior to the interview.

Please shoot me back a note with the names and cell numbers of the reporter and camera man you'll be sending in case there are any last minute changes on our end. If you could also send a list of potential topics that would be appreciated as well.

Just holler if you have any questions between now and Thursday.

Thanks and best,
Jessica

Jessica M. Brown
Communications Representative
Executive Office of Michigan Governor Rick Snyder
O: 517-335-6397
M: [redacted]
BrownJ53@michigan.gov

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From: Phillip Hendrix <Phillip.Hendrix@wnem.com>
Sent: Wednesday, December 16, 2015 1:08 PM
To: Brown, Jessica (GOV)
Subject: FW: 12/17 Gov. Snyder interview confirmation

Hi Jessica,

Here is the note I sent last night. Maybe I messed up your email address.

From: Phillip Hendrix
Sent: Tuesday, December 15, 2015 6:50 PM
To: 'Brown, Jessica (GOV)' <BrownJ53@michigan.gov>
Cc: Andrew Keller <Andrew.Keller@wnem.com>; Federico Perez <Federico.Perez@wnem.com>; Ian Rubin <Ian.Rubin@wnem.com>; WNEMdesk <WNEMdesk@meredith.com>
Subject: RE: 12/17 Gov. Snyder interview confirmation

Hi Jessica,

Thank you for reaching out to us. Andrew Keller and Fred Perez will be the crew we'll be sending over for the interview. In addition to the highlights from 2015, we will also want to discuss the Flint water crisis.

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Please shoot me back a note with the names and cell numbers of the reporter and camera man you'll be sending in case there are any last minute changes on our end. If you could also send a list of potential topics that would be appreciated as well.

Just holler if you have any questions between now and Thursday.

Thanks and best,
Jessica

Jessica M. Brown
Communications Representative
Executive Office of Michigan Governor Rick Snyder
O: 517-335-6397
M: [redacted]
BrownJ53@michigan.gov

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Subject: RDS – LIVE Radio interview with Rick Albin and Steve Kelly on WOOD Radio
Location: By Phone

Start: Thu 12/17/2015 8:05 AM
End: Thu 12/17/2015 8:15 AM
Show Time As: Tentative

Recurrence: (none)

Meeting Status: Not yet responded

Organizer: GovCalendar
Required Attendees: Biehl, Laura (GOV); Murray, David (GOV); Brown, Jessica (GOV)

Market: West Michigan and online at woodradio.com

RDS to call: [redacted]

Time: 8:05-8:15 a.m.
Call right at 8:05, live within 1 to 2 minutes

Purpose: Opportunity to highlight the successes in Michigan's reinvention during 2015.

Possible Topics:

- Switch Data Center legislation
- 2015 accomplishments
- Jobs/skilled trades
- Energy update
- Road Funding package
- Syrian Refugee Stance
- 2016 look-ahead

Recent articles:
GR Biz Journal: Big Three automaker plans $43M investment in plant- http://www.grbj.com/articles/84046-big-three-automaker-plans-43m-investment-in-plant
Mlive: Michigan House, Senate vote for tax breaks to land Switch data center- http://www.mlive.com/lansing-news/index.ssf/2015/12/michigan_house_senate_approve.html#incart_river_index
Detroit News: Value of GM's state tax credits remains secret- http://www.detroitnews.com/story/news/politics/2015/12/15/general-motors-mega/77352724/
AP: Data: Michigan high school graduation rate improving- http://www.freep.com/story/news/local/michigan/2015/12/15/michigan-graduation-rates/77373802/

Last interview: 10/20/15 re: Detroit schools reform

Contact: [redacted] Back-up: Rick cell: [redacted]

Year End Media Updates.pdf

GOVERNOR RICK SNYDER



HIGHLIGHTS FROM 2015

In 2015, we worked hard to continue Michigan's remarkable reinvention, addressing our most difficult challenges with Relentless Positive Action. Together, we have come a long way over the last five years, but there is still more to accomplish.

CREATING JOBS

- Created more than 420,000 private sector jobs since 2011.
- Lowest unemployment rate in 14 years.
- September 2015 marked the first month since August 2000 that Michigan's jobless rate was below the national rate.
- Michigan ranks No. 1 in automotive jobs and No. 5 in overall job creation.
- Launched the Rising Tide initiative, providing economically challenged communities with tools to design and build a successful economic framework.

FIXING OUR ROADS

- Secured a long-term, comprehensive, sustainable solution to improve Michigan roads.
- The single largest investment in Michigan's roads over the last half century, providing an additional $1.2 billion over the next five years to improve road conditions.
- The plan ensures room for smart economic growth while continuing to invest in core priorities like education and our local communities.

BALANCING OUR BUDGET

- Michigan is five for five in getting balanced budgets done months ahead of the deadline.
- Ranked first nationally in Index of State Budget Process Quality, and second for most improved credit rating.
- The Rainy Day Fund will increase to $565 million at the end of FY2016 after being at $2 million in 2010.

HIGHLIGHTS FROM 2015

RIVER OF OPPORTUNITY

- Restructured state government to put people first and help them succeed.
- Created the Michigan Department of Health and Human Services to eliminate silos in state government and better serve our valued customers.
- Expanded Pathways to Potential into nine additional counties in 20 new schools and reduced chronic absenteeism by 37 percent in the 219 Pathways schools.
- Served more than 28,000 families with rental assistance to help reduce homelessness.
- MI First Home mortgage program allowed 1,563 families to attain the dream of homeownership, compared to 1,103 by this time in 2014.

FOCUSING ON SKILLED TRADES

- Created the Department of Talent and Economic Development and the Talent Investment Agency to close the skills gap and prepare talent for the highly skilled, technical jobs of today and tomorrow.
- Invested $85 million for skilled trades to develop a skilled workforce to support career and technical education and early/middle college programs. This allows students to earn a high school diploma, an associate's degree, technical certification, or up to 60 college credits through dual enrollment; skilled trades training and equipment programs, and increased funding for vocational education programs.

A HEALTHIER MICHIGAN

- Celebrated the first year of the Healthy Michigan Plan with more than 600,000 Michiganders enrolled.
- Healthy Kids Dental expanded to include Wayne, Oakland and Kent counties and now operates in all of Michigan's 83 counties, covering a total of 895,000 kids.
- Continued carrying out the recommendations of the Mental Health and Wellness Commission.
- Increased support for children and families dealing with autism.
- Tested more than 110,000 newborns for severe disorders.

2015 Accomplishments Highlights

Confirmed: Lowest unemployment rate in **14 years.**

- DTMB Release September 2015: https://www.michigan.gov/documents/dtmb/State_8-15_Unemployment_500182_7.pdf

Confirmed: September 2000 marked the first month since August 2000 that Michigan's jobless rate was below the national average.

- DTMB release from October 2015: https://www.michigan.gov/documents/dtmb/LMI-Oct14_Release_503066_7.pdf

Details: Pathways to Potential: Expanded the program into nine additional counties in 20 new schools.

- Nine counties: Berrien, Clare, Gladwin, Gogebic, Grand Traverse, Jackson, Kalkaska, Manistee, Ontonagon

Details: Served more than 28,000 families with rental assistance to help reduce homelessness in Michigan

- MSHDA served over 28,000 families with rental assistance on the Housing Choice Voucher program while receiving a 'High Performer' rating from HUD. The 'High Performer' rating is on the annual Section 8 Management Assessment Program (SEMAP). The Housing Choice Voucher program also received high marks on a recent HUD audit of its financial reporting with no findings annotated in the report. Other accomplishments:

Details: MI First Home mortgage program allowed 1,563 families to attain the dream of homeownership, compared to 1,103 by this time in 2014

- MSHDA's MI First Home total funding exceeded $139.7 million, up from $88.8 million in 2014
- MI First Home loan program is a mortgage product that is available to first-time homebuyers state-wide and repeat homebuyers in targeted areas

Details: $85 million for skilled trades to develop a skilled workforce.

- $10 million increase for career and technical education and early/middle college programs
- $10 million increase for skilled trades training programs
- $7.2 million increase for the Jobs for Michigan Graduates, MAT2, Re-employment opportunities for Unemployed Workers, expanded MCAN College Advisor Outreach, updated student career planning tool, support for New Americans, and to pilot statewide student dual enrollment awareness campaign.
- $57.5 million for existing related skilled trade programs, including $36.6 million for vocational tech centers.
- Skilled trades efforts
    - 6,700 skilled trade job openings each year through 2022

- The Community College Skilled Trades Equipment program provided $50 million in grants to 18 community colleges for the purchase of state-of-the-art equipment that will allow them to deliver educational programs in high-wage, high- and middle-skill, and high-demand occupations. The 18 community colleges selected to receive grants are providing more than $21.5 million in matching funds.
- Campaign aimed at promoting opportunities in skilled trades to students and help close a growing talent gap. Through a partnership between the Michigan Economic Development Corporation, Michigan's Talent Investment Agency, Mike Rowe, TV host and founder of mikeroweWORKS, and Tom Daldin, host of Under the Radar Michigan, 11 videos will be created to address common misconceptions and perceptions about skilled trades, highlight opportunities and inspire K -12 students in Michigan as they begin to think about careers.
- Governor Snyder's statewide road show intended to connect with students, parents and educators to address perceptions and create more awareness on skilled trade careers. The road show will continue around the state over the next few months.
- Skilled Trades Training Fund trained more than 8,700 Michigan residents, and more than 275 companies took advantage of the program.

Growth: Healthy Kids Dental expansion

- FY 2010:
  - Program served 285,000 children in 61 counties.
- FY 2016:
  - Program serves 895,000 children in 80 counties and three partial counties (Oakland, Wayne, Kent)
- Change:
  - Program added 19 FULL counties and three PARTIAL counties between FY2010 and FY2016.
  - Program added 610,000 children between FY2010 and FY2016, for a total of 895,000 children today.
  - 214 percent increase in terms of number of children from FY2010 to FY2016.

Examples: Continued carrying out the recommendations of the Mental Health and Wellness Commission.

- DHHS supported Mental Health First Aid training for 11,619 school staff, law enforcement, child welfare staff, court staff, and other Michigan residents through Mental Health and Wellness Commission funding. Mental Health First Aid is a course dedicated to providing individuals with the basic tools required to assist others in case of a developing mental illness or mental health crisis situation.
- Progress in 2015 includes:
  - Health Homes: Rolling out demonstrations in Manistee, Washtenaw, and Grand Traverse counties, to provide in-home integrated physical

and behavioral healthcare for individuals with serious mental health conditions.

- Children's Behavioral Action Teams: Referring children across the state to Children's Behavioral Action Teams which work with relatives and community partners to transition high-risk youth out of institutions and into their communities. The program is currently assisting 14 youth in seven Michigan counties, and has helped discharge seven youth from the Hawthorn Center.
- Stigma Reduction Campaign: Partnering with advocacy organizations across the state to implement the campaign on traditional and social media.
- Project UNIFY: Working with 162 schools and the Special Olympics' initiative, encouraging more inclusive school environments for children with developmental disabilities.
- Project SEARCH: Eleven schools are now placing young adults with developmental disabilities as interns in local businesses for their last academic year. This program is designed to lead to employment opportunities for participants and each school strives for a 60 to 100 percent employment rate.
- Pathways to Potential: This program, which has expanded to 219 schools in 22 counties, puts success coaches in schools to work with principals, teachers and social workers to remove barriers to children attending school. These success coaches also partner with other organizations to provide easier access to needed assistance.
- Housing Assistance: Providing 250 housing units in the communities with the most need and is on track to provide a total of 500 units in three years.
- Smart 911 Rollout: Smart 911, which allows callers to provide dispatchers with more information about their situation, has been deployed in 14 counties and one city.

Details: 110,000 newborns tested for severe disorders

- Newborn Screening tested more than 110,000 newborns, providing early diagnosis for more than 50 rare, severe disorders.
- The Michigan Newborn Screening Program (DHHS) celebrated its 50th anniversary in 2015.

Detroit blight removal/demolition costs update:

Background

- As a first-of-its-kind national pilot, in 2013, MSHDA built Michigan's Hardest Hit Fund demolition program in the best, most efficient way possible at the time
- It was designed as a true federal, state, city partnership
- According to a review by the U.S. Treasury, MSHDA had outlined proper oversight and guidelines in its blight program manual for blight partners:
  - It contained everything from strategic plan submission requirements to partner participation agreements to a spending timeline, funding schedule, invoicing, performance reporting and much more.

- However, it contained no requirements for MSHDA to monitor either bid contracting or change orders among blight partners and Treasury
- MSHDA saw no need to add an extra layer of restriction above and beyond what was federally required
- We wanted local communities to be able to address the unique challenges of their cities
- Our operations manual stated that bidding and contracting were the sole responsibility of our blight partners in each community
- U.S. Treasury approved that approach

Where we are today

- We are in the process of reviewing requested documents from the Detroit Land Bank
- We are mindful that with any pilot there is the possibility that best practice is achieved by learning from experience
- Based on recent news reports and our review of Detroit's program, it has been demonstrated there is a need for greater clarity on how to manage the contracting and change order processes
- This is an opportunity for the state to take a leadership role in filling this gap
- Earlier this fall MSHDA started taking steps to do just that by reviewing blight partner programs in these areas and to strengthen the operations manual by providing additional oversight
- A new section was added to our blight ops manual regarding procurement bid package audits
    - All bid packs will be analyzed by a MSHDA/Hardest Hit Fund team, on a consistent and continual basis. They will:
        - Pull all bid packs
        - Take random sample of contractors that did not have the lowest bid but won the award
        - Take 100 percent sample of contractors that did not have the lowest bid but won the award
        - Review posting process to acquire bids
        - Perform review and analysis on change orders for contractors that received winning ward
- MSHDA is considering other possible policy changes in the new year
- If any of our reviews turn up any issues, we will take appropriate action

Points of pride

- This demolition program has been a great value for Michigan
    - To date, we have provided nearly $106 million in assistance to combat blight in 16 Michigan cities and demolished 7,125 abandoned blighted structures.
    - According to a Michigan State University Land Policy Institute study, declining foreclosure and tax foreclosure rates are being seen in Flint, Hamtramck, Lansing, Pontiac, River Rouge and Saginaw.

- It also has proven effective in reducing violent crime and raising property values in some communities.
- Demolition projects are restoring pride in neighborhoods and laying the groundwork for future economic success by making communities safer and better places to live, work, play and invest.

2015 Education Achievements

Things accomplished by the administration

- Brought together legislators in a bi-partisan early literacy workgroup.
- Held the Governor's Economic and Education Summit to bring together education and business leaders to make Michigan the #1 state for talent in the nation.
- Held the first-ever higher education summit with university presidents and trustees.
- Introduced a proposal to finally turn around Detroit schools.
- School Reform Office executive order (probably not something we'd tout publicly, though).

Things accomplished by other actors

- Passage of new science standards for Michigan
- Hiring of a new state superintendent
- Expansion of the Detroit Promise Scholarship

Things accomplished by partnerships with others

- Created and funded – to the tune of $30M - a robust early literacy policy.
- Passage of a teacher evaluation system.
- Creation of the MiSTEM Advisory Council.
- Increased per-pupil funding by $70-$140 per pupil.
- Increased funding to districts serving at-risk students by $70M.
- Expanded CTE and early/middle colleges.
- Created an early warning system for school district finances.
- Allowed for personal finance classes to meet the requirement for economics credit.
- Removed the fee cap on the teacher certification test, allowing for more robust and credible examinations for teachers looking to go into the classroom.
- Reduced the number of districts in financial deficit.

Forward-Thinking Goals

- Make Michigan the #1 state for talent.
- Continue the work on literacy (we might do an executive order creating a commission to look at literacy, but timing is not certain yet).
- Raise the accountability bar for all schools.
- Put Detroit schools on the path to academic and financial success.
- Make higher education more accessible and successful for students.

Criminal Justice Update for Year-End Interviews
Communications: Anna Heaton, heatona@michigan.gov, 517-242-2187

CJ Special Message reform bills:

- Overcriminalization/cleaning up Michigan's criminal code - seven bills ordered enrolled the first of week of Dec., including repealing criminal charges and penalties for:
    - Indecent language in the presence of women and children
    - Improper playing of the Star Spangled Banner
    - Crimes related to dueling
    - Trespassing and destroying cranberries, huckleberries or blackberries
- Swift and Sure Sentencing – passed House, waiting in Senate.
- Presumptive Parole – passed House, waiting in Senate.
- Wrongful imprisonment – legislation pending in both chambers.
- FOIA exemption on cybercrimes - legislation to be introduced in 2016.
- Body cameras/CLEAR report – report completed, legislation introduced on 12/3/15.
- Truancy – legislation pending in both chambers.

Other issues you may be asked about:

- Youth offender sentencing – recent testimony in House committee on 20-bill bipartisan package that changes how Michigan's youths are tried, sentenced and incarcerated.
- "Medical parole" - licensed care facility for frail, terminally-ill inmates - recent testimony in House committee.
- Medical marijuana - Passed House, stalled in Senate.
- Aramark >Trinity transition – Trinity in all facilities statewide as of Sept. 9. Had a "grace period" for violations that ended on Nov. 14, six months after initial contract started. Audit report on Aramark violations was released on Dec. 4.
- Diversity in law enforcement – Lawsuit filed in Wayne Co. 12/8/15 alleging discriminatory hiring practices. MSP is working to establish an explorer/cadet program for minority youth, ages 14-20, who live in a Secure Cities Partnership area.

Recent links:
Juvenile justice bills to limit kids in adult prisons
http://www.freep.com/story/news/politics/2015/12/01/juvenile-justice-reform-bills-draw-bi-partisan-support/76608382/
Editorial: Raise juvenile age in Michigan
http://www.detroitnews.com/story/opinion/editorials/2015/12/07/editorial-raise-juvenile-age-michigan/76894298/
Parole for medically frail inmates proposed by House
http://www.freep.com/story/news/politics/2015/11/14/parole-medically-frail-inmates-proposed-house/75651746/
State lawmakers expected to vote on restrictions on drones
http://michiganradio.org/post/state-lawmakers-expected-vote-restrictions-drones
State's women inmates housed in offices, TV rooms
http://www.freep.com/story/news/politics/2015/11/22/states-women-inmates-housed-offices-tv-rooms/75461878/
Audit finds $3.4M discrepancy in prison meal counts

http://www.freep.com/story/news/local/michigan/2015/12/04/audit-aramark-paid-34m-unverified-prison-meals/76771446/

2015 MDOC accomplishment highlights:

- Hired nearly 1,000 new corrections officers and reinstated training academy.

- Began new oncology clinic and hospice program at Duane Waters Health Center in Jackson.
    - Oncology unit reduces need for offsite care for cancer patients and results in cost-savings.
    - Prisoners will be trained to support their terminally-ill peers, terminally-ill patients will receive additional emotional support to end their lives with some degree of dignity.

- Re-entry efforts focused on vocational training.
    - Virtual welding simulators at Muskegon and Kinross facilities – safer and less costly, also train students more quickly to meet highly-marketable and in-demand skills.
    - Handlon Facility added 2 new instructors in welding and CNC machine programs, bringing total capacity for instructional programs from 15 seats to 120.
    - Handlon also restored auto mechanics program which was idle since June of 2012. Enrollment will total 30 students.

- Mobilizing field agents
    - 1,100 parole and probation agents have been equipped with mobile technology - iPhone 6+ and a mobile application of the case management system (OMNI), enabling agents to be more responsive to the offenders on their caseload and less constrained by traditional geographic boundaries.
    - The technology allows agents to access more of the information they need in the field to protect the public. This allows agents to spend more time in the communities and neighborhoods they serve rather than spending time in an office tied to their desktop computer. In addition, the mobile app allows, for the first time ever, agents to input information into the department's case management system with they are in the field; thereby maximizing their time and making them far more efficient.

Secure Cities data (Oct. 2015):

Percentage Change in Rates Since 2012								
	Detroit		Saginaw		Flint		Pontiac	
Year	Violent	Property	Violent	Property	Violent	Property	Violent	Property
2011	-0.2%	6.1%	-6.7%	5.5%	-16.9%	27.0%	19.3%	9.7%
2012	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
2013	-0.5%	3.3%	-18.2%	-14.4%	-30.4%	-10.4%	-5.3%	-14.3%
2014	-8.1%	-17.0%	-29.5%	-29.0%	-37.3%	-15.6%	-10.0%	-28.6%
Trend								

Presumptive Parole talking points:

- Evidence-based parole, also known as presumptive parole, means that once an offender has served their minimum sentence as mandated by a judge, they will be eligible for release.

- Eligibility for evidence-based parole is based on a number of factors that show the offender has a "high probability of success," including behavior in prison, completion of degrees and other employability skills.

- Unless the parole board has a substantial and compelling reason to ask that the offender stays imprisoned, they will be prepared for release.

- However, what is substantial and compelling is not clearly defined. Without the structure that guidelines provide, decisions on similar cases will not always be consistent.

- Members of the parole board will react to certain crimes or certain offenders differently; the same person will react differently over time. Guidelines help ensure that similar cases are treated the same and have similar outcomes.

- Knowing a likely parole date is important as it helps the Department of Corrections with a timeline to prepare an offender to leave prison, such as ensuring they have ID cards, a resume, and employment recommendations.

- Overall, guidelines will ensure the entire corrections system works to the maximum level of efficiency, predictability and cost-effectiveness.

- House Bill 4138 will save $75 million in corrections costs for Michigan over the next five years. It will also reduce the prison population by 3,200 people. These aggregate savings at the state level result from the accumulation of relatively small impacts on counties.

- This could be a hugely missed opportunity to reinvest a substantial sum of taxpayer money to fund other essential services and improve the quality of life in Michigan.

Energy Update:

Current status of legislation, high level: We expect a vote in the House by the end of the year, and you praised the package (noting its bi-partisan nature) that passed committee as well as the work the Senate has been doing. We do not expect the full Senate to vote before the end of the year, but many fruitful discussions are going on. We are optimistic the whole package will make it to your desk early in the year.

- If asked: the media has finally figured out that the 30% goal by 2025 language from your energy message that made it into legislation doesn't actually involve building any more renewables. (30% = 9% renewables we already have + 6% energy waste reductions we have already done + 15% additional waste reduction). Therefore, you may get asked about this. You can reiterate that you think that based on economics alone, you would expect between 30-40% of Michigan's energy to come from a combination of energy waste reduction and renewables. Therefore, while you support the goal, economics alone will likely end up having us exceed that.
- If asked re the economics of energy waste reduction: the energy waste reduction we have already done has saved us approximately $4.2B from a combined expenditure of a little over $1B, **meaning we are enjoying more than $3B of savings since 2009**. Our most recent programs are even more cost-effective than prior years, pointing to just how much more we have to save. (Just for context, we spent more than $24B on coal and natural gas in the time frame we saved $4.2B of mostly fuel costs.)

Clean Power Plan/carbon rule, high level: We had overwhelming stakeholder support from across the spectrum for your decision to develop a state carbon implementation plan in order to comply with the "Clean Power Plan" the President announced (Republicans call it the "carbon rule"). Because having everyone from the MEC and the League of Conservation Voters to the Michigan Manufacturer's Association to every owner of a coal plant in the state actually agree on you doing something isn't a media story, the coverage focused almost entirely on your decision not to sue the EPA but Schuette's decision to do so. If asked, we recommend downplaying any conflict with the AG and noting Schuette has said he is optimistic about the plan your administration is developing. The stakeholder process will be announced before the end of the year.

- ***If after Dec. 14***, we will have announced the stakeholder process and released our initial modelling results. Those show that Michigan may not have to do anything at all to comply with the carbon rule for at least a decade (beyond what we are already planning to do in terms of plant retirements, and maintaining our levels of waste reduction (1%) and renewables (10%)). That will likely be the headline, and will make things awkward for the injunction request Schuette is pursuing on the basis that we have to do so much out of the gate we need the court to stop this now.

Other energy items from this year:

- We continued a multi-year trend of (inflation-adjusted) decreasing costs for industrial electricity (very different trend from other states in our region), and landed a number of high-intensity users because of that progress (e.g. the particle board facility in Grayling).
- The MPSC looked five years ahead and found that while we did not face an impending loss of power due to a lack of supply, we would switch from being a net exporter of power to an importer next year. That will mean we have to rely much more on a volatile market than we have in the past, and is one of the reasons we need the energy legislation.

- You created the Michigan Agency for Energy (MAE) and put out your 2015 energy message.
- You launched the Pipeline Safety Advisory Board to implement the task force reports. It has already begun work.

Flint Facts

1. **How many people have been tested since Oct. 1 Flint Water Action Plan was implemented?**
    - Total of 1,836 tested, 39 elevated results
        - Children 0 – 5: 806 tested
        - Children 6 – 17: 525 tested
        - Adults: 505 tested

2. **What are the most recent recommendations to protect your family from lead exposure?**
    - Protecting your family from lead in the water:
        - Get your water tested for lead. It's free. Call (810) 787-6537 to learn more.
        - Use a water filter in your home. MDHHS continues to provide free water filters and replacement cartridges to Flint residents at four locations, including the MDHHS Flint offices and the Genesee County Community Action Resource Department.
        - Run only cold water through the filter.
        - If you do not have a water filter, use bottled water for drinking and mixing formula.
        - Use filtered or bottled water for drinking (including making coffee, drink mixes, juice, baby formula), and cooking (even if you boil the water, the lead will stay in the water and food).
        - If you have to use unfiltered water for drinking or cooking, run the tap for five minutes before using the water
    - Testing children:
        - Children who live in the city of Flint should be tested for lead exposure. This should be done as soon as possible.
        - The best place to get your child's blood lead test is your doctor's office. Contact your primary care provider.
        - Children can also get a free lead test at the Genesee County Health Department. For help with transportation, call 2-1-1.
    - Safe cleaning:
        - Safe cleaning is important. Keeping your home clean and safe from lead hazards will help to protect your family.
        - Buildings built before 1978 could have lead paint in them. Use wet paper towels to clean up paint chips and dust in these older buildings. Be sure to clean around windows, play areas, and floors.
        - Wash hands and toys often with soap and water.
        - You can use unfiltered tap water to wipe down countertops, mop floors, and wash clothes

The DEQ continues implementing the Governor's 10-point action plan to protect kids and families in Flint:

1. SCHOOLS TESTING

- The Governor's plan commits that DEQ will test water in every Flint school. To date, 8 schools in Flint have undergone a thorough inspection of their plumbing. Crews from the state are completing one to two schools each weekend.
- The story has been the same in each school inspected: lead exposure has been limited to old drinking fountains and faucets that should have been changed out years ago. When these fixtures are run for a couple minutes, lead presence drops to safe levels. If / when these fixtures are removed, it will address the lead exposure in schools.
- DEQ has not identified lead in the deeper plumbing of the schools. That's great news. It means fixing the issue will be comparatively inexpensive and quick.

2. COMMUNITY WATER TESTING
    - Since September, more than 500 residents have taken advantage of free home water sampling through the DEQ lab. Results are updated regularly on the DEQ web site, www.michigan.gov/FLINTWATER.
    - Residents are encouraged to continue taking advantage of this free service, but also are encouraged to get kids tested for blood lead levels.

3. LEAD SERVICE LINE REPLACEMENT

- The only way to remove the threat of lead exposure in drinking water is to remove sources like old faucets and lead service lines. The DEQ is working with the city to develop a long-term plan for removing the service lines. This is complicated because the service line is the portion that runs from the city system to the residence. It's the part that is mostly on private property and is generally considered the customer's responsibility.
- DEQ worked with Congressman Kildee to get EPA approval to use Revolving Loan Fund dollars to accomplish lead service line replacement.

OTHER VARIOUS ISSUES:

- Cong. Kildee has renewed calls for loan forgiveness in Flint. The city owes the state approximately $20.8 million for past loans, and they're scheduled to be paid off in 2024. DEQ cannot forgive old loans; we can, however, build loan forgiveness into new loans. Forgiveness is presently capped at 30 percent on new loans.
- City has called on DEQ to pay for fixes to the broader water distribution system on the idea that running river water through the system for 14 months ruined it. That's an unproven statement. The system has been in a serious state of disrepair for many years. We have not addressed this issue in the media. We are focused on the Governor's plan.
- Lawmakers have called for the state to create a fund to provide wraparound services for the (Kildee says 7,000) kids exposed to Flint water situation. Don't know where the 7,000 number came from. DHHS has numbers of kids who actually have elevated blood lead levels. Again, not an issue we've addressed or plan to.

Status of municipalities and school districts that have been involved in PA 436

- **Municipalities**
  - Allen Park: RTAB
  - Benton Harbor: RTAB
  - Detroit: FRC
  - Ecorse: RTAB
  - Flint: RTAB
  - Hamtramck: RTAB
  - Highland Park: Neutral Evaluation
  - Inkster: Consent Agreement
  - **Lincoln Park: Emergency Manager-** ***Set for Friday 12/22 announcement of EM leaving***
  - Pontiac: RTAB
  - Royal Oak Township: Consent Agreement
  - Wayne County: Consent Agreement

- **School Districts**
  - **Benton Harbor Area Schools: Consent Agreement Detroit Public Schools: Emergency Manager**
  - **Highland Park School District: Emergency Manager**
  - **Muskegon Heights School District: Emergency Manager**
  - Pontiac Public Schools: Consent Agreement

From: Phillip Hendrix <Phillip.Hendrix@wnem.com>
Sent: Wednesday, December 16, 2015 4:53 PM
To: Brown, Jessica (GOV)
Cc: Andrew Keller
Subject: RE: 12/17 Gov. Snyder interview confirmation

Great, and thank you for your help with this.

From: Brown, Jessica (GOV) [mailto:BrownJ53@michigan.gov]
Sent: Wednesday, December 16, 2015 1:09 PM
To: Phillip Hendrix <Phillip.Hendrix@wnem.com>
Subject: RE: 12/17 Gov. Snyder interview confirmation

Thanks Phil, apologies for overlooking your first note. We'll see Andrew and Perez at the Romney tomorrow at 3:55.

Best,
Jessica

From: Phillip Hendrix [mailto:Phillip.Hendrix@wnem.com]
Sent: Wednesday, December 16, 2015 1:08 PM
To: Brown, Jessica (GOV) <BrownJ53@michigan.gov>
Subject: FW: 12/17 Gov. Snyder interview confirmation

Hi Jessica,

Here is the note I sent last night. Maybe I messed up your email address.

From: Phillip Hendrix
Sent: Tuesday, December 15, 2015 6:50 PM
To: 'Brown, Jessica (GOV)' <BrownJ53@michigan.gov>
Cc: Andrew Keller <Andrew.Keller@wnem.com>; Federico Perez <Federico.Perez@wnem.com>; Ian Rubin <Ian.Rubin@wnem.com>; WNEMdesk <WNEMdesk@meredith.com>
Subject: RE: 12/17 Gov. Snyder interview confirmation

Hi Jessica,

Thank you for reaching out to us. Andrew Keller and Fred Perez will be the crew we'll be sending over for the interview. In addition to the highlights from 2015, we will also want to discuss the Flint water crisis.

Andrew Keller: [redacted]
Fred Perez: [redacted]

From: Brown, Jessica (GOV) [mailto:BrownJ53@michigan.gov]
Sent: Tuesday, December 15, 2015 2:28 PM
To: Phillip Hendrix <Phillip.Hendrix@wnem.com>; wnem <wnem@wnem.com>
Subject: 12/17 Gov. Snyder interview confirmation

Hello there,

Per recent phone call we're all set to have the WNEM team at the Romney Building for a taped year-end interview with the Governor from 3:55-4:05 p.m. this Thursday 12/17. He's hoping to cover some 2015 accomplishments as well as look ahead to 2016. Your folks will be able to set up about 10-15 minutes prior to the interview.

Please shoot me back a note with the names and cell numbers of the reporter and camera man you'll be sending in case there are any last minute changes on our end. If you could also send a list of potential topics that would be appreciated as well.

Just holler if you have any questions between now and Thursday.

Thanks and best,
Jessica

Jessica M. Brown
Communications Representative
Executive Office of Michigan Governor Rick Snyder
O: 517-335-6397
M: [redacted]
BrownJ53@michigan.gov

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From: Andrew Keller <Andrew.Keller@wnem.com>
Sent: Thursday, December 17, 2015 1:03 PM
To: Phillip Hendrix; Brown, Jessica (GOV)
Subject: RE: 12/17 Gov. Snyder interview confirmation

Thank you! See you in a bit

Sent from my Android phone using TouchDown (www.nitrodesk.com)

-----Original Message-----
From: Brown, Jessica (GOV) [BrownJ53@michigan.gov]
Received: Thursday, 17 Dec 2015, 9:25AM
To: Phillip Hendrix [Phillip.Hendrix@wnem.com]
CC: Andrew Keller [Andrew.Keller@wnem.com]
Subject: RE: 12/17 Gov. Snyder interview confirmation

Morning Andrew,

Wanted to connect you with the attached one-pager, it highlights some of the Governor's 2015 accomplishments. Thought it might be helpful in advance of today's interview.

Thanks and best,
Jessica

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From: Biehl, Laura (GOV)
Sent: Thursday, December 17, 2015 2:54 PM
To: Dickinson, Sarah (GOV); Emmitt, Beth (GOV)
Cc: Holland, Meegan (GOV); Murray, David (GOV); Brown, Jessica (GOV); Heaton, Anna (GOV); Kennedy, Jordan (GOV); Paciorek, Josh (GOV); Agen, Jarrod (GOV)
Subject: Friday media briefings

RDS/DMurray – TAPED TV Interview with Lee Van Ameyde from WZZM ABC 13

Location: Governor's Conference Room

Market: West Michigan and online at http://www.wzzm13.com/

Time: 10 – 10:10 a.m.

Purpose: Opportunity to highlight the successes in Michigan's reinvention during 2015.

Possible Topics:

- Switch Data Center legislation
- MEDC Cuts and MEGA credits
- Jobs/skilled trades
- Flint water
- Energy update
- Road Funding package
- Syrian Refugee Stance
- 2016 look-ahead

Recent articles:
Tax breaks for data storage centers passed by House, Senate (WZZM)
http://www.wzzm13.com/story/news/politics/2015/12/15/state-house-approves-data-center-tax-incentives/77400962/
Switch economic impact likely to include air travel (WZZM)
http://www.wzzm13.com/story/news/local/2015/12/16/switch-economic-impact-likely-to-include-air-travel/77459684/
Federal government approves waiver for Healthy MI (WZZM)
http://www.wzzm13.com/story/news/local/2015/12/17/federal-government-approves-waiver-for-healthy-michigan/77488354/
When did state know kids in Flint were lead poisoned (WZZM via FREEP)
http://www.wzzm13.com/story/opinion/columnists/nancy-kaffer/2015/12/17/flint-water-lead/77365380/
Gov. Snyder seeks bipartisan group on refugees (WZZM)
http://www.wzzm13.com/story/news/politics/2015/12/01/gov-snyder-seeks-bipartisan-group-on-refugee-vetting/76614890/

Last interview: 5/1/15 re: Part of the Safe Roads Yes bus tour prior to the election on May 5. Interview will highlight the need to fix Michigan's roads.

Contact: Lee's cell: [redacted] Greg Ghering (Editor): [redacted] Newsroom: [redacted]

RDS/AHeaton – TAPED TV Interview – Tom Kramer from TV 7 & 4 WPBN

Location: Governor's Office

Market: Northwest Michigan / Traverse City, online at www.upnorthlive.com<http://www.upnorthlive.com>

Time: 10:15 – 10:25 a.m.

Purpose: Opportunity to highlight the successes in Michigan's reinvention during 2015.

Possible Topics:

- Pipeline Task Force
- Jobs/skilled trades
- Energy update
- Road Funding package
- Syrian Refugee Stance
- 2016 look-ahead

Recent articles:
Michigan Senate votes to end straight-ticket voting (7&4)
http://upnorthlive.com/news/local/michigan-senate-votes-to-end-straight-ticket-voting-option-12-17-2015
Great Lakes program would get $300M under budget compromise (7&4)
http://upnorthlive.com/sponsored/golf-card/great-lakes-program-would-get-300m-under-budget-compromise
Heavy crude oil ban signed to protect Great Lakes (7&4)
http://upnorthlive.com/news/local/heavy-crude-oil-ban-signed-to-protect-great-lakes
Republican lawmakers may try to block Syrian refugee plan (7&4)
http://upnorthlive.com/news/nation-world/republican-lawmakers-may-try-to-block-syrian-refugee-plan
Millions of dollars to fund community college's skilled trades programs (7&4)
http://upnorthlive.com/news/neighborhood/millions-of-dollars-to-fund-community-colleges-skilled-trades-programs

Last interview: 5/1/15 re: Interview will cover your participation in the Cadillac Governor's breakfast. Highlight the Safe Roads Yes bus tour and Michigan's economic development (was with Courtney Curtis).

Contact: Tom's cell: [redacted] Pat Livingston (VP of News): [redacted] Newsroom: [redacted]

RDS/DMurray – TAPED TV Interview – Drew Moore from NBC 25 WEYI

Location: Governor's Conference Room

Market: Flint Metro / Online at mlnbcnews.com

Time: 10:30 – 10:40 a.m.

Purpose: Opportunity to highlight the successes in Michigan's reinvention during 2015.

Possible Topics:

- Flint Water
- MEDC Cuts and MEGA credits
- Jobs/skilled trades
- Energy update
- Road Funding package

- Syrian Refugee Stance
- 2016 look-ahead

Recent articles:
What still needs to happen to get Flint under a state of emergency (NBC 25)
http://nbc25news.com/news/flint-water-woes/what-still-needs-to-happen-to-get-flint-under-a-state-of-emergency
State of Emergency declared in Flint: What's next? (NBC 25)
http://nbc25news.com/news/flint-water-woes/state-of-emergency-declared-in-flint-whats-next
Michigan audit: State computer servers vulnerable to hacking (NBC 25)
http://nbc25news.com/news/local/michigan-audit-state-computer-servers-vulnerable-to-hacking
Gov. Rick Snyder signs roads bill into law (NBC 25)
http://nbc25news.com/news/local/watch-live-gov-rick-snyder-signs-roads-bill-into-law
Federal budget includes funds to fight blight, dredging in Michigan (NBC 25)
http://nbc25news.com/news/local/federal-budget-includes-funds-to-fight-blight-dredging-in-michigan

Last interview: 12/8/14 re: Year-end recap interview as well as what is going on in the legislature during lame duck (was with Walter Smith-Randolph).

Contact: Drew's cell: [redacted] Newsroom: [redacted]

RDS/AHeaton – TAPED Radio interview with Chris Holman, Jeff Mosher and MaryBeth Smith of Michigan Business Network

Location: Governor's Office

Market: Statewide- online at michiganbusinessnetwork.com

Time: 10:45-11 a.m.

Purpose: Opportunity to highlight the successes in Michigan's reinvention during 2015.

Possible Topics:
- A review of 2015 from a business perspective
- 2015 accomplishments
- Moving the economy forward
- Challenges of 2015
- Expectations for 2016

Recent shows/segments:
Straight Party Voting Elimination - What Is It All About?- http://www.michiganbusinessnetwork.com/blog/straight-party-voting-elimination-what-is-it-all-about
Special Tax Breaks For Data Center?- http://www.michiganbusinessnetwork.com/blog/special-tax-breaks-for-data-center
Tax Credit Package Caps Incentive Amounts- http://www.michiganbusinessnetwork.com/blog/tax-credit-package-caps-incentive-amounts
Cyber Attack - It Takes Leadership To Combat This Problem!- http://www.michiganbusinessnetwork.com/blog/cyber-attack-it-takes-leadership-to-combat-this-problem

Last interview: 5/29/2015 at Mackinac conference

Contact: Jeff Mosher cell: [redacted]

RDS/DMurray –PRINT interview with the Lansing State Journal Editorial Board

Location: Governor's Conference Room

Market: Lansing area and online at www.lsj.com

Time: 11:05-11:25 a.m.

Purpose: Opportunity to highlight the successes in Michigan's reinvention during 2015.

Possible Topics:

- A review of 2015 from a business perspective
- 2015 accomplishments
- Moving the economy forward
- Challenges of 2015
- Expectations for 2016

Reporters participating:
Justin Hinkley- State Government Reporter
Elaine Kulhanek, Content Strategist
Matt Hunt- engagement editor –tentative

NOTE: Publisher and executive editor (Brian Priester and Stephanie Angel were unable to attend)

Recent articles:
Michigan Senate, House OK end to straight ticket voting-
http://www.lansingstatejournal.com/story/news/politics/2015/12/17/day-drama-ends-senate-vote-straight-ticket-voting/77470392/
Report rips security of state computer systems-
http://www.lansingstatejournal.com/story/news/local/michigan/2015/12/17/report-security-state-computer-systems/77473320/
Retired teachers can return to classroom in some areas-
http://www.lansingstatejournal.com/story/news/local/michigan/2015/12/16/retired-teachers-can-return-classroom-areas/77428176/
Editorial: Body camera footage is public-
http://www.lansingstatejournal.com/story/opinion/editorials/2015/12/13/editorial-body-camera-footage-public/77153352/
Editorial: Regionalism should be key-
http://www.lansingstatejournal.com/story/opinion/editorials/2015/12/06/editorial-regionalism-key/76805192/

Last interview: 3/23/15 re: Roads

Contact: Elaine Kulhanek-[redacted] Back-up: Elaine cell: [redacted]

Laura Biehl
Deputy Press Secretary
Executive Office of Michigan Gov. Rick Snyder
George W. Romney Building

111 S. Capitol Ave.
Lansing, MI 48933
Office: (517) 335-6397
Cell: [redacted]
BiehlL@Michigan.gov

From: Ryan, Joy (LARA)
Sent: Tuesday, December 22, 2015 12:13 PM
To: Brown, Jessica (GOV)
Cc: Ryan, Joy (LARA)
Subject: Weekly Report for Week Ending December 23, 2015
Attachments: 12-23-15.doc

Merry Christmas!

STATE OF MICHIGAN
DEPARTMENT OF LICENSING AND REGULATORY AFFAIRS
LANSING

RICK SNYDER
GOVERNOR

MIKE ZIMMER
DIRECTOR

MEMORANDUM

DATE: December 23, 2015

TO: Jessica Brown, Governor's Office

FROM: Joy S. Ryan, LARA Communications

SUBJECT: Weekly PIO Report (LARA)

Below are recent and scheduled news releases/advisories along with upcoming travel for Director Zimmer, Chief Deputy Director Edgerton and Deputy Directors Pohl and Stokes.

RECENT NEWS RELEASES/ADVISORIES

December

17..... Lakewood Construction, MIOSHA Sign Partnership to Protect Workers During Caledonia High School Project
15..... Celebrate the Holidays with Fire Safety in Mind; Water Christmas trees daily, watch candles closely
11..... MPSC authorizes DTE Electric Company to increase its electric rates, approves settlement agreement increasing Michigan Gas Utilities rates
10..... AGC of Michigan and MIOSHA; Share a Cup of Coffee Over Worker Safety
09..... New MIOSHA Injury and Illness Reporting Requirements in Effect
01..... New Minimum Wage for Michigan Employees

SCHEDULED RELEASES/ADVISORIES

December

- None

UPCOMING TRAVEL FOR LARA DIRECTOR, CHIEF DEPUTY DIRECTOR AND DEPUTY DIRECTORS

January

15..... Director Zimmer attending International Auto Show PwC Charity Receptions (Detroit)
15..... Chief Deputy Director Edgerton, Flint Water Issue Meeting (Flint)
15..... Deputy Director Stokes, Joint Luncheon with the MI Tax Tribunal (East Lansing)
22..... Chief Deputy Director Edgerton, Flint Water Issue Meeting (Flint)

From: Brown, Jessica (GOV)
Sent: Wednesday, October 21, 2015 2:35 PM
To: 'Tommasulo, Karen (DEQ)'
Subject: RE: Flint Water Task Force release

Yes please add it to the web site! Thanks!

From: Tommasulo, Karen (DEQ)
Sent: Wednesday, October 21, 2015 2:13 PM
To: Brown, Jessica (GOV) <BrownJ53@michigan.gov>
Subject: RE: Flint Water Task Force release

Sounds good. I can repost it exactly the same too if you want, with just Gov's offices contacts etc. But no worries if not.

I will have our tech people add it to the /flintwater website on our page though, if that's cool with you.

From: Brown, Jessica (GOV)
Sent: Wednesday, October 21, 2015 1:55 PM
To: Tommasulo, Karen (DEQ)
Subject: RE: Flint Water Task Force release

Mmm – probably not necessary if it wasn't discussed in earlier talks. From my understanding we're just leaving Gov's office contacts on it.

From: Tommasulo, Karen (DEQ)
Sent: Wednesday, October 21, 2015 1:54 PM
To: Brown, Jessica (GOV) <BrownJ53@michigan.gov>
Subject: RE: Flint Water Task Force release

Do you guys want us to repost it to our GovDelivery press release list as well?

From: Brown, Jessica (GOV)
Sent: Wednesday, October 21, 2015 1:48 PM
To: Tommasulo, Karen (DEQ)
Subject: FW: Flint Water Task Force release

Here's the final for the Task Force release. It's probably made its way to you through Brad by now but this is the first I'm seeing it. Sending it your way just in case. We'll be issuing it between 2 and 2:15.

Jess

From: Murray, David (GOV)
Sent: Wednesday, October 21, 2015 1:34 PM
To: Brown, Jessica (GOV) <BrownJ53@michigan.gov>; Heaton, Anna (GOV) <HeatonA@michigan.gov>; Biehl, Laura (GOV) <BiehlL@michigan.gov>; Paciorek, Josh (GOV) <Paciorekj@michigan.gov>
Subject: Flint Water Task Force release

Dave Murray
Deputy Press Secretary | Executive Office of Governor Rick Snyder
MurrayD1@michigan.gov
517-335-6397, office
[redacted] mobile
Twitter:@michigandmurray



From: Brown, Jessica (GOV)
Sent: Friday, October 23, 2015 3:40 PM
To: 'Bowling, Joe'L (GOV)'
Subject: FW: LARA PIO Weekly Report (Oct 23)
Attachments: 10-23-15.doc

From: Ryan, Joy (LARA)
Sent: Friday, October 23, 2015 3:29 PM
To: Brown, Jessica (GOV) <BrownJ53@michigan.gov>
Cc: Ryan, Joy (LARA) <RyanJ2@michigan.gov>
Subject: LARA PIO Weekly Report (Oct 23)

Have a great weekend.

STATE OF MICHIGAN
DEPARTMENT OF LICENSING AND REGULATORY AFFAIRS
LANSING

RICK SNYDER
GOVERNOR

MIKE ZIMMER
DIRECTOR

MEMORANDUM

DATE: October 23, 2015

TO: Jessica Brown, Governor's Office

FROM: Joy S. Ryan, LARA Communications

SUBJECT: Weekly PIO Report (LARA)

Below are recent and scheduled news releases/advisories along with upcoming travel for Director Zimmer, Chief Deputy Director Edgerton and Deputy Directors Pohl and Stokes.

RECENT NEWS RELEASES/ADVISORIES

October

21 ..... DMC Consultants, Inc. Cited for MIOSHA Violations Totaling $265,200 in Proposed Penalties
21 ..... Employers Cited for MIOSHA Violations at Holland Warehouse Totaling $357,000 in Proposed Penalties

SCHEDULED RELEASES/ADVISORIES

OCT	30	State Fire Marshal Reminds Consumers: Change Your Clocks-Change Your Batteries (November 2)	BFS
	30	Winter Energy Appraisal and Be WinterWise	MPSC
NOV	17	LARA Offers Preventive Maintenance Tips to Keep Your Home Heating System Humming	BCC
	19	LCC Holiday Safety Message to Licensees	LCC
	24	LLCs and PLLCs 2016 Annual Statements Due On Or Before February 15, 2016	CSCL
	24	Thanksgiving Top Day for Cooking Fires	BFS

UPCOMING TRAVEL FOR LARA DIRECTOR, CHIEF DEPUTY DIRECTOR AND DEPUTY DIRECTORS

October

30 ..... Director Zimmer attending Building Economic Bridges Gala (Livonia)
30 ..... Chief Deputy Director Shelly Edgerton attending Flint Water Meeting (Flint)

November

6 ..... Chief Deputy Director Shelly Edgerton attending Flint Water Meeting (Flint)
12 ..... Director Zimmer and Chief Deputy Director Shelly Edgerton attending Michigan CEO Summit (Detroit)
13 ..... Chief Deputy Director Shelly Edgerton attending Flint Water Meeting (Flint)
17-20 ... Chief Deputy Director Shelly Edgerton site visit at Kentucky Auditor General's Office (Frankfort, Kentucky)

From: Brown, Jessica (GOV)
Sent: Friday, October 23, 2015 4:16 PM
To: 'Bowling, Joe'L (GOV)'
Subject: FW: LARA PIO Report for Week Ending October 23, 2015 (Replaces report sent approximately 10 minutes ago).
Attachments: 10-23-15.doc

Importance: High

From: Ryan, Joy (LARA)
Sent: Friday, October 23, 2015 3:56 PM
To: Brown, Jessica (GOV) <BrownJ53@michigan.gov>
Cc: Ryan, Joy (LARA) <RyanJ2@michigan.gov>
Subject: LARA PIO Report for Week Ending October 23, 2015 (Replaces report sent approximately 10 minutes ago).
Importance: High

One minor change for Director Zimmer on October 30th. He is presenting at the Building Economic Bridges Gala instead of attending.

Thanks!

STATE OF MICHIGAN
DEPARTMENT OF LICENSING AND REGULATORY AFFAIRS
LANSING

RICK SNYDER
GOVERNOR

MIKE ZIMMER
DIRECTOR

MEMORANDUM

DATE: October 23, 2015

TO: Jessica Brown, Governor's Office

FROM: Joy S. Ryan, LARA Communications

SUBJECT: Weekly PIO Report (LARA)

Below are recent and scheduled news releases/advisories along with upcoming travel for Director Zimmer, Chief Deputy Director Edgerton and Deputy Directors Pohl and Stokes.

RECENT NEWS RELEASES/ADVISORIES

October

21 ..... DMC Consultants, Inc. Cited for MIOSHA Violations Totaling $265,200 in Proposed Penalties
21 ..... Employers Cited for MIOSHA Violations at Holland Warehouse Totaling $357,000 in Proposed Penalties

SCHEDULED RELEASES/ADVISORIES

OCT	30	State Fire Marshal Reminds Consumers: Change Your Clocks-Change Your Batteries (November 2)	BFS
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UPCOMING TRAVEL FOR LARA DIRECTOR, CHIEF DEPUTY DIRECTOR AND DEPUTY DIRECTORS

October

30 ..... Director Zimmer presenting Building Economic Bridges Gala (Livonia)
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13 ..... Chief Deputy Director Shelly Edgerton attending Flint Water Meeting (Flint)
17-20 ... Chief Deputy Director Shelly Edgerton site visit at Kentucky Auditor General's Office (Frankfort, Kentucky)

From: Brown, Jessica (GOV)
Sent: Tuesday, October 27, 2015 3:02 PM
To: Ruestman, Alexa (GOV)
Subject: FW: PIO
Attachments: PIO Week Ahead 151023.docx

Here's where it stand right now -- forwarding you any lingering reports I find in my email -- thanks again!

From: Bowling, Joe'L (GOV)
Sent: Friday, October 23, 2015 5:06 PM
To: Brown, Jessica (GOV) <BrownJ53@michigan.gov>
Subject: PIO

I cleared out the rest of the fields for departments who did not report.

Joe'L Bowling
Communications Intern
Executive Office of Gov. Rick Snyder
517-335-6397

Upcoming Department News Releases and Speaking Engagements/Public Events

Oct. 23rd for the weeks of Sunday, Oct, 25th– Saturday, Nov, 7th

DHHS

News Releases

Speaking Engagements/Public Events

DIFS

News Releases

None scheduled.

Speaking Engagements/Public Events

None scheduled.

DEQ

News Releases

None scheduled as of today

Speaking Engagements/Public Events

DNR

News Releases

N/A

Speaking Engagements/Public Events

N/A

DTMB

News Releases

None scheduled.

Speaking Engagements/Public Events

None scheduled.

LARA

News Releases

OCT	30	State Fire Marshal Reminds Consumers: Change Your Clocks-Change Your Batteries (November 2)	BFS
	30	Winter Energy Appraisal and Be WinterWise	MPSC
NOV	17	LARA Offers Preventive Maintenance Tips to Keep Your Home Heating System Humming	BCC
	19	LCC Holiday Safety Message to Licensees	LCC
	24	LLCs and PLLCs 2016 Annual Statements Due On Or Before February	CSCL

		15, 2016	
	24	Thanksgiving Top Day for Cooking Fires	BFS

Speaking Engagements/Public Events
October

30 Director Zimmer presenting Building Economic Bridges Gala (Livonia)
30 Chief Deputy Director Shelly Edgerton attending Flint Water Meeting (Flint)

November

6 Chief Deputy Director Shelly Edgerton attending Flint Water Meeting (Flint)
12 Director Zimmer and Chief Deputy Director Shelly Edgerton attending Michigan CEO Summit (Detroit)
13 Chief Deputy Director Shelly Edgerton attending Flint Water Meeting (Flint)
17-20 Chief Deputy Director Shelly Edgerton site visit at Kentucky Auditor General's Office (Frankfort, Kentucky)

MDARD

NEWS RELEASES FOR UPCOMING WEEK

None

KEY EVENTS FOR UPCOMING WEEK

Note: Jennifer Holton and Heather Throne will be attending the annual COSDA meeting in Des Moines Oct. 24-28. Both will be available via cell/email.

Oct. 28: Director Clover Adams to speak at Healthy Kids/Healthy Michigan Conference (Bath)
Director Clover Adams to attend Forest Products Summit (Lansing)
Nov. 3: Director Clover Adams to attend the Michigan Farm Bureau Board Meeting w/Governor (Lansing)

Nov. 5: Chief Deputy Gordon Wenk to chair the Michigan Grape and Wine Industry Council Meeting in Benton Harbor

MEDC - Connecting with Kathy for future

News Releases
Tuesday, Oct. 27 2015 – MSF news releases

- MSF summary release
  - Arauco – Lumber company establishing particleboard facility in Grayling Township, investing $325 million and creating 250 jobs; receiving 13-year Forest Products Processing Renaissance Zone valued at $11.8 million
  - Bridge and Turner, LLC – Remediation of brownfield conditions and redevelopment of property in the city of Grand Rapids into mixed-use buildings that will include space for New Holland Brewery, investing $25 million and creating 219 jobs; $2.5 million Michigan Community Revitalization Program performance-based loan and approval of local and school tax capture in the amount of $2,126,175 for brownfield alleviation

- Strand Theater – Historic renovation of Strand Theater in Pontiac into theater and performing arts center, investing $12 million and creating 90 jobs; $4.5 million MCRP performance-based loan
- Village of Sheridan – receiving $415,000 in Community Development Block Grant funds for blight clearance at vacant, dilapidated former Carnation factory
- Announcement of First Customer RFP award
- Packaging Specialties in Romulus – relocating into larger facility in Romulus, hiring additional 50 employees; receiving approval to issue private activity bond financing of up to $4.1 million
- YMCA/Niles – Receiving approval to issue up to $4.59 million in private activity bond financing to refinance a loan

- Separate releases:
  - Arauco
  - Strand Theater
- Delegated release (Gov. Snyder announcement)
- Notions Marketing – Craft products distribution facility expanding in Grand Rapids, investing $33 million and adding 250 new employees; $800,000 Michigan Business Development Program performance-based grant

Wednesday, Oct. 28, 2015 – Delegated press release

- Byrne Electrical Specialists, Inc. – Manufacturer of power and data distribution solutions expanding facility in village of Lakeview, investing $250,000, creating 32 jobs; $160,000 MBDP performance-based grant
- Faurecia Automotive Seating – Upgrading its Sterling Heights facility, investing $8 million and creating 90 jobs; $350,000 MBDP performance-based grant
- Global Tooling Systems – Supplier of aerospace assembly tools expanding its facility in Macomb Township, investing $3.6 million and creating 70 jobs; $475,000 MBDP performance-based grant
- Hearthside Food Solutions – Bakery and contract manufacturer or grain-based food expanding in the city of Kentwood, investing $16.2 million and creating 66 jobs; $300,000 MBDP performance-based grant

Speaking engagements

Friday, Nov. 6, 2015 – Jen Nelson presentation: South Haven Chamber of Commerce, Nov. 6

FOIA

Penny Saites, JetCo Solutions, re bids received in response to Pure Michigan Merchandise RFP, posted 10/19/2015
Sherri Welch, Crain's, re MEDC grants awarded to Focus:HOPE, posted 10/15/2015
Bonnie Wessler, City of Ypsilanti, re accident investigation report provided by MIOSHA to MEDC staff regarding fatality incident at Thompson Block, posted 10/15/2015
Jared Frothinger, A10 Capital, re Tokyo Rope contract, posted 10/5/2015

Michigan Film Office:

News Releases

Monday, Nov. 2, 2015 – "Computer Science First" initiative, a collaboration with Google

Speaking Engagements/Public Events

N/A

Travel Michigan

News Releases

N/A

Speaking Engagements/Public Events
N/A

MDOC

News Releases
None scheduled.

Speaking Engagements/Public Events
None scheduled.

Note: No public events for the director or press releases planned, as she will be out of state attending conferences in New Orleans, Atlanta and New York the next two weeks.

MDOT

News Release
None scheduled.

Speaking Engagements/Public Events
None scheduled.

MGCB

News Releases
10/30 – Michigan Gaming Control Board sets 2016 horse racing meet dates
TBD – MGCB halts charitable gaming at Owosso Poker Room

TBD – Fenton nonprofit chairman pleads guilty to Bingo Act violation

TBD – Muskegon area man charged with larceny from VFW Auxiliary charity poker event

TBD – State charges Union City cafe owner with felony gambling violations

Public Events/Speaking Engagements
None

MSHDA

News Releases

Speaking engagements

MSP

News Releases
None

Speaking Engagements/Public Events

Oct. 27: MSP and other key state agency PIOs will participate in a radiological emergency preparedness evaluated exercise at DC Cook Nuclear Power Plant.

Oct. 27: The Recruiting and Selection Section will attend the Baker College of Jackson Career Fair from 8:30 a.m. to 2 p.m. at the college.

Oct. 28: The Recruiting and Selection Section will attend the Capac High School Career Expo from 10 a.m. to 2 p.m. at the high school.

Oct. 29: The Recruiting and Selection Section will attend the 2015 Criminal Justice Exposition from 9 a.m. to 12:30 p.m. at U of M Dearborn.

Oct. 30 (tentative): MSP personnel from Fifth District have been invited to be part of a MDOT press conference regarding the findings of the I-94 traffic safety study. This date may be changed to November 9.

Oct. 31: The Sault Ste. Marie Post will host its annual Halloween community open house from 5 p.m. to 8 p.m.

Nov. 1 – 7: Winter Hazards Awareness Week. A Governor's Proclamation has been requested.

Nov. 2 (tentative): EMHSD will issue a news release encouraging citizens to restock their emergency preparedness kits as they 'fall back' with Daylight Savings Time.

Treasury

News Releases

None scheduled.

Speaking Engagements/Public Events

None scheduled.

From: Brown, Jessica (GOV)
Sent: Wednesday, October 28, 2015 4:42 PM
To: Agen, Jarrod (GOV); Wurfel, Sara (GOV); Murray, David (GOV); 'Biehl, Laura (GOV)'; Heaton, Anna (GOV); Sachs, Tori (GOV); 'Paciorek, Josh (GOV)'; Kennedy, Jordan (GOV)
Subject: 151026 PIO Report
Attachments: PIO Week Ahead 151023.docx

Attached.

Jessica M. Brown
Communications Representative
Executive Office of Michigan Governor Rick Snyder
O: 517-335-6397
M: [redacted]
BrownJ53@michigan.gov

Upcoming Department News Releases and Speaking Engagements/Public Events

Oct. 23rd for the weeks of Sunday, Oct, 25th– Saturday, Nov, 7th

DHHS

News Releases

TODAY – Health Innovation Grants
TBD – Lead Awareness Week
TBD – Genesee County will issue a press release regarding the parent and provider letters on lead.
Tuesday, Oct. 27 – EMPower Hospitals – Four Michigan Hospitals have been selected to join the EMPower Initiative to enhance their maternity care practices and work toward achieving Baby-Friendly USA designation.
Wednesday, Oct. 28 – October is National Disability Awareness Month & Mentoring Day.

Speaking Engagements/Public Events

TODAY –Tim Becker is participating at a Michigan League for Public Policy discussion.
TODAY – Director Lyon is part of the Prescription Drug and Opioid Task Force event.
This week – Central Office staff meetings.
Friday, Oct. 30 – MDHHS Stakeholders meetings
Friday, Oct. 30 – Director Lyon is speaking at the Michigan Practice Based Research Network Symposium.
Wednesday, Nov. 4 – Director Lyon and the First Lady are speaking at the Michigan Cancer Consortium

Upcoming

November is Diabetes Awareness Month

DIFS

News Releases

Speaking Engagements/Public Events

DEQ

News Releases

Speaking Engagements/Public Events

DNR

News Releases

TBD – No evidence of Carp in Michigan waters
Tuesday, Oct. 27 – Fall Turkey hunting reminder
Wednesday, Oct. 28 – NRC Vice Chairman Richardson on Ryan Report
Wednesday, Oct. 28 – U.S. Forest Service Good Neighbor Authority agreement
Thursday, Oct. 29 – Allegan State Game Area MAEAP certification
Thursday Oct. 29 – Featured MWHA – Pointe Mouilee
Thursday, Oct. 29 – Snowshoe-making workshop in Negaunee
Thursday, Oct. 29 – Wildlife hike on Belle Isle
Monday, Nov. 2 – Bear Den Reminder
Monday, Nov. 2 – NRC meeting reminder
Tuesday, Nov. 3 – Featured MWHA – Nayanquing Point
Tuesday, Nov. 3 – Partnership opportunities with state parks

Wednesday, Nov. 4 – Public comment opportunity: Net-pen aquaculture reviews
Friday, Nov. 6 – New fishing regulations

Speaking Engagements/Public Events
N/A

DTMB

News Releases
None scheduled.

Speaking Engagements/Public Events
None scheduled.

LARA

News Releases
October 30- State Fire Marshal Reminds Consumers: Change Your Clocks-Change Your Batteries (November 2) (BFS)
October 30- Winter Energy Appraisal and Be WinterWise (MPSC)
November 17- LARA Offers Preventive Maintenance Tips to Keep Your Home Heating System Humming (BCC)
November 19- LCC Holiday Safety Message to Licensees (LCC)
November 24- LLCs and PLLCs 2016 Annual Statements Due On or Before February 15, 2016 (CSCL)
November 24- Thanksgiving Top Day for Cooking Fires (BFS)

Speaking Engagements/Public Events
October
30 – Director Zimmer presenting Building Economic Bridges Gala (Livonia)
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12 – Director Zimmer and Chief Deputy Director Shelly Edgerton attending Michigan CEO Summit (Detroit)
13 – Chief Deputy Director Shelly Edgerton attending Flint Water Meeting (Flint)
17-20 – Chief Deputy Director Shelly Edgerton site visit at Kentucky Auditor General's Office (Frankfort, Kentucky)

MDARD

NEWS RELEASES FOR UPCOMING WEEK
None scheduled.

KEY EVENTS FOR UPCOMING WEEK
Note: Jennifer Holton and Heather Throne will be attending the annual COSDA meeting in Des Moines Oct. 24-28. Both will be available via cell/email.
Oct. 28 – Director Clover Adams to speak at Healthy Kids/Healthy Michigan Conference (Bath)
Oct. 28 – Director Clover Adams to attend Forest Products Summit (Lansing)
Nov. 3 – Director Clover Adams to attend the Michigan Farm Bureau Board Meeting w/Governor (Lansing)
Nov. 5 – Chief Deputy Gordon Wenk to chair the Michigan Grape and Wine Industry Council Meeting in Benton Harbor

MEDC

News Releases

Tuesday, Oct. 27

- MSF summary release
    - Arauco – Lumber company establishing particleboard facility in Grayling Township, investing $325 million and creating 250 jobs; receiving 13-year Forest Products Processing Renaissance Zone valued at $11.8 million
    - Bridge and Turner, LLC – Remediation of brownfield conditions and redevelopment of property in the city of Grand Rapids into mixed-use buildings that will include space for New Holland Brewery, investing $25 million and creating 219 jobs; $2.5 million Michigan Community Revitalization Program performance-based loan and approval of local and school tax capture in the amount of $2,126,175 for brownfield alleviation
    - Strand Theater – Historic renovation of Strand Theater in Pontiac into theater and performing arts center, investing $12 million and creating 90 jobs; $4.5 million MCRP performance-based loan
    - Village of Sheridan – receiving $415,000 in Community Development Block Grant funds for blight clearance at vacant, dilapidated former Carnation factory
    - Announcement of First Customer RFP award
    - Packaging Specialties in Romulus – relocating into larger facility in Romulus, hiring additional 50 employees; receiving approval to issue private activity bond financing of up to $4.1 million
    - YMCA/Niles – Receiving approval to issue up to $4.59 million in private activity bond financing to refinance a loan
- Separate releases:
    - Arauco
    - Strand Theater
- Delegated release (Gov. Snyder announcement)
- Notions Marketing – Craft products distribution facility expanding in Grand Rapids, investing $33 million and adding 250 new employees; $800,000 Michigan Business Development Program performance-based grant

Wednesday, Oct. 28

- Byrne Electrical Specialists, Inc. – Manufacturer of power and data distribution solutions expanding facility in village of Lakeview, investing $250,000, creating 32 jobs; $160,000 MBDP performance-based grant
- Faurecia Automotive Seating – Upgrading its Sterling Heights facility, investing $8 million and creating 90 jobs; $350,000 MBDP performance-based grant
- Global Tooling Systems – Supplier of aerospace assembly tools expanding its facility in Macomb Township, investing $3.6 million and creating 70 jobs; $475,000 MBDP performance-based grant
- Hearthside Food Solutions – Bakery and contract manufacturer or grain-based food expanding in the city of Kentwood, investing $16.2 million and creating 66 jobs; $300,000 MBDP performance-based grant

Speaking engagements

Nov. 6 – Jen Nelson presentation: South Haven Chamber of Commerce, Nov. 6

FOIA

- Penny Saites, JetCo Solutions, re bids received in response to Pure Michigan Merchandise RFP, posted 10/19/2015
- Sherri Welch, Crain's, re MEDC grants awarded to Focus:HOPE, posted 10/15/2015
- Bonnie Wessler, City of Ypsilanti, re accident investigation report provided by MIOSHA to MEDC staff regarding fatality incident at Thompson Block, posted 10/15/2015
- Jared Frothinger, A10 Capital, re Tokyo Rope contract, posted 10/5/2015

Michigan Film Office:

News Releases

Nov. 2 – "Computer Science First" initiative, a collaboration with Google

Speaking Engagements/Public Events

None Scheduled.

Travel Michigan

News Releases

None scheduled.

Speaking Engagements/Public Events

None scheduled.

MDOC

News Releases

None scheduled.

Speaking Engagements/Public Events

None scheduled.

Note: No public events for the director or press releases planned, as she will be out of state attending conferences in New Orleans, Atlanta and New York the next two weeks.

MDOT

News Release

None scheduled.

Speaking Engagements/Public Events

None scheduled.

MGCB

News Releases

Oct. 30 – Michigan Gaming Control Board sets 2016 horse racing meet dates
TBD – MGCB halts charitable gaming at Owosso Poker Room
TBD – Fenton nonprofit chairman pleads guilty to Bingo Act violation
TBD – Muskegon area man charged with larceny from VFW Auxiliary charity poker event
TBD – State charges Union City cafe owner with felony gambling violations

Public Events/Speaking Engagements

None

MSHDA

News Releases

Oct. 26 – Press release from CDBG event in Tuscola, Huron and Sanilac counties

Speaking engagements

Oct. 26 – Big check presentation for CDBG grant that covers Tuscola, Huron and Sanilac counties, at Tuscola County courthouse

Oct. 27 – Director Elsenheimer will address media regarding Hardest Hit Fund blight demolition, Lansing

Oct. 28 – Director Elsenheimer will speak at the Summit to End Homelessness, Livonia

Oct. 28 – MSHDA Board regular meeting, Lansing/Detroit offices

Oct. 29 – Director Elsenheimer will speak at the Herkimer development open house and the Klingmans Lofts open house, Grand Rapids

MSP

News Releases

None

Speaking Engagements/Public Events

Oct. 27 – MSP and other key state agency PIOs will participate in a radiological emergency preparedness evaluated exercise at DC Cook Nuclear Power Plant.

Oct. 27 – The Recruiting and Selection Section will attend the Baker College of Jackson Career Fair from 8:30 a.m. to 2 p.m. at the college.

Oct. 28 – The Recruiting and Selection Section will attend the Capac High School Career Expo from 10 a.m. to 2 p.m. at the high school.

Oct. 29 – The Recruiting and Selection Section will attend the 2015 Criminal Justice Exposition from 9 a.m. to 12:30 p.m. at U of M Dearborn.

Oct. 30 (tentative) – MSP personnel from Fifth District have been invited to be part of a MDOT press conference regarding the findings of the I-94 traffic safety study. This date may be changed to November 9.

Oct. 31 – The Sault Ste. Marie Post will host its annual Halloween community open house from 5 p.m. to 8 p.m.

Nov. 1 – 7 – Winter Hazards Awareness Week. A Governor's Proclamation has been requested.

Nov. 2 (tentative) – EMHSD will issue a news release encouraging citizens to restock their emergency preparedness kits as they 'fall back' with Daylight Savings Time.

Treasury

News Releases

None scheduled.

Speaking Engagements/Public Events

None scheduled.

From: Brown, Jessica (GOV)
Sent: Friday, October 30, 2015 10:51 AM
To: Bowling, Joe'L (GOV)
Subject: FW: Weekly PIO Report for Week Ending October 30
Attachments: 10-30-15.doc

From: Ryan, Joy (LARA)
Sent: Thursday, October 29, 2015 4:40 PM
To: Brown, Jessica (GOV) <BrownJ53@michigan.gov>
Cc: Ryan, Joy (LARA) <RyanJ2@michigan.gov>
Subject: Weekly PIO Report for Week Ending October 30

I'm off tomorrow, so I'm sending our report today.

Have a great Friday and a wonderful weekend!

Joy S. Ryan
Departmental Analyst
Office of Communications
Michigan Department of Licensing and Regulatory Affairs
Phone: (517) 373-9280

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STATE OF MICHIGAN
DEPARTMENT OF LICENSING AND REGULATORY AFFAIRS
LANSING

RICK SNYDER
GOVERNOR

MIKE ZIMMER
DIRECTOR

MEMORANDUM

DATE: October 30, 2015

TO: Jessica Brown, Governor's Office

FROM: Joy S. Ryan, LARA Communications

SUBJECT: Weekly PIO Report (LARA)

Below are recent and scheduled news releases/advisories along with upcoming travel for Director Zimmer, Chief Deputy Director Edgerton and Deputy Directors Pohl and Stokes.

RECENT NEWS RELEASES/ADVISORIES

October

28 ..... MIOSHA Awards $867,000 in Grants to Nonprofits for Worker Protection
28 ..... Troy Physical Therapist Summarily Suspended
27 ..... MPSC initiates proceeding to examine method used to pay certain generators under PURPA
27 ..... MPSC approves 2015-2016 gas cost recovery factor for Michigan Gas Utilities Corporation
27 ..... MPSC approves three energy optimization settlement agreements
27 ..... Detroit Physician Summarily Suspended
23 ..... Bureau of Services for Blind Persons Presents Achievement Honor Roll Awards

SCHEDULED RELEASES/ADVISORIES

OCT	30	State Fire Marshal Reminds Consumers: Change Your Clocks-Change Your Batteries (November 2)	BFS
	17	LARA Offers Preventive Maintenance Tips to Keep Your Home Heating System Humming	BCC
	19	LCC Holiday Safety Message to Licensees	LCC
	24	LLCs and PLLCs 2016 Annual Stmts Due On Or Before Feb. 15, 2016	CSCL
	24	Thanksgiving Top Day for Cooking Fires	BFS
DEC	1	Winter Safety Tips	MIOSHA
	4	Nonprofit Corp. Notice of Delinquency for Failure to File Annual Rpts	CSCL
	10	Bureau of Construction Codes Accela Automation Implementation Completed	BCC
	11	Fire Safety During the Holidays	BFS

UPCOMING TRAVEL FOR LARA DIRECTOR, CHIEF DEPUTY DIRECTOR AND DEPUTY DIRECTORS

October

30 ..... Director Zimmer presenting Building Economic Bridges Gala (Livonia)
30 ..... Chief Deputy Director Shelly Edgerton attending Flint Water Meeting (Flint)

November

6 ..... Chief Deputy Director Shelly Edgerton attending Flint Water Meeting (Flint)
12 ..... Director Zimmer and Chief Deputy Director Shelly Edgerton attending Michigan CEO Summit (Detroit)
13 ..... Chief Deputy Director Shelly Edgerton attending Flint Water Meeting (Flint)
17-20 ... Chief Deputy Director Shelly Edgerton site visit at Kentucky Auditor General's Office (Frankfort, Kentucky)

From: Brown, Jessica (GOV)
Sent: Monday, November 02, 2015 8:57 AM
To: Boville, Daniela (GOV)
Subject: FW: PIO Reports
Attachments: PIO Week Ahead 151030.docx

Daniela,

Joe'l got a start on the PIO report on Friday can you please update with those she didn't get too? I'm sending the lingering reports your way in a second.

Thanks!

From: Bowling, Joe'L (GOV)
Sent: Friday, October 30, 2015 1:30 PM
To: Brown, Jessica (GOV) <BrownJ53@michigan.gov>
Subject: PIO Reports

Here is what I have for the PIO Reports most of it was just an updates from last week. Also I was creating a spread sheet for Laura on the Opioid Task Force Recommendations. If she asks I had saved it in the share drive under the "Issues" Folder.

Thanks

Joe'L Bowling
Communications Intern
Executive Office of Gov. Rick Snyder
517-335-6397

Upcoming Department News Releases and Speaking Engagements/Public Events

Oct. 30th for the weeks of Sunday, Oct, 31st– Saturday, Nov, 24th

DHHS

News Releases

TBD – Lead Awareness Week

TBD – Genesee County will issue a press release regarding the parent and provider letters on lead.

Speaking Engagements/Public Events

Wednesday, Nov. 4 – Director Lyon and the First Lady are speaking at the Michigan Cancer Consortium

Upcoming

November is Diabetes Awareness Month

DIFS

News Releases

Speaking Engagements/Public Events

DEQ

News Releases

Speaking Engagements/Public Events

DNR

News Releases

Monday, Nov. 2 – Bear Den Reminder

Monday, Nov. 2 - Search for campground hosts

Monday, Nov. 2 – NRC meeting reminder

Tuesday, Nov. 3 – Featured MWHA – Nayanquing Point

Tuesday, Nov. 3 – Partnership opportunities with state parks

Wednesday, Nov. 4 – Public comment opportunity: Net-pen aquaculture reviews

Friday, Nov. 6 – New fishing regulations

Speaking Engagements/Public Events

N/A

DTMB

News Releases

None scheduled.

Speaking Engagements/Public Events

None scheduled.

LARA

News Releases

November 17- LARA Offers Preventive Maintenance Tips to Keep Your Home Heating System Humming (BCC)
November 19- LCC Holiday Safety Message to Licensees (LCC)
November 24- LLCs and PLLCs 2016 Annual Statements Due On or Before February 15, 2016 (CSCL)
November 24- Thanksgiving Top Day for Cooking Fires (BFS)

Speaking Engagements/Public Events

November
6 – Chief Deputy Director Shelly Edgerton attending Flint Water Meeting (Flint)
12 – Director Zimmer and Chief Deputy Director Shelly Edgerton attending Michigan CEO Summit (Detroit)
13 – Chief Deputy Director Shelly Edgerton attending Flint Water Meeting (Flint)
17-20 – Chief Deputy Director Shelly Edgerton site visit at Kentucky Auditor General's Office (Frankfort, Kentucky)

MDARD

NEWS RELEASES FOR UPCOMING WEEK
None scheduled.

KEY EVENTS FOR UPCOMING WEEK
Nov. 3 – Director Clover Adams to attend the Michigan Farm Bureau Board Meeting w/Governor (Lansing)
Nov. 5 – Chief Deputy Gordon Wenk to chair the Michigan Grape and Wine Industry Council Meeting in Benton Harbor

MEDC

News Releases

Speaking engagements
Nov. 6 – Jen Nelson presentation: South Haven Chamber of Commerce, Nov. 6

FOIA
- Penny Saites, JetCo Solutions, re bids received in response to Pure Michigan Merchandise RFP, posted 10/19/2015
- Sherri Welch, Crain's, re MEDC grants awarded to Focus:HOPE, posted 10/15/2015
- Bonnie Wessler, City of Ypsilanti, re accident investigation report provided by MIOSHA to MEDC staff regarding fatality incident at Thompson Block, posted 10/15/2015
- Jared Frothinger, A10 Capital, re Tokyo Rope contract, posted 10/5/2015

Michigan Film Office:

News Releases
Nov. 2 – "Computer Science First" initiative, a collaboration with Google

Speaking Engagements/Public Events
None Scheduled.

Travel Michigan

News Releases
None scheduled.

Speaking Engagements/Public Events
None scheduled.

MDOC

News Releases
None scheduled.

Speaking Engagements/Public Events
None scheduled.

Note: No public events for the director or press releases planned, as she will be out of state attending conferences in New Orleans, Atlanta and New York the next two weeks.

MDOT

News Release
None scheduled.

Speaking Engagements/Public Events
None scheduled.

MGCB

News Releases
TBD – MGCB halts charitable gaming at Owosso Poker Room

TBD – Fenton nonprofit chairman pleads guilty to Bingo Act violation

TBD – Muskegon area man charged with larceny from VFW Auxiliary charity poker event

TBD – State charges Union City cafe owner with felony gambling violations

Public Events/Speaking Engagements
11/10 - MGCB regular public meeting, Cadillac Place board hearing room, 9:30 a.m.

MSHDA

News Releases

Speaking engagements

MSP

News Releases

None

Speaking Engagements/Public Events

Oct. 31 – The Sault Ste. Marie Post will host its annual Halloween community open house from 5 p.m. to 8 p.m.

Nov. 1 – 7 – Winter Hazards Awareness Week. A Governor's Proclamation has been requested.

Nov. 2 (tentative) – EMHSD will issue a news release encouraging citizens to restock their emergency preparedness kits as they 'fall back' with Daylight Savings Time.

Treasury

News Releases

None scheduled.

Speaking Engagements/Public Events

None scheduled.

From: Brown, Jessica (GOV)
Sent: Tuesday, November 10, 2015 2:34 PM
To: Ruestman, Alexa (GOV)
Subject: FW: Weekly PIO Gov Report (11/6/15)
Attachments: 11-6-15.doc

LARA

From: Ryan, Joy (LARA)
Sent: Friday, November 06, 2015 10:34 AM
To: Brown, Jessica (GOV) <BrownJ53@michigan.gov>
Subject: Weekly PIO Gov Report (11/6/15)

Have a great weekend!

STATE OF MICHIGAN
DEPARTMENT OF LICENSING AND REGULATORY AFFAIRS
LANSING

RICK SNYDER
GOVERNOR

MIKE ZIMMER
DIRECTOR

MEMORANDUM

DATE: November 6, 2015

TO: Jessica Brown, Governor's Office

FROM: Joy S. Ryan, LARA Communications

SUBJECT: Weekly PIO Report (LARA)

Below are recent and scheduled news releases/advisories along with upcoming travel for Director Zimmer, Chief Deputy Director Edgerton and Deputy Directors Pohl and Stokes.

RECENT NEWS RELEASES/ADVISORIES

November

5 ..... MPSC approves settlement agreement eliminating DTE Electric Company's renewable energy surcharge
4 ..... Michigan Agency for Energy/Michigan Public Service Commission facility wins Leaders in Efficiency award for energy waste reduction efforts
2 ..... State of Michigan Makes Improvements to Exam Process for Construction Trades
2 ..... New State Initiative Connects Global Talent with Employers

October

30 ..... Change Your Clocks, Change Your Batteries Sunday, Nov. 1 Test smoke alarms and replace batteries when setting clocks back one hour
29 ..... Scare Off Frightful Fire Hazards this Halloween Costumes, Candles, and Jack-O-Lanterns Greatest Fire Risk

SCHEDULED RELEASES/ADVISORIES

NOV	10	Note from Director RE: Veterans Day (November 11)	COMMS
	12	ORR 2,000 Rules	COMMS
	17	LARA Offers Preventive Maintenance Tips to Keep Your Home Heating System Humming	BCC
	19	LCC Holiday Safety Message to Licensees	LCC
	23	Note from Director RE: Thanksgiving Holiday	COMMS
	24	LLCs and PLLCs 2016 Annual Stmts Due On Or Before February 15, 2016	CSCL
	24	Thanksgiving Top Day for Cooking Fires	BFS
DEC	1	Winter Safety Tips	MIOSHA
	4	Nonprofit Corporation Notice of Delinquency for Failure to File Annual Reports	CSCL
	10	Bureau of Construction Codes Accela Automation Implementation Completed	BCC
	11	Fire Safety During the Holidays	BFS
	21	Note from Director RE: Holidays (Christmas and New Years)	COMMS

UPCOMING TRAVEL FOR LARA DIRECTOR, CHIEF DEPUTY DIRECTOR AND DEPUTY DIRECTORS

October

30 ..... Director Zimmer presenting Building Economic Bridges Gala (Livonia)
30 ..... Chief Deputy Director Shelly Edgerton attending Flint Water Meeting (Flint)

November

6 ..... Chief Deputy Director Shelly Edgerton attending Flint Water Meeting (Flint)
12 ..... Director Zimmer and Chief Deputy Director Shelly Edgerton attending Michigan CEO Summit (Detroit)
12 ..... Director Zimmer meeting with the Ministry of Strategy and Finance (MOSF) in South Korea to present on RPM/OGG (Lansing)
13 ..... Chief Deputy Director Shelly Edgerton attending Flint Water Meeting (Flint)
17-20 ... Chief Deputy Director Shelly Edgerton site visit at Kentucky Auditor General's Office (Frankfort, Kentucky)

December

4 ..... Chief Deputy Director Shelly Edgerton attending Flint Water Meeting (Flint)

From: Brown, Jessica (GOV)
Sent: Wednesday, November 11, 2015 9:32 AM
To: Bedan, Morgan (GOV)
Subject: Re: Media Briefing: 11/12 at 10:45

No, to your work email, it's just hard to edit on my phone so I typed it in gmail. What's your gmail? I'll try gmail to gmail.

Sent from my iPhone

On Nov 11, 2015, at 9:30 AM, Bedan, Morgan (GOV) <BedanM@michigan.gov> wrote:

> Sorry- to my gmail? It isn't coming up
>
> Sent from my iPhone
>
> On Nov 11, 2015, at 9:29 AM, Brown, Jessica (GOV) <BrownJ53@michigan.gov> wrote:
>
> > Just sent it from my gmail
> >
> > Sent from my iPhone
> >
> > On Nov 11, 2015, at 9:27 AM, Bedan, Morgan (GOV) <BedanM@michigan.gov> wrote:
> >
> > > Can you send? I can always throw the number in later
> > >
> > > Sent from my iPhone
> > >
> > > On Nov 11, 2015, at 9:26 AM, Brown, Jessica (GOV) <BrownJ53@michigan.gov> wrote:
> > >
> > > > Steve Gruber confirmed last night, for 10:30-10:40. I'm just waiting on the correct call number. I have the briefing done otherwise and will send it as soon as I get the number.
> > > >
> > > > Sent from my iPhone
> > > >
> > > > On Nov 11, 2015, at 9:25 AM, Bedan, Morgan (GOV) <BedanM@michigan.gov> wrote:
> > > >
> > > > > Do we have a verdict on this second interview?
> > > > >
> > > > > Sent from my iPhone
> > > > >
> > > > > On Nov 10, 2015, at 4:30 PM, Brown, Jessica (GOV) <BrownJ53@michigan.gov> wrote:

Morgan,

Here's the briefing for the 10:45 a.m. time slot on Thursday. Still working to confirm the earlier slot but thought I would send along this one.

RDS/SW- LIVE Radio interview with Renk on WBCK Radio

Date: Thursday, Nov. 12, 2015

Time: 10:45 – 10:58 a.m.

RDS to call: [redacted] one minute before interview)

Purpose: Opportunity to talk about roads and goals for the rest of your term.

Possible Topics:

- Roads package signing
- Skilled Trades Road Show
- Kalamazoo Promise event
- Integrity Report – Center from Public Integrity
- Detroit education reform
- Flint water testing

Recent Articles:
Michigan Road Funding (WBCK)
http://wbckfm.com/tags/michigan-road-funding/
Gov. Snyder signs $1.2B

road funding package (Detroit Free Press)
http://www.freep.com/story/news/politics/2015/11/10/gov-snyder-signs-12b-road-funding-package/75510548/
Gov. Rick Snyder launches statewide tour to promote skilled trades (MLive)
http://www.mlive.com/news/grand-rapids/index.ssf/2015/11/governor_snyder_launches_state.html
Kalamazoo promise celebrates 10 years of success (WOOD)
http://woodtv.com/2015/11/10/kalamazoo-promise-celebrates-10-years-of-success/
Integrity Report ranks Michigan worst in nation for government transparency, accountability (MLive)
http://www.mlive.com/lansing-news/index.ssf/2015/11/michigan_ranks_worst_in_nation.html

Last interview: 4/8/15 re: Roads

Market: Kalamazoo and Battle Creek and online at www.wbckfm.com

Contact: [redacted]
Studio Line/ Back-up: [redacted]

Jessica M. Brown

Communications
Representative
Executive Office of
Michigan Governor Rick
Snyder
O: 517-335-6397
M: [redacted]
BrowniS3@michigan.go
v

From: Brown, Jessica (GOV)
Sent: Friday, November 13, 2015 1:53 PM
To: Boville, Daniela (GOV)
Subject: FW: Weekly Report for Week Ending November 13. 2015
Attachments: 11-13-15.doc

LARA

From: Ryan, Joy (LARA)
Sent: Friday, November 13, 2015 1:51 PM
To: Brown, Jessica (GOV) <BrownJ53@michigan.gov>
Cc: Ryan, Joy (LARA) <RyanJ2@michigan.gov>
Subject: Weekly Report for Week Ending November 13. 2015

Have a great weekend.

STATE OF MICHIGAN
DEPARTMENT OF LICENSING AND REGULATORY AFFAIRS
LANSING

RICK SNYDER
GOVERNOR

MIKE ZIMMER
DIRECTOR

MEMORANDUM

DATE: November 13, 2015

TO: Jessica Brown, Governor's Office

FROM: Joy S. Ryan, LARA Communications

SUBJECT: Weekly PIO Report (LARA)

Below are recent and scheduled news releases/advisories along with upcoming travel for Director Zimmer, Chief Deputy Director Edgerton and Deputy Directors Pohl and Stokes.

RECENT NEWS RELEASES/ADVISORIES

November

12..... State's Regulatory Environment More Efficient as ORR Eliminates 2,000 Unnecessary Rules
5..... MPSC approves settlement agreement eliminating DTE Electric Company's renewable energy surcharge

SCHEDULED RELEASES/ADVISORIES

NOV	17	LARA Offers Preventive Maintenance Tips to Keep Your Home Heating System Humming	BCC
	19	LCC Holiday Safety Message to Licensees	LCC
	23	Note from Director RE: Thanksgiving Holiday	COMMS
	24	LLCs and PLLCs 2016 Annual Statements Due On Or Before February 15, 2016	CSCL
	24	Thanksgiving Top Day for Cooking Fires	BFS
DEC	1	Winter Safety Tips	MIOSHA
	4	Nonprofit Corporation Notice of Delinquency for Failure to File Annual Reports	CSCL
	10	Bureau of Construction Codes Accela Automation Implementation Completed	BCC
	11	Fire Safety During the Holidays	BFS
	21	Note from Director RE: Holidays (Christmas and New Years)	COMMS

UPCOMING TRAVEL FOR LARA DIRECTOR, CHIEF DEPUTY DIRECTOR AND DEPUTY DIRECTORS

November

13..... Chief Deputy Director Shelly Edgerton attending Flint Water Meeting (Flint)
17-20 ... Chief Deputy Director Shelly Edgerton site visit at Kentucky Auditor General's Office (Frankfort, Kentucky)

December

1..... Director Zimmer attending the 2015 Doing Business in Algeria Roadshow (Detroit)
4..... Chief Deputy Director Shelly Edgerton attending Flint Water Meeting (Flint)

From: Brown, Jessica (GOV)
Sent: Friday, December 04, 2015 2:50 PM
To: Ryan, Joy (LARA)
Cc: Paciorek, Josh (GOV)
Subject: FW: Report for Week Ending December 4, 2015
Attachments: 12-4-15.doc

Thanks Joy, can you please include Josh Paciorek and myself on the LARA reports moving forward? We've done a little reorganizing amongst our team and he'll be working more closely with Jason. He's copied on this email.

Have a nice weekend!

Jess

From: Ryan, Joy (LARA)
Sent: Friday, December 04, 2015 2:44 PM
To: Brown, Jessica (GOV) <BrownJ53@michigan.gov>
Cc: Ryan, Joy (LARA) <RyanJ2@michigan.gov>
Subject: Report for Week Ending December 4, 2015

Have a great weekend!

Joy S. Ryan
Departmental Analyst
Office of Communications
Michigan Department of Licensing and Regulatory Affairs
Phone: (517) 373-9280

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STATE OF MICHIGAN
DEPARTMENT OF LICENSING AND REGULATORY AFFAIRS
LANSING

RICK SNYDER
GOVERNOR

MIKE ZIMMER
DIRECTOR

MEMORANDUM

DATE: December 4, 2015

TO: Jessica Brown, Governor's Office

FROM: Joy S. Ryan, LARA Communications

SUBJECT: Weekly PIO Report (LARA)

Below are recent and scheduled news releases/advisories along with upcoming travel for Director Zimmer, Chief Deputy Director Edgerton and Deputy Directors Pohl and Stokes.

RECENT NEWS RELEASES/ADVISORIES

November

24....Thanksgiving is Top Day for Home Cooking Fires
23....MPSC approves expansion of DTE Gas Company's gas main replacement program
23....LARA Summarily Suspends the Child Care Center License of Suzanne Hamilton
23....State's Liquor Licensees Reminded to Keep Holidays Safe for Patrons

SCHEDULED RELEASES/ADVISORIES

DEC.	10	Bureau of Construction Codes Accela Automation Implementation Completed	BCC
	11	Fire Safety During the Holidays	BFS

UPCOMING TRAVEL FOR LARA DIRECTOR, CHIEF DEPUTY DIRECTOR AND DEPUTY DIRECTORS

December

10..... Director Zimmer attending Governing Michigan Advisory Board Meeting (Lansing)
11..... Chief Deputy Director Shelly Edgerton attending the Flint Water Meeting (Flint)
17..... Director Zimmer visiting Bangla Town (Hamtramck)
18..... Chief Deputy Director Shelly Edgerton attending the Flint Water Meeting (Flint)

From: Brown, Jessica (GOV)
Sent: Monday, December 07, 2015 11:08 AM
To: Boville, Daniela (GOV)
Subject: FW: Report for Week Ending December 4, 2015
Attachments: 12-4-15.doc

LARA

From: Ryan, Joy (LARA)
Sent: Friday, December 04, 2015 2:44 PM
To: Brown, Jessica (GOV) <BrownJ53@michigan.gov>
Cc: Ryan, Joy (LARA) <RyanJ2@michigan.gov>
Subject: Report for Week Ending December 4, 2015

Have a great weekend!

Joy S. Ryan
Departmental Analyst
Office of Communications
Michigan Department of Licensing and Regulatory Affairs
Phone: (517) 373-9280

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STATE OF MICHIGAN
DEPARTMENT OF LICENSING AND REGULATORY AFFAIRS
LANSING

RICK SNYDER
GOVERNOR

MIKE ZIMMER
DIRECTOR

MEMORANDUM

DATE: December 4, 2015

TO: Jessica Brown, Governor's Office

FROM: Joy S. Ryan, LARA Communications

SUBJECT: Weekly PIO Report (LARA)

Below are recent and scheduled news releases/advisories along with upcoming travel for Director Zimmer, Chief Deputy Director Edgerton and Deputy Directors Pohl and Stokes.

RECENT NEWS RELEASES/ADVISORIES

November

24....Thanksgiving is Top Day for Home Cooking Fires
23....MPSC approves expansion of DTE Gas Company's gas main replacement program
23....LARA Summarily Suspends the Child Care Center License of Suzanne Hamilton
23....State's Liquor Licensees Reminded to Keep Holidays Safe for Patrons

SCHEDULED RELEASES/ADVISORIES

DEC.	10	Bureau of Construction Codes Accela Automation Implementation Completed	BCC
	11	Fire Safety During the Holidays	BFS

UPCOMING TRAVEL FOR LARA DIRECTOR, CHIEF DEPUTY DIRECTOR AND DEPUTY DIRECTORS

December

10..... Director Zimmer attending Governing Michigan Advisory Board Meeting (Lansing)
11..... Chief Deputy Director Shelly Edgerton attending the Flint Water Meeting (Flint)
17..... Director Zimmer visiting Bangla Town (Hamtramck)
18..... Chief Deputy Director Shelly Edgerton attending the Flint Water Meeting (Flint)

From: Brown, Jessica (GOV)
Sent: Tuesday, December 15, 2015 1:28 PM
To: Biehl, Laura (GOV)
Subject: Wednesday Media Briefings
Attachments: Wednesday Year-end Media Briefings.docx

Just needs the highlighted parts at the bottom – can just copy and paste from last interviews. Thanks!

Jessica M. Brown
Communications Representative
Executive Office of Michigan Governor Rick Snyder
O: 517-335-6397
M: 517-388-3873
BrownJ53@michigan.gov

PRINT INTERVIEW – MIRS with Kyle Melinn and John Ruerink

Date: Wednesday, Dec. 16, 2015

Time: 2:10-2:25 p.m.

Location: Governor's Conference Room

Purpose: Opportunity to highlight the successes in Michigan's reinvention during 2015.

Possible Topics:

- DPS/EAA
- Switch Data Center legislation
- Road Funding package
- Jobs/skilled trades
- Energy update
- Syrian Refugee Stance
- Presidential politics
- 2016 look-ahead

Recent articles:
Gov. Snyder 'open to ending EAA school reform (Detroit News)
http://www.detroitnews.com/story/news/politics/2015/12/14/snyder-end-eaa-education-achievement-authority/77306098/
Detroit Public Schools teachers may stage additional sickout protests (WXYZ)
http://www.wxyz.com/home/detroit-public-schools-teachers-may-stage-additional-sickout-protests
Switch data center tax break bills delayed – not dead – in Michigan House (MLive)
http://www.mlive.com/lansing-news/index.ssf/2015/12/switch_data_center_tax_break_b_2.html
Michigan Gov. Rick Snyder talks of his priorities for next year (Oakland Press)
http://www.theoaklandpress.com/general-news/20151214/michigan-gov-rick-snyder-talks-of-his-priorities-for-next-year
Will Gov. Snyder hit the 'un-pause' button on efforts to take in more Syrian refugees? (Michigan Radio)
http://michiganradio.org/post/will-gov-rick-snyder-hit-un-pause-button-efforts-take-more-syrian-refugees#stream/0

Last interview: 8/3/15 re: Discussed annual visit to the U.P., including touring Invent@NMU and Jacobetti Center.

Notes: Interview will air live on the Sunny and the morning show with potential. May play again later in week.

Market: Marquette / online – http://sunny.fm/

Contact: Studio line: [redacted]; Back-up: [redacted]; Walt Cell: [redacted]

PRINT INTERVIEW – Gongwer with Zach Gorchow and John Lindstrom

Date: Wednesday, Dec. 16, 2015

Time: 2:30 – 2:45 p.m.

Location: Governor's Office

Purpose: Opportunity to highlight the successes in Michigan's reinvention during 2015.

Possible Topics:

- DPS/EAA
- Road Funding package
- Jobs/skilled trades
- Energy update
- Syrian Refugee Stance
- Presidential politics
- 2016 look-ahead

Recent articles:
Gov. Snyder 'open to ending EAA school reform (Detroit News)
http://www.detroitnews.com/story/news/politics/2015/12/14/snyder-end-eaa-education-achievement-authority/77306098/
Detroit Public Schools teachers may stage additional sickout protests (WXYZ)
http://www.wxyz.com/home/detroit-public-schools-teachers-may-stage-additional-sickout-protests
Switch data center tax break bills delayed – not dead – in Michigan House (MLive)
http://www.mlive.com/lansing-news/index.ssf/2015/12/switch_data_center_tax_break_b_2.html
Michigan Gov. Rick Snyder talks of his priorities for next year (Oakland Press)
http://www.theoaklandpress.com/general-news/20151214/michigan-gov-rick-snyder-talks-of-his-priorities-for-next-year
Will Gov. Snyder hit the 'un-pause' button on efforts to take in more Syrian refugees? (Michigan Radio)
http://michiganradio.org/post/will-gov-rick-snyder-hit-un-pause-button-efforts-take-more-syrian-refugees#stream/0

Last interview: 8/3/15 re: Discussed annual visit to the U.P., including touring Invent@NMU and Jacobetti Center.

Notes: Interview will air live on the Sunny and the morning show with potential. May play again later in week.

Market: Marquette / online – http://sunny.fm/

Contact: Studio line: [redacted]; Back-up: [redacted]; Walt Cell: [redacted]

TAPED TV Interview – WILX-TV 10 with Ann Emmerich and Steve Coon

Date: Wednesday, Dec. 16, 2015

Time: 2:50 – 3:00 p.m.

Location: Governor's Conference Room

Purpose: Opportunity to highlight the successes in Michigan's reinvention during 2015.

Possible Topics:

- Road Funding package
- Jobs/skilled trades
- Energy update
- Mega credits
- Syrian Refugee Stance
- Presidential politics
- 2016 look-ahead

Recent articles:
Michigan, GM agree to cap tax credits, won't specify amount (WILX)
http://www.wilx.com/home/headlines/Michigan-GM-Agree-To-Cap-Tax-Credits-Wont-Specify-Amount-362410871.html
Several Detroit schools closed after teachers call in sick (WILX)
http://www.wilx.com/home/headlines/Several-Detroit-Schools-Closed-After-Teachers-Call-In-Sick-361433291.html
Gov. Snyder calls Trump's anti-Muslim comments "inappropriate" (WILX)
http://www.wilx.com/home/headlines/Governor-Snyder-Calls-Trumps-Muslim-Ban-Inappropriate-361342091.html
Bill alleviating substitute shortage headed to Governor (WILX)
http://www.wilx.com/home/headlines/Bill-Alleviating-Substitute-Shortage-Headed-to-Governor-361041411.html

Last interview: 8/3/15 re: Discussed annual visit to the U.P., including touring Invent@NMU and Jacobetti Center.

Notes: Interview will air live on the Sunny and the morning show with potential. May play again later in week.

Market: Marquette / online – http://sunny.fm/

Contact: Studio line: [redacted]; Back-up: [redacted]; Walt Cell: [redacted]

PRINT Interview – MLive with Jonathan Oosting and Emily Lawler

Date: Wednesday, Dec. 16, 2015

Time: 3:05 – 3:25 p.m.

Location: Governor's Office

Purpose: Opportunity to highlight the successes in Michigan's reinvention during 2015.

Possible Topics:

- DPS/EAA

- Road Funding package
- Energy update
- Criminal Justice
- Syrian Refugee Stance
- Flint Water
- Healthy Michigan's future
- Jobs/unemployment rate
- Switch Data Center
- 2016 look-ahead

Recent articles:
Switch data center tax break bills delayed – not dead – in Michigan House (MLive)
http://www.mlive.com/lansing-news/index.ssf/2015/12/switch_data_center_tax_break_b_2.html
Gov. Snyder wants job assurances with tax cuts for Switch data center (MLive)
http://www.mlive.com/business/west-michigan/index.ssf/2015/12/gov_snyder_wants_job_assurance.html
Michigan Gov. Rick Snyder: Trump comments 'don't represent the spirit of America' (MLive)
http://www.mlive.com/lansing-news/index.ssf/2015/12/michigan_gov_rick_snyder_trump.html
Why Michigan Gov. Rick Snyder's $715M Detroit schools rescue plan won't get done in 2015 (MLive)
http://www.mlive.com/lansing-news/index.ssf/2015/12/why_michigan_gov_snyders_715m.html
Senate leaders: Michigan energy overhaul won't happen in 2015 (MLive)
http://www.mlive.com/lansing-news/index.ssf/2015/12/senate_leaders_michigan_energy.html
Utility-backed group urges support on energy bill that doesn't exist (MLive)
http://www.mlive.com/lansing-news/index.ssf/2015/12/utility-backed_group_urges_sup.html

Last interview: 8/3/15 re: Discussed annual visit to the U.P., including touring Invent@NMU and Jacobetti Center.

Notes: Interview will air live on the Sunny and the morning show with potential. May play again later in week.

Market: Marquette / online – http://sunny.fm/

Contact: Studio line: [redacted]; Back-up: [redacted]; Walt Cell: [redacted]

TAPED TV Interview – WKAR and Tim Skubick

Date: Wednesday, Dec. 16, 2015

Time: 4-5 p.m.

Location: WKAR Studio – 404 Wilson Rd. East Lansing, MI 48824 (MSU's Campus)

Purpose: Opportunity to highlight the successes in Michigan's reinvention during 2015.

Possible Topics:
- DPS/EAA
- Road Funding package
- Energy update
- Criminal Justice
- Syrian Refugee Stance

- Flint Water
- Healthy Michigan's future
- Jobs/unemployment rate
- 2016 look-ahead
- Presidential politics

Recent articles:
Skubick: Gov. Snyder changes proposal to revamp Detroit Public Schools (FOX 2)
http://www.fox2detroit.com/news/local-news/52116559-story
Skubick: Second Snyder recall effort fails (WLNS)
http://wlns.com/2015/12/03/skubick-second-snyder-recall-effort-fails/
Skubick: Trump supported despite anti-Muslim comments (WLNS)
http://wlns.com/2015/12/09/skubick-trump-supported-despite-anti-muslim-comments/
Will Snyder hand off his legacy to Calley? Can't rule it out (MLive)
http://www.mlive.com/opinion/index.ssf/2015/11/will_snyder_hand_off_his_legac.html
Snyder agenda struggles against Capitol conservatives once again (MLive)
http://www.mlive.com/opinion/index.ssf/2015/11/snyder_agenda_struggles_agains.html
Home-life balance may be biggest challenge for governors (MLive)
http://www.mlive.com/opinion/index.ssf/2015/12/home-life_balance_may_be_bigge.html

Last interview: 8/3/15 re: Discussed annual visit to the U.P., including touring Invent@NMU and Jacobetti Center.

Notes: Tim plans to ask FLOM about campus sexual assault prevention initiative.

Market: Marquette / online – http://sunny.fm/

Contact: Studio line: [redacted]; Back-up: [redacted]; Walt Cell: [redacted]

From: Brown, Jessica (GOV)
Sent: Wednesday, December 16, 2015 1:09 PM
To: 'Phillip Hendrix'
Subject: RE: 12/17 Gov. Snyder interview confirmation

Thanks Phil, apologies for overlooking your first note. We'll see Andrew and Perez at the Romney tomorrow at 3:55.

Best,
Jessica

From: Phillip Hendrix [mailto:Phillip.Hendrix@wnem.com]
Sent: Wednesday, December 16, 2015 1:08 PM
To: Brown, Jessica (GOV) <BrownJ53@michigan.gov>
Subject: FW: 12/17 Gov. Snyder interview confirmation

Hi Jessica,

Here is the note I sent last night. Maybe I messed up your email address.

From: Phillip Hendrix
Sent: Tuesday, December 15, 2015 6:50 PM
To: 'Brown, Jessica (GOV)' <BrownJ53@michigan.gov>
Cc: Andrew Keller <Andrew.Keller@wnem.com>; Federico Perez <Federico.Perez@wnem.com>; Ian Rubin <Ian.Rubin@wnem.com>; WNEMdesk <WNEMdesk@meredith.com>
Subject: RE: 12/17 Gov. Snyder interview confirmation

Hi Jessica,

Thank you for reaching out to us. Andrew Keller and Fred Perez will be the crew we'll be sending over for the interview. In addition to the highlights from 2015, we will also want to discuss the Flint water crisis.

Andrew Keller: [redacted]
Fred Perez: [redacted]

From: Brown, Jessica (GOV) [mailto:BrownJ53@michigan.gov]
Sent: Tuesday, December 15, 2015 2:28 PM
To: Phillip Hendrix <Phillip.Hendrix@wnem.com>; wnem <wnem@wnem.com>
Subject: 12/17 Gov. Snyder interview confirmation

Hello there,

Per recent phone call we're all set to have the WNEM team at the Romney Building for a taped year-end interview with the Governor from 3:55-4:05 p.m. this Thursday 12/17. He's hoping to cover some 2015 accomplishments as well as look ahead to 2016. Your folks will be able to set up about 10-15 minutes prior to the interview.

Please shoot me back a note with the names and cell numbers of the reporter and camera man you'll be sending in case there are any last minute changes on our end. If you could also send a list of potential topics that would be appreciated as well.

Just holler if you have any questions between now and Thursday.

Thanks and best,
Jessica

Jessica M. Brown
Communications Representative
Executive Office of Michigan Governor Rick Snyder
O: 517-335-6397
M: [redacted]
BrownJ53@michigan.gov

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From: Brown, Jessica (GOV)
Sent: Thursday, December 17, 2015 9:26 AM
To: 'Phillip Hendrix'
Cc: Andrew Keller
Subject: RE: 12/17 Gov. Snyder interview confirmation
Attachments: HighlightsFrom2015.pdf

Morning Andrew,

Wanted to connect you with the attached one-pager, it highlights some of the Governor's 2015 accomplishments. Thought it might be helpful in advance of today's interview.

Thanks and best,
Jessica

From: Phillip Hendrix [mailto:Phillip.Hendrix@wnem.com]
Sent: Wednesday, December 16, 2015 4:53 PM
To: Brown, Jessica (GOV) <BrownJ53@michigan.gov>
Cc: Andrew Keller <Andrew.Keller@wnem.com>
Subject: RE: 12/17 Gov. Snyder interview confirmation

Great, and thank you for your help with this.

From: Brown, Jessica (GOV) [mailto:BrownJ53@michigan.gov]
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<lan.Rubin@wnem.com>; WNEMdesk <WNEMdesk@meredith.com>
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Subject: 12/17 Gov. Snyder interview confirmation

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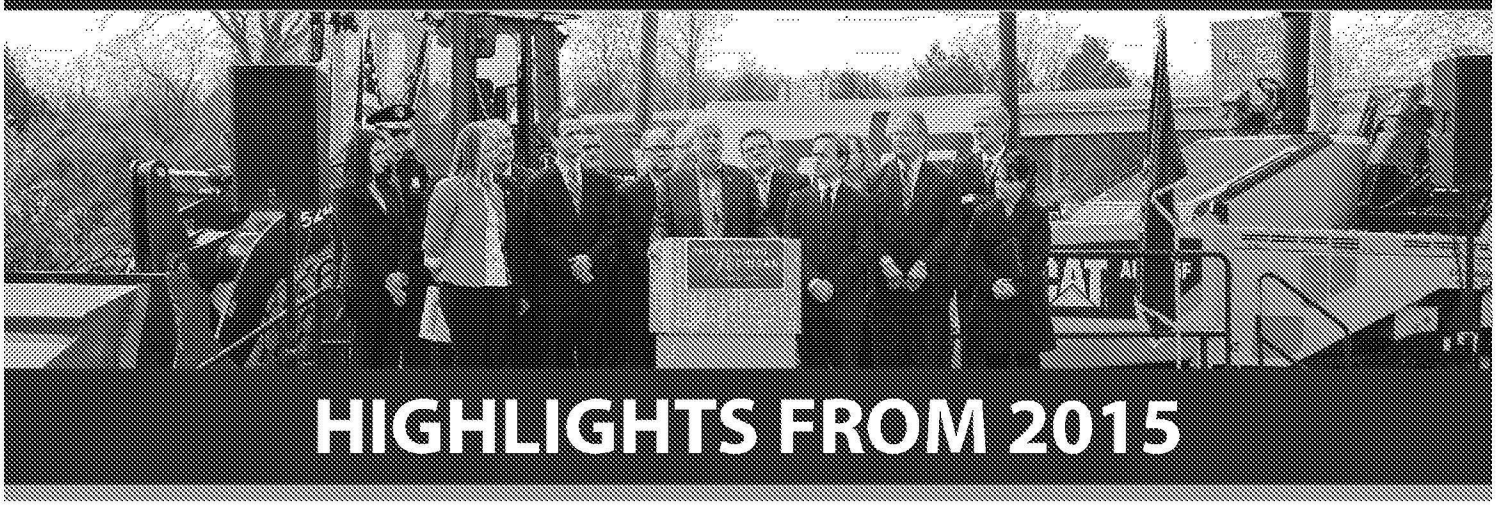
Just holler if you have any questions between now and Thursday.

Thanks and best,
Jessica

Jessica M. Brown
Communications Representative
Executive Office of Michigan Governor Rick Snyder
O: 517-335-6397
M: [redacted]
BrownJ53@michigan.gov

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This electronic message, including any attachments, may contain proprietary, confidential or privileged information for the sole use of the intended recipient(s). You are hereby notified that any unauthorized disclosure, copying, distribution, or use of this message is prohibited. If you have received this message in error, please immediately notify the sender by reply e-mail and delete it.

GOVERNOR RICK SNYDER



HIGHLIGHTS FROM 2015

In 2015, we worked hard to continue Michigan's remarkable reinvention, addressing our most difficult challenges with Relentless Positive Action. Together, we have come a long way over the last five years, but there is still more to accomplish.

CREATING JOBS

- Created more than 420,000 private sector jobs since 2011.
- Lowest unemployment rate in 14 years.
- September 2015 marked the first month since August 2000 that Michigan's jobless rate was below the national rate.
- Michigan ranks No. 1 in automotive jobs and No. 5 in overall job creation.
- Launched the Rising Tide initiative, providing economically challenged communities with tools to design and build a successful economic framework.

FIXING OUR ROADS

- Secured a long-term, comprehensive, sustainable solution to improve Michigan roads.
- The single largest investment in Michigan's roads over the last half century, providing an additional $1.2 billion over the next five years to improve road conditions.
- The plan ensures room for smart economic growth while continuing to invest in core priorities like education and our local communities.

BALANCING OUR BUDGET

- Michigan is five for five in getting balanced budgets done months ahead of the deadline.
- Ranked first nationally in Index of State Budget Process Quality, and second for most improved credit rating.
- The Rainy Day Fund will increase to $565 million at the end of FY2016 after being at $2 million in 2010.

HIGHLIGHTS FROM 2015

RIVER OF OPPORTUNITY

- Restructured state government to put people first and help them succeed.
- Created the Michigan Department of Health and Human Services to eliminate silos in state government and better serve our valued customers.
- Expanded Pathways to Potential into nine additional counties in 20 new schools and reduced chronic absenteeism by 37 percent in the 219 Pathways schools.
- Served more than 28,000 families with rental assistance to help reduce homelessness.
- MI First Home mortgage program allowed 1,563 families to attain the dream of homeownership, compared to 1,103 by this time in 2014.

FOCUSING ON SKILLED TRADES

- Created the Department of Talent and Economic Development and the Talent Investment Agency to close the skills gap and prepare talent for the highly skilled, technical jobs of today and tomorrow.
- Invested $85 million for skilled trades to develop a skilled workforce to support career and technical education and early/middle college programs. This allows students to earn a high school diploma, an associate's degree, technical certification, or up to 60 college credits through dual enrollment; skilled trades training and equipment programs, and increased funding for vocational education programs.

A HEALTHIER MICHIGAN

- Celebrated the first year of the Healthy Michigan Plan with more than 600,000 Michiganders enrolled.
- Healthy Kids Dental expanded to include Wayne, Oakland and Kent counties and now operates in all of Michigan's 83 counties, covering a total of 895,000 kids.
- Continued carrying out the recommendations of the Mental Health and Wellness Commission.
- Increased support for children and families dealing with autism.
- Tested more than 110,000 newborns for severe disorders.

From: Brown, Jessica (GOV)
Sent: Friday, December 18, 2015 3:15 PM
To: Agen, Jarrod (GOV)
Subject: RE: 2014 Flint Water Clips
Attachments: Switch to Flint water coverage.docx

The attached includes 2013 clips -- there's not many that were searchable. Hope it's still somewhat helpful.

Have a happy holiday!

Jess

From: Brown, Jessica (GOV)
Sent: Thursday, December 17, 2015 1:10 PM
To: Agen, Jarrod (GOV) <AgenJ@michigan.gov>
Subject: RE: 2014 Flint Water Clips

FYI -- Alyssa and Alexa are searching for 2013 articles, we unfortunately don't have those from the newsrooms. That's from back before we retooled the process there. Should be able to send anything they find by EOB today.

From: Brown, Jessica (GOV)
Sent: Thursday, December 17, 2015 10:16 AM
To: Agen, Jarrod (GOV) <AgenJ@michigan.gov>
Subject: 2014 Flint Water Clips

Jarrod,

Attached are the clips I could find on the Flint water switch from March 1 – May 15 in 2014.

Couldn't find anything on the guy that wanted to bottle it and sell it. If you need more I can keep looking, let me know.

Jess

Switch TO Flint Water clips
From: Jess Brown – Comms.
Date: December 16, 2015

MARCH 2013

Flint City Council approves resolution to buy water from Karegnondi, state approval still needed (MLive 3/25/13)

Flint is one step closer to getting its water from Lake Huron as part of the Karegnondi Water Authority. The vote, approved 7-1 at the Flint City Council meeting Monday, March 25, may have set in motion the end to Flint paying to get its water from Detroit.

APRIL 2013

Flint residents seeking water bill relief may qualify for new poverty exemption (4/10/13)

hose in Flint struggling to pay their water bill may be eligible for some financial relief under a new program. The "water poverty exemption" was unveiled during emergency manager Ed Kurtz's news conference Wednesday, April 10. The city will waive the "ready to use" fee of $53.78 that is charged to every customer each month.

Flint ending Detroit water contract, DWSD looking at its options (Michigan Radio 4/16/13)

The city of Flint is dumping its contract with the Detroit Water and Sewerage Department. Flint emergency manager Ed Kurtz signed a contract today to get the city's water from a new pipeline that's being built from Lake Huron to Genesee County. Officials with Detroit's system made a final offer to try and keep Flint's business. But Kurtz says the numbers were "unreliable."

Flint, Genesee County officials huddle on Detroit water proposal (MLive)

Flint and county officials are meeting this morning to consider a proposal for future water purchases from the city of Detroit. And while they aren't passing judgment on what's been presented, Mayor Dayne Walling said today that "there does not appear to be a fixed rate" for the life of the 30-year contract Detroit is seeking.

JULY 2013

Flint to spend $171,000 for engineering to treat Flint River water while KWA pipeline is built (MLive – 7/8/13)

The city will spend $171,000 to get Flint's water plant up and running on a continual basis, with the potential to use the Flint River as the primary drinking water source for about two years while the Karegnondi Water Authority pipeline is built.

Flint River now an option drinking water following Detroit's termination of contract (MLive 7/23/13)

The Flint River was not a viable option to provide drinking water to city residents when the water relationship between Flint and Detroit was stable. But river water might be used temporarily as the city's water supply now that Flint signed an agreement with the Karegnondi Water Authority and will get up to 18 million gallons per day of raw water in 2016 from Lake Huron.

MARCH 2014

Flint will get drinking water from river next month as nearly 50-year-old pact with Detroit ends (MLive 3/4/14)

“I’m just happy that we are going to be using the Flint River for the next couple of years,” Nolden told The Flint Journal on Monday, March 4.

“I don’t think the administration was being forthcoming with information. I’m not against the KWA, but I just felt like the Flint River was a viable option.”

Groundbreaking set for water plant as Flint prepares to start taking drinking water from river (MLive 3/11/14)
City residents will begin drinking Flint River water in April, about a month after city officials host a groundbreaking ceremony celebrating continuing improvements at the city water treatment plant.

Flint residents should be drinking Flint River water by mid-April, officials say (MLive 3/12/14)
If all goes as planned, Flint residents will have Flint River water flowing from their taps by mid-April.

"This is an important day for us as we break ground on this new project in the city of Flint," said Flint Mayor Dayne Walling. "The river is an invaluable asset."

Flint City councilman calling for rate drop with switch to Flint River water (MLive 3/24/14)
City Councilman Wantwaz Davis wants to see a drop in what he calls unfair water rates.

APRIL 2014
Flint gets final permit approvals from state to use Flint River for drinking water (MLive 4/10/14)
The state of Michigan has issued the permits needed for the city to begin using the Flint River for drinking water, a major step toward ending water purchases from the city of Detroit as early as next week.

Flint water system study recommends water, sewer rate increases (MLive 4/10/14)
Water and sewer bills in Flint may have to increase more than $50 a year to pay for the services, a consultant's report says, because the rates customers are charged now aren't enough to support the city's water and sewer system.

Editorial: Switch to Flint River water represents new era in Flint (MLive 4/13/14)
When Flint water customers turn on their faucets on or about April 17 (if all goes according to plan), that water will originate from the Flint River.

“The changeover is expected to be virtually unnoticeable but it is important to note that this represents a new direction for Flint.”

Flint makes the switch to use river or drinking water (NBC 25 4/17/14)
It's the first time in nearly 50 years that water from the Flint River is being treated, and used as drinking water.

By the numbers: A look at some of the figures associated with Flint water switch (MLive – 4/18/15)
hen the valve to allow the Flint River to flow into the city’s water treatment plant opened on Thursday, April 17, it was marked as a historic day by city officials.

Closing the valve on history: Flint cuts water flow from Detroit after nearly 50 years (MLive 4/25/14 – This article has good photos)
It will take two days before Flint residents can taste history. On Friday, April 25, Mayor Dayne

Walling turned off the flow of water from Detroit and officially ended Flint's nearly 50-year dependence on its neighbor to the south.

"Water is an absolute vital service that most everyone takes for granted," Walling said. "It's a historic moment for the city of Flint to return to its roots and use our own river as our drinking water supply."

"There have been a lot of questions from our customers because this is such a major change," he said. "When the treated river water starts being pumped into the system, we move from plan to reality. The water quality speaks for itself." – Mayor Walling

"The Flint River is a different river than it was the last time we used it – that was pre-Clean Water Act," Flint Utilities Director Daughtery Johnson told The Flint Journal last week, adding that the city made two years' worth of improvements at the water plant in nine months. "It's a great system. It's a great asset the city has. Every drop we pull out, we're going to clean and put right back in the river.

Flint officially begins using Flint River water as temporary primary water source (WFNT 4/25/14)
On Friday, for the first time in fifty years, the City of Flint began using Flint River water as its primary water source for residents. The valve to the pipeline from Detroit, which had been providing Flint its water, was closed.

Flint Mayor Dayne Walling who was on hand for the event invited everyone to toast to Flint's water saying it's regular, good, pure drinking water that's right in our backyard and "this is the first step in the right direction for Flint, as we take this monumental step forward in controlling the future of our community's most precious resource."

Flint begins using own water supply (WNEM – 4/25/14)
The city will start processing Flint river water and officials hope it will be the source of water for the entire city. The Karegnondi water pipeline is scheduled to be completed in 2016.

"We've got the best technology for treating river water. It was there as a back-up, now we'll be able to use for a period of time as a primary supply," says Flint Mayor Dayne Walling. "This is a historic step for us. It's the day where we actually turn off the Detroit system and turn on the treated Flint River water going into our drinking water supply."

No. Average residents won't notice any difference. The system, as it's designed, has very complex treatment standards and systems built into it. As we've talked before, the plant went through an extensive upgrade in the early 2000s," says Flint Utilities Administrator Daugherty Johnson.

Flint plans to shut off water pipeline from Detroit today (Michigan Radio 4/25/14)
After a brief delay, the city of Flint will finally start getting its drinking water exclusively from the Flint River starting this afternoon.

Flint mayor takes to Twitter to see how residents like Flint River water (MLive 4/28/15)
Flint Mayor Dayne Walling is asking people to rate the quality of the city's new water supply.

"Everything is going fine on the system," said city Spokesman Jason Lorenz. "The water is of great quality." Flint will use the river until the KWA builds its pipeline to Genesee County. The $274 million project is expected to be complete sometime in 2016. "I'm a resident – I can personally say the water quality didn't change at all," Lorenz said. "I didn't notice any difference."

MAY 2014

How safe is your tap water? (WNEM 5/16/14)

We always assume the water coming out of our faucet is safe. But how do we really know?

From: Brown, Jessica (GOV)
Sent: Tuesday, December 29, 2015 3:37 PM
To: Murray, David (GOV); Biehl, Laura (GOV); 'Heaton, Anna (GOV)'
Subject: PHONE MESSAGE: Tyrone Bynum - Black Perspective/Drive for the Dream

Tyrone is looking for a statement/interview re: DEQ/Flint water. He would like something in time for his 4 p.m. radio show, "Drive for the Dream" it would also be used on his TV show "Black perspective.

Deadline: 4 p.m.
Phone: [redacted]
Email: N/A – asked for call back.

Jessica M. Brown
Communications Representative
Executive Office of Michigan Governor Rick Snyder
O: 517-335-6397
M: [redacted]
BrownJ53@michigan.gov

Subject:	HH/SW/DM Re: Flint Water Letter
Location:	Comms Conference Room
Start:	Wed 9/23/2015 1:00 PM
End:	Wed 9/23/2015 1:30 PM
Recurrence:	(none)
Meeting Status:	Accepted
Organizer:	Clayton, Stacie (GOV)
Required Attendees:	Hollins, Harvey (GOV); Wurfel, Sara (GOV); Murray, David (GOV); Kennedy, Jordan (GOV) (KennedyJ4@michigan.gov)

Subject:	India preview: phone interview with Lindsay VanHulle of Crain's Detroit Business/Bridge Magazine
Location:	Via phone
Start:	Thu 10/1/2015 12:00 PM
End:	Thu 10/1/2015 12:20 PM
Recurrence:	(none)
Meeting Status:	Accepted
Organizer:	Calley, Brian (GOV)
Required Attendees:	Biehl, Laura (GOV)

BC/LB- PRINT interview with Lindsay Van Hulle of Crain's Detroit Business/Bridge Magazine

Date: Thursday, Oct. 1, 2015

Time: 1-1:20 p.m.

Location: Via phone from LG's office (Laura will join you)

Purpose: To discuss your upcoming trip trade mission to India

Possible Topics:

- Trade mission
- India investment
- MEDC cuts
- New supreme court justice
- Flint water

Last interview: 6/24/15 re: RPM survey results w/ Zimmer

Market: Statewide- online at crains.com and bridgemi.com

Contact: [redacted]

[redacted]

(Will get more info from MEDC on India trip Thursday AM)

Attachment Redacted as Irrelevant

From: GovCalendar
Sent: Tuesday, October 06, 2015 4:19 PM
To: GovCalendar; Murray, David (GOV); Agen, Jarrod (GOV); Biehl, Laura (GOV)
Subject: RDS/DMurray- TAPED TV interview with Rick Albin of WOOD-TV

Purpose: To discuss how colleges can work better together to promote career-focused education

Possible Topics:

- Higher Education Summit
- Flint water
- Roads

Recent articles:
Gov.: Flags at half-staff for Oregon victims- http://woodtv.com/2015/10/05/gov-flags-at-half-staff-for-oregon-victims/
Snyder appoints Larsen to Michigan Supreme Court- http://woodtv.com/2015/09/30/snyder-appoints-larsen-to-michigan-supreme-court/

Cruz in Kzoo: 'Michigan a big, important state'- http://woodtv.com/2015/09/28/gop-contender-cruz-to-campaign-in-kzoo/
Snyder attends meetings with Chinese president- http://woodtv.com/2015/09/22/snyder-attends-meetings-with-chinese-president/

Last interview: 9/19 on Mackinac at conference

Market: Grand Rapids- online at woodtv.com

Contact: [redacted]

Subject:	RDS/SW- TAPED TV interview for Let It Rip with Huel Perkins, Charlie Langton and Charlie LeDuff
Location:	16550 West Nine Mile Road, Southfield, MI 48075
Start:	Mon 10/19/2015 2:30 PM
End:	Mon 10/19/2015 3:00 PM
Recurrence:	(none)
Meeting Status:	Accepted
Organizer:	GovCalendar
Required Attendees:	Wurfel, Sara (GOV); Biehl, Laura (GOV); Murray, David (GOV)

(3:30-3:45 p.m.- Let it Rip, 3:50-4 News)

Location: Fox 2 Studios, 16550 West Nine Mile Road, Southfield, MI 48075

NOTE: News interview will be with Huel as well. Also, waiting final confirmation that both Charlie's will be available.

Purpose: To update the media about your work to improve education in Detroit and discuss proposed legislation.

Possible Topics:

- Detroit schools reform
- EAA/FBI probe
- Roads
- Flint water

Recent articles:
The latest obstacle in the fight to fix Michigan's roads: http://www.fox2detroit.com/news/local-news/32868586-story
Gov. Snyder picks ex-energy exec to help set utility rates: http://www.fox2detroit.com/news/local-news/30777771-story
With both hands already full, Snyder needs a third for Flint water system dollars: http://www.fox2detroit.com/news/politics/32682979-story

Last interview: 5/28/15 on Mackinac

Market: SE Michigan, online at www.myfoxdetroit.com

Contact: Main POC Ken Beck producer mobile [redacted]; back-up- News Director Kevin [redacted]

Subject: RDS- LIVE radio interview with Rick Albin on WOOD Radio
Location: By Phone

Start: Tue 10/20/2015 7:20 AM
End: Tue 10/20/2015 7:30 AM

Recurrence: (none)

Meeting Status: Accepted

Organizer: GovCalendar
Required Attendees: Biehl, Laura (GOV); Wurfel, Sara (GOV); Murray, David (GOV)

RDS to call: [redacted]
Call right at 7:20, live within 2 minutes

Purpose: To update listeners about your work to improve education in Detroit, discuss proposed legislation and why this impacts the rest of the state.

Possible Topics:

- Detroit schools reform
- EAA/FBI probe
- Roads
- Flint water

Recent articles:
Freep: Snyder's plan to overhaul DPS could cost $715M - http://www.freep.com/story/news/2015/10/19/snyder-offers-more-details-detroit-schools-plan/74208674/
Detroit News: Snyder's Detroit school reform tab: $715M over 10 years- http://www.detroitnews.com/story/news/local/detroit-city/2015/10/19/detroit-education-reform/74207124/
AP: Gov. Snyder: Michigan liable if Detroit schools not fixed - http://www.wral.com/gov-snyder-michigan-liable-if-detroit-schools-not-fixed/14986215/
Michigan Radio: Gov. Snyder proposes new plan to overhaul Detroit's school system - http://michiganradio.org/post/gov-snyder-proposes-new-plan-overhaul-detroits-school-system#stream/0 Detroit News: Snyder details plans to fix Detroit schools; could cost state $715 million - http://www.crainsdetroit.com/article/20151019/NEWS/151019869/snyder-fixing-detroit-schools-could-cost-state-715-million
Mlive: How Snyder plans to sell his $715 million plan for Detroit schools to Michigan lawmakers (MLive) - http://www.mlive.com/lansing-news/index.ssf/2015/10/how_snyder_plans_to_sell_his_7.html#incart_river_home
Last interview: Last radio 8/25/15 during China trip; Last Albin interview 10/7/2015

Market: West Michigan and online at woodradio.com

Contact: [redacted] Back-up: Rick cell [redacted]

Subject: RDS – LIVE Radio interview with Richard Piet on WBCK Radio
Location: By Phone

Start: Wed 12/16/2015 8:05 AM
End: Wed 12/16/2015 8:15 AM

Recurrence: (none)

Meeting Status: Accepted

Organizer: GovCalendar
Required Attendees: Biehl, Laura (GOV); Tori Sachs (sachst@michigan.gov)

RDS to call: [redacted]
Call at 8:05 a.m., live within 1 minute

Purpose: Opportunity to highlight the successes in Michigan's reinvention during 2015.

Possible Topics:

- 2015 accomplishments
- 2016 goals/plans
- Refugee vetting concerns
- Flint water
- New cyber base in Battle Creek
- Roads
- Straight-ticket voting elimination proposal

Recent articles:
Cyber mission underway at guard base- http://www.battlecreekenquirer.com/story/news/local/2015/12/10/cyber-mission-underway-guard-base/77089394/
Clerks, voters rip plan to end straight-ticket voting- http://www.battlecreekenquirer.com/story/news/local/michigan/2015/12/04/clerks-voters-rip-plan-end-straight-ticket-voting/76771188/
Snyder wants more talks on security of refugee program- http://www.battlecreekenquirer.com/story/news/politics/2015/12/01/snyder-wants-talks-security-refugee-program/76630686/
Data center tax breaks show rift over economic strategy- http://www.battlecreekenquirer.com/story/news/politics/2015/12/06/data-center-tax-breaks-show-rift-economic-strategy/76881464/

Last interview: 10/20/15 about Detroit schools

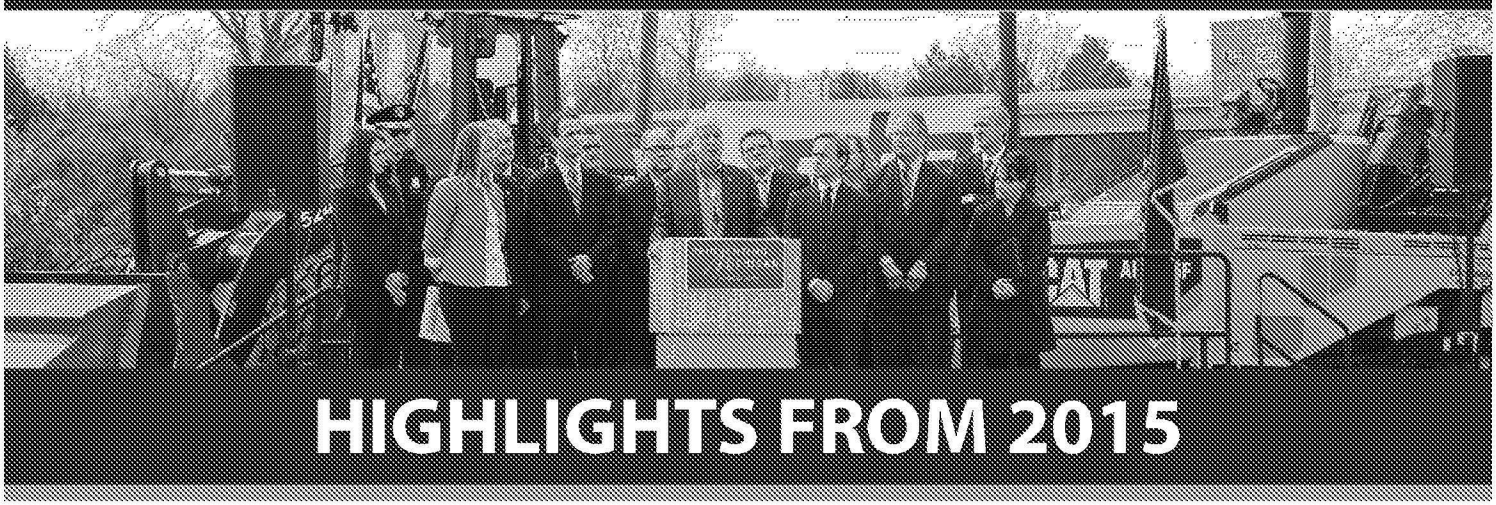
Market: Southwest Michigan / online – wbckfm.com

Contact: [redacted] (backup [redacted])



Year End Media Updates.pdf

GOVERNOR RICK SNYDER



HIGHLIGHTS FROM 2015

In 2015, we worked hard to continue Michigan's remarkable reinvention, addressing our most difficult challenges with Relentless Positive Action. Together, we have come a long way over the last five years, but there is still more to accomplish.

CREATING JOBS

- Created more than 420,000 private sector jobs since 2011.
- Lowest unemployment rate in 14 years.
- September 2015 marked the first month since August 2000 that Michigan's jobless rate was below the national rate.
- Michigan ranks No. 1 in automotive jobs and No. 5 in overall job creation.
- Launched the Rising Tide initiative, providing economically challenged communities with tools to design and build a successful economic framework.

FIXING OUR ROADS

- Secured a long-term, comprehensive, sustainable solution to improve Michigan roads.
- The single largest investment in Michigan's roads over the last half century, providing an additional $1.2 billion over the next five years to improve road conditions.
- The plan ensures room for smart economic growth while continuing to invest in core priorities like education and our local communities.

BALANCING OUR BUDGET

- Michigan is five for five in getting balanced budgets done months ahead of the deadline.
- Ranked first nationally in Index of State Budget Process Quality, and second for most improved credit rating.
- The Rainy Day Fund will increase to $565 million at the end of FY2016 after being at $2 million in 2010.

HIGHLIGHTS FROM 2015

RIVER OF OPPORTUNITY

- Restructured state government to put people first and help them succeed.
- Created the Michigan Department of Health and Human Services to eliminate silos in state government and better serve our valued customers.
- Expanded Pathways to Potential into nine additional counties in 20 new schools and reduced chronic absenteeism by 37 percent in the 219 Pathways schools.
- Served more than 28,000 families with rental assistance to help reduce homelessness.
- MI First Home mortgage program allowed 1,563 families to attain the dream of homeownership, compared to 1,103 by this time in 2014.

FOCUSING ON SKILLED TRADES

- Created the Department of Talent and Economic Development and the Talent Investment Agency to close the skills gap and prepare talent for the highly skilled, technical jobs of today and tomorrow.
- Invested $85 million for skilled trades to develop a skilled workforce to support career and technical education and early/middle college programs. This allows students to earn a high school diploma, an associate's degree, technical certification, or up to 60 college credits through dual enrollment; skilled trades training and equipment programs, and increased funding for vocational education programs.

A HEALTHIER MICHIGAN

- Celebrated the first year of the Healthy Michigan Plan with more than 600,000 Michiganders enrolled.
- Healthy Kids Dental expanded to include Wayne, Oakland and Kent counties and now operates in all of Michigan's 83 counties, covering a total of 895,000 kids.
- Continued carrying out the recommendations of the Mental Health and Wellness Commission.
- Increased support for children and families dealing with autism.
- Tested more than 110,000 newborns for severe disorders.

2015 Accomplishments Highlights

Confirmed: Lowest unemployment rate in **14 years.**

- DTMB Release September 2015: https://www.michigan.gov/documents/dtmb/State_8-15_Unemployment_500182_7.pdf

Confirmed: September 2000 marked the first month since August 2000 that Michigan's jobless rate was below the national average.

- DTMB release from October 2015: https://www.michigan.gov/documents/dtmb/LMI-Oct14_Release_503066_7.pdf

Details: Pathways to Potential: Expanded the program into nine additional counties in 20 new schools.

- Nine counties: Berrien, Clare, Gladwin, Gogebic, Grand Traverse, Jackson, Kalkaska, Manistee, Ontonagon

Details: Served more than 28,000 families with rental assistance to help reduce homelessness in Michigan

- MSHDA served over 28,000 families with rental assistance on the Housing Choice Voucher program while receiving a 'High Performer' rating from HUD. The 'High Performer' rating is on the annual Section 8 Management Assessment Program (SEMAP). The Housing Choice Voucher program also received high marks on a recent HUD audit of its financial reporting with no findings annotated in the report. Other accomplishments:

Details: MI First Home mortgage program allowed 1,563 families to attain the dream of homeownership, compared to 1,103 by this time in 2014

- MSHDA's MI First Home total funding exceeded $139.7 million, up from $88.8 million in 2014
- MI First Home loan program is a mortgage product that is available to first-time homebuyers state-wide and repeat homebuyers in targeted areas

Details: $85 million for skilled trades to develop a skilled workforce.

- $10 million increase for career and technical education and early/middle college programs
- $10 million increase for skilled trades training programs
- $7.2 million increase for the Jobs for Michigan Graduates, MAT2, Re-employment opportunities for Unemployed Workers, expanded MCAN College Advisor Outreach, updated student career planning tool, support for New Americans, and to pilot statewide student dual enrollment awareness campaign.
- $57.5 million for existing related skilled trade programs, including $36.6 million for vocational tech centers.
- Skilled trades efforts
    - 6,700 skilled trade job openings each year through 2022

- The Community College Skilled Trades Equipment program provided $50 million in grants to 18 community colleges for the purchase of state-of-the-art equipment that will allow them to deliver educational programs in high-wage, high- and middle-skill, and high-demand occupations. The 18 community colleges selected to receive grants are providing more than $21.5 million in matching funds.
- Campaign aimed at promoting opportunities in skilled trades to students and help close a growing talent gap. Through a partnership between the Michigan Economic Development Corporation, Michigan's Talent Investment Agency, Mike Rowe, TV host and founder of mikeroweWORKS, and Tom Daldin, host of Under the Radar Michigan, 11 videos will be created to address common misconceptions and perceptions about skilled trades, highlight opportunities and inspire K -12 students in Michigan as they begin to think about careers.
- Governor Snyder's statewide road show intended to connect with students, parents and educators to address perceptions and create more awareness on skilled trade careers. The road show will continue around the state over the next few months.
- Skilled Trades Training Fund trained more than 8,700 Michigan residents, and more than 275 companies took advantage of the program.

Growth: Healthy Kids Dental expansion

- FY 2010:
  - Program served 285,000 children in 61 counties.
- FY 2016:
  - Program serves 895,000 children in 80 counties and three partial counties (Oakland, Wayne, Kent)
- Change:
  - Program added 19 FULL counties and three PARTIAL counties between FY2010 and FY2016.
  - Program added 610,000 children between FY2010 and FY2016, for a total of 895,000 children today.
  - 214 percent increase in terms of number of children from FY2010 to FY2016.

Examples: Continued carrying out the recommendations of the Mental Health and Wellness Commission.

- DHHS supported Mental Health First Aid training for 11,619 school staff, law enforcement, child welfare staff, court staff, and other Michigan residents through Mental Health and Wellness Commission funding. Mental Health First Aid is a course dedicated to providing individuals with the basic tools required to assist others in case of a developing mental illness or mental health crisis situation.
- Progress in 2015 includes:
  - Health Homes: Rolling out demonstrations in Manistee, Washtenaw, and Grand Traverse counties, to provide in-home integrated physical

and behavioral healthcare for individuals with serious mental health conditions.

- Children's Behavioral Action Teams: Referring children across the state to Children's Behavioral Action Teams which work with relatives and community partners to transition high-risk youth out of institutions and into their communities. The program is currently assisting 14 youth in seven Michigan counties, and has helped discharge seven youth from the Hawthorn Center.
- Stigma Reduction Campaign: Partnering with advocacy organizations across the state to implement the campaign on traditional and social media.
- Project UNIFY: Working with 162 schools and the Special Olympics' initiative, encouraging more inclusive school environments for children with developmental disabilities.
- Project SEARCH: Eleven schools are now placing young adults with developmental disabilities as interns in local businesses for their last academic year. This program is designed to lead to employment opportunities for participants and each school strives for a 60 to 100 percent employment rate.
- Pathways to Potential: This program, which has expanded to 219 schools in 22 counties, puts success coaches in schools to work with principals, teachers and social workers to remove barriers to children attending school. These success coaches also partner with other organizations to provide easier access to needed assistance.
- Housing Assistance: Providing 250 housing units in the communities with the most need and is on track to provide a total of 500 units in three years.
- Smart 911 Rollout: Smart 911, which allows callers to provide dispatchers with more information about their situation, has been deployed in 14 counties and one city.

Details: 110,000 newborns tested for severe disorders

- Newborn Screening tested more than 110,000 newborns, providing early diagnosis for more than 50 rare, severe disorders.
- The Michigan Newborn Screening Program (DHHS) celebrated its 50th anniversary in 2015.

Detroit blight removal/demolition costs update:

Background

- As a first-of-its-kind national pilot, in 2013, MSHDA built Michigan's Hardest Hit Fund demolition program in the best, most efficient way possible at the time
- It was designed as a true federal, state, city partnership
- According to a review by the U.S. Treasury, MSHDA had outlined proper oversight and guidelines in its blight program manual for blight partners:
  - It contained everything from strategic plan submission requirements to partner participation agreements to a spending timeline, funding schedule, invoicing, performance reporting and much more.

- However, it contained no requirements for MSHDA to monitor either bid contracting or change orders among blight partners and Treasury
- MSHDA saw no need to add an extra layer of restriction above and beyond what was federally required
- We wanted local communities to be able to address the unique challenges of their cities
- Our operations manual stated that bidding and contracting were the sole responsibility of our blight partners in each community
- U.S. Treasury approved that approach

Where we are today

- We are in the process of reviewing requested documents from the Detroit Land Bank
- We are mindful that with any pilot there is the possibility that best practice is achieved by learning from experience
- Based on recent news reports and our review of Detroit's program, it has been demonstrated there is a need for greater clarity on how to manage the contracting and change order processes
- This is an opportunity for the state to take a leadership role in filling this gap
- Earlier this fall MSHDA started taking steps to do just that by reviewing blight partner programs in these areas and to strengthen the operations manual by providing additional oversight
- A new section was added to our blight ops manual regarding procurement bid package audits
    - All bid packs will be analyzed by a MSHDA/Hardest Hit Fund team, on a consistent and continual basis. They will:
        - Pull all bid packs
        - Take random sample of contractors that did not have the lowest bid but won the award
        - Take 100 percent sample of contractors that did not have the lowest bid but won the award
        - Review posting process to acquire bids
        - Perform review and analysis on change orders for contractors that received winning ward
- MSHDA is considering other possible policy changes in the new year
- If any of our reviews turn up any issues, we will take appropriate action

Points of pride

- This demolition program has been a great value for Michigan
    - To date, we have provided nearly $106 million in assistance to combat blight in 16 Michigan cities and demolished 7,125 abandoned blighted structures.
    - According to a Michigan State University Land Policy Institute study, declining foreclosure and tax foreclosure rates are being seen in Flint, Hamtramck, Lansing, Pontiac, River Rouge and Saginaw.

- It also has proven effective in reducing violent crime and raising property values in some communities.
- Demolition projects are restoring pride in neighborhoods and laying the groundwork for future economic success by making communities safer and better places to live, work, play and invest.

2015 Education Achievements

Things accomplished by the administration

- Brought together legislators in a bi-partisan early literacy workgroup.
- Held the Governor's Economic and Education Summit to bring together education and business leaders to make Michigan the #1 state for talent in the nation.
- Held the first-ever higher education summit with university presidents and trustees.
- Introduced a proposal to finally turn around Detroit schools.
- School Reform Office executive order (probably not something we'd tout publicly, though).

Things accomplished by other actors

- Passage of new science standards for Michigan
- Hiring of a new state superintendent
- Expansion of the Detroit Promise Scholarship

Things accomplished by partnerships with others

- Created and funded – to the tune of $30M - a robust early literacy policy.
- Passage of a teacher evaluation system.
- Creation of the MiSTEM Advisory Council.
- Increased per-pupil funding by $70-$140 per pupil.
- Increased funding to districts serving at-risk students by $70M.
- Expanded CTE and early/middle colleges.
- Created an early warning system for school district finances.
- Allowed for personal finance classes to meet the requirement for economics credit.
- Removed the fee cap on the teacher certification test, allowing for more robust and credible examinations for teachers looking to go into the classroom.
- Reduced the number of districts in financial deficit.

Forward-Thinking Goals

- Make Michigan the #1 state for talent.
- Continue the work on literacy (we might do an executive order creating a commission to look at literacy, but timing is not certain yet).
- Raise the accountability bar for all schools.
- Put Detroit schools on the path to academic and financial success.
- Make higher education more accessible and successful for students.

Criminal Justice Update for Year-End Interviews
Communications: Anna Heaton, heatona@michigan.gov, 517-242-2187

CJ Special Message reform bills:

- Overcriminalization/cleaning up Michigan's criminal code - seven bills ordered enrolled the first of week of Dec., including repealing criminal charges and penalties for:
    - Indecent language in the presence of women and children
    - Improper playing of the Star Spangled Banner
    - Crimes related to dueling
    - Trespassing and destroying cranberries, huckleberries or blackberries
- Swift and Sure Sentencing – passed House, waiting in Senate.
- Presumptive Parole – passed House, waiting in Senate.
- Wrongful imprisonment – legislation pending in both chambers.
- FOIA exemption on cybercrimes - legislation to be introduced in 2016.
- Body cameras/CLEAR report – report completed, legislation introduced on 12/3/15.
- Truancy – legislation pending in both chambers.

Other issues you may be asked about:

- Youth offender sentencing – recent testimony in House committee on 20-bill bipartisan package that changes how Michigan's youths are tried, sentenced and incarcerated.
- "Medical parole" - licensed care facility for frail, terminally-ill inmates - recent testimony in House committee.
- Medical marijuana - Passed House, stalled in Senate.
- Aramark >Trinity transition – Trinity in all facilities statewide as of Sept. 9. Had a "grace period" for violations that ended on Nov. 14, six months after initial contract started. Audit report on Aramark violations was released on Dec. 4.
- Diversity in law enforcement – Lawsuit filed in Wayne Co. 12/8/15 alleging discriminatory hiring practices. MSP is working to establish an explorer/cadet program for minority youth, ages 14-20, who live in a Secure Cities Partnership area.

Recent links:
Juvenile justice bills to limit kids in adult prisons
http://www.freep.com/story/news/politics/2015/12/01/juvenile-justice-reform-bills-draw-bi-partisan-support/76608382/
Editorial: Raise juvenile age in Michigan
http://www.detroitnews.com/story/opinion/editorials/2015/12/07/editorial-raise-juvenile-age-michigan/76894298/
Parole for medically frail inmates proposed by House
http://www.freep.com/story/news/politics/2015/11/14/parole-medically-frail-inmates-proposed-house/75651746/
State lawmakers expected to vote on restrictions on drones
http://michiganradio.org/post/state-lawmakers-expected-vote-restrictions-drones
State's women inmates housed in offices, TV rooms
http://www.freep.com/story/news/politics/2015/11/22/states-women-inmates-housed-offices-tv-rooms/75461878/
Audit finds $3.4M discrepancy in prison meal counts

http://www.freep.com/story/news/local/michigan/2015/12/04/audit-aramark-paid-34m-unverified-prison-meals/76771446/

2015 MDOC accomplishment highlights:

- Hired nearly 1,000 new corrections officers and reinstated training academy.

- Began new oncology clinic and hospice program at Duane Waters Health Center in Jackson.
    - Oncology unit reduces need for offsite care for cancer patients and results in cost-savings.
    - Prisoners will be trained to support their terminally-ill peers, terminally-ill patients will receive additional emotional support to end their lives with some degree of dignity.

- Re-entry efforts focused on vocational training.
    - Virtual welding simulators at Muskegon and Kinross facilities – safer and less costly, also train students more quickly to meet highly-marketable and in-demand skills.
    - Handlon Facility added 2 new instructors in welding and CNC machine programs, bringing total capacity for instructional programs from 15 seats to 120.
    - Handlon also restored auto mechanics program which was idle since June of 2012. Enrollment will total 30 students.

- Mobilizing field agents
    - 1,100 parole and probation agents have been equipped with mobile technology - iPhone 6+ and a mobile application of the case management system (OMNI), enabling agents to be more responsive to the offenders on their caseload and less constrained by traditional geographic boundaries.
    - The technology allows agents to access more of the information they need in the field to protect the public. This allows agents to spend more time in the communities and neighborhoods they serve rather than spending time in an office tied to their desktop computer. In addition, the mobile app allows, for the first time ever, agents to input information into the department's case management system with they are in the field; thereby maximizing their time and making them far more efficient.

Secure Cities data (Oct. 2015):

Percentage Change in Rates Since 2012								
	Detroit		Saginaw		Flint		Pontiac	
Year	Violent	Property	Violent	Property	Violent	Property	Violent	Property
2011	-0.2%	6.1%	-6.7%	5.5%	-16.9%	27.0%	19.3%	9.7%
2012	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
2013	-0.5%	3.3%	-18.2%	-14.4%	-30.4%	-10.4%	-5.3%	-14.3%
2014	-8.1%	-17.0%	-29.5%	-29.0%	-37.3%	-15.6%	-10.0%	-28.6%
Trend								

Presumptive Parole talking points:

- Evidence-based parole, also known as presumptive parole, means that once an offender has served their minimum sentence as mandated by a judge, they will be eligible for release.

- Eligibility for evidence-based parole is based on a number of factors that show the offender has a "high probability of success," including behavior in prison, completion of degrees and other employability skills.

- Unless the parole board has a substantial and compelling reason to ask that the offender stays imprisoned, they will be prepared for release.

- However, what is substantial and compelling is not clearly defined. Without the structure that guidelines provide, decisions on similar cases will not always be consistent.

- Members of the parole board will react to certain crimes or certain offenders differently; the same person will react differently over time. Guidelines help ensure that similar cases are treated the same and have similar outcomes.

- Knowing a likely parole date is important as it helps the Department of Corrections with a timeline to prepare an offender to leave prison, such as ensuring they have ID cards, a resume, and employment recommendations.

- Overall, guidelines will ensure the entire corrections system works to the maximum level of efficiency, predictability and cost-effectiveness.

- House Bill 4138 will save $75 million in corrections costs for Michigan over the next five years. It will also reduce the prison population by 3,200 people. These aggregate savings at the state level result from the accumulation of relatively small impacts on counties.

- This could be a hugely missed opportunity to reinvest a substantial sum of taxpayer money to fund other essential services and improve the quality of life in Michigan.

Energy Update:

Current status of legislation, high level: We expect a vote in the House by the end of the year, and you praised the package (noting its bi-partisan nature) that passed committee as well as the work the Senate has been doing. We do not expect the full Senate to vote before the end of the year, but many fruitful discussions are going on. We are optimistic the whole package will make it to your desk early in the year.

- If asked: the media has finally figured out that the 30% goal by 2025 language from your energy message that made it into legislation doesn't actually involve building any more renewables. (30% = 9% renewables we already have + 6% energy waste reductions we have already done + 15% additional waste reduction). Therefore, you may get asked about this. You can reiterate that you think that based on economics alone, you would expect between 30-40% of Michigan's energy to come from a combination of energy waste reduction and renewables. Therefore, while you support the goal, economics alone will likely end up having us exceed that.
- If asked re the economics of energy waste reduction: the energy waste reduction we have already done has saved us approximately $4.2B from a combined expenditure of a little over $1B, **meaning we are enjoying more than $3B of savings since 2009**. Our most recent programs are even more cost-effective than prior years, pointing to just how much more we have to save. (Just for context, we spent more than $24B on coal and natural gas in the time frame we saved $4.2B of mostly fuel costs.)

Clean Power Plan/carbon rule, high level: We had overwhelming stakeholder support from across the spectrum for your decision to develop a state carbon implementation plan in order to comply with the "Clean Power Plan" the President announced (Republicans call it the "carbon rule"). Because having everyone from the MEC and the League of Conservation Voters to the Michigan Manufacturer's Association to every owner of a coal plant in the state actually agree on you doing something isn't a media story, the coverage focused almost entirely on your decision not to sue the EPA but Schuette's decision to do so. If asked, we recommend downplaying any conflict with the AG and noting Schuette has said he is optimistic about the plan your administration is developing. The stakeholder process will be announced before the end of the year.

- ***If after Dec. 14***, we will have announced the stakeholder process and released our initial modelling results. Those show that Michigan may not have to do anything at all to comply with the carbon rule for at least a decade (beyond what we are already planning to do in terms of plant retirements, and maintaining our levels of waste reduction (1%) and renewables (10%)). That will likely be the headline, and will make things awkward for the injunction request Schuette is pursuing on the basis that we have to do so much out of the gate we need the court to stop this now.

Other energy items from this year:

- We continued a multi-year trend of (inflation-adjusted) decreasing costs for industrial electricity (very different trend from other states in our region), and landed a number of high-intensity users because of that progress (e.g. the particle board facility in Grayling).
- The MPSC looked five years ahead and found that while we did not face an impending loss of power due to a lack of supply, we would switch from being a net exporter of power to an importer next year. That will mean we have to rely much more on a volatile market than we have in the past, and is one of the reasons we need the energy legislation.

- You created the Michigan Agency for Energy (MAE) and put out your 2015 energy message.
- You launched the Pipeline Safety Advisory Board to implement the task force reports. It has already begun work.

Flint Facts

1. **How many people have been tested since Oct. 1 Flint Water Action Plan was implemented?**
    - Total of 1,836 tested, 39 elevated results
        - Children 0 – 5: 806 tested
        - Children 6 – 17: 525 tested
        - Adults: 505 tested

2. **What are the most recent recommendations to protect your family from lead exposure?**
    - Protecting your family from lead in the water:
        - Get your water tested for lead. It's free. Call (810) 787-6537 to learn more.
        - Use a water filter in your home. MDHHS continues to provide free water filters and replacement cartridges to Flint residents at four locations, including the MDHHS Flint offices and the Genesee County Community Action Resource Department.
        - Run only cold water through the filter.
        - If you do not have a water filter, use bottled water for drinking and mixing formula.
        - Use filtered or bottled water for drinking (including making coffee, drink mixes, juice, baby formula), and cooking (even if you boil the water, the lead will stay in the water and food).
        - If you have to use unfiltered water for drinking or cooking, run the tap for five minutes before using the water
    - Testing children:
        - Children who live in the city of Flint should be tested for lead exposure. This should be done as soon as possible.
        - The best place to get your child's blood lead test is your doctor's office. Contact your primary care provider.
        - Children can also get a free lead test at the Genesee County Health Department. For help with transportation, call 2-1-1.
    - Safe cleaning:
        - Safe cleaning is important. Keeping your home clean and safe from lead hazards will help to protect your family.
        - Buildings built before 1978 could have lead paint in them. Use wet paper towels to clean up paint chips and dust in these older buildings. Be sure to clean around windows, play areas, and floors.
        - Wash hands and toys often with soap and water.
        - You can use unfiltered tap water to wipe down countertops, mop floors, and wash clothes

The DEQ continues implementing the Governor's 10-point action plan to protect kids and families in Flint:

1. SCHOOLS TESTING

- The Governor's plan commits that DEQ will test water in every Flint school. To date, 8 schools in Flint have undergone a thorough inspection of their plumbing. Crews from the state are completing one to two schools each weekend.
- The story has been the same in each school inspected: lead exposure has been limited to old drinking fountains and faucets that should have been changed out years ago. When these fixtures are run for a couple minutes, lead presence drops to safe levels. If / when these fixtures are removed, it will address the lead exposure in schools.
- DEQ has not identified lead in the deeper plumbing of the schools. That's great news. It means fixing the issue will be comparatively inexpensive and quick.

2. COMMUNITY WATER TESTING
    - Since September, more than 500 residents have taken advantage of free home water sampling through the DEQ lab. Results are updated regularly on the DEQ web site, www.michigan.gov/FLINTWATER.
    - Residents are encouraged to continue taking advantage of this free service, but also are encouraged to get kids tested for blood lead levels.

3. LEAD SERVICE LINE REPLACEMENT

- The only way to remove the threat of lead exposure in drinking water is to remove sources like old faucets and lead service lines. The DEQ is working with the city to develop a long-term plan for removing the service lines. This is complicated because the service line is the portion that runs from the city system to the residence. It's the part that is mostly on private property and is generally considered the customer's responsibility.
- DEQ worked with Congressman Kildee to get EPA approval to use Revolving Loan Fund dollars to accomplish lead service line replacement.

OTHER VARIOUS ISSUES:

- Cong. Kildee has renewed calls for loan forgiveness in Flint. The city owes the state approximately $20.8 million for past loans, and they're scheduled to be paid off in 2024. DEQ cannot forgive old loans; we can, however, build loan forgiveness into new loans. Forgiveness is presently capped at 30 percent on new loans.
- City has called on DEQ to pay for fixes to the broader water distribution system on the idea that running river water through the system for 14 months ruined it. That's an unproven statement. The system has been in a serious state of disrepair for many years. We have not addressed this issue in the media. We are focused on the Governor's plan.
- Lawmakers have called for the state to create a fund to provide wraparound services for the (Kildee says 7,000) kids exposed to Flint water situation. Don't know where the 7,000 number came from. DHHS has numbers of kids who actually have elevated blood lead levels. Again, not an issue we've addressed or plan to.

Subject: RDS/LB– PRINT interview with Dave Eggert from Associated Press
Location: Governor's Office, Romney

Start: Wed 12/16/2015 12:50 PM
End: Wed 12/16/2015 1:20 PM

Recurrence: (none)

Meeting Status: Accepted

Organizer: GovCalendar
Required Attendees: Biehl, Laura (GOV)

Purpose: Opportunity to highlight the successes in Michigan's reinvention during 2015.

Possible Topics:

- 2015 accomplishments
- 2016 goals/plans
- Refugee vetting
- Detroit education reform
- Flint water
- Roads
- Energy reforms

Recent articles:
Michigan, GM agree to cap tax credits, won't specify amount- http://m.apnews.com/ap/db_268748/contentdetail.htm?contentguid=XbCyWo1R
Snyder's 6th State of the State address set for Jan. 19- http://upnorthlive.com/news/local/snyders-6th-state-of-the-state-address-set-for-jan-19
Dignitaries welcome back 500 National Guard pilots, others- http://www.seattlepi.com/news/article/Dignitaries-welcome-back-500-National-Guard-6679757.php
Michigan data center tax breaks show rift over strategy- http://www.detroitnews.com/story/news/politics/2015/12/06/michigan-data-center-tax-breaks-show-rift-strategy/76904338/
Gov. Snyder proclaims Friday 'Spartan Green Day'- http://www.freep.com/story/sports/college/michigan-state/2015/12/03/michigan-state-football-rick-snyder/76724778/

Last interview: 9/19/15 at Republican Mackinac conference

Market: Statewide / online at www.ap.org and in publications across the state

Contact: Dave cell: [redacted]; Office: 517-482-8011


Year End Updates Media.pdf

GOVERNOR RICK SNYDER



HIGHLIGHTS FROM 2015

In 2015, we worked hard to continue Michigan's remarkable reinvention, addressing our most difficult challenges with Relentless Positive Action. Together, we have come a long way over the last five years, but there is still more to accomplish.

CREATING JOBS

- Created more than 420,000 private sector jobs since 2011.
- Lowest unemployment rate in 14 years.
- September 2015 marked the first month since August 2000 that Michigan's jobless rate was below the national rate.
- Michigan ranks No. 1 in automotive jobs and No. 5 in overall job creation.
- Launched the Rising Tide initiative, providing economically challenged communities with tools to design and build a successful economic framework.

FIXING OUR ROADS

- Secured a long-term, comprehensive, sustainable solution to improve Michigan roads.
- The single largest investment in Michigan's roads over the last half century, providing an additional $1.2 billion over the next five years to improve road conditions.
- The plan ensures room for smart economic growth while continuing to invest in core priorities like education and our local communities.

BALANCING OUR BUDGET

- Michigan is five for five in getting balanced budgets done months ahead of the deadline.
- Ranked first nationally in Index of State Budget Process Quality, and second for most improved credit rating.
- The Rainy Day Fund will increase to $565 million at the end of FY2016 after being at $2 million in 2010.

HIGHLIGHTS FROM 2015

RIVER OF OPPORTUNITY

- Restructured state government to put people first and help them succeed.
- Created the Michigan Department of Health and Human Services to eliminate silos in state government and better serve our valued customers.
- Expanded Pathways to Potential into nine additional counties in 20 new schools and reduced chronic absenteeism by 37 percent in the 219 Pathways schools.
- Served more than 28,000 families with rental assistance to help reduce homelessness.
- MI First Home mortgage program allowed 1,563 families to attain the dream of homeownership, compared to 1,103 by this time in 2014.

FOCUSING ON SKILLED TRADES

- Created the Department of Talent and Economic Development and the Talent Investment Agency to close the skills gap and prepare talent for the highly skilled, technical jobs of today and tomorrow.
- Invested $85 million for skilled trades to develop a skilled workforce to support career and technical education and early/middle college programs. This allows students to earn a high school diploma, an associate's degree, technical certification, or up to 60 college credits through dual enrollment; skilled trades training and equipment programs, and increased funding for vocational education programs.

A HEALTHIER MICHIGAN

- Celebrated the first year of the Healthy Michigan Plan with more than 600,000 Michiganders enrolled.
- Healthy Kids Dental expanded to include Wayne, Oakland and Kent counties and now operates in all of Michigan's 83 counties, covering a total of 895,000 kids.
- Continued carrying out the recommendations of the Mental Health and Wellness Commission.
- Increased support for children and families dealing with autism.
- Tested more than 110,000 newborns for severe disorders.

2015 Accomplishments Highlights

Confirmed: Lowest unemployment rate in **14 years.**

- DTMB Release September 2015: https://www.michigan.gov/documents/dtmb/State_8-15_Unemployment_500182_7.pdf

Confirmed: September 2000 marked the first month since August 2000 that Michigan's jobless rate was below the national average.

- DTMB release from October 2015: https://www.michigan.gov/documents/dtmb/LMI-Oct14_Release_503066_7.pdf

Details: Pathways to Potential: Expanded the program into nine additional counties in 20 new schools.

- Nine counties: Berrien, Clare, Gladwin, Gogebic, Grand Traverse, Jackson, Kalkaska, Manistee, Ontonagon

Details: Served more than 28,000 families with rental assistance to help reduce homelessness in Michigan

- MSHDA served over 28,000 families with rental assistance on the Housing Choice Voucher program while receiving a 'High Performer' rating from HUD. The 'High Performer' rating is on the annual Section 8 Management Assessment Program (SEMAP). The Housing Choice Voucher program also received high marks on a recent HUD audit of its financial reporting with no findings annotated in the report. Other accomplishments:

Details: MI First Home mortgage program allowed 1,563 families to attain the dream of homeownership, compared to 1,103 by this time in 2014

- MSHDA's MI First Home total funding exceeded $139.7 million, up from $88.8 million in 2014
- MI First Home loan program is a mortgage product that is available to first-time homebuyers state-wide and repeat homebuyers in targeted areas

Details: $85 million for skilled trades to develop a skilled workforce.

- $10 million increase for career and technical education and early/middle college programs
- $10 million increase for skilled trades training programs
- $7.2 million increase for the Jobs for Michigan Graduates, MAT2, Re-employment opportunities for Unemployed Workers, expanded MCAN College Advisor Outreach, updated student career planning tool, support for New Americans, and to pilot statewide student dual enrollment awareness campaign.
- $57.5 million for existing related skilled trade programs, including $36.6 million for vocational tech centers.
- Skilled trades efforts
    - 6,700 skilled trade job openings each year through 2022

- The Community College Skilled Trades Equipment program provided $50 million in grants to 18 community colleges for the purchase of state-of-the-art equipment that will allow them to deliver educational programs in high-wage, high- and middle-skill, and high-demand occupations. The 18 community colleges selected to receive grants are providing more than $21.5 million in matching funds.
- Campaign aimed at promoting opportunities in skilled trades to students and help close a growing talent gap. Through a partnership between the Michigan Economic Development Corporation, Michigan's Talent Investment Agency, Mike Rowe, TV host and founder of mikeroweWORKS, and Tom Daldin, host of Under the Radar Michigan, 11 videos will be created to address common misconceptions and perceptions about skilled trades, highlight opportunities and inspire K -12 students in Michigan as they begin to think about careers.
- Governor Snyder's statewide road show intended to connect with students, parents and educators to address perceptions and create more awareness on skilled trade careers. The road show will continue around the state over the next few months.
- Skilled Trades Training Fund trained more than 8,700 Michigan residents, and more than 275 companies took advantage of the program.

Growth: Healthy Kids Dental expansion

- FY 2010:
  - Program served 285,000 children in 61 counties.
- FY 2016:
  - Program serves 895,000 children in 80 counties and three partial counties (Oakland, Wayne, Kent)
- Change:
  - Program added 19 FULL counties and three PARTIAL counties between FY2010 and FY2016.
  - Program added 610,000 children between FY2010 and FY2016, for a total of 895,000 children today.
  - 214 percent increase in terms of number of children from FY2010 to FY2016.

Examples: Continued carrying out the recommendations of the Mental Health and Wellness Commission.

- DHHS supported Mental Health First Aid training for 11,619 school staff, law enforcement, child welfare staff, court staff, and other Michigan residents through Mental Health and Wellness Commission funding. Mental Health First Aid is a course dedicated to providing individuals with the basic tools required to assist others in case of a developing mental illness or mental health crisis situation.
- Progress in 2015 includes:
  - Health Homes: Rolling out demonstrations in Manistee, Washtenaw, and Grand Traverse counties, to provide in-home integrated physical

and behavioral healthcare for individuals with serious mental health conditions.

- Children's Behavioral Action Teams: Referring children across the state to Children's Behavioral Action Teams which work with relatives and community partners to transition high-risk youth out of institutions and into their communities. The program is currently assisting 14 youth in seven Michigan counties, and has helped discharge seven youth from the Hawthorn Center.
- Stigma Reduction Campaign: Partnering with advocacy organizations across the state to implement the campaign on traditional and social media.
- Project UNIFY: Working with 162 schools and the Special Olympics' initiative, encouraging more inclusive school environments for children with developmental disabilities.
- Project SEARCH: Eleven schools are now placing young adults with developmental disabilities as interns in local businesses for their last academic year. This program is designed to lead to employment opportunities for participants and each school strives for a 60 to 100 percent employment rate.
- Pathways to Potential: This program, which has expanded to 219 schools in 22 counties, puts success coaches in schools to work with principals, teachers and social workers to remove barriers to children attending school. These success coaches also partner with other organizations to provide easier access to needed assistance.
- Housing Assistance: Providing 250 housing units in the communities with the most need and is on track to provide a total of 500 units in three years.
- Smart 911 Rollout: Smart 911, which allows callers to provide dispatchers with more information about their situation, has been deployed in 14 counties and one city.

Details: 110,000 newborns tested for severe disorders

- Newborn Screening tested more than 110,000 newborns, providing early diagnosis for more than 50 rare, severe disorders.
- The Michigan Newborn Screening Program (DHHS) celebrated its 50th anniversary in 2015.

Detroit blight removal/demolition costs update:

Background

- As a first-of-its-kind national pilot, in 2013, MSHDA built Michigan's Hardest Hit Fund demolition program in the best, most efficient way possible at the time
- It was designed as a true federal, state, city partnership
- According to a review by the U.S. Treasury, MSHDA had outlined proper oversight and guidelines in its blight program manual for blight partners:
  - It contained everything from strategic plan submission requirements to partner participation agreements to a spending timeline, funding schedule, invoicing, performance reporting and much more.

- However, it contained no requirements for MSHDA to monitor either bid contracting or change orders among blight partners and Treasury
- MSHDA saw no need to add an extra layer of restriction above and beyond what was federally required
- We wanted local communities to be able to address the unique challenges of their cities
- Our operations manual stated that bidding and contracting were the sole responsibility of our blight partners in each community
- U.S. Treasury approved that approach

Where we are today

- We are in the process of reviewing requested documents from the Detroit Land Bank
- We are mindful that with any pilot there is the possibility that best practice is achieved by learning from experience
- Based on recent news reports and our review of Detroit's program, it has been demonstrated there is a need for greater clarity on how to manage the contracting and change order processes
- This is an opportunity for the state to take a leadership role in filling this gap
- Earlier this fall MSHDA started taking steps to do just that by reviewing blight partner programs in these areas and to strengthen the operations manual by providing additional oversight
- A new section was added to our blight ops manual regarding procurement bid package audits
    - All bid packs will be analyzed by a MSHDA/Hardest Hit Fund team, on a consistent and continual basis. They will:
        - Pull all bid packs
        - Take random sample of contractors that did not have the lowest bid but won the award
        - Take 100 percent sample of contractors that did not have the lowest bid but won the award
        - Review posting process to acquire bids
        - Perform review and analysis on change orders for contractors that received winning ward
- MSHDA is considering other possible policy changes in the new year
- If any of our reviews turn up any issues, we will take appropriate action

Points of pride

- This demolition program has been a great value for Michigan
    - To date, we have provided nearly $106 million in assistance to combat blight in 16 Michigan cities and demolished 7,125 abandoned blighted structures.
    - According to a Michigan State University Land Policy Institute study, declining foreclosure and tax foreclosure rates are being seen in Flint, Hamtramck, Lansing, Pontiac, River Rouge and Saginaw.

- It also has proven effective in reducing violent crime and raising property values in some communities.
- Demolition projects are restoring pride in neighborhoods and laying the groundwork for future economic success by making communities safer and better places to live, work, play and invest.

2015 Education Achievements

Things accomplished by the administration

- Brought together legislators in a bi-partisan early literacy workgroup.
- Held the Governor's Economic and Education Summit to bring together education and business leaders to make Michigan the #1 state for talent in the nation.
- Held the first-ever higher education summit with university presidents and trustees.
- Introduced a proposal to finally turn around Detroit schools.
- School Reform Office executive order (probably not something we'd tout publicly, though).

Things accomplished by other actors

- Passage of new science standards for Michigan
- Hiring of a new state superintendent
- Expansion of the Detroit Promise Scholarship

Things accomplished by partnerships with others

- Created and funded – to the tune of $30M - a robust early literacy policy.
- Passage of a teacher evaluation system.
- Creation of the MiSTEM Advisory Council.
- Increased per-pupil funding by $70-$140 per pupil.
- Increased funding to districts serving at-risk students by $70M.
- Expanded CTE and early/middle colleges.
- Created an early warning system for school district finances.
- Allowed for personal finance classes to meet the requirement for economics credit.
- Removed the fee cap on the teacher certification test, allowing for more robust and credible examinations for teachers looking to go into the classroom.
- Reduced the number of districts in financial deficit.

Forward-Thinking Goals

- Make Michigan the #1 state for talent.
- Continue the work on literacy (we might do an executive order creating a commission to look at literacy, but timing is not certain yet).
- Raise the accountability bar for all schools.
- Put Detroit schools on the path to academic and financial success.
- Make higher education more accessible and successful for students.

Criminal Justice Update for Year-End Interviews
Communications: Anna Heaton, heatona@michigan.gov, 517-242-2187

CJ Special Message reform bills:

- Overcriminalization/cleaning up Michigan's criminal code - seven bills ordered enrolled the first of week of Dec., including repealing criminal charges and penalties for:
    - Indecent language in the presence of women and children
    - Improper playing of the Star Spangled Banner
    - Crimes related to dueling
    - Trespassing and destroying cranberries, huckleberries or blackberries
- Swift and Sure Sentencing – passed House, waiting in Senate.
- Presumptive Parole – passed House, waiting in Senate.
- Wrongful imprisonment – legislation pending in both chambers.
- FOIA exemption on cybercrimes - legislation to be introduced in 2016.
- Body cameras/CLEAR report – report completed, legislation introduced on 12/3/15.
- Truancy – legislation pending in both chambers.

Other issues you may be asked about:

- Youth offender sentencing – recent testimony in House committee on 20-bill bipartisan package that changes how Michigan's youths are tried, sentenced and incarcerated.
- "Medical parole" - licensed care facility for frail, terminally-ill inmates - recent testimony in House committee.
- Medical marijuana - Passed House, stalled in Senate.
- Aramark >Trinity transition – Trinity in all facilities statewide as of Sept. 9. Had a "grace period" for violations that ended on Nov. 14, six months after initial contract started. Audit report on Aramark violations was released on Dec. 4.
- Diversity in law enforcement – Lawsuit filed in Wayne Co. 12/8/15 alleging discriminatory hiring practices. MSP is working to establish an explorer/cadet program for minority youth, ages 14-20, who live in a Secure Cities Partnership area.

Recent links:
Juvenile justice bills to limit kids in adult prisons
http://www.freep.com/story/news/politics/2015/12/01/juvenile-justice-reform-bills-draw-bi-partisan-support/76608382/
Editorial: Raise juvenile age in Michigan
http://www.detroitnews.com/story/opinion/editorials/2015/12/07/editorial-raise-juvenile-age-michigan/76894298/
Parole for medically frail inmates proposed by House
http://www.freep.com/story/news/politics/2015/11/14/parole-medically-frail-inmates-proposed-house/75651746/
State lawmakers expected to vote on restrictions on drones
http://michiganradio.org/post/state-lawmakers-expected-vote-restrictions-drones
State's women inmates housed in offices, TV rooms
http://www.freep.com/story/news/politics/2015/11/22/states-women-inmates-housed-offices-tv-rooms/75461878/
Audit finds $3.4M discrepancy in prison meal counts

http://www.freep.com/story/news/local/michigan/2015/12/04/audit-aramark-paid-34m-unverified-prison-meals/76771446/

2015 MDOC accomplishment highlights:

- Hired nearly 1,000 new corrections officers and reinstated training academy.

- Began new oncology clinic and hospice program at Duane Waters Health Center in Jackson.
    - Oncology unit reduces need for offsite care for cancer patients and results in cost-savings.
    - Prisoners will be trained to support their terminally-ill peers, terminally-ill patients will receive additional emotional support to end their lives with some degree of dignity.

- Re-entry efforts focused on vocational training.
    - Virtual welding simulators at Muskegon and Kinross facilities – safer and less costly, also train students more quickly to meet highly-marketable and in-demand skills.
    - Handlon Facility added 2 new instructors in welding and CNC machine programs, bringing total capacity for instructional programs from 15 seats to 120.
    - Handlon also restored auto mechanics program which was idle since June of 2012. Enrollment will total 30 students.

- Mobilizing field agents
    - 1,100 parole and probation agents have been equipped with mobile technology - iPhone 6+ and a mobile application of the case management system (OMNI), enabling agents to be more responsive to the offenders on their caseload and less constrained by traditional geographic boundaries.
    - The technology allows agents to access more of the information they need in the field to protect the public. This allows agents to spend more time in the communities and neighborhoods they serve rather than spending time in an office tied to their desktop computer. In addition, the mobile app allows, for the first time ever, agents to input information into the department's case management system with they are in the field; thereby maximizing their time and making them far more efficient.

Secure Cities data (Oct. 2015):

Percentage Change in Rates Since 2012								
	Detroit		Saginaw		Flint		Pontiac	
Year	Violent	Property	Violent	Property	Violent	Property	Violent	Property
2011	-0.2%	6.1%	-6.7%	5.5%	-16.9%	27.0%	19.3%	9.7%
2012	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
2013	-0.5%	3.3%	-18.2%	-14.4%	-30.4%	-10.4%	-5.3%	-14.3%
2014	-8.1%	-17.0%	-29.5%	-29.0%	-37.3%	-15.6%	-10.0%	-28.6%
Trend								

Presumptive Parole talking points:

- Evidence-based parole, also known as presumptive parole, means that once an offender has served their minimum sentence as mandated by a judge, they will be eligible for release.

- Eligibility for evidence-based parole is based on a number of factors that show the offender has a "high probability of success," including behavior in prison, completion of degrees and other employability skills.

- Unless the parole board has a substantial and compelling reason to ask that the offender stays imprisoned, they will be prepared for release.

- However, what is substantial and compelling is not clearly defined. Without the structure that guidelines provide, decisions on similar cases will not always be consistent.

- Members of the parole board will react to certain crimes or certain offenders differently; the same person will react differently over time. Guidelines help ensure that similar cases are treated the same and have similar outcomes.

- Knowing a likely parole date is important as it helps the Department of Corrections with a timeline to prepare an offender to leave prison, such as ensuring they have ID cards, a resume, and employment recommendations.

- Overall, guidelines will ensure the entire corrections system works to the maximum level of efficiency, predictability and cost-effectiveness.

- House Bill 4138 will save $75 million in corrections costs for Michigan over the next five years. It will also reduce the prison population by 3,200 people. These aggregate savings at the state level result from the accumulation of relatively small impacts on counties.

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- If asked re the economics of energy waste reduction: the energy waste reduction we have already done has saved us approximately $4.2B from a combined expenditure of a little over $1B, **meaning we are enjoying more than $3B of savings since 2009**. Our most recent programs are even more cost-effective than prior years, pointing to just how much more we have to save. (Just for context, we spent more than $24B on coal and natural gas in the time frame we saved $4.2B of mostly fuel costs.)

Clean Power Plan/carbon rule, high level: We had overwhelming stakeholder support from across the spectrum for your decision to develop a state carbon implementation plan in order to comply with the "Clean Power Plan" the President announced (Republicans call it the "carbon rule"). Because having everyone from the MEC and the League of Conservation Voters to the Michigan Manufacturer's Association to every owner of a coal plant in the state actually agree on you doing something isn't a media story, the coverage focused almost entirely on your decision not to sue the EPA but Schuette's decision to do so. If asked, we recommend downplaying any conflict with the AG and noting Schuette has said he is optimistic about the plan your administration is developing. The stakeholder process will be announced before the end of the year.

- ***If after Dec. 14***, we will have announced the stakeholder process and released our initial modelling results. Those show that Michigan may not have to do anything at all to comply with the carbon rule for at least a decade (beyond what we are already planning to do in terms of plant retirements, and maintaining our levels of waste reduction (1%) and renewables (10%)). That will likely be the headline, and will make things awkward for the injunction request Schuette is pursuing on the basis that we have to do so much out of the gate we need the court to stop this now.

Other energy items from this year:

- We continued a multi-year trend of (inflation-adjusted) decreasing costs for industrial electricity (very different trend from other states in our region), and landed a number of high-intensity users because of that progress (e.g. the particle board facility in Grayling).
- The MPSC looked five years ahead and found that while we did not face an impending loss of power due to a lack of supply, we would switch from being a net exporter of power to an importer next year. That will mean we have to rely much more on a volatile market than we have in the past, and is one of the reasons we need the energy legislation.

- You created the Michigan Agency for Energy (MAE) and put out your 2015 energy message.
- You launched the Pipeline Safety Advisory Board to implement the task force reports. It has already begun work.

Flint Facts

1. **How many people have been tested since Oct. 1 Flint Water Action Plan was implemented?**
    - Total of 1,836 tested, 39 elevated results
        - Children 0 – 5: 806 tested
        - Children 6 – 17: 525 tested
        - Adults: 505 tested

2. **What are the most recent recommendations to protect your family from lead exposure?**
    - Protecting your family from lead in the water:
        - Get your water tested for lead. It's free. Call (810) 787-6537 to learn more.
        - Use a water filter in your home. MDHHS continues to provide free water filters and replacement cartridges to Flint residents at four locations, including the MDHHS Flint offices and the Genesee County Community Action Resource Department.
        - Run only cold water through the filter.
        - If you do not have a water filter, use bottled water for drinking and mixing formula.
        - Use filtered or bottled water for drinking (including making coffee, drink mixes, juice, baby formula), and cooking (even if you boil the water, the lead will stay in the water and food).
        - If you have to use unfiltered water for drinking or cooking, run the tap for five minutes before using the water
    - Testing children:
        - Children who live in the city of Flint should be tested for lead exposure. This should be done as soon as possible.
        - The best place to get your child's blood lead test is your doctor's office. Contact your primary care provider.
        - Children can also get a free lead test at the Genesee County Health Department. For help with transportation, call 2-1-1.
    - Safe cleaning:
        - Safe cleaning is important. Keeping your home clean and safe from lead hazards will help to protect your family.
        - Buildings built before 1978 could have lead paint in them. Use wet paper towels to clean up paint chips and dust in these older buildings. Be sure to clean around windows, play areas, and floors.
        - Wash hands and toys often with soap and water.
        - You can use unfiltered tap water to wipe down countertops, mop floors, and wash clothes

The DEQ continues implementing the Governor's 10-point action plan to protect kids and families in Flint:

1. SCHOOLS TESTING

- The Governor's plan commits that DEQ will test water in every Flint school. To date, 8 schools in Flint have undergone a thorough inspection of their plumbing. Crews from the state are completing one to two schools each weekend.
- The story has been the same in each school inspected: lead exposure has been limited to old drinking fountains and faucets that should have been changed out years ago. When these fixtures are run for a couple minutes, lead presence drops to safe levels. If / when these fixtures are removed, it will address the lead exposure in schools.
- DEQ has not identified lead in the deeper plumbing of the schools. That's great news. It means fixing the issue will be comparatively inexpensive and quick.

2. COMMUNITY WATER TESTING
    - Since September, more than 500 residents have taken advantage of free home water sampling through the DEQ lab. Results are updated regularly on the DEQ web site, www.michigan.gov/FLINTWATER.
    - Residents are encouraged to continue taking advantage of this free service, but also are encouraged to get kids tested for blood lead levels.

3. LEAD SERVICE LINE REPLACEMENT

- The only way to remove the threat of lead exposure in drinking water is to remove sources like old faucets and lead service lines. The DEQ is working with the city to develop a long-term plan for removing the service lines. This is complicated because the service line is the portion that runs from the city system to the residence. It's the part that is mostly on private property and is generally considered the customer's responsibility.
- DEQ worked with Congressman Kildee to get EPA approval to use Revolving Loan Fund dollars to accomplish lead service line replacement.

OTHER VARIOUS ISSUES:

- Cong. Kildee has renewed calls for loan forgiveness in Flint. The city owes the state approximately $20.8 million for past loans, and they're scheduled to be paid off in 2024. DEQ cannot forgive old loans; we can, however, build loan forgiveness into new loans. Forgiveness is presently capped at 30 percent on new loans.
- City has called on DEQ to pay for fixes to the broader water distribution system on the idea that running river water through the system for 14 months ruined it. That's an unproven statement. The system has been in a serious state of disrepair for many years. We have not addressed this issue in the media. We are focused on the Governor's plan.
- Lawmakers have called for the state to create a fund to provide wraparound services for the (Kildee says 7,000) kids exposed to Flint water situation. Don't know where the 7,000 number came from. DHHS has numbers of kids who actually have elevated blood lead levels. Again, not an issue we've addressed or plan to.

Status of municipalities and school districts that have been involved in PA 436

- **Municipalities**
  - Allen Park: RTAB
  - Benton Harbor: RTAB
  - Detroit: FRC
  - Ecorse: RTAB
  - Flint: RTAB
  - Hamtramck: RTAB
  - Highland Park: Neutral Evaluation
  - Inkster: Consent Agreement
  - **Lincoln Park: Emergency Manager-** ***Set for Friday 12/22 announcement of EM leaving***
  - Pontiac: RTAB
  - Royal Oak Township: Consent Agreement
  - Wayne County: Consent Agreement

- **School Districts**
  - **Benton Harbor Area Schools: Consent Agreement Detroit Public Schools: Emergency Manager**
  - **Highland Park School District: Emergency Manager**
  - **Muskegon Heights School District: Emergency Manager**
  - Pontiac Public Schools: Consent Agreement

Message

From: Biehl, Laura (GOV) [/O=MIGOV/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=BIEHL LAURA9E1]
Sent: 3/9/2015 4:09:09 PM
To: Bedan, Morgan (GOV) [/O=MIGOV/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=Bedan Morgan683]
Subject: RE: Tuesday AM media briefings

You got it.

From: Bedan, Morgan (GOV)
Sent: Monday, March 09, 2015 4:09 PM
To: Biehl, Laura (GOV)
Subject: RE: Tuesday AM media briefings

All good. Can we scrap the arrows though?

From: Biehl, Laura (GOV)
Sent: Monday, March 09, 2015 4:01 PM
To: Bedan, Morgan (GOV); Emmitt, Beth (GOV)
Cc: Agen, Jarrod (GOV); Wurfel, Sara (GOV); Murray, David (GOV); Brown, Jessica (GOV)
Subject: Tuesday AM media briefings

Morgan- here are tomorrow's media briefings. Jarrod reached out to Beth re: moving the entire timing up 5 minutes. Let me know if that's an issue (It was because WWJ couldn't go live at 7:35 because it put them too close to a break and would shorten the interview too much).

RDS –LIVE Radio interview with Tom Jordan and Roberta Jasina of WWJ Radio

Date: Tuesday, March 10, 2015

TIME: 7:30-7:40 a.m.

RDS to call: [redacted]; RDS to call right at 7:30, live within 1 minute

Purpose: Opportunity to discuss the importance of supporting the roads proposal that will be before voters on May 5.

Possible Topics:
Roads
Gun boards bill
DPS/Education Reform
River of Opportunity
2015 Priorities
Budget
MEGA credits
NITC

News Coverage:
Large pothole on Mound Road in Macomb takes out several car tires (WWJ) → http://detroit.cbslocal.com/2015/03/09/large-pothole-on-mound-road-in-macomb-takes-out-several-car-tires/

Clarkston schools apprive $1.5M in technology updates (WWJ) → http://detroit.cbslocal.com/2015/03/09/clarkston-schools-approve-1-5m-in-technology-upgrades/

Michigan film incentive program under scrutiny once again (WWJ) → http://detroit.cbslocal.com/2015/03/08/michigan-film-incentive-program-under-scrutiny-once-again/

State of Michigan faces challenge of workers eligible for retirement (WWJ) → http://detroit.cbslocal.com/2015/03/09/state-of-michigan-faces-challenge-of-workers-eligible-for-retirement/

Last interview: 1/21/15 re: State of the State

Market: Southeast Michigan and online at http://detroit.cbslocal.com/

Contact: 248-945-9950 (Newsroom) Backup: [redacted](Rob Davidek Cell)

RDS –Taped Radio Interview Jason Cooper of WFNT Radio

Date: Tuesday, March 10, 2015

TIME: 7:45-7:55 a.m.

RDS to call: [redacted]

Purpose: Opportunity to discuss the importance of supporting the roads proposal that will be before voters on May 5.

Possible Topics:
Roads
Gun boards bill signed
Appointments to Human Trafficking Commission- (release from last week: http://michigan.gov/snyder/0,4668,7-277-57577_57657-348984--,00.html)

Flint Water
River of Opportunity
2015 Priorities
Budget
MEGA credits

News Coverage:
Flint Police Department explains weapons inventory discrepancy (WFNT) → http://wfnt.com/flint-police-department-explains-weapons-inventory-discrepancy/

Genesee County gun board will be no more, clerk and state police will issue concealed pistol licenses (Flint Journal) → http://www.mlive.com/news/flint/index.ssf/2015/03/genesee_county_gun_board_will.html#incart_river

Flint water advisory committee's first meeting erupts in shouting match (Flint Journal) → http://www.mlive.com/news/flint/index.ssf/2015/03/flint_residents_say_committee.html

Consultant's final report on Flint water due this week (Michigan Radio) → http://michiganradio.org/post/consultants-final-report-flint-water-due-week

Protests over water as Flint breaks tie to Detroit (Detroit News) → http://www.detroitnews.com/story/news/local/michigan/2015/03/04/flint-water-protests/24395233/

Michigan's Proposal 1 would mean $12 million more for Saginaw County roads (MLive) → http://www.mlive.com/news/saginaw/index.ssf/2015/03/proposal_1_will_mean_115_milli.html

MSP bringing helicopter to Saginaw County airport to provide eye in the sky (MLive) → http://www.mlive.com/news/saginaw/index.ssf/2015/03/michigan_state_police_helicopt.html

Last interview: 12/8/14 for year-end interview and re: roads on day of Flint JustFixTheRoads roundtable

Market: Flint and Saginaw Metro and online at http://wfnt.com/

Note: Jason Cooper WFNT's News Director and host of Conversations with Jason Cooper. Interview will air during Jason's show Tuesday from 11-noon.

Contact: [redacted]; Backup - [redacted]

Laura Biehl

Communications Manager

Executive Office of Michigan Gov. Rick Snyder

George W. Romney Building

111 S. Capitol Ave.

Lansing, MI 48933

Office: (517) 335-6397

Cell: [redacted] *new number

BiehlL@Michigan.gov

Message

From: Biehl, Laura (GOV) [/O=MIGOV/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=BIEHL LAURA9E1]
Sent: 3/9/2015 4:09:21 PM
To: Brown, Jessica (GOV) [/O=MIGOV/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=Brown Jessica741]
Subject: FW: Tuesday AM media briefings

No more arrows ☹

From: Bedan, Morgan (GOV)
Sent: Monday, March 09, 2015 4:09 PM
To: Biehl, Laura (GOV)
Subject: RE: Tuesday AM media briefings

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Flint water advisory committee's first meeting erupts in shouting match (Flint Journal) → http://www.mlive.com/news/flint/index.ssf/2015/03/flint_residents_say_committee.html

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Last interview: 12/8/14 for year-end interview and re: roads on day of Flint JustFixTheRoads roundtable

Market: Flint and Saginaw Metro and online at http://wfnt.com/

Note: Jason Cooper WFNT's News Director and host of Conversations with Jason Cooper. Interview will air during Jason's show Tuesday from 11-noon.

Contact: [redacted]; Backup - [redacted]

Laura Biehl

Communications Manager

Executive Office of Michigan Gov. Rick Snyder

George W. Romney Building

111 S. Capitol Ave.

Lansing, MI 48933

Office: (517) 335-6397

Cell: [redacted] *new number

BiehlL@Michigan.gov

From: Biehl on behalf of Calley, Brian (GOV) <=?iso-8859-1?Q?Calley=2C=20Brian=20=28GOV=29?=>
Sent: Wednesday, September 30, 2015 6:19 PM
To: Biehl, Laura (GOV)
Subject: India preview: phone interview with Lindsay VanHulle of Crain's Detroit Business/Bridge Magazine
Attachments: [redacted]

BC/LB- PRINT interview with Lindsay Van Hulle of Crain's Detroit Business/Bridge Magazine

Date: Thursday, Oct. 1, 2015

Time: 1-1:20 p.m.

Location: Via phone from LG's office (Laura will join you)

Purpose: To discuss your upcoming trip trade mission to India

Possible Topics:

- Trade mission
- India investment
- MEDC cuts
- New supreme court justice
- Flint water

Last interview: 6/24/15 re: RPM survey results w/ Zimmer

Market: Statewide- online at crains.com and bridgemi.com

Contact: [redacted]

(Will get more info from MEDC on India trip Thursday AM)

Attachment Redacted as Irrelevant

From: Biehl, Laura (GOV)
Sent: Tuesday, October 06, 2015 5:09 PM
To: Murray, David (GOV)
Subject: Media briefings- Need to fill in WOOD-TV info then submit

Importance: High

RDS/DMurray- PRINT interview with Jess Hodge of the GVSU Lanthorn

Date: Thursday, Oct. 1, 2015

Time: 11-11:05 a.m.

Location: GVSU DeVos Center- Art Gallery

Purpose: To discuss how colleges can work better together to promote career-focused education

Possible Topics:

- Higher Education Summit
- Tuition rates
- State support for colleges
- LGBT rights on campus

Recent articles:
Campus dining additions see early success - http://www.lanthorn.com/article/2015/10/news-student-senate
Not enough nurses- http://www.lanthorn.com/article/2015/10/not-enough-nurses
Eyes Wide Open provides peer education about sexual assault- http://www.lanthorn.com/article/2015/09/eyes-wide-open
Late enrollment fees cost students thousands - http://www.lanthorn.com/article/2015/09/late-enrollement-fees
Student Senate reconvenes after summer break - http://www.lanthorn.com/article/2015/09/student-senate-reconvenes-after-summer-break

Last interview: RDS has not spoken to Jess before.

Market: GVSU campus and online at lanthorn.com

Contact: Jess cell-[redacted]; Back-up: Audra Gamble editor-[redacted]

RDS/DMurray- Possible TAPED TV interview with TBD of WOOD-TV

Date: Wednesday, Oct. 7, 2015

Time: 11:10-11:15 a.m.

Location: GVSU DeVos Center- Art Gallery

Purpose: To discuss how colleges can work better together to promote career-focused education

Possible Topics:

- Higher Education Summit
- Flint water
- Roads

Recent articles:

Last interview:

Market: Grand Rapids- online at woodtv.com

Contact:

Laura Biehl
Communications Manager
Executive Office of Michigan Gov. Rick Snyder
George W. Romney Building
111 S. Capitol Ave.
Lansing, MI 48933
Office: (517) 335-6397
Cell: [redacted] *new number
BiehlL@Michigan.gov

Appointment

From: Biehl, Laura (GOV) [/O=MIGOV/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=BIEHL LAURA9E1]
Sent: 10/8/2015 9:18:38 AM
To: GovCalendar [/O=MIGOV/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=GovCalendar]

Subject: Accepted: RDS - REMARKS (AHeaton) Press Conference Re: Flint Water
Location: Mott Foundation Conference Center, 503 S. Saginaw, Flint

Start: 10/8/2015 10:00:00 AM
End: 10/8/2015 10:42:00 AM
Show Time As: Busy

From: Biehl, Laura (GOV)
Sent: Wednesday, November 04, 2015 2:56 PM
To: Kras, Jason (GOV)
Subject: Scrum to be transcribed
Attachments: 151013.RoadsSCRUM.docx

Importance: High

Thanks so much for having an intern do this.

Dropbox.com

Login is [redacted]
Password: [redacted]

It would be the only file uploaded today.

Attached is a sample so they can see the format.

Laura Biehl
Communications Manager
Executive Office of Michigan Gov. Rick Snyder
George W. Romney Building
111 S. Capitol Ave.
Lansing, MI 48933
Office: (517) 335-6397
Cell: [redacted]
BiehlL@Michigan.gov

Roads SCRUM
October 13, 2015

Reporter: Are we at an impasse right now with these roads discussions?

Governor Snyder: Yes.

Reporter: Why?

Gov: What I would say is, again, I'm not going to talk about what goes on in the quadrant meeting. We had made a lot of progress in prior meetings. We're at an impasse now. The principals that I've always espoused or have espoused over the last two or three years, the issue of gas tax increase, registration fee, something with trucks, something in terms of more needs competitive bid, tightening our belt in a fiscally responsible way, looking at some tax relief in some fashion. All things that I think we all largely found a lot of common ground on. But there were other issues that made it difficult to come to a consensus in terms of something to move forward with. So I think we are at an impasse. I made it clear to all the leaders that I'm happy to continue private discussions, would like to do that, and hopefully we can find some resolution to those differences.

Reporter: Are we talking about tax relief? Is that really what the problem is right now?

Gov: Again, I don't want to specify that Kyle. I think it's fair to say that people have different perspectives on what tax relief might look like.

Reporter: Does that mean though Governor, that at least the quadrant talks on this subject will be suspended for a while?

Gov: That's still to be determined. There potentially could be a meeting tomorrow, although there might not be. So I'm still figuring that out, but there is one scheduled for tomorrow that may or may not happen. There are no other scheduled meetings, and to be open with you, unless I see progress I'm not going to schedule more. Until there is a point of getting together.

Reporter: Is it sort of a 4 and 1 situation again?

Gov: I'm not going to speculate on that. Again I want to be true to the concept of a quadrant meeting. That's why I thought it was helpful to talk through the key points I've always visualized and let you know those prior meetings were a good use of time to find common ground on any of those key pillars of what I thought should be part of a package.

Reporter: Where do you go from here? What's next?

Gov: Well again, I hope people have an opportunity to reflect on it, talk to caucus members, you know, think about that. And again, one of the challenges when you do this, this is really about compromise. And so I try to remind people when do you compromise, hopefully there's a lot of things you like, but obviously when you have the difference in political perspectives you're going to have some parts of the package that you probably don't like very much. But part of it is saying 'this is a win for all of us so let's move forward'.
Reporter: You've got to be kinda, um, how do you stay relentlessly positive about all of this? Because you've wanted these roads for a long time.

Gov: Yeah, and I mentioned that to them. I've been working this issue for a long time and that's where it's good there's the word relentless in front of relentless positive action.

Reporter: Governor, do you think that the emergency manager in Flint should be removed because of this Flint water situation?

Gov: Again, in Flint, we've already made transitions in Flint.

Reporter: He's now the emergency manager in Detroit Public Schools.

Gov: So again, he's not in Flint at this point in time. So, again, we're continuing to do a review on Flint. We've had a lot of action items we're working under and we're going to do an after-action report on coming up with recommendations on what could've been improved and how there can be improvements for future scenarios.

Reporter: Do you see in any way as a strike or indictment against the emergency manager law itself?

Gov: Not necessarily. Let's go do the after action report. The flint city council actually passed a resolution approving going to the Caragondy (?) system before it went to the emergency manager. Actually they approved that transition first then there's a lot of different perspectives on going to the Flint River itself. But the Flint River, again, was a backup solution that was already in place for Flint.

Sara: Alright, thanks everyone.

From: Biehl, Laura (GOV)
Sent: Tuesday, November 10, 2015 2:25 PM
To: Brown, Jessica (GOV); Kennedy, Jordan (GOV)
Subject: DRAFT BRIEFINGS

RDS/SW- LIVE Radio interview with Cliff Russell of WCHB Radio

Date: Thursday, Nov. 12, 2015

Time: 10:30-10:45 a.m.

RDS to call: [redacted]

Purpose: Opportunity to talk about roads, Detroit schools and Flint water

Possible Topics:
- Roads package signing
- Detroit education reform
- Flint water testing

Recent Articles:

Last interview: No record of talking with Cliff before; last interview with Mildred was 10/20/2015

NOTES: About Cliff Russell- http://wchbnewsdetroit.newsone.com/author/crussell1/

Market: Southeast MI- online at wchb.com

Contact: Studio- 313-877-8149; back-up [redacted] (producer Alaina cell)

RDS/SW- POSSIBLE LIVE Radio interview with Renk on WBCK Radio

Date: Thursday, Nov. 12, 2015

Time: 10:50-11 a.m.

RDS to call: [redacted]

Purpose: Opportunity to talk about roads and goals for the rest of your term.

Possible Topics:
- Roads package signing
- Detroit education reform
- Flint water testing

Recent Articles:

Last interview: 4/8/15 re: Roads

Market: Kalamazoo and Battle Creek and online at wbckfm.com

Contact: 269-963-3955 Studio Line/ Back-up: [redacted]/ Renk cell: [redacted]

Laura Biehl
Communications Manager
Executive Office of Michigan Gov. Rick Snyder
George W. Romney Building
111 S. Capitol Ave.
Lansing, MI 48933
Office: (517) 335-6397
Cell: [redacted]
BiehlL@Michigan.gov

From: Biehl, Laura (GOV)
Sent: Tuesday, December 08, 2015 4:57 PM
To: 'Jason Cooper'
Subject: RE: Checking in
Attachments: [redacted]

Hi Jason- All set for tomorrow morning. Wanted to share with you the highlights of big accomplishments the Governor is sharing this year. See attached!

Best,

Laura Biehl
Deputy Press Secretary
Executive Office of Michigan Gov. Rick Snyder
George W. Romney Building
111 S. Capitol Ave.
Lansing, MI 48933
Office: (517) 335-6397
Cell: [redacted]
BiehlL@Michigan.gov

From: Jason Cooper [mailto:Jason.Cooper@townsquaremedia.com]
Sent: Tuesday, December 08, 2015 9:25 AM
To: Biehl, Laura (GOV) <BiehlL@michigan.gov>
Subject: RE: Checking in

Laura-

Just a few other things I want to bring up with the Governor. Along with his plans for 2016, hHow conversations are going with DC about Syrian refugees. The signing of the concealed-carry bill where prison guards and parole officers can carry their weapons in places normally off limits. An pdate on task force findings for Flint water crisis. Maybe if we have time talk about effort to save Detroit schools, reforming state's energy policy.

Thanks!

From: Biehl, Laura (GOV) [mailto:BiehlL@michigan.gov]
Sent: Monday, December 07, 2015 3:00 PM
To: Jason Cooper
Subject: RE: Checking in

Sure thing!

From: Jason Cooper [mailto:Jason.Cooper@townsquaremedia.com]
Sent: Monday, December 07, 2015 2:59 PM

To: Biehl, Laura (GOV) <BiehlL@michigan.gov>
Subject: RE: Checking in

Yes, we can pre-record from 7:55 a.m. until 8:05 a.m. The call in number is [redacted]

I'd be happy to talk with him about this year's accomplishments – road funding finally getting done and from a Flint perspective, exiting the emergency manager.

There are probably a couple of other things I'd like to bring up, but I've been swamped with some other things today. Let me think a little tonight and I will email you them tomorrow, if ok?

From: Biehl, Laura (GOV) [mailto:BiehlL@michigan.gov]
Sent: Monday, December 07, 2015 2:41 PM
To: Jason Cooper
Subject: RE: Checking in

Hey Jason-

Can we tape an interview from 7:55-8:05 a.m. on Wednesday?

Hoping sometime we can go live on your show but his schedule doesn't typically give me media time during that hour.

If that works, remind me the call in number.

We'd like to focus on this year's accomplishments, but other than that, anything else that comes to mind that you'd like to ask him?

Best,

Laura Biehl
Deputy Press Secretary
Executive Office of Michigan Gov. Rick Snyder
George W. Romney Building
111 S. Capitol Ave.
Lansing, MI 48933
Office: (517) 335-6397
Cell: [redacted]
BiehlL@Michigan.gov

From: Jason Cooper [mailto:Jason.Cooper@townsquaremedia.com]
Sent: Monday, December 07, 2015 10:31 AM
To: Biehl, Laura (GOV) <BiehlL@michigan.gov>
Subject: RE: Checking in

Laura-

That might be it. Being a new dad, things are blurring together for me as well.

Let me know on Wednesday. I can pre-record something between 7:30 a.m. and noon. Or we could do something live during my show between 11:05 and noon.

Thanks!

From: Biehl, Laura (GOV) [mailto:BiehlL@michigan.gov]
Sent: Monday, December 07, 2015 10:25 AM
To: Jason Cooper
Subject: RE: Checking in

Hi Jason- Maybe we did chat, the months blur together around here. Nope, I've been in the Governor's office since summer 2014. Maybe you're thinking of our new communications director Meegan Holland? She started today after coming from the Secretary of State's office.

I think we may have some time on Wednesday AM for an interview, but I can let you know later today on for-sure timing.

Best,

Laura Biehl
Deputy Press Secretary
Executive Office of Michigan Gov. Rick Snyder
George W. Romney Building
111 S. Capitol Ave.
Lansing, MI 48933
Office: (517) 335-6397
Cell: [redacted]
BiehlL@Michigan.gov

From: Jason Cooper [mailto:Jason.Cooper@townsquaremedia.com]
Sent: Monday, December 07, 2015 10:20 AM
To: Biehl, Laura (GOV) <BiehlL@michigan.gov>
Subject: RE: Checking in

Hey Laura-

I think we've chatted since then, but yes, I am back. Had taken a total of nine weeks off this year due to the birth of my son.

Also, didn't you change offices? Go from Sec. of State to Governor's office?

I'd be happy to chat with the Governor for a year end wrap up. I am pretty flexible with the schedule. Typically December is pretty light due to the holidays. There are some days I am unavailable though. They are the 14th, 15th, 24th, 25th, 30th and 31st (have some time off that I have to use or I lose it).

Let me know what we can work out and thanks for the opportunity!

From: Biehl, Laura (GOV) [mailto:BiehlL@michigan.gov]
Sent: Monday, December 07, 2015 10:07 AM

To: Jason Cooper
Subject: Checking in

Hi Jason- I hope you are doing well. Last we communicated several months ago you were taking a leave of absence for a while. I'm writing in hopes that you're back and want to chat with the Governor for a year-end interview soon?

Wanted to check in as I'm planning the schedule.

Best,

Laura Biehl
Deputy Press Secretary
Executive Office of Michigan Gov. Rick Snyder
George W. Romney Building
111 S. Capitol Ave.
Lansing, MI 48933
Office: (517) 335-6397
Cell: [redacted]
BiehlL@Michigan.gov

Attachment Redacted as Irrelevant

From: Biehl, Laura (GOV)
Sent: Tuesday, December 15, 2015 11:46 AM
To: 'Richard Piet'
Subject: RE: Year-end interview with Gov

Only other thing I'd add is the new cyber base in Battle Creek ☺

From: Richard Piet [mailto:Richard@wbckfm.com]
Sent: Tuesday, December 15, 2015 11:46 AM
To: Biehl, Laura (GOV) <BiehlL@michigan.gov>
Subject: RE: Year-end interview with Gov

Laura,

Thank you. Since you mentioned it's a "year-end" interview, I thought I'd ask him how he feels, in retrospect, about things that made headlines this year:

Road funding
Flint water
Syrian refugee concerns
Straight-party ticket potential elimination

I'm open to others.

Thank you,

R

Richard Piet
Morning Show Host
News-Talk 95.3 WBCK
Townsquare Media Battle Creek
269-963-5555 Phone
269-963-5185 Fax
www.wbckfm.com

From: Biehl, Laura (GOV) [BiehlL@michigan.gov]
Sent: Tuesday, December 15, 2015 11:39 AM
To: Richard Piet
Subject: RE: Year-end interview with Gov

Hi Richard- yep we're all set. Can you share topics you think you'll want to ask the Governor about?

Laura Biehl
Deputy Press Secretary
Executive Office of Michigan Gov. Rick Snyder
George W. Romney Building
111 S. Capitol Ave.
Lansing, MI 48933

Office: (517) 335-6397
Cell: [redacted]
BiehlL@Michigan.gov

From: Richard Piet [mailto:Richard@wbckfm.com]
Sent: Tuesday, December 15, 2015 11:39 AM
To: Biehl, Laura (GOV) <BiehlL@michigan.gov>
Subject: FW: Year-end interview with Gov

Hi Laura,

Just confirming our interview tomorrow. Thank you.

Best,

Richard

Richard Piet
Morning Show Host
News-Talk 95.3 WBCK
Townsquare Media Battle Creek
269-963-5555 Phone
269-963-5185 Fax
www.wbckfm.com

From: Richard Piet
Sent: Friday, December 11, 2015 4:26 PM
To: Biehl, Laura (GOV)
Subject: Re: Year-end interview with Gov

Great, that will be great. Here are the numbers:

269-963-3955 (backup [redacted]

Thank you,

Richard

Richard Piet
Morning Show Host
News-Talk 95.3 WBCK
Townsquare Media Battle Creek
269-963-5555 Phone
269-963-5185 Fax
www.wbckfm.com

On Dec 11, 2015, at 4:22 PM, Biehl, Laura (GOV) <BiehlL@michigan.gov> wrote:

> Unfortunately he has a meeting starting at 8:30 otherwise we would! Can you remind me the call-in number and share topics you might want to ask about?
>
> Best,

Laura Biehl
Deputy Press Secretary
Executive Office of Michigan Gov. Rick Snyder
George W. Romney Building
111 S. Capitol Ave.
Lansing, MI 48933
Office: (517) 335-6397
Cell: [redacted]
BiehlL@Michigan.gov

From: Richard Piet [mailto:Richard@wbckfm.com]
Sent: Friday, December 11, 2015 4:22 PM
To: Biehl, Laura (GOV) <BiehlL@michigan.gov>
Subject: Re: Year-end interview with Gov

Laura,

Wednesday would be fine. 8:05-8:15 works; our segment at that time typically goes longer - until 8:28, in fact. The governor is welcome to stay longer.

Richard Piet
Morning Show Host
News-Talk 95.3 WBCK
Townsquare Media Battle Creek
269-963-5555 Phone
269-963-5185 Fax
www.wbckfm.com

On Dec 11, 2015, at 3:55 PM, Biehl, Laura (GOV) <BiehlL@michigan.gov> wrote:

> Hi Richard- Happy Holidays! Writing to see if you want to have the Governor on for a year-end interview. We could do Wednesday morning (Dec. 16th) from 8-8:10 or 8:05-8:15. Let me know if that will work for you.
>
> Best,
>
> Laura Biehl
> Deputy Press Secretary
> Executive Office of Michigan Gov. Rick Snyder
> George W. Romney Building
> 111 S. Capitol Ave.
> Lansing, MI 48933
> Office: (517) 335-6397
> Cell: [redacted]
> BiehlL@Michigan.gov

From: Biehl, Laura (GOV)
Sent: Tuesday, December 15, 2015 2:07 PM
To: Bedan, Morgan (GOV)
Subject: RE: Wednesday Media briefings

As soon as I hit send I got the only info I was waiting on from WILX

Contact: Steve Coon (videographer): [redacted]

Thanks!

From: Biehl, Laura (GOV)
Sent: Tuesday, December 15, 2015 2:02 PM
To: Bedan, Morgan (GOV) <BedanM@michigan.gov>
Cc: Holland, Meegan (GOV) <HollandM2@michigan.gov>; Murray, David (GOV) <MurrayD1@michigan.gov>; Heaton, Anna (GOV) <HeatonA@michigan.gov>; Brown, Jessica (GOV) <BrownJ53@michigan.gov>
Subject: Wednesday Media briefings

RDS – LIVE Radio interview with Michael Patrick Shiels on Michigan's Big Show

Date: Wednesday, Dec. 16, 2015

Time: 7:32-7:40 a.m.

RDS to call: [redacted]
Call at 7:32 a.m., live within 1 minute

Purpose: Opportunity to highlight the successes in Michigan's reinvention during 2015.

Possible Topics:

- 2015 accomplishments
- 2016 goals/plans
- Future of mobility in Michigan
- Roads
- Presidential politics

Recent articles:
Value of GM's state tax credits remain secret- http://www.detroitnews.com/story/news/politics/2015/12/15/general-motors-mega/77352724/
Gov. Snyder 'open' to ending EAA school reform- http://www.detroitnews.com/story/news/politics/2015/12/14/snyder-end-eaa-education-achievement-authority/77306098/
Planned Parenthood contract approved over objections- http://www.freep.com/story/news/politics/2015/12/15/planned-parenthood-contract-approved-over-objections/77357302/
Report: Straits of Mackinac oil pipeline not necessary- http://www.freep.com/story/news/2015/12/14/straits-mackinac-oil-pipeline-line5/77174364/

Last interview: 10/20/15 re: Detroit education reform

Market: Mid, West, Northern MI- online at mibigshow.com

Contact: Studio: 517-485-7925; Back-up: [redacted] (Producer Tony Cuthbert cell)

RDS – LIVE Radio interview with Jay Morris on WKZO Radio

Date: Wednesday, Dec. 16, 2015

Time: 7:45-7:55 a.m.

RDS to call: 877-382-4280
Call at 7:45 a.m., live within 1 minute

Purpose: Opportunity to highlight the successes in Michigan's reinvention during 2015.

Possible Topics:

- 2015 accomplishments
- 2016 goals/plans
- Immigration/refugee vetting
- Energy policy
- Detroit schools
- New cyber base in Battle Creek
- Roads
- Switch and potential tax breaks

Recent articles:
Ruth Johnson: No-reason absentee voting bill is simple, secure and right on time- http://www.mlive.com/opinion/index.ssf/2015/12/no-reason_absentee_voting_bill.html#incart_river_index
Cyber mission underway at guard base- http://www.battlecreekenquirer.com/story/news/local/2015/12/10/cyber-mission-underway-guard-base/77089394/
Donald Trump to campaign in Michigan next week- http://www.mlive.com/lansing-news/index.ssf/2015/12/donald_trump_to_campaign_in_mi.html#incart_river_index
Governor Snyder signs seven bills into law- http://wkzo.com/news/articles/2015/nov/30/governor-snyder-signs-seven-bills-into-law/

Last interview: 4/30/15 re: roads

Market: W MI and online at wkzo.com

Contact: 877-382-4280 Studio Line/ Back-up: [redacted]/Producer Tim Abramowski cell: [redacted]

RDS – LIVE Radio interview with Richard Piet on WBCK Radio

Date: Wednesday, Dec. 16, 2015

Time: 8:05-8:15 a.m.

RDS to call: 269-963-3955
Call at 8:05 a.m., live within 1 minute

Purpose: Opportunity to highlight the successes in Michigan's reinvention during 2015.

Possible Topics:
- 2015 accomplishments
- 2016 goals/plans
- Refugee vetting concerns
- Flint water
- New cyber base in Battle Creek
- Roads
- Straight-ticket voting elimination proposal

Recent articles:
Cyber mission underway at guard base- http://www.battlecreekenquirer.com/story/news/local/2015/12/10/cyber-mission-underway-guard-base/77089394/
Clerks, voters rip plan to end straight-ticket voting- http://www.battlecreekenquirer.com/story/news/local/michigan/2015/12/04/clerks-voters-rip-plan-end-straight-ticket-voting/76771188/
Snyder wants more talks on security of refugee program- http://www.battlecreekenquirer.com/story/news/politics/2015/12/01/snyder-wants-talks-security-refugee-program/76630686/
Data center tax breaks show rift over economic strategy- http://www.battlecreekenquirer.com/story/news/politics/2015/12/06/data-center-tax-breaks-show-rift-economic-strategy/76881464/

Last interview: 10/20/15 about Detroit schools

Market: Southwest Michigan / online – wbckfm.com

Contact: [redacted] backup [redacted])

RDS/DMurray – TAPED TV interview with Chuck Stokes for Spotlight on the News

Date: Wednesday, Dec. 16, 2015

Time: 12:30-12:45 p.m.

Location: Governor's Conference Room

Purpose: Opportunity to highlight the successes in Michigan's reinvention during 2015.

Possible Topics:
- 2015 accomplishments
- 2016 goals/plans
- State of Michigan's economy and economic development
- Michigan immigration update
- Update on Urban revitalization initiatives
- Campaign 2016 & the Michigan Primary

Recent episodes:
Spotlight on the News: The new leader of Henry Ford's 100 year old health system-
http://www.wxyz.com/news/political/spotlight-on-the-news/spotlight-on-the-news-the-new-leader-of-henry-fords-100-year-old-health-system
Spotlight on the News: Mayor Virg Bernero & the future of Michigan's "Capital City"-
http://www.wxyz.com/news/political/spotlight-on-the-news/spotlight-on-the-news-mayor-virg-bernero-the-future-of-michigans-capital-city
Spotlight on the News: Meet Brandon Dillon, the new leader of Michigan Democrats-
http://www.wxyz.com/news/political/spotlight-on-the-news/spotlight-on-the-news-meet-brandon-dillon-the-new-leader-of-michigan-democrats
Spotlight on the News: Inside the war against terror & ISIS- http://www.wxyz.com/news/political/spotlight-on-the-news/spotlight-on-the-news-inside-the-war-against-terror-isis
Spotlight on the News: In-depth with Detroit education leaders Conforme & Davis-
http://www.wxyz.com/news/political/spotlight-on-the-news/spotlight-on-the-news-in-depth-with-detroit-education-leaders-conforme-davis

Last interview: 5/27/15 at Mackinac Conference

Market: SE MI/Detroit and online at http://www.wxyz.com/

Contact: [redacted](Chuck Stokes mobile) / Backup: 248-827-9407 newsroom
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RDS/LB– PRINT interview with Dave Eggert from Associated Press

Date: Wednesday, Dec. 16, 2015

Time: 12:50-1:20 p.m.

Location: Governor's Office

Purpose: Opportunity to highlight the successes in Michigan's reinvention during 2015.

Possible Topics:
- 2015 accomplishments
- 2016 goals/plans
- Refugee vetting
- Detroit education reform
- Flint water
- Roads
- Energy reforms

Recent articles:
Michigan, GM agree to cap tax credits, won't specify amount-
http://m.apnews.com/ap/db_268748/contentdetail.htm?contentguid=XbCyWo1R
Snyder's 6th State of the State address set for Jan. 19- http://upnorthlive.com/news/local/snyders-6th-state-of-the-state-address-set-for-jan-19
Dignitaries welcome back 500 National Guard pilots, others- http://www.seattlepi.com/news/article/Dignitaries-welcome-back-500-National-Guard-6679757.php
Michigan data center tax breaks show rift over strategy-
http://www.detroitnews.com/story/news/politics/2015/12/06/michigan-data-center-tax-breaks-show-rift-strategy/76904338/

Gov. Snyder proclaims Friday 'Spartan Green Day'- http://www.freep.com/story/sports/college/michigan-state/2015/12/03/michigan-state-football-rick-snyder/76724778/

Last interview: 9/19/15 at Republican Mackinac conference

Market: Statewide / online at www.ap.org and in publications across the state

Contact: Dave cell: [redacted]; Office: 517-482-8011

RDS/DMurray– TAPED Radio interview with Rick Pluta and Jake Neher from Michigan Public Radio Network

Date: Wednesday, Dec. 16, 2015

Time: 1:25-1:45 p.m.

Location: Governor's Conference Room

Purpose: Opportunity to highlight the successes in Michigan's reinvention during 2015.

Possible Topics:

- 2015 accomplishments
- 2016 goals/plans
- Refugee vetting
- Detroit education reform
- Flint water
- Roads
- Energy reforms

Recent articles:

Will Gov. Rick Snyder hit the "un-pause" button on efforts to take in more Syrian refugees?- http://michiganradio.org/post/will-gov-rick-snyder-hit-un-pause-button-efforts-take-more-syrian-refugees#stream/0

Lawmakers to argue energy overhaul, data center tax breaks in last week of 2015- http://michiganradio.org/post/lawmakers-argue-energy-overhaul-data-center-tax-breaks-last-week-2015#stream/0

Fate of straight-ticket ban, no-reason absentee voting uncertain in state Senate- http://michiganradio.org/post/fate-straight-ticket-ban-no-reason-absentee-voting-uncertain-state-senate#stream/0

Existing data centers concerned about bills giving tax breaks to Grand Rapids project- http://michiganradio.org/post/existing-data-centers-concerned-about-bills-giving-tax-breaks-grand-rapids-project#stream/0

Last interview: 9/19/15 at Republican Mackinac conference

Market: Statewide on public radio stations- online at michiganradio.org

Contact: Pluta cell: [redacted]; Jake cell: [redacted]

RDS/LB– TAPED TV Interview with Rick Albin for To The Point

Date: Wednesday, Dec. 16, 2015

Time: 1:50-2:05 p.m.

Location: Governor's Office

Purpose: Opportunity to highlight the successes in Michigan's reinvention during 2015.

Possible Topics:

- 2015 accomplishments
- 2016 goals/plans
- Roads
- Switch/tax breaks
- Refugee vetting

Recent shows:
To The Point: Ananich on end of 2015 session- http://woodtv.com/2015/12/13/to-the-point-ananich-on-end-of-2015-session/
Huizenga: Obama needs 'plan with actual goals' in ISIS fight- http://woodtv.com/2015/12/07/huizenga-obama-needs-plan-with-actual-goals-in-isis-fight/
To The Point: Energy regulatory reform- http://woodtv.com/2015/12/06/to-the-point-energy-regulatory-reform/
What's still on the state legislature's agenda- http://woodtv.com/2015/11/30/whats-still-on-the-state-legislatures-agenda/
To The Point: Rep. Holly Hughes- http://woodtv.com/2015/11/29/to-the-point-rep-holly-hughes/

Last interview: 11/9/15 re: roads solution

Market: West Michigan/Grand Rapids- online at woodtv.com

Contact: Rick Albin, [redacted] or cell [redacted]

RDS/DMurray- PRINT interview with Kyle Melinn and John Ruerink from MIRS

Date: Wednesday, Dec. 16, 2015

Time: 2:10-2:25 p.m.

Location: Governor's Conference Room

Purpose: Opportunity to highlight the successes in Michigan's reinvention during 2015.

Possible Topics:

- DPS/EAA
- Switch Data Center legislation
- Road Funding package
- Jobs/skilled trades
- Energy update
- Syrian Refugee Stance
- Presidential politics
- 2016 look-ahead

Recent articles:
Gov. Snyder 'open to ending EAA school reform (Detroit News)

http://www.detroitnews.com/story/news/politics/2015/12/14/snyder-end-eaa-education-achievement-authority/77306098/
Detroit Public Schools teachers may stage additional sickout protests (WXYZ)
http://www.wxyz.com/home/detroit-public-schools-teachers-may-stage-additional-sickout-protests
Switch data center tax break bills delayed – not dead – in Michigan House (MLive)
http://www.mlive.com/lansing-news/index.ssf/2015/12/switch_data_center_tax_break_b_2.html
Michigan Gov. Rick Snyder talks of his priorities for next year (Oakland Press)
http://www.theoaklandpress.com/general-news/20151214/michigan-gov-rick-snyder-talks-of-his-priorities-for-next-year
Will Gov. Snyder hit the 'un-pause' button on efforts to take in more Syrian refugees? (Michigan Radio)
http://michiganradio.org/post/will-gov-rick-snyder-hit-un-pause-button-efforts-take-more-syrian-refugees#stream/0

Last interview: 5/29/15 at Mackinac w/ John R

Market: Statewide- online at mirsnews.com

Contact: John Reurink cell: [redacted]; Kyle cell: [redacted]

RDS/DMurray- PRINT interview with Zach Gorchow and John Lindstrom from Gongwer

Date: Wednesday, Dec. 16, 2015

Time: 2:30 – 2:45 p.m.

Location: Governor's Office

Purpose: Opportunity to highlight the successes in Michigan's reinvention during 2015.

Possible Topics:

- DPS/EAA
- Road Funding package
- Jobs/skilled trades
- Energy update
- Syrian Refugee Stance
- Presidential politics
- 2016 look-ahead

Recent articles:
Gov. Snyder 'open to ending EAA school reform (Detroit News)
http://www.detroitnews.com/story/news/politics/2015/12/14/snyder-end-eaa-education-achievement-authority/77306098/
Detroit Public Schools teachers may stage additional sickout protests (WXYZ)
http://www.wxyz.com/home/detroit-public-schools-teachers-may-stage-additional-sickout-protests
Switch data center tax break bills delayed – not dead – in Michigan House (MLive)
http://www.mlive.com/lansing-news/index.ssf/2015/12/switch_data_center_tax_break_b_2.html
Michigan Gov. Rick Snyder talks of his priorities for next year (Oakland Press)
http://www.theoaklandpress.com/general-news/20151214/michigan-gov-rick-snyder-talks-of-his-priorities-for-next-year
Will Gov. Snyder hit the 'un-pause' button on efforts to take in more Syrian refugees? (Michigan Radio)
http://michiganradio.org/post/will-gov-rick-snyder-hit-un-pause-button-efforts-take-more-syrian-refugees#stream/0

Last interview: 5/29/15 at Mackinac conference

Market: Statewide- online at gongwer.com

Contact: John Lindstrom cell: [redacted] / Backup: [redacted]

RDS/DMurray- TAPED TV Interview with Ann Emmerich from WILX-TV 10

Date: Wednesday, Dec. 16, 2015

Time: 2:50 – 3:00 p.m.

Location: Governor's Conference Room

Purpose: Opportunity to highlight the successes in Michigan's reinvention during 2015.

Possible Topics:

- Road Funding package
- Jobs/skilled trades
- Energy update
- Mega credits
- Syrian Refugee Stance
- Presidential politics
- 2016 look-ahead

Recent articles:
Michigan, GM agree to cap tax credits, won't specify amount (WILX)
http://www.wilx.com/home/headlines/Michigan-GM-Agree-To-Cap-Tax-Credits-Wont-Specify-Amount-362410871.html
Several Detroit schools closed after teachers call in sick (WILX)
http://www.wilx.com/home/headlines/Several-Detroit-Schools-Closed-After-Teachers-Call-in-Sick-361433291.html
Gov. Snyder calls Trump's anti-Muslim comments "inappropriate" (WILX)
http://www.wilx.com/home/headlines/Governor-Snyder-Calls-Trumps-Muslim-Ban-Inappropriate-361342091.html
Bill alleviating substitute shortage headed to Governor (WILX)
http://www.wilx.com/home/headlines/Bill-Alleviating-Substitute-Shortage-Headed-to-Governor-361041411.html

Last interview: 5/4/15 re: Roads

Market: Lansing/Jackson and online at http://www.wilx.com/

Contact: Ann or Steve cell: **TBD**; back-up- 517-393-9180 (Newsroom)

RDS/AHeaton- PRINT Interview with Jonathan Oosting and Emily Lawler of MLive Lansing

Date: Wednesday, Dec. 16, 2015

Time: 3:05 – 3:25 p.m.

Location: Governor's Office

Purpose: Opportunity to highlight the successes in Michigan's reinvention during 2015.

Possible Topics:

- DPS/EAA
- Road Funding package
- Energy update
- Criminal Justice
- Syrian Refugee Stance
- Flint Water
- Healthy Michigan's future
- Jobs/unemployment rate
- Switch Data Center
- 2016 look-ahead

Recent articles:
Switch data center tax break bills delayed – not dead – in Michigan House (MLive)
http://www.mlive.com/lansing-news/index.ssf/2015/12/switch_data_center_tax_break_b_2.html
Gov. Snyder wants job assurances with tax cuts for Switch data center (MLive)
http://www.mlive.com/business/west-michigan/index.ssf/2015/12/gov_snyder_wants_job_assurance.html
Michigan Gov. Rick Snyder: Trump comments 'don't represent the spirit of America' (MLive)
http://www.mlive.com/lansing-news/index.ssf/2015/12/michigan_gov_rick_snyder_trump.html
Why Michigan Gov. Rick Snyder's $715M Detroit schools rescue plan won't get done in 2015 (MLive)
http://www.mlive.com/lansing-news/index.ssf/2015/12/why_michigan_gov_snyders_715m.html
Senate leaders: Michigan energy overhaul won't happen in 2015 (MLive)
http://www.mlive.com/lansing-news/index.ssf/2015/12/senate_leaders_michigan_energy.html
Utility-backed group urges support on energy bill that doesn't exist (MLive)
http://www.mlive.com/lansing-news/index.ssf/2015/12/utility-backed_group_urges_sup.html

Last interview: 9/19/15 w/ Oosting at Mackinac Republican Conference; 9/16/15 w/ Emily via phone while in Germany

Market: Statewide and online at mlive.com

Contact: Emily: [redacted] Jonathon: [redacted]

RDS/SJS/DMurray- TAPED TV Interview with Tim Skubick for Public TV's Holiday Special

Date: Wednesday, Dec. 16, 2015

Time: 4-5 p.m.

Location: WKAR Studio – 404 Wilson Rd. East Lansing, MI 48824 (MSU's Campus)

Purpose: Opportunity to highlight the successes in Michigan's reinvention during 2015.

Possible Topics:

- DPS/EAA
- Road Funding package
- Energy update

- Criminal Justice
- Syrian Refugee Stance
- Flint Water
- Healthy Michigan's future
- Jobs/unemployment rate
- 2016 look-ahead
- Presidential politics

Recent articles:
Skubick: Gov. Snyder changes proposal to revamp Detroit Public Schools (FOX 2)
http://www.fox2detroit.com/news/local-news/52116559-story
Skubick: Second Snyder recall effort fails (WLNS)
http://wins.com/2015/12/03/skubick-second-snyder-recall-effort-fails/
Skubick: Trump supported despite anti-Muslim comments (WLNS)
http://wins.com/2015/12/09/skubick-trump-supported-despite-anti-muslim-comments/
Will Snyder hand off his legacy to Calley? Can't rule it out (MLive)
http://www.mlive.com/opinion/index.ssf/2015/11/will_snyder_hand_off_his_legac.html
Snyder agenda struggles against Capitol conservatives once again (MLive)
http://www.mlive.com/opinion/index.ssf/2015/11/snyder_agenda_struggles_agains.html
Home-life balance may be biggest challenge for governors (MLive)
http://www.mlive.com/opinion/index.ssf/2015/12/home-life_balance_may_be_bigge.html

Last interview: 5/28/15 at Mackinac

Notes: Tim plans to ask FLOM about campus sexual assault prevention initiative.
Special will air on WKAR and public TV stations across the state.

Market: Public TV throughout the state- online at wkar.org

Contact: Tim Skubick [redacted] back-up [redacted]

Laura Biehl
Deputy Press Secretary
Executive Office of Michigan Gov. Rick Snyder
George W. Romney Building
111 S. Capitol Ave.
Lansing, MI 48933
Office: (517) 335-6397
Cell: [redacted]
BiehlL@Michigan.gov

From: Biehl, Laura (GOV)
Sent: Friday, November 20, 2015 11:56 AM
To: Bedan, Morgan (GOV)
Cc: Wurfel, Sara (GOV); Murray, David (GOV); Agen, Jarrod (GOV)
Subject: Monday Media Briefing: Detroit wants to Know

Here's the briefing for Monday. As soon as we get questions from Steve, I'll send to you so we can add.

RDS/DMurray- TAPED TV Interview with Steve Hood for Detroit Wants to Know (WMYD TV 20)

Date: Monday, Nov. 23, 2015

Time: 1:20-1:45 p.m.

Location: Cadillac Place- Governor's Office

Purpose: To update the media about your work to improve education in Detroit and discuss legislation.

Possible Topics:

- Detroit Education reform
- Flint water
- Immigration policy/Syrian refugees
- Roads bill signed

Recent interviews:
Steve Hood/Detroit Wants 2 Know Facebook page: https://www.facebook.com/pages/Detroit-Wants-2-Know/136103049778094

Nov. 15- DMC and Detroit Headstart- https://www.youtube.com/watch?v=aZ-QnSlx15U
Nov. 8- Ambassador Andrew Young- Part 2- Black Lives Matter- https://www.youtube.com/watch?v=QW3kGpYPLSM
Oct. 25- Ambassador Andrew Young- Part 1- Creating a balanced city- https://www.youtube.com/watch?v=xVLCY3veYoU
Oct. 18- Mayor Duggan D-Insurance and Gun Control- https://www.youtube.com/watch?v=d717f7w_0iQ

Last interview: 4/13/15 re: Roads

Market: SE MI/online http://www.stevehoodusa.com/ ~ http://www.wxyz.com/tv20detroit/

Notes/Background:

- Steve doesn't bill himself as journalist but a Detroiter who cares about the city. He is a political consultant.
- Show airs at 10:30 a.m. on Sundays.
- Show is 30 mins in length and consists of four 5-min segments. We have less time, so they'll likely configure in three slightly longer segments.
- Crew will be two-camera set up and require some additional time to set up and take down. Stacie Clayton will escort/staff them during this time.

Questions: (will add once received)

Contact: Steve Hood mobile [redacted]

Laura Biehl
Communications Manager
Executive Office of Michigan Gov. Rick Snyder
George W. Romney Building
111 S. Capitol Ave.
Lansing, MI 48933
Office: (517) 335-6397
Cell: [redacted]
BiehlL@Michigan.gov

From: Biehl, Laura (GOV)
Sent: Tuesday, December 08, 2015 12:51 PM
To: Brown, Jessica (GOV)
Subject: FW: Checking in

Topics for the WFNT interview and call in number below.

This will be TAPED

Jason's show is from 11-12 daily

From: Jason Cooper [mailto:Jason.Cooper@townsquaremedia.com]
Sent: Tuesday, December 08, 2015 9:25 AM
To: Biehl, Laura (GOV) <BiehlL@michigan.gov>
Subject: RE: Checking in

Laura-

Just a few other things I want to bring up with the Governor. Along with his plans for 2016, hHow conversations are going with DC about Syrian refugees. The signing of the concealed-carry bill where prison guards and parole officers can carry their weapons in places normally off limits. An pdate on task force findings for Flint water crisis. Maybe if we have time talk about effort to save Detroit schools, reforming state's energy policy.

Thanks!

From: Biehl, Laura (GOV) [mailto:BiehlL@michigan.gov]
Sent: Monday, December 07, 2015 3:00 PM
To: Jason Cooper
Subject: RE: Checking in

Sure thing!

From: Jason Cooper [mailto:Jason.Cooper@townsquaremedia.com]
Sent: Monday, December 07, 2015 2:59 PM
To: Biehl, Laura (GOV) <BiehlL@michigan.gov>
Subject: RE: Checking in

Yes, we can pre-record from 7:55 a.m. until 8:05 a.m. The call in number is [redacted]

I'd be happy to talk with him about this year's accomplishments -- road funding finally getting done and from a Flint perspective, exiting the emergency manager.

There are probably a couple of other things I'd like to bring up, but I've been swamped with some other things today. Let me think a little tonight and I will email you them tomorrow, if ok?

From: Biehl, Laura (GOV) [mailto:BiehlL@michigan.gov]
Sent: Monday, December 07, 2015 2:41 PM

To: Jason Cooper
Subject: RE: Checking in

Hey Jason-

Can we tape an interview from 7:55-8:05 a.m. on Wednesday?

Hoping sometime we can go live on your show but his schedule doesn't typically give me media time during that hour.

If that works, remind me the call in number.

We'd like to focus on this year's accomplishments, but other than that, anything else that comes to mind that you'd like to ask him?

Best,

Laura Biehl
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Lansing, MI 48933
Office: (517) 335-6397
Cell: [redacted]
BiehlL@Michigan.gov

From: Jason Cooper [mailto:Jason.Cooper@townsquaremedia.com]
Sent: Monday, December 07, 2015 10:31 AM
To: Biehl, Laura (GOV) <BiehlL@michigan.gov>
Subject: RE: Checking in

Laura-

That might be it. Being a new dad, things are blurring together for me as well.

Let me know on Wednesday. I can pre-record something between 7:30 a.m. and noon. Or we could do something live during my show between 11:05 and noon.

Thanks!

From: Biehl, Laura (GOV) [mailto:BiehlL@michigan.gov]
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To: Jason Cooper
Subject: RE: Checking in

Hi Jason- Maybe we did chat, the months blur together around here. Nope, I've been in the Governor's office since summer 2014. Maybe you're thinking of our new communications director Meegan Holland? She started today after coming from the Secretary of State's office.

I think we may have some time on Wednesday AM for an interview, but I can let you know later today on for-sure timing.

Best,

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BiehlL@Michigan.gov

From: Jason Cooper [mailto:Jason.Cooper@townsquaremedia.com]
Sent: Monday, December 07, 2015 10:20 AM
To: Biehl, Laura (GOV) <BiehlL@michigan.gov>
Subject: RE: Checking in

Hey Laura-

I think we've chatted since then, but yes, I am back. Had taken a total of nine weeks off this year due to the birth of my son.

Also, didn't you change offices? Go from Sec. of State to Governor's office?

I'd be happy to chat with the Governor for a year end wrap up. I am pretty flexible with the schedule. Typically December is pretty light due to the holidays. There are some days I am unavailable though. They are the 14th, 15th, 24th, 25th, 30th and 31st (have some time off that I have to use or I lose it).

Let me know what we can work out and thanks for the opportunity!

From: Biehl, Laura (GOV) [mailto:BiehlL@michigan.gov]
Sent: Monday, December 07, 2015 10:07 AM
To: Jason Cooper
Subject: Checking in

Hi Jason- I hope you are doing well. Last we communicated several months ago you were taking a leave of absence for a while. I'm writing in hopes that you're back and want to chat with the Governor for a year-end interview soon?

Wanted to check in as I'm planning the schedule.

Best,

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111 S. Capitol Ave.
Lansing, MI 48933
Office: (517) 335-6397
Cell: [redacted]
BiehlL@Michigan.gov

From: Biehl, Laura (GOV)
Sent: Wednesday, December 09, 2015 12:09 PM
To: 'Jason Cooper'
Subject: RE: Checking in

Thanks. You don't post podcasts of your interviews do you?

From: Jason Cooper [mailto:Jason.Cooper@townsquaremedia.com]
Sent: Wednesday, December 09, 2015 12:06 PM
To: Biehl, Laura (GOV) <BiehlL@michigan.gov>
Subject: RE: Checking in

Thanks again for the opportunity Laura! Conversation went well!

From: Biehl, Laura (GOV) [mailto:BiehlL@michigan.gov]
Sent: Tuesday, December 08, 2015 4:57 PM
To: Jason Cooper
Subject: RE: Checking in

Hi Jason- All set for tomorrow morning. Wanted to share with you the highlights of big accomplishments the Governor is sharing this year. See attached!

Best,

Laura Biehl
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Laura-

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carry their weapons in places normally off limits. An pdate on task force findings for Flint water crisis. Maybe if we have time talk about effort to save Detroit schools, reforming state's energy policy.

Thanks!

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Subject: RE: Checking in

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From: Jason Cooper [mailto:Jason.Cooper@townsquaremedia.com]
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Office: (517) 335-6397
Cell: [redacted]
BiehlL@Michigan.gov

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To: Biehl, Laura (GOV) <BiehlL@michigan.gov>
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BiehlL@Michigan.gov

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Let me know what we can work out and thanks for the opportunity!

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To: Jason Cooper
Subject: Checking in

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Executive Office of Michigan Gov. Rick Snyder
George W. Romney Building
111 S. Capitol Ave.
Lansing, MI 48933
Office: (517) 335-6397
Cell: [redacted]
BiehlL@Michigan.gov

From: Biehl, Laura (GOV)
Sent: Monday, January 04, 2016 8:57 AM
To: Nyberg, David (GOV); Stoken, Laura (GOV)
Subject: RE: Gov. Snyder

Crazy stuff. Thanks for handling.

Laura Biehl
Deputy Press Secretary
Executive Office of Michigan Gov. Rick Snyder
George W. Romney Building
111 S. Capitol Ave.
Lansing, MI 48933
Office: 517-335-6397
Cell: [redacted]
BiehlL@Michigan.gov

From: Nyberg, David (GOV)
Sent: Monday, January 04, 2016 8:56 AM
To: Biehl, Laura (GOV) <BiehlL@michigan.gov>; Stoken, Laura (GOV) <Stokenl@michigan.gov>
Subject: RE: Gov. Snyder

Correct – I already told him it was satire, but indicated that I would let our Comms team know it was out there.

Hard to believe this person even asked the question.

Thanks!

From: Biehl, Laura (GOV)
Sent: Monday, January 04, 2016 8:54 AM
To: Stoken, Laura (GOV) <Stokenl@michigan.gov>
Cc: Nyberg, David (GOV) <nybergd@michigan.gov>
Subject: RE: Gov. Snyder

Just looked at it now…. Not one ounce of that post is true and reads like a satire.

Dave- can you just let your contact know that none of that is legitimate? Plus, if it was from a newspaper, we would have seen it.

Laura Biehl
Deputy Press Secretary
Executive Office of Michigan Gov. Rick Snyder
George W. Romney Building
111 S. Capitol Ave.
Lansing, MI 48933
Office: 517-335-6397
Cell: [redacted]

BiehlL@Michigan.gov

From: Stoken, Laura (GOV)
Sent: Monday, January 04, 2016 8:01 AM
To: Biehl, Laura (GOV) <BiehlL@michigan.gov>
Cc: Nyberg, David (GOV) <nybergd@michigan.gov>
Subject: RE: Gov. Snyder

Laura,

Did you see this one? Is this something you're planning to take care of since it's coming from a radio show host?

Thanks,

Laura

From: Nyberg, David (GOV)
Sent: Tuesday, December 29, 2015 12:55 PM
To: Biehl, Laura (GOV) <BiehlL@michigan.gov>
Cc: Stoken, Laura (GOV) <StokenL@michigan.gov>
Subject: FW: Gov. Snyder

FYI – question from a local conservative radio show host regarding an inquiry he received from a retired priest in Marquette.

Preferred response?

Ahh the internets…

Dave

From: [redacted]
Sent: Tuesday, December 29, 2015 9:02 AM
To: Nyberg, David (GOV) <nybergd@michigan.gov>
Subject: Fwd: Gov. Snyder

Dave;

Ithis was forwarded to me, and I ususally do the research myself, but thought you can answer this for me...
I assume someone is taking his words out of context or simply making things up?

-----Original Message-----
From: [redacted]
To: [redacted]
Sent: Tue, Dec 29, 2015 12:08 am
Subject: Gov. Snyder

Hey, Dan!

Hope you're going well; Merry Christmas!

This showed up on my Facebook page, from some good friends who happen to be wild left-wing Democrats... It's allegedly from a Colorado paper. Is it for real??

Here's the content...

[redacted]
December 24 at 3:01am · Denver, CO ·
Breaking news: beleaguered Michigan Governor Rick Snyder has told his fellow Michiganders to "take a deep breath" and accept that the deliberate and sustained lead poisoning of the drinking water for the city of Flint was a "long term and structural investment" in the human infrastructure of the economically depressed and predominantly African American urban area.
In an interview with Stuart Varney on Fox Business Network Governor Snyder explained that the brain damage and anti-social behaviors associated with early childhood lead poisoning would "pay dividends" further down the road.
"My administration is very business friendly and incarceration for profit is one of those growth industries where we in the public sector can do the most good for our partners in the business community. It may take a decade or so before the toddlers sustaining brain damage today can be tried as adults and sentenced to long and profitable prison terms. But just to let you know how committed I am to this speculation in lead poisoning, Stuart, I can assure you that my personal portfolio is heavily invested in the prison industry!"
Asked by Stuart Varney if the brain damage inflicted on Michigan's African American population might lend "further credence" to political scientists like Charles Murray who have suggested that lower scores on intelligence tests by various ethnic groups might be genetically based Governor Snyder exhibited winsome modesty in declining to take credit.
"I couldn't possibly claim to have influenced the science on the issue, Stuart. In all Republican administrations, including my own, it is simply assumed that African Americans are naturally inferior in all fields except pro sports and rap music. To the extent our little experiment with heavy metal -- if you'll permit me a moment of levity! -- has helped to accentuate the natural state of affairs I'll regard that as a fringe benefit."

That's it, [redacted] I can't believe it's real -- but is it??
Please let me know, so I can (hopefully) correct the record with my friends...
God bless --
[redacted]

From: Murray, David (GOV)
Sent: Tuesday, December 08, 2015 6:03 PM
To: Holland, Meegan (GOV)
Subject: Last week's agenda

Communications Update Meeting
Nov. 24, 2015

- [redacted]
- Flint water/Blood lead levels release (Potentially today)
- [redacted]

Upcoming events

- [redacted]

Interviews/requests

- [redacted]

From: Holland, Meegan (GOV)
Sent: Wednesday, December 09, 2015 10:39 AM
To: Jarrod Agen (GOV) (AgenJ@michigan.gov); Murray, David (GOV)
Subject: Agenda
Attachments: 120915 Communications Update Meeting.docx

I have some background on the GM Mega thing, but if something has happened since Friday, I'm not aware. Have put in calls to Mel and Emily Guerrant.

Agenda for comms meeting is attached.

Meegan Holland
Director of Communications for Gov. Rick Snyder
Office: 517-335-6397
Mobile: [redacted]
Twitter: @meholland

Communications Update Meeting
Dec. 9, 2015

- [redacted]
- Flint water – task force letter
- [redacted]

Upcoming events

- [redacted]

Interviews/requests

- [redacted]

From: Holland, Meegan (GOV)
Sent: Thursday, December 24, 2015 7:53 AM
To: [redacted]
Subject: Fwd: DRAFT - Auditor General Letter - City of Flint Drinking Water
Attachments: image001.jpg; ATT00001.htm; Auditor General Letter - City of Flint Drinking Water.pdf; ATT00002.htm

Sent from my iPhone

Begin forwarded message:

> **From:** "Murray, David (GOV)" <MurrayD1@michigan.gov>
> **Date:** December 23, 2015 at 2:03:53 PM EST
> **To:** "Holland, Meegan (GOV)" <HollandM2@michigan.gov>
> **Subject: FW: DRAFT - Auditor General Letter - City of Flint Drinking Water**

Dave Murray
Press Secretary | Executive Office of Governor Rick Snyder
MurrayD1@michigan.gov
517-335-6397, office
[redacted] mobile
Twitter:@michigandmurray

OAG
Office of the Auditor General
Doug A. Ringler, CPA, CIA
Auditor General
201 N. Washington Square, Sixth Floor • Lansing, Michigan 48913 • Phone: (517) 334-8050 • www.audgen.michigan.gov

DRAFT

December 23, 2015

The Honorable Jim Ananich
Senate Minority Leader
State Capitol, Room S-105
Lansing, Michigan

Dear Senator Ananich:

Enclosed are answers to the questions you posed in your October 20, 2015 letter to our office regarding the audit we are conducting of the Office of Drinking Water and Municipal Assistance (ODWMA), Department of Environmental Quality (DEQ), specific to lead contamination in the City of Flint's drinking water. Also enclosed are additional questions we developed that are relevant to these issues, along with five exhibits:

- A map showing Flint water samples by zip code.
- A map showing lead counts of 5 parts per billion or higher.
- Two charts showing the number of samples by time period and zip code.
- A time line of the Flint water review.

We appreciate the opportunity to assist you in answering questions regarding this topic. If you have further questions or a request for other services, please do not hesitate to contact our office.

Sincerely,

Doug Ringler
Auditor General

Enclosures

Q1: How does ODWMA ensure the data it receives is accurate?

A: With regard to the United States Environmental Protection Agency (EPA) Lead and Copper Rule (LCR) monitoring requirements, DEQ relies on the following key controls to ensure the accuracy of test results:

- State-owned laboratories test water samples.
- State-owned laboratories send test results directly to DEQ.
- The City of Flint Water Treatment Plant (Flint WTP) certifies whether sample sites are classified as tier 1*.

The current Flint WTP LCR sampling process includes:

1. DEQ informs the Flint WTP of the required water lead and copper sample size.
2. The Flint WTP determines the pool of tier 1 sites for sampling.
3. The Flint WTP selects the sample.
4. The Flint WTP sends out sample kits and instructions to residents for collecting water samples.
5. Residents leave samples and signed sampling forms outside their front doors.
6. The Flint WTP employee picks up samples and forms from residents.
7. The Flint WTP employee reviews sample forms for completeness.
8. The Flint WTP employee sends samples to the State-owned laboratories.
9. State-owned laboratories test samples and provide results directly to DEQ.
10. DEQ receives water lead and copper sample results, which include the following information: date collected, date received, address where collected, type of residence (e.g., single family or apartment), and sample point (e.g., kitchen sink or bathroom sink).
11. DEQ tracks, and follows up if necessary, the number of samples collected by the Flint WTP to help ensure that the required minimum number of samples are collected by the monitoring period deadline.

DRAFT

* Single-family or multiple-family residence with lead service line, lead solder copper piping constructed after 1982, or lead plumbing.

12. The Flint WTP submits lead and copper report to DEQ that certifies whether sample sites meet tier 1 criteria.

13. DEQ prepares the LCR 90th percentile calculation report.

During our review, we noted two potential improvements for the Flint WTP sampling process (see Question 5 of the additional questions answered by the OAG regarding tier 1 sample validity):

- DEQ could verify that the sampling pool was limited to only tier 1 sample sites to ensure that the Flint WTP is in compliance with the LCR (Title 40, Part 141, section 86(a)(3) of the *Code of Federal Regulations* [*CFR*]).

- DEQ could independently verify the validity of sample site certifications.

Q2: What accountability measures are in place for ODWMA staff who fail to follow data verification protocols?

A: DEQ does not provide any direct oversight over the Flint WTP and, therefore, does not have any accountability measures over the Flint WTP's LCR data verification protocols. DEQ's data verification protocol for lead and copper water sampling is limited to verification that the WTP certifies samples submitted to the State-owned laboratories for analysis (see steps 7 and 12 in the Flint WTP LCR sampling process noted in Question 1 above). We did not identify any instances in which ODWMA staff failed to verify that submitted samples were certified by the Flint WTP.

Q3: What accountability measures are in place for ODWMA staff who lie or misrepresent information to the EPA?

A: As with all classified employees, ODWMA staff must adhere to the rules and regulations established by the Michigan Civil Service Commission. If any ODWMA staff were determined to misrepresent information to the EPA, they would be subject to Civil Service Rule 2-6, Discipline, which allows an appointing authority to discipline an employee for just cause up to and including dismissal. We are not aware of any DEQ-established measures that are in addition to the Civil Service Rules.

We gained access to the e-mail accounts of key DEQ management (DEQ Director, Deputy Director, ODWMA Chief, and other key ODWMA staff) extending back to January 1, 2013. We did so to identify the key decision points and conversations that occurred leading up to and through the situation in Flint. Our review was also intended to determine whether State, Flint, or other officials attempted to conceal key test results or other information.

We noted one e-mail exchange between DEQ and the EPA that appears to be a significant contributor to the concern that DEQ misrepresented information to the EPA. The EPA requested clarification on February 26, 2015 regarding the type of optimized corrosion control **treatment** the Flint WTP was using. DEQ responded on February 27, 2015 that the city had an optimized corrosion control **program** in place, but DEQ did not provide any program details. DEQ informed us that the Flint WTP corrosion control **program** included performing

lead and copper monitoring for two consecutive six-month periods to determine whether corrosion control **treatment** would be necessary in the future. However, it appears the EPA interpreted corrosion control **program** to mean that corrosion control **treatment** was being performed.

On April 23, 2015, the EPA again inquired as to what the Flint WTP was doing for corrosion control **treatment**. DEQ responded on April 24, 2015 that the Flint WTP was not practicing corrosion control **treatment**.

Based on our review of this and other e-mails, we have no specific reason to believe that DEQ willfully misrepresented the information to the EPA.

Q4: What policies do DEQ and ODWMA have in place to escalate major infractions up the chain of command?

A: We did not note any instances of major infractions (i.e., intentional disregard of policies, laws, regulations or specific directions) committed by DEQ staff during the course of our review. DEQ does not have a formal policy or procedure in place to escalate major infractions performed by ODWMA employees; however, our review of DEQ correspondence confirmed the escalation of key issues up the chain of command related to the Flint situation. DEQ stated that its informal policy is for staff to notify the proper level of management of infractions to determine necessary action.

DRAFT

Application of the LCR

Q1: How did the Flint WTP become the primary water supplier for the City of Flint?

A: Upon notification of the City of Flint's plans to switch to the Karegnondi Water Authority (KWA) in April 2013, the Detroit Water and Sewerage Department (DWSD) submitted a letter to the City of Flint stating that it would terminate its agreement to provide water services on April 17, 2014.

According to DEQ management, the Flint WTP attempted to negotiate with the DWSD to maintain it as the City of Flint water supplier; however, after negotiations were unsuccessful, the City of Flint notified DEQ through a permit request of its intent to operate the Flint WTP full time using the Flint River. Although the Flint City Council voted in March 2013 in support of moving to the KWA pipeline, the vote was silent on the use of the Flint River as a temporary drinking water source.

The Flint River was approved by DEQ in 2006 as a backup source of water for emergency purposes prior to the switch from the DWSD WTP to the Flint WTP. On a quarterly basis, the Flint WTP tested the treated Flint River water at the Flint WTP, which met water quality standards; however, the Flint WTP did not test the water's effect on the distribution system at consumer tap locations.

Q2. Did DEQ consult with the EPA prior to determining how to apply the LCR?

A: DEQ did not consult with the EPA on how to apply the LCR prior to implementing two consecutive six-month monitoring periods of the Flint WTP beginning July 1, 2014. Based on past experiences applying the LCR monitoring requirements, DEQ believed that it had appropriately applied the LCR requirements of a large water system.

Q3: When Flint switched to the Flint River water source, should corrosion control treatment have been maintained?

A: We believe that corrosion control treatment should have been maintained.

According to the LCR, a water system can achieve optimized corrosion control if it submits results of tap water monitoring for two consecutive six-month monitoring periods with acceptable lead levels. However, a water system that has optimized corrosion control, and which has treatment in place, should continue to operate and maintain optimal corrosion control treatment.

DEQ staff explained that they did not treat the switch to Flint River water as a new system, but as a new source. DEQ further stated that because the Flint River was a new water source and there was a change in chemicals needed to treat the new source, a corrosion control study was needed to determine the impact on the water distribution system. Therefore, it was DEQ's interpretation that two rounds of six-month monitoring were still needed to evaluate the water quality and determine optimal corrosion control treatment.

DRAFT

The Flint water system had optimal corrosion control treatment when the DWSD WTP was the water supplier. Based on our review of notes from a July 21, 2015 EPA and DEQ conference call on DEQ's implementation of the LCR regarding whether the Flint WTP should have continued to maintain corrosion control treatment, it appeared that the EPA did not agree with DEQ's interpretation of the LCR. Region 5 EPA staff explained that they would talk to the EPA headquarters about the interpretation of regulations and believes that systems that have been deemed optimized need to "maintain" corrosion control. The Region agreed to provide supporting regulatory citations for the language about maintaining corrosion control.

On November 3, 2015, the EPA issued a memorandum stating that the LCR had differing possible interpretations; however, the EPA concluded that it is important for large water systems to take the steps necessary to ensure that appropriate corrosion control treatment is maintained at all times, thus ensuring that public health is protected. Based on this clarification, it appears that corrosion control treatment should have been maintained.

Q4: Should DEQ have required the Flint WTP to start pursuing optimized corrosion control treatment after the first round of six-month sampling results were above the lead action level of 5 parts per billion (ppb)?

A: Yes. According to DEQ's application of the LCR, within six months after the end of the monitoring period in which the water sample results exceeded the acceptable lead level, DEQ should have required the Flint WTP to start pursuing optimized corrosion control treatment.

The LCR states that the lead action level is exceeded if the lead level, as determined by the 90th percentile calculation, is greater than 15 ppb. If the lead action level is exceeded, water systems are required to take additional actions including educating the public about lead in drinking water as well as commencing lead service line replacement if the water system has already installed corrosion control and/or source water treatment. However, for water systems that have not yet implemented corrosion control treatment, they can be deemed to have optimized corrosion control without installing treatment if they can demonstrate lead levels below 5 ppb for two consecutive six-month periods.

The first round of six-month sampling results was received in late March 2015. Because the results were 1 ppb over the lead action level of 5 ppb, DEQ would not be able to achieve two consecutive six-month periods below 5 ppb. Therefore, DEQ should have notified the Flint WTP to start pursuing optimized corrosion control treatment. However, DEQ waited until the second round of sampling was completed (June 30, 2015) to assess whether water sample results improved.

Water Samples

Q5: Did DEQ verify that only tier 1 sample sites were selected by the Flint WTP in the two rounds of six-month samples?

A: DEQ did not verify that only tier 1 sample sites were selected. DEQ relies on the Flint WTP's certification of sample sites and does not perform any independent verification of those certifications.

DRAFT

In a November 19, 2015 *Flint Journal* article, the Flint WTP indicated that it did not have the ability to ensure that all sites were tier 1. In fact, water samples came from the random distribution of 175 testing bottles without regard for whether the homes were at risk for high lead levels. DEQ issued a formal memorandum on November 9, 2015 requesting that the Flint WTP verify the classification of all prior sample items. The results are due back from the Flint WTP on December 30, 2015.

Q6: DEQ dropped two water sampling sites from its second six-month sample (January 1, 2015 through June 30, 2015). Was this appropriate?

A: Yes, it was appropriate for DEQ to drop these two water sampling sites. Federal regulation 40 *CFR* 141.86(a) states:

> ". . . each water system shall complete a materials evaluation of its distribution system in order to identify a pool of targeted sampling sites that meets the requirements of this section . . . All sites from which first draw samples are collected shall be selected from this pool . . . Sampling sites may not include faucets that have point-of-use or point-of-entry treatment devices designed to remove inorganic contaminants."

This regulation also requires that a water system's targeted sampling pool consist of only tier 1 sampling sites if an adequate number is available to meet monitoring requirements.

According to federal regulation 40 *CFR* 141.86(f), the State may invalidate a water sample if it determines that the sample was taken from a site that did not meet the site selection criteria. A sample invalidated per this regulation does not count toward determining lead or copper 90th percentile levels or toward meeting the minimum monitoring requirements.

DEQ dropped one water sample site from its 90th percentile calculations because the site was from a business that does not meet the tier 1 requirements of being a single-family or multiple-family residence. The second sample site was dropped because the home had a point-of-entry treatment device to filter contaminants. Based on the criteria specified above, it appears that DEQ's rationale for dropping the samples from these two sites appropriately met the requirements for invalidating samples per federal regulation 40 *CFR* 141.86.

Q7: Was flushing of the taps the night before drawing a sample an appropriate sample methodology?

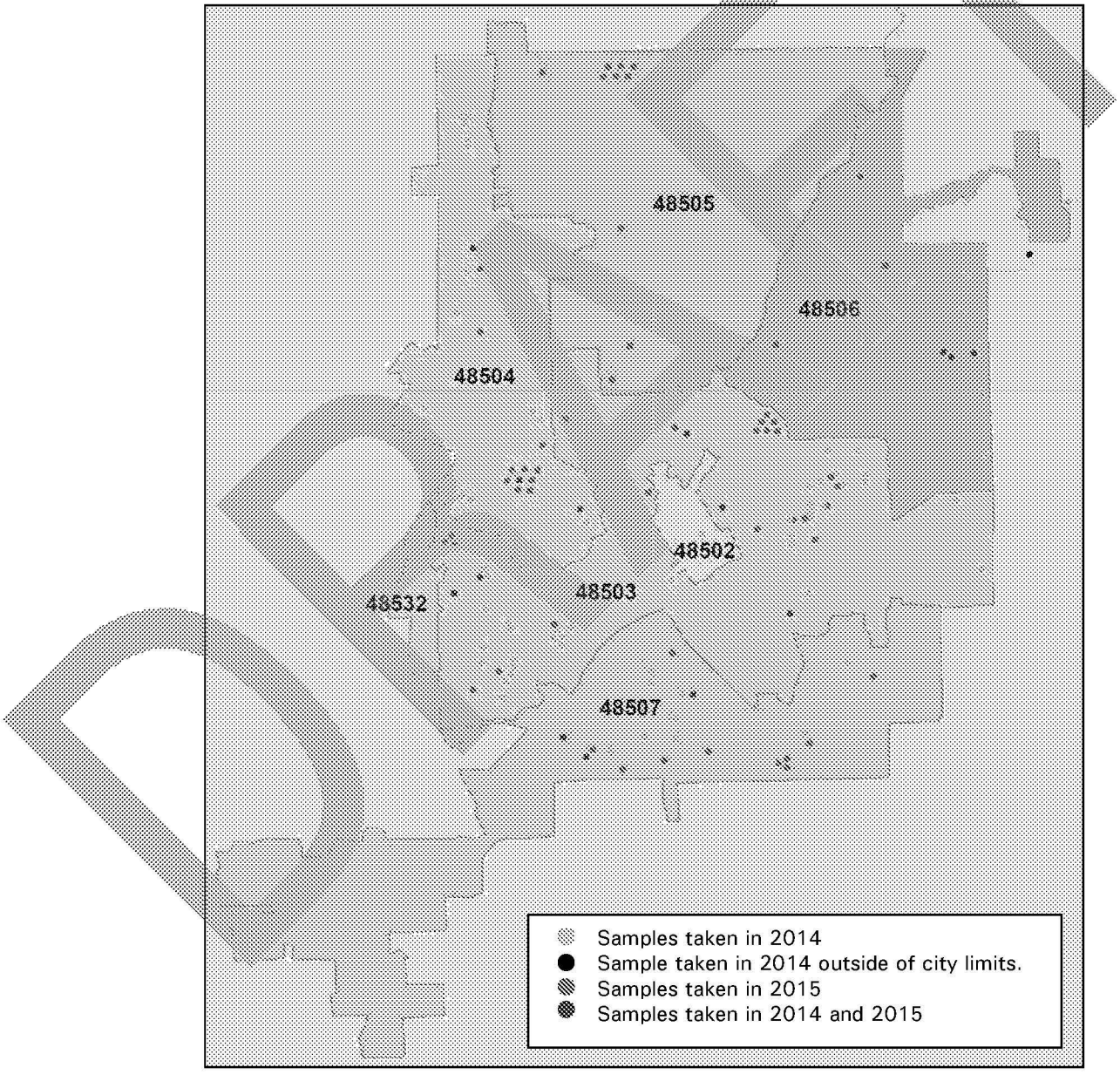
A: Yes. The LCR requires that samples be a first draw of water after six hours of stagnation. The LCR does not indicate whether or not the water line should be flushed prior to collecting the sample. In the sample instructions, DEQ required preflushing to ensure that sampled faucets were not stagnant for an excessive period of time beyond the targeted six hours (e.g., rarely used faucets or when a homeowner has been gone for an extended period of time.)

The LCR requires six hours of stagnation; however, it does not preclude DEQ from instructing residents to flush prior to stagnation.

Flint WTP 2014 and 2015 Sample Locations (Exhibit #1)

In calendar year 1992, the Flint WTP established a tier 1 sample site pool for LCR monitoring. With the change to the Flint River water, the Flint WTP needed to increase the pool of sample locations because of additional sampling requirements. The following exhibit documents the 2014 and 2015 sample locations for LCR monitoring. Based on the data obtained during our review, we could not determine how the locations were selected or whether they were properly classified as tier 1 sample sites.

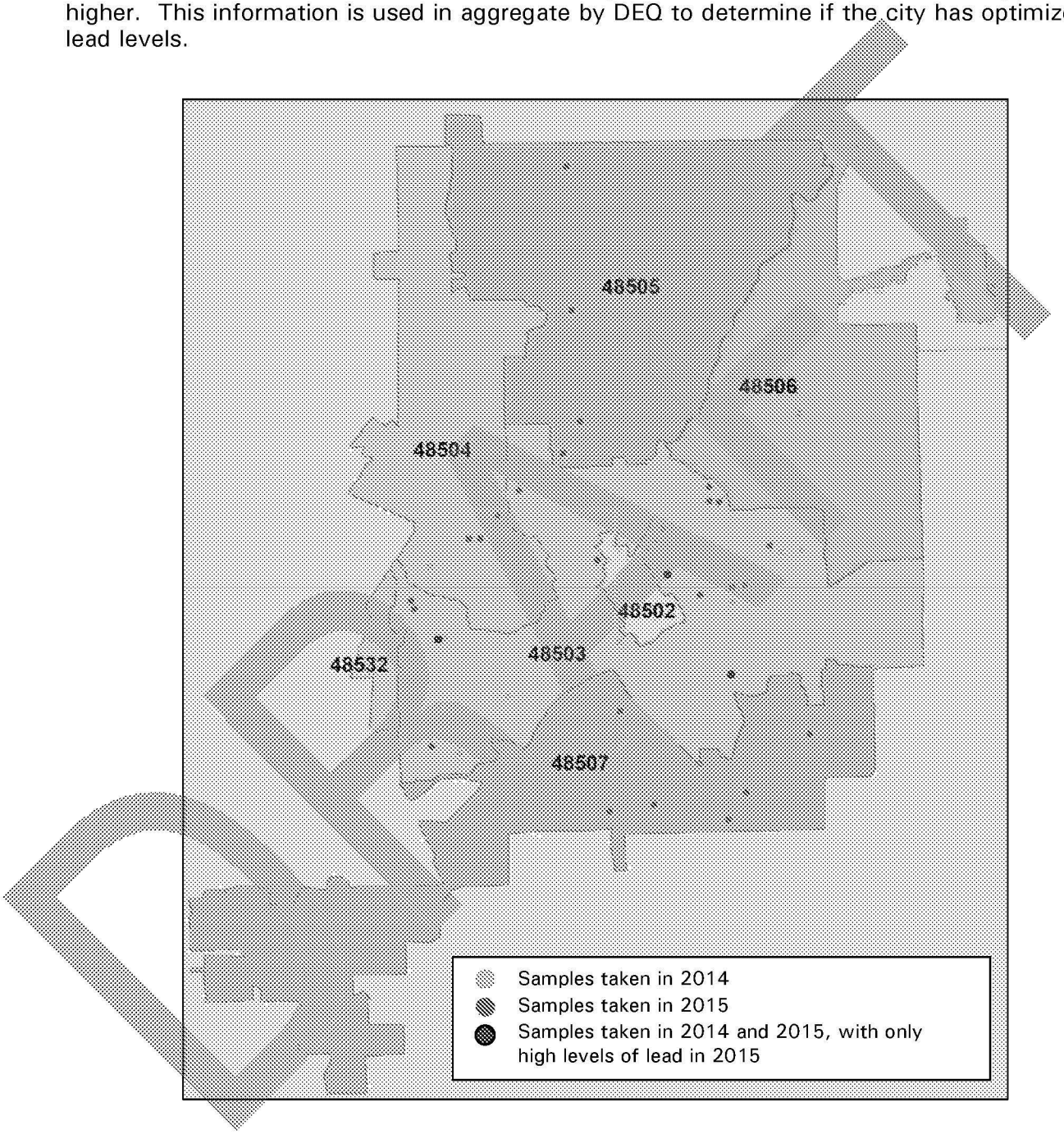
As noted in Question 5 of the additional questions answered by the OAG, DEQ has requested the Flint WTP to verify the tier 1 classification of all prior sample items.



Source: The OAG prepared this map using data obtained from DEQ and ©OpenStreetMap contributors (opendatacommons.org). The sample locations are approximate.

Flint WTP 2014 and 2015 Sample Locations With Lead Counts of 5 Parts Per Billion or Higher (Exhibit #2)

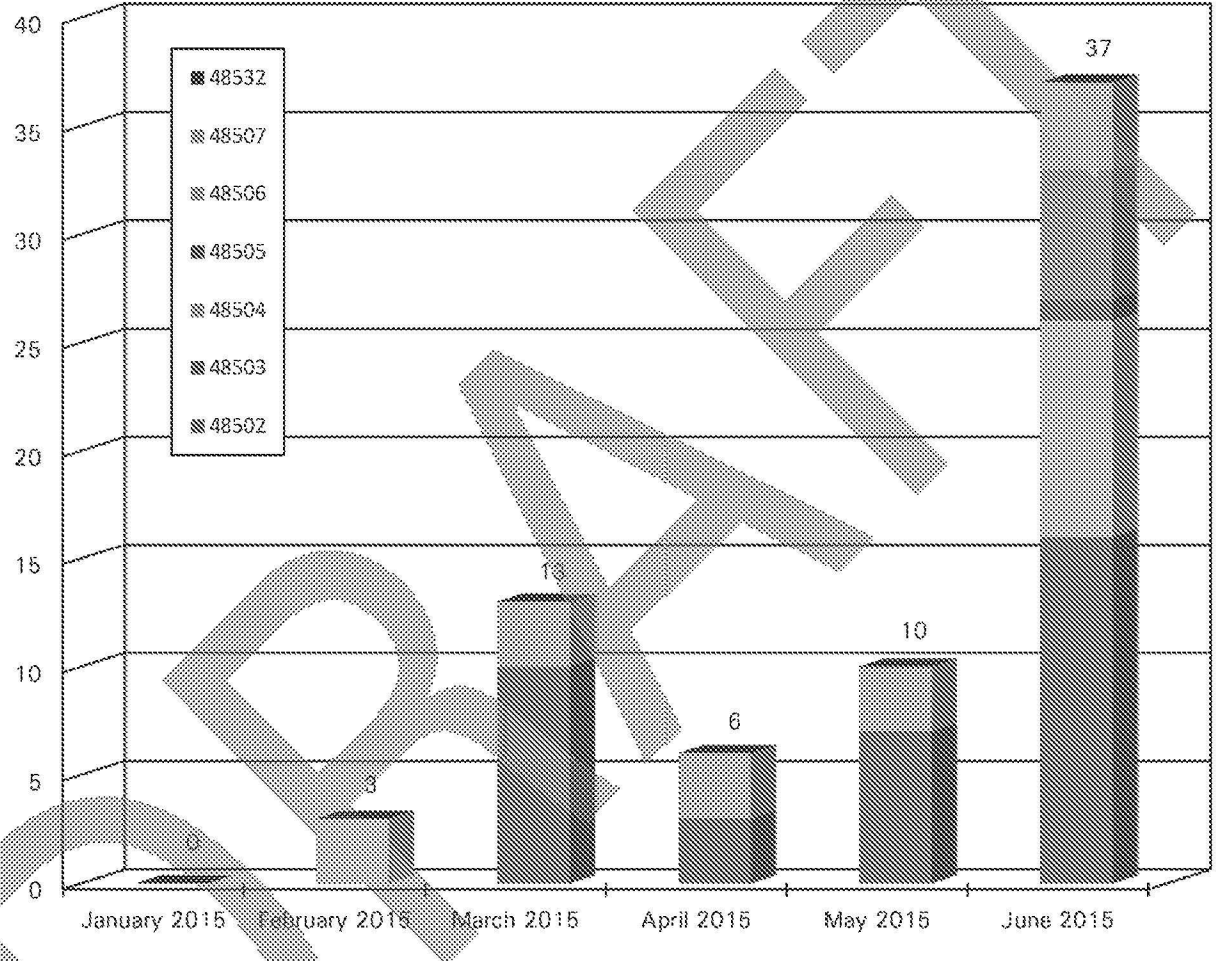
This exhibit documents the 2014 and 2015 sample locations with lead counts of 5 ppb or higher. This information is used in aggregate by DEQ to determine if the city has optimized lead levels.



Source: The OAG prepared this map using data obtained from DEQ and ©OpenStreetMap contributors (opendatacommons.org). The sample locations are approximate.

Flint WTP 2015 Number of Samples by Time Period and Zip Code (Exhibit #3)

This chart expands on Exhibit #1 to show a summary by zip code and time of selection within the sampling period. Based on the data obtained during our review, we could not determine if the lateness of selection within the monitoring period affected the appropriateness of the sample items.

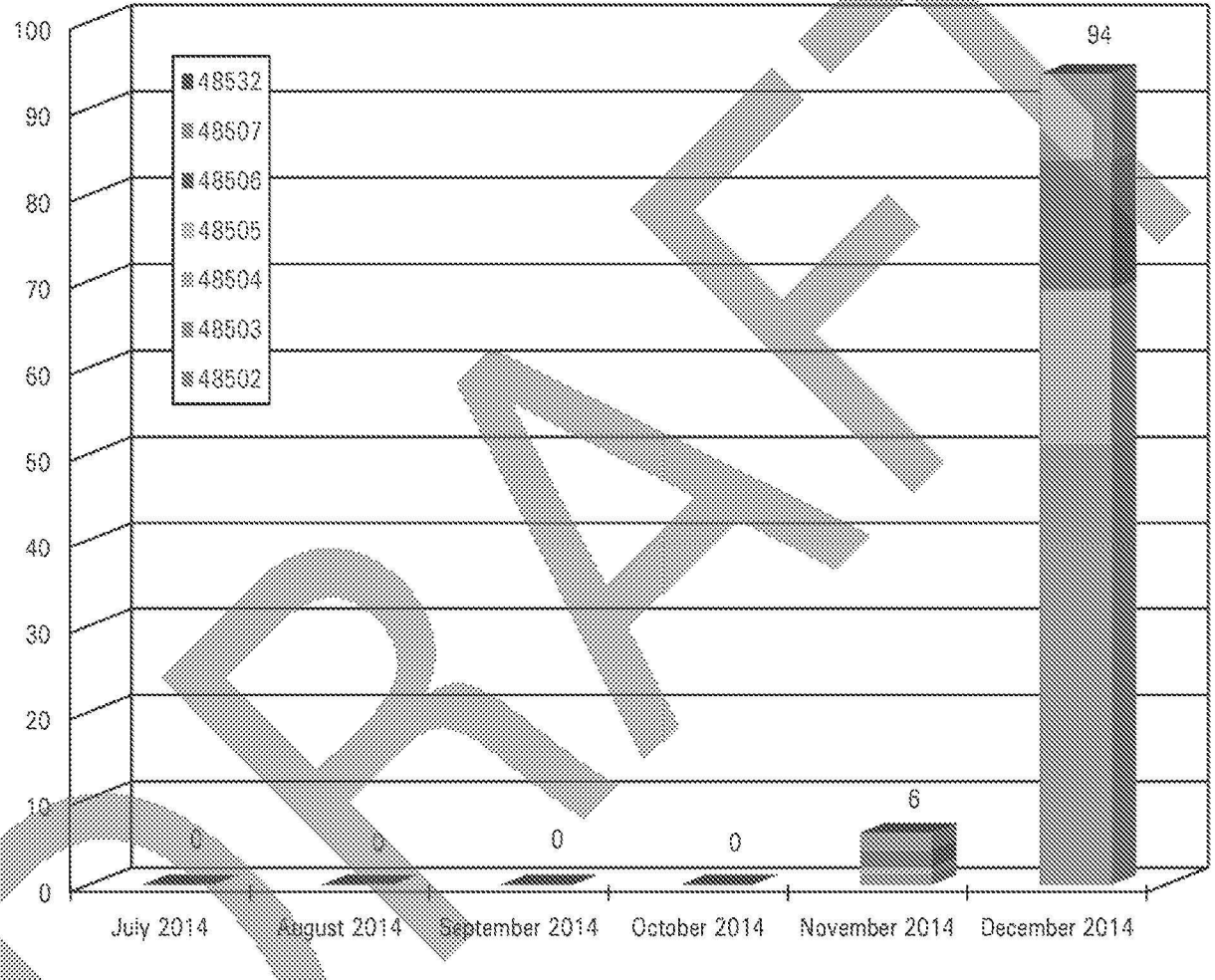


Source: The OAG prepared this chart using data obtained from DEQ.

DRAFT

Flint WTP 2014 Number of Samples by Time Period and Zip Code (Exhibit #4)

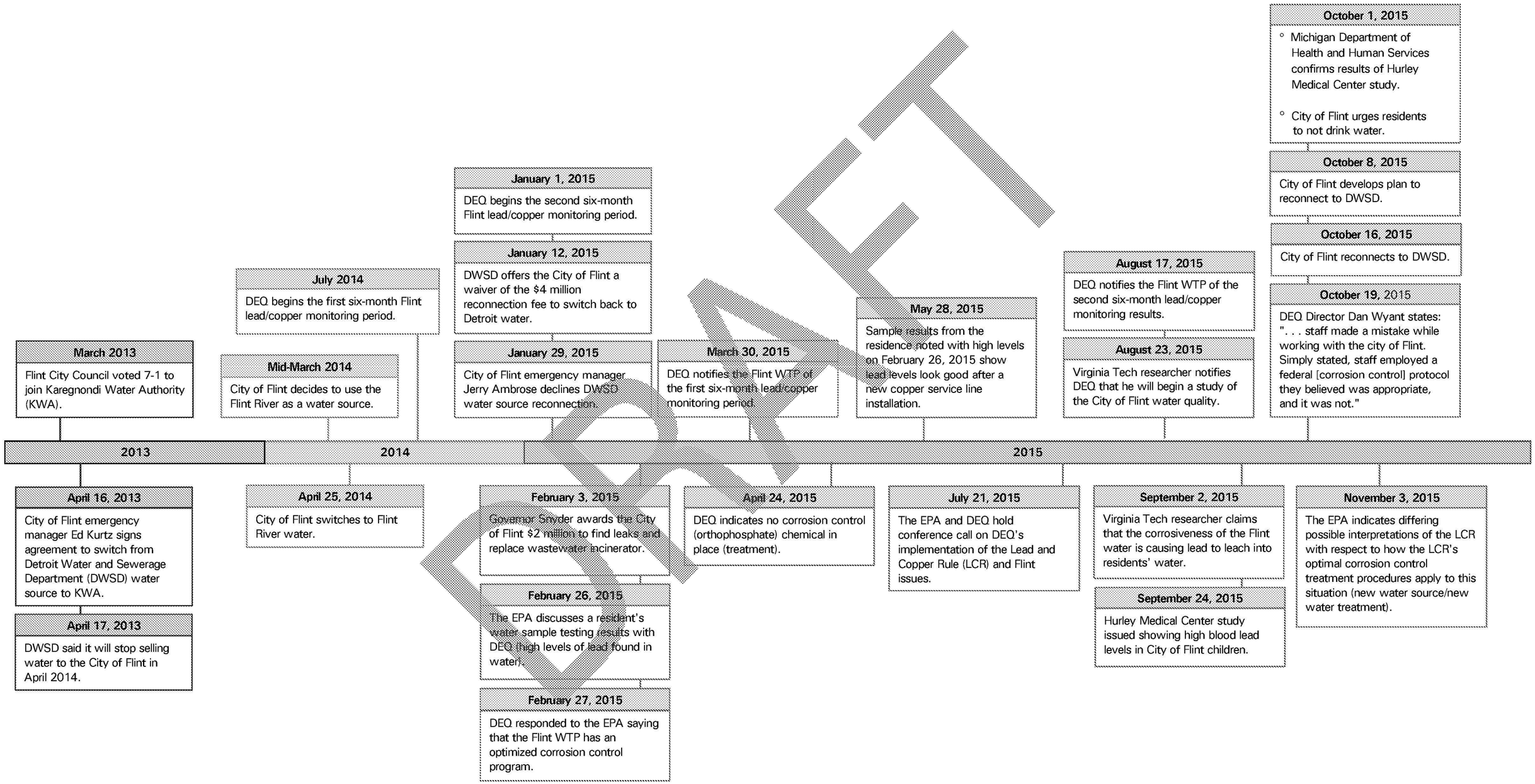
This chart expands on Exhibit #1 to show a summary by zip code and time of selection within the sampling period. Based on the data obtained during our review, we could not determine if the lateness of selection within the monitoring period affected the appropriateness of the sample items.



DRAFT

Source: The OAG prepared this chart using data obtained from DEQ.

Flint Water Review Time Line (Exhibit #5)



Source: The OAG prepared this time line using data (e-mails, meeting notes, and letters) obtained from DEQ, newspaper and press release articles, the Flintwaterstudy.org, and the Hurley Medical Center survey results.

From: Holland, Meegan (GOV)
Sent: Tuesday, December 29, 2015 3:40 PM
To: Anna Heaton (GOV) (HeatonA@michigan.gov); Biehl, Laura (GOV); Murray, David (GOV)
Subject: Flint task force letter
Attachments: Flint task force letter.docx

Meegan Holland
Director of Communications for Gov. Rick Snyder
Office: 517-335-6397
Mobile: [redacted]
Twitter: @meholland

Dear Governor Snyder:

The Flint Water Advisory Task Force, which you appointed on October 21, 2015, has devoted considerable effort and countless hours to our review of the contamination of the Flint water supply: what happened, why it occurred, and what is needed to prevent a recurrence in Flint or elsewhere in the state. We have also been assessing ongoing mitigation efforts to help assure that short- and long-term public health issues and water management concerns will be properly addressed to safeguard the health and well being of the Flint community.

Shortly after we began our work, we recognized the immediate need for better coordination of the state's response to the ongoing public health issues in Flint, and for assignment of a single person to provide this coordination. We addressed these concerns in a letter to you on December 7, 2015, and you responded with immediate adoption of these recommendations. We thank you for the commitment your response demonstrates.

In our continuing efforts, we have now interviewed numerous individuals at state and local levels; reviewed many documents, articles, and emails; and deliberated repeatedly as a group. Both individually and as a group, we have visited Flint several times during the past several weeks to meet with citizens, public health officials and healthcare providers, individuals who have water management responsibilities at the city and county levels, and other public officials.

It is clear to us, particularly as we listen to the people of Flint, that it is both critical and urgent to establish responsibility for what happened in their community and to ensure accountability. This is a first step in a long process to re-establish the trust they no longer have in their government and the agencies whose responsibility it is to protect their health. It is urgent because this deep distrust of government continues to compromise the effective delivery of protective services designed to address ongoing public health issues. It is for these reasons that we are sending this letter at this time.

We believe the primary responsibility for what happened in Flint rests with the Michigan Department of Environmental Quality (MDEQ). Although many individuals and entities at state and local levels contributed to creating and prolonging the problem, MDEQ is the government agency that has responsibility to ensure safe drinking water in Michigan. It failed in that responsibility and must be held accountable for that failure.

The Safe Drinking Water Act (SDWA) places responsibility for compliance with its requirements on the public water system. In this instance, the City of Flint had the responsibility to operate its water system within SDWA requirements, under the jurisdiction of the MDEQ. The role of the MDEQ is to **ensure** compliance with the SDWA through its regulatory oversight as the primary agency having enforcement responsibility for the Flint water system.

The MDEQ failed in three fundamental ways.

<u>Regulatory Failure</u>

We believe that in the Office of Drinking Water and Municipal Assistance (ODWMA) at MDEQ, a culture exists in which "technical compliance" is considered sufficient to ensure safe drinking water in Michigan. This minimalist approach to regulatory and oversight responsibility is unacceptable and simply insufficient to the task of public protection. It led to MDEQ's failure to recognize a number of indications that switching the water source in Flint would—and did—compromise both water safety and water quality. The MDEQ made a number of decisions that were, and continue to be, justified on the basis that federal rules "allowed" those decisions to be made. ODWMA must adopt a posture that is driven not by

this minimalist technical compliance approach, but rather by one that is founded on *what needs to be done to assure drinking water safety.*

A culture change must occur within ODWMA. It must be driven by a mission that is aspirational regarding the role of the MDEQ in ensuring the safety and the quality of Michigan's drinking water. We believe, and have expressed to MDEQ Director Dan Wyant, that as a Great Lakes State, Michigan should aspire to have the safest drinking water in the nation, rather than merely aiming for technical compliance with regulatory requirements.

Failure in Substance and Tone of MDEQ Response to the Public

Throughout 2015, as the public raised concerns and as independent studies and testing were conducted and brought to the attention of MDEQ, the agency's response was often one of aggressive dismissal, belittlement, and attempts to discredit these efforts and the individuals involved. We find both the tone and substance of many MDEQ public statements to be completely unacceptable. In a real way, the MDEQ represents the public, including the very individuals it treated dismissively and disrespectfully in public statements. We recognize that the agency might disagree with the opinions of others on a variety of issues, including testing protocol, interpretation of testing results, the requirements of federal law and rules, and other matters. What is disturbing about MDEQ's responses, however, is their persistent tone of scorn and derision. In fact, the MDEQ seems to have been more determined to discredit the work of others—who ultimately proved to be right—than to pursue its own oversight responsibility.

Failure in MDEQ Interpretation of the Lead and Copper Rule

The federal Lead and Copper Rule (LCR) is central to what happened in Flint, because that rule, at least theoretically, is designed to prevent lead and copper contamination of drinking water. The federal LCR calls for "optimized corrosion control treatment," which the MDEQ did not require in the switch to the Flint River. Prior to the switch, MDEQ staff instructed City of Flint water treatment staff that corrosion control treatment (CCT) was not necessary until two six-month monitoring periods had been conducted. The need for CCT would be evaluated after the results from those two monitoring periods were reviewed. The decision not to require CCT, made at the direction of the MDEQ, led directly to the contamination of the Flint water system.

The MDEQ seems to have taken different positions on whether it faithfully followed the LCR in the Flint situation. It first maintained that it followed the LCR, then stated that it did not follow the rule properly, and most recently claimed that a federal memorandum issued by the US EPA in early November 2015 suggests that the original MDEQ interpretation was possibly correct.

We are not convinced. Even the MDEQ's latest interpretation of the US EPA's November memorandum is overly legalistic and misunderstands the intent of the LCR, which is to minimize risks of lead and copper exposure for human health.

We believe ODWMA's single-minded legalistic focus is the heart of the problem, and it is part of the "technical compliance" culture described above. ODWMA should not be basing its actions solely on a legally possible interpretation of the LCR. It should be focusing on how to protect Michigan's citizens from lead in drinking water.

We met with MDEQ Director Wyant on December 16, 2015, to discuss these issues, as well as many others. We note his substantial agreement with many of our conclusions, particularly as it relates to the regulatory failure and the abysmal public response of his agency. It is our understanding that he has drawn similar conclusions in his own evaluation of the MDEQ's role in the Flint water crisis. At the same

time, it was disappointing to hear his weak defense of the CCT decision based on the EPA's November 2015 memorandum.

We are not finished with our work. Other individuals and entities made poor decisions, contributing to and prolonging the contamination of the drinking water supply in Flint. As an example, we are particularly concerned by recent revelations of MDHHS's apparent early knowledge of, yet silence about, elevated blood lead levels detected among Flint's children. We also feel it important to further review local government decision processes under emergency management. Our final report will highlight and discuss those concerns, among many others, to provide some context to a comprehensive series of recommendations. **As stated earlier in this letter, however, we believe that establishing responsibility is a critical and urgent need, and one that should not wait for our final report in 2016. Individuals and agencies responsible must be held accountable in a timely fashion.**

It is our hope that the heightened awareness of the dangers of lead poisoning can be an opportunity to make Michigan safer, particularly for its children. Drinking water must be recognized as a potential source of health risk exposure when water lines and fixtures containing lead are disturbed or compromised. Proper testing, not only in high-risk areas but also in facilities serving children (e.g., schools), must be considered. Facilitating long-term financing of a model public health program, and also replacement of lead-containing water service lines and fixtures, would enable Michigan to realize a positive lasting legacy from the tragedy of the Flint water crisis. Our final report will address some of these issues.

The City of Flint's water customers—fellow Michigan citizens—were needlessly and tragically exposed to toxic levels of lead through their drinking water supply. They deserve a commitment to properly assess responsibility and ensure accountability. They also deserve a commitment to needed mitigation in both the short and long term. The Flint water crisis never should have happened. Having failed to prevent it, state government should coordinate a sustained, public-health-focused response to remedy, to the fullest extent possible, the impacts on the Flint community.

Respectfully yours,

Flint Water Advisory Task Force:

Ken Sikkema
Chris Kolb
Matt Davis
Larry Reynolds
Eric Rothstein

From: Holland, Meegan (GOV)
Sent: Thursday, December 31, 2015 4:11 PM
To: Baird, Richard (GOV)
Subject: Re: Draft Documents Subject to Attorney Client Privilege (FIAAC)

Totally get it, Rich. And damn, you exemplify working in dog years!

- Meegan

Sent from my iPhone

On Dec 31, 2015, at 3:37 PM, Baird, Richard (GOV) <bairdr@michigan.gov> wrote:

> Team:
>
> I have received all of the input provided and thank you. The following highlights:
>
> - The only two "enterprise wide" folks we have as Coordinators are Harvey Hollins and Chris Kalenske. I have changed their titles to reflect a coordination/facilitation role and not connote "We are in charge and to hell with everyone else". Therefore I have changed the org chart and created a "dotted line" depiction—and also added the Legislative body as they (or subsets) may have a role here as well.
>
> - But make no mistake, we are going to be accountable whether we should be or not so we are not syndicated the leadership that comes with the coordinating roles. I rewrote certain pieces of the proposal to reflect our inclusion, equality and partnership. But make no mistake, Harvey and Chris are the guys who will make this coordination effort work and if either of them encounter resistance with any of our partners in this effort, I have pledged to have their backs using my persuasive charm and bankruptcy tested mediation skills…
>
> - I did not bring in more departments at this time. That is not to say they would not be value add, but there is a difference between an emergency response and planning effort, and introducing some other ways to get help and support to Flint. We will do that too, but not at this time.
>
> - I have attached Tim Becker's Supplemental Request. Note that even at $6 million over 2 years it does not include funding for the sort of long term monitoring of consequences of lead impact.
>
> - Lastly I want people to know that we are committed to a spirit of inclusion, even with those who have been relentless in their attacks without offering any insights to solutionality. But some of these people have a stronger interest in advancing their own personal agenda and not devoting any real efforts to solving real problems. They will only be welcome if they decide to pursue the latter behavior vs. the former.
>
> Unless someone thinks I really botched something up in the proposal, I would now ask Jarrod to give it final blessing and share with the Governor to get confirmation on the way forward.
>
> Thanks everyone for a less than 24 hour turnaround and…

Go Green

Ok ok…Go Blue too…

HNY,

Rich

Sent from Mail for Windows 10

Redacted

From: Holland, Meegan (GOV)
Sent: Monday, January 04, 2016 1:06 PM
To: Leix, Ron (MSP)
Subject: RE: My part of the statement

Ahhh good – this helps!

Are you coming to the PIO meeting tomorrow at 10:30? I think it'll be pretty interesting.

From: Leix, Ron (MSP)
Sent: Monday, January 04, 2016 12:58 PM
To: Holland, Meegan (GOV) <HollandM2@michigan.gov>
Subject: RE: My part of the statement

Sorry for the delay. Here's a fact sheet that goes through the process too.

--Ron

From: Holland, Meegan (GOV)
Sent: Monday, January 04, 2016 12:56 PM
To: Leix, Ron (MSP)
Subject: RE: My part of the statement

Thanks – I'll put it all together with Dave M.'s help and will get back to you!

- Meegan

From: Leix, Ron (MSP)
Sent: Monday, January 04, 2016 12:55 PM
To: Holland, Meegan (GOV) <HollandM2@michigan.gov>
Cc: Banner, Shanon (MSP) <BannerS@michigan.gov>
Subject: RE: My part of the statement

Hi Meegan,

A quick overview about what takes place next.

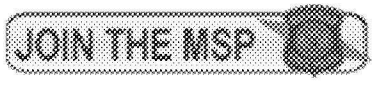
Thanks,

Ron

Ron Leix
Public Information Officer (PIO)
Emergency Management
and Homeland Security Division
Michigan State Police
4000 Collins Road

Lansing, MI 48910
TX: (517) 336-6464
Cell: [redacted]

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- The Michigan State Police, Emergency Management and Homeland Security Division is working with the Genesee County Emergency Management Coordinator to gather information about the resources needed for a Governor's declaration.
    - The state police has been closely engaged in the situation since the beginning of this crisis, meeting with both county and city officials to guide them through the emergency management process. Due to the uniqueness of this situation, we have to look at all possible options to help Flint residents.
- Beginning immediately, we're viewing this as an emergency and are not waiting to get moving on this problem. We're working closely with Mayor Weaver and other city and county officials to bring together state, county and city agencies and stakeholders to coordinate efforts and streamline communication.

From: Holland, Meegan (GOV)
Sent: Monday, January 04, 2016 11:52 AM
To: Leix, Ron (MSP)
Subject: My part of the statement

Ron – quick overview of next steps and then….

But we aren't waiting for a declaration. We're viewing this as an emergency, regardless of whether it meets any legal definition. We believe we must not wait to get moving on this problem. We're working closely with Mayor Weaver and other city and county officials to bring together state, county and city agencies and stakeholders to coordinate efforts and streamline communication.

Meegan Holland
Director of Communications for Gov. Rick Snyder
Office: 517-335-6397
Mobile: [redacted]
Twitter: @meholland

Attachment Redacted as Irrelevant

From: Lasher, Geralyn (DHHS)
Sent: Friday, December 04, 2015 5:19 PM
To: Brownfield, Michael (GOV)
Subject: State of the State
Attachments: SOTS topics.docx

Here she is…let me know if you have any questions or need any other info before your meeting on Monday.

Thanks--g

Redacted pages 1-6

Redacted

Flint water

- In response to the elevated blood lead levels found in some Flint children, the Michigan Department of Health and Human Services has worked closely with partners at the state and local level to educate families and providers to protect the health of Flint residents. The following actions are a result of the state's action plan to address health concerns related to Flint's water infrastructure, released by Gov. Rick Snyder:
- MDHHS has provided funding to Genesee County Health Department for nurses to work with families when an elevated blood lead level has been detected.

- During these follow-up visits, nurses coordinate with environmental health investigators to meet with families in their homes to identify lead exposures, address questions and provide water filters. People can be exposed to lead from paint, soil, plumbing and other sources.
- MDHHS attained and continues to provide free water filters and replacement cartridges to Flint residents at four locations, including the MDHHS Flint offices and the Genesee County Community Action Resource Department.
- To help residents properly install water filters, and to demonstrate how to replace the original when it expires, MDHHS has created an instructional video on its YouTube channel.
- MDHHS collaborated with the Genesee County Health Department and local partners to distribute educational resources and informational letters to Flint parents and providers regarding lead testing.
- MDHHS has created a new regular summary report to update the public regarding testing and the total number Flint adults and children with elevated blood lead levels.
- With this data being tracked closely, MDHHS is working with the nurses at the Genesee County Health Department to ensure follow up and case management for every family.

From: Ayers, Angela (GOV)
Sent: Monday, December 14, 2015 1:25 PM
To: Brownfield, Michael (GOV)
Subject: FW: Strategic Waters Needs of Michigan
Attachments: 2016 State of the State Strategic Water Needs.docx; [redacted]

Mike,
Here's the additional information from DEQ on State of the State, per request during our conference call last week. I like the flow of the ideas as presented by Director Wyant.

[redacted]

Angela

From: Pallone, Maggie (DEQ)
Sent: Monday, December 14, 2015 1:15 PM
To: Ayers, Angela (GOV) <AyersA@michigan.gov>
Cc: Wyant, Dan (DEQ) <WyantD@michigan.gov>; Epkey, Amy (DEQ) <epkeya@michigan.gov>; Allan, Jon (DEQ) <AllanJ@michigan.gov>
Subject: Strategic Waters Needs of Michigan

Angela-
Attached are two documents for your consideration on the strategic waters needs of Michigan. We would fully support the Governor addressing these issues in the State of the State. Please let me know if you need more details flushed out.

Thanks!

Maggie

Maggie Pallone
Deputy Director
Policy and Legislative Affairs
Department of Environmental Quality
[redacted](cell)
PalloneM@michigan.gov

Redacted

- As demonstrated in Flint, there is still more to do. Flint is not alone, and therefore I am calling the legislature, industry, local communities, and state government to look at how to address statewide long-term strategic water needs and continue Michigan's success story.

Attachment Redacted as Irrelevant

From: Brown, Jessica (GOV)
Sent: Monday, November 16, 2015 3:42 PM
To: Brownfield, Michael (GOV); Heaton, Anna (GOV)
Subject: FW: Year-End Accomplishments Request
Attachments: 2015 Accomplishments FINAL.docx; 2015 LARA Accomplishments Photos FINAL.DOCX; 2015 LARA Articles.docx; 2015 LARA News Headlines.docx

LARA accomplishments.

From: Moon, Jason (LARA)
Sent: Friday, November 13, 2015 3:59 PM
To: Brown, Jessica (GOV) <BrownJ53@michigan.gov>
Subject: RE: Year-End Accomplishments Request

Jessica,

LARA accomplishments, photos and news articles attached. I also included a headlines document that shows how a few stories appeared on the web or in the paper. Please contact me if you need anything else

Jason Moon
Communications Director
Dept. of Licensing and Regulatory Affairs
517-373-9280
moonj@michigan.gov

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From: Brown, Jessica (GOV)
Sent: Tuesday, November 10, 2015 10:39 AM
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Cc: Murray, David (GOV) <MurrayD1@michigan.gov>
Subject: Year-End Accomplishments Request

Hello Team PIO,

Reaching out to you on behalf of Dave and the Governor's strategy team. It's about that time of year when we start to work on the State of the State address and plan for year-end media, which means it's also the time of year that calls for year-end accomplishments. As in years past, please pull together those initiatives, strategies, success stories, etc. that highlight the great work being done in each of your departments over the last 10 months. Please aim to send something our way by **EOB this Friday, Nov. 13.** I've attached an example report from DTMB for reference. Once all of the reports are compiled this ends up being a massive document, we ask that you try to trim down your accomplishments as much as possible while still being thorough. Bullet points and brief summaries tend to be most helpful.

Please include:

- Accomplishments document
- A few particularly strong news articles you may have kept on file
- 3-5 photos illustrating some of the key accomplishments
- Captions for the photos

If anyone has any questions, give either myself or Dave a shout. Thanks much in advance!

Best,
Jess

Jessica M. Brown
Communications Representative
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LARA 2015 Accomplishments and Highlights

The Department of Licensing and Regulatory Affairs had another successful year in its efforts to improve the state's regulatory environment and make the delivery of services more efficient for consumers and business customers. Through the oversight of the department's diverse bureaus, agencies and commissions, LARA safeguards Michigan citizens and supports business growth. Below are accomplishments and highlights for 2015.

Reinventing Performance in Michigan (RPM)

- The process improvement initiative began to expand to all state departments and continued to see positive results from the business community. A survey of Michigan businesses showed the state's regulatory and business climates have improved significantly since 2013. Customers of the state's three primary regulatory agencies – DEQ, LARA, and Treasury – were surveyed.

  These improvements include:

  - Advocacy improved 19%, a 10-point increase in business customers willing to recommend Michigan as a place to start a business to a friend or colleague.
  - Business Climate Perception improved 19%, a 10-point increase in business customers' positive perception of the business climate in Michigan.
  - Regulatory Climate Perception improved 23%, a 10-point increase in the positive perception of the regulatory climate in Michigan.
  - Trust improved 30%, a 13-point increase in respondents trust in the State of Michigan's regulatory agencies.

- Through RPM, LARA continues to engage employees and implement lean processes in order to improve customer services.

  LARA's RPM results to date:

  - 34% improvement in LARA business customers' perception of Michigan's regulatory climate.
  - Improved customer response timeliness by cutting 37 key processing times by 77%
  - 61% reduction in the number of forms.
  - Reviewed 3,386 customer-facing materials for business utility, and identified and eliminated any un-promulgated mandates.

Office of Good Government (OGG)

- The OGG became part of LARA in January 2015. The OGG has made a concerted effort to become more cohesive and is marketed to all state employees through a number of improved initiatives:

  - The OGG website was launched in August 2015.
  - The OGG newsletter was revamped and now goes to all state employees and is viewed by more than 30,000 state employees each month.
  - The OGG now works closer with all state departments through the RPM initiative, the coin recognition program and state employee leadership training.

- The OGG now manages employee engagement strategies for all departments

- In March 2015, the OGG surveyed all State of Michigan employees and saw the following improvements:

  - Employee participation was at an all-time high with 71% of employees participating in the survey, compared to 68% in 2013 and 58% in 2012.
  - 61% of state employees agreed that their departments encourage innovation, support teamwork and openly communicate – up from 58% in 2012.
  - More than half of state employees have high engagement, a first in three years.
  - 61-65% of agencies (vs. 41-50% in 2013) are above high performing and services benchmarks.

Michigan Office for New Americans (MONA)

- Under executive order, MONA became part of LARA in March 2015 in order to strengthen Gov. Snyder's priority to establish Michigan as a prime destination for immigrants.

- MONA created the Michigan Talent Solutions program to support skilled and permanently work-authorized immigrants' return to their professional careers. Partnering with national nonprofit, Upwardly Global, MITS will train international job seekers (particularly those with STEM backgrounds) to succeed in the professional job search process in Michigan.

- To address the governor's mandate of creating a more welcoming Michigan, MONA convenes the stakeholders of Global Michigan and the Ethnic Cabinet quarterly to share and develop best practices with regard to immigrant integration. The 57 stakeholders of Global Michigan representing ethnic chambers, commissions, and councils; local governments and chambers; universities; welcoming organizations and economic developers, strive to retain and attract international and entrepreneurial talent to the state.

- MONA partnered with Welcoming Michigan to help expand its Welcoming Cities & Counties program developed by Welcoming America. Welcoming Cities & Counties works with communities to plan for long-term integration; that commit to institutionalizing inclusion efforts; that communicate messages of unity; and that sustain policies to ensure interactions between new and long-time residents are positive.

Office of Regulatory Reinvention (ORR)

- Michigan's regulatory systems have become more efficient for consumers and business customers, as the ORR rescinded more than 2,000 obsolete rules. Since Gov. Snyder created the ORR in 2011 to increase the efficiency of Michigan's government, the office has worked closely with all state departments to reduce the administrative burdens for state departments and make compliance issues more efficient for businesses and consumers.

- To date, the office has reviewed more than 19,000 rules and 900 rule sets, collected nearly 35,000 pages of non-rule regulatory actions and removed 3,573 unduly restrictive

rules, with a net reduction of 2,127 administrative rules.

MI Agency for Energy (MAE)

- Creation of the MAE has successfully integrated state energy policy and programs into one location and allowed better representation for Michigan on high-impact issues.

- MAE forged successful multi-agency partnerships on several important energy issues including EPA carbon rule, pipeline safety, coal unit retirements and low income heating assistance.

MI Public Service Commission (MPSC)

- The MPSC completed an investigation into electric capacity that, for the first time, looked at the ability of certain electric providers to meet their customers' expected electric requirements over a five-year period. That investigation determined that although efforts have been made to shore up supplies, Michigan needs to remain focused on its efforts to ensure there are adequate resources beyond 2016 to cover its anticipated load and that electric resources are reliable, affordable and environmentally protective.

- The Commission approved new rates for commercial and industrial electric customers that are more competitive, while maintaining affordable rates for residential customers.

- The MPSC launched a natural gas price comparison website that helps customers make informed decisions when choosing a provider.

Workers' Compensation Agency (WCA)

- Michigan's workers' compensation system continues to demonstrate to job seekers and employers that our state has the right regulatory environment for economic growth while still protecting injured workers. Under the WCA, the pure premium advisory rate for workers' compensation insurance will drop by an average of 6.9% in 2016, a 32.7% decrease since 2011, saving employers an estimated $327 million.

- Amendments to the Workers' Compensation Health Care Services rules and fee schedule addressed the problem of long-term use of opioids by injured workers and helped reduce medical costs for the state's job providers. The amended rules prevent reimbursements for opioid treatment beyond 90 days for non-cancer related chronic pain, unless detailed physician reporting requirements are met.

Michigan Occupational Safety and Health Administration (MIOSHA)

- Received the William Q. Wierhdt Customer Service Award for the success of the MIOSHA Safety and Health Improvement Program, which resulted in Michigan small businesses investing more than $1 million toward the purchase of safety and health-related equipment.

- Michigan's injury and illness rates for private industry dropped from 3.7 in 2013 to 3.6 in 2014, continuing a downward trend in work-related injuries since 1999. This is due in part to the agency's strong collaboration with the employer community, involving nearly 100

businesses, labor groups and other organizations across the state that have partnered with MIOSHA through one of its cooperative programs.

Michigan Liquor Control Commission (MLCC)

- The MLCC Licensing Division reviewed state liquor laws and found there were no requirements that applicants complete a contract for licensure that was contained in the final stage of the licensing process. The MLCC eliminated the preparation of the closing packet – a process that previously took weeks to complete – allowing applicants to receive their Commission order sooner and coordinate the closing with the bank and sellers significantly faster.

- The Commission eliminated paper fingerprint records and began accepting electronic records. A process that took weeks or even months to complete is now completed in as little as one day.

Michigan Administrative Hearing System (MAHS)

- The MAHS Benefit Services Division Team achieved an outstanding 100% timeliness score during the 2015 federal food assistance program audit of the 60-day hearings resolution requirement. The team challenged itself to improve the 2014 98% 60-day timeliness achievement and again worked on reinventing performance management throughout 2015. The administrative law judges' suggestions for designing case status log reports provided optimal information on the true case age of each decision waiting to be written.

Bureau of Fire Services (BFS)

- The BFS replaced the outdated Information Management System (IMS), which tracked the state's firefighter training and certifications, with the new and improved System Maintenance of Knowledge and Education (SMOKE) system. SMOKE was specifically designed with enhanced capabilities and many added functionalities while keeping the system user friendly.

- The BFS along with BCC and BCHS has begun the initiative to transition its Plan Review division to accept and process plans from industry in an electronic format at a single point of entry. Completion of project in FY 16.

Bureau of Services for Blind Persons (BSBP)

- The BSBP's Braille and Talking Book Library (BTBL) was named the National Library of the Year by the Library of Congress for its outstanding performance. The BTBL circulated 23% more books; took 20% more phone calls from patrons through greater staff efficiencies; and issued 24% more digital playback machines to qualifying patrons. BTBL served 11,300 patrons, providing books in alternative formats for Michigan residents who cannot read standard print materials due to a visual or physical disability.

- The BSBP Training Center, a 24/7 residential facility, provided individually tailored training services to help blind and low vision students reach their maximum potential and highest goals. The center reduced the backlog of the student wait time by more than 20%, and the waiting list was reduced from 45 to 9 individuals. At year's end, only 9 individuals had any waiting time to enroll in classes.

- The BSBP increased service delivery of its vocational rehabilitation program for Michigan's blind citizens by 32% from 2014 and employment outcomes increased by 11% by combining and streamlining intake and referral processes into one procedure when consumers contact the agency. The BSBP provides diagnostic evaluations, vocational counseling and training in skills of job development to assist blind individuals to live independently and become employed in a career that suits their potential skills.

Bureau of Construction Codes (BCC)

- The BCC has switched to a new customer friendly online system for licensing, permitting, and inspecting. The BCC is working toward a more streamlined, customer friendly system which allows for application and payment online -- for items previously required to be mailed.

- The BCC partnered with CE Broker to provide electrical licensees the ability to track and report their continuing education requirements at no cost. This web-based management system reduces the amount of time for the bureau to audit licensees, thus providing a faster license renewal process.

- The BCC has assisted DEQ in their efforts with Flint water by identifying and sequencing plumbing fixtures at Flint Schools.

- The BCC has worked with PSI to administer the trade licensing examinations to improve the process and facilitate faster licensing. PSI has five locations in Michigan: Gaylord, Grand Rapids, Holt, Marquette and Southfield. The electrical licensing examinations were implemented November 1, 2015.

Bureau of Community and Health Systems (BCHS)

- Under Public Act No. 59 and No. 104 of 2015, the bureau has deregulated clinical laboratories and psychiatric partial hospitalization programs from state licensure, as comparable federal oversight is already being performed and state regulatory oversight had little value added impact respectively. Moreover, these acts reduce the regulatory burden on compliant licensed providers and allows the department to shift resources to areas of greater need, such as complaint investigations.

- The bureau started the integration of licensing services for child care centers and homes, adult foster care homes, Homes for the Aged, and adult foster care and child care camps from the former Department of Human Services, as set forth in Executive Order (EO) No. 2015-4. As a result of this EO, the BCHS was formed in July 2015. The new bureau centralizes state licensing and federal certification functions for facilities, agencies and programs in the state of Michigan.

Bureau of Professional Licensing (BPL)

- The BPL Enforcement Division Merged the Public Health Code and Occupational Code enforcement processes to create efficiencies and reduce enforcement processing times,

Licensing Division successfully merged the licensing processes for health and commercial professions under the new umbrella of the BPL.

- The BPL has made improvements to MAPS reports for better utilization by MSP and the AG.

Corporations, Securities and Commercial Licensing (CSCL)

- The Securities and Audit Section conducted free seminars to educate entrepreneurs and others on the options available for raising capital in Michigan and other topics vital to the success of new businesses. Approximately 220 people attended each of the first two seminars held in Lansing and Dearborn. Additional seminars will be held in Troy, Grand Rapids and Marquette in 2016.

- The Corporations Division continued to promote the use of its online filing system by including instructional inserts in all mailings and prominently highlighting that option on all forms. When comparing the first six weeks of fiscal year 2014/15 with the same period in fiscal year 2015/16, the use of the online renewal of assumed name application increased by 72% and the use of FILEONLINE for submission of annual reports increased by 127%.

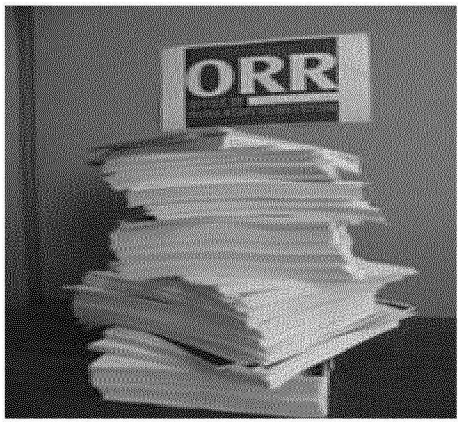
- Online distance education became much improved when Michigan was approved by the Executive Committee of the Midwestern Higher Education Compact (MHEC) as the 10th state to join the Midwestern State Authorization Reciprocity Agreement (M-SARA) in August 2015. The SARA initiative improves online distance education that benefits Michigan residents and the state's postsecondary institutions.

Bureau Employment Relations (BER)

- The Michigan Employment Relations Commission (MERC) along with the Bureau of Employment Relations held their most recent training of MERC's panels of Act 312 Arbitrators and Fact Finders. Act 312 provides for compulsory binding arbitration of labor-management disputes involving public police or fire department employees. Fact Finding is the final impasse resolution procedure available to employees within MERC's jurisdiction who are not eligible for Act 312 arbitration.

LARA 2015 Photos

ORR



2,127 Net Rules Rescinded

OGG



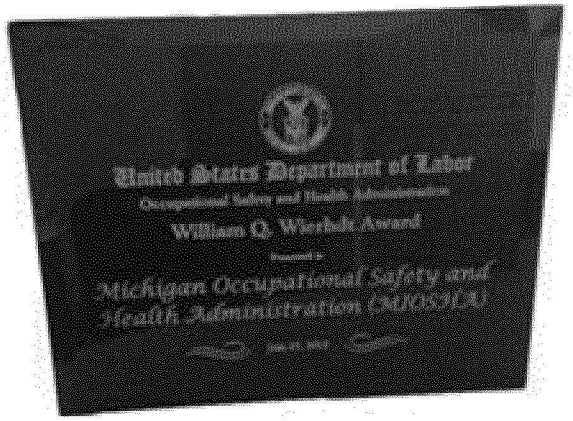
On Nov. 5, 2015, Gov. Rick Snyder and OGG recognized state employees who have been certified in the state's Lean Process Improvement methodology in the past 12 months, with the goal of helping enhance state government.

BSBP



Scott Norris and Susan Chinault from the BTBL receive the annual Network Library of the Year Award from the National Library Service for the Blind and Physically Handicapped (NLS), Library of Congress.

MIOSHA



The U.S. Department of Labor, Occupational Safety and Health Administration awarded MIOSHA the William Q. Wierhdt Award.

Snyder to state workers: Tell us how to fix it

Justin A. Hinkley, **Lansing State Journal** *8:56 a.m. EDT August 24, 2015*

LANSING – Many efforts to seek state workers' ideas have died on the vine in the 30 years R Cole Bouck spent working his way up from corrections officer to the central office.

But a new push by Gov. Rick Snyder and his Office of Good Government seems different, the Michigan Department of Corrections process improvement specialist said.

Take, for example, the Office of Effective Process Improvement & Communication where he works, created last year specifically to make the department work better. You could call that bureaucratic lip service if the department hadn't already acted on employee ideas to modernize electronic monitoring and implement videoconferencing to trim costly and dangerous prisoner transports, he said.

"They're trying very hard to find a way to make sure that it's embedded deep enough in government so that whatever it may be called or whoever comes next, it just becomes how we do it," Brouck told the State Journal last week.

After four years of measurement, test runs and one-offs, the Office of Good Government is this year launching a statewide, "holistic examination" of where government fails and how to fix it, said Mike Zimmer, director of the state Department of Licensing & Regulatory Affairs, which houses the Office of Good Government. He said it's an effort "completely dependent" on the ideas, engagement and satisfaction of state employees, some 14,000 of whom live and work in Greater Lansing.

That could be a climb.

Many state employee union officials say morale's at an all-time low, with employees beset by a shrinking government workforce, policies such as right-to-work and higher pension contributions, and a dimming public view of civil servants. State employee surveys show optimism on the rise, but still below other industries.

Zimmer conceded employees express antagonistic, "we've heard that before"-type sentiments, but he said ongoing engagement will push the numbers higher.

By Aug. 31, each state department must nominate at least three efficiency projects they hope to tackle in the coming months — with a lofty goal of halving processing time for government services. Zimmer's office will support the efforts, monitor progress and communicate with Michiganders though a new website, Michigan.gov/OGG.

"You almost have to tap into employee frustration and show them, 'We are listening,'" he said.

Success

Making government go twice as fast is "very scary," Zimmer said, but it's already happened.

Thanks to new technology, "sometimes we're talking about instantaneously versus eight, 10 days in processing times," LARA spokesman Jason Moon said. "People sometimes were driving to Lansing from out of state to get a permit or license because they wanted to start their business. Well, now it's online."

The new good government website is full of success stories: Liquor licenses are processed 176 days sooner, corporate filings 45 days faster.

There's a place online where state workers can sign up as "Bureaucracy Busters" and tales of the already-busted: Work is afoot to trim the number of passwords employees need to access various systems. Meal receipts are no longer required with reimbursement requests. New, leaner timekeeping and expense-tracking softwareshould launch Oct. 1, 2016.

Previously unavailable technology helps, Zimmer said, but in some areas state government is just poorly designed. The Office of Good Government works hand-in-glove with LARA's Office of Regulatory Reinvention, which aims to cut rules and laws requiring state employees to take extraneous steps.

Zimmer, himself a 30-year veteran of government, said past efficiency and engagement efforts happened "in fits and starts and different silos within the departments," but "the message that Gov. Snyder has advanced in this is to do it holistically."

Skepticism

A holistic solution might be necessary for a holistic problem: More than $1 million a year spent on meetings for more than 200 state boards. More than a quarter of the Auditor General's recommendations each year repeated from previous audits because problems go unfixed. Hundreds of work-hours spent compiling more than 1,100 legislative reports, including some on programs that no longer exist.

Zimmer said that's why employee engagement will be key.

"I always say, within my department, my knowledge base is 10 miles wide and an inch deep," the director said. "It requires the employees — especially the online, frontline employees who do this stuff every day — to identify where the redundancies are, where the inconsistencies are, where things just don't make sense."

Union officials support employee surveys and other engagement efforts. And some remain optimistic: "We're always looking for opportunities to build something positive between us," Andy Potter, chief of staff for the Michigan Corrections Organization, said.

But deep cynicism remains.

Ed McNeil, civil service director for the American Federation of State, County & Municipal Employees, said unions years ago negotiated an employee feedback mechanism into contract language. But he said the state's hasn't responded to concerns about top-heavy departments, the hidden costs of problem contracts, or other issues.

"We've been fighting this battle all along," McNeil said.

But Zimmer said his office is ready to win employees over and quell skepticism, largely through communication: "Yes, this is about efficiency. Yes, this is about effectiveness. No, this is not an end-goal to reduce employment because we know that there's enough work out there that we can spread the work out in a more effective way."

While, in the past, employee suggestions might gather dust in a manager's inbox, managers will now be held accountable for follow-through, he said. While other initiatives petered out, his goal is to ingrain the new process so deeply and talk so loudly about its successes that it would be politically dangerous for future administrations to unravel it.

To employees, "I think it's something we just have to prove over time," Zimmer said. "At some point, you just have to walk the walk."

Contact Justin A. Hinkley at (517) 377-1195 or jhinkley@lsj.com. Follow him on Twitter@JustinHinkley.

Good government highlights

A new website for Gov. Rick Snyder's Office of Good Government touts numerous successes thus far, including:

• Renewable Operating Permits from the Department of Environmental Quality areissued twice as fast

• Professional fighters can be licensed two weeks sooner, without trip to Lansing

• The Michigan Tax Tribunal eliminated backlog, cut appeals process time in half

• About 500 employees have been trained by the Institute for Leadership Fitness, about 200 trained in Lean Process Improvement methods

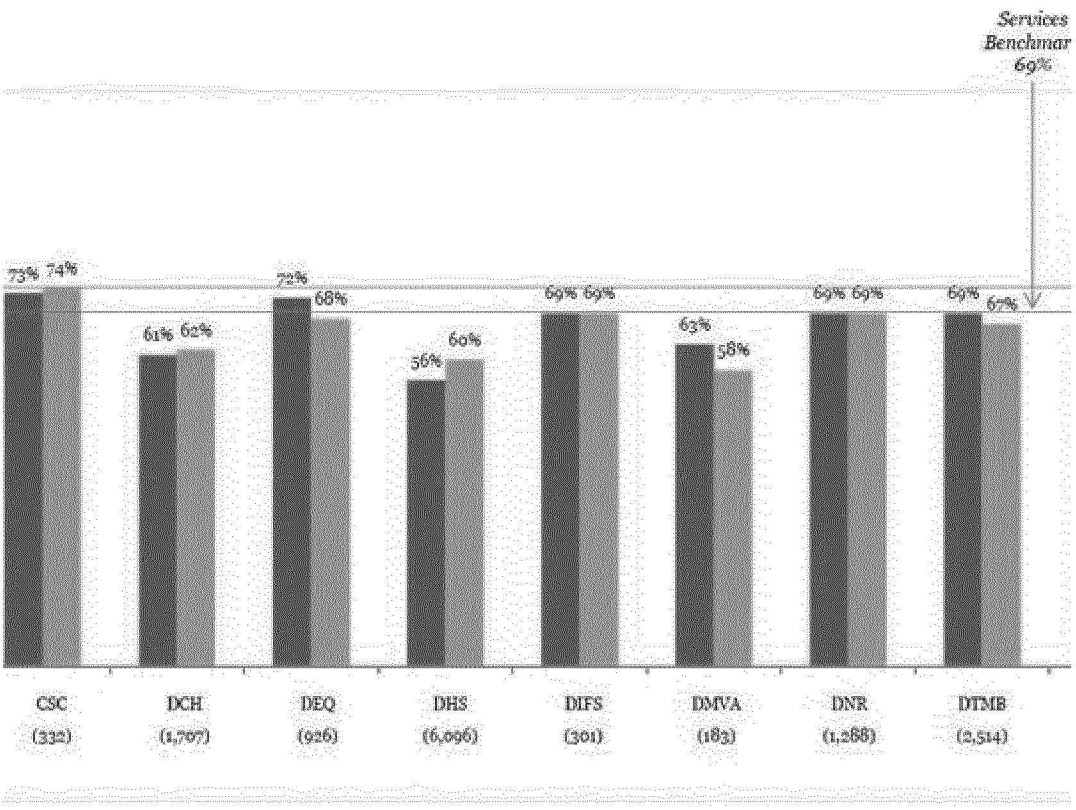
•61% of state employees said their departments encourage innovation, support teamwork and openly communicate, among other positive attributes, up from 58% in a 2012 survey

Source: Michigan.gov/ogg

State workers more engaged, optimistic, survey finds



Justin A. Hinkley, **Lansing State Journal***9:31 a.m. EDT May 12, 2015*



(Photo: Submitted)

LANSING – Michigan state employees are more engaged with and optimistic about their jobs than in past years, but remain more pessimistic than employees in other industries.

Sixty-one percent of state-government workers said their departments encourage innovation, support teamwork and openly communicate, among other positive attributes, according to the results of thelatest state employee survey by the firm PricewaterhouseCoopers (PWC).

That's up from 60% in the previous survey in 2013 and 58% in a 2012 survey.

But that's still less than the 69% of employees in other professional and service industries and 74% in high-performing industries such as manufacturing and health care, according

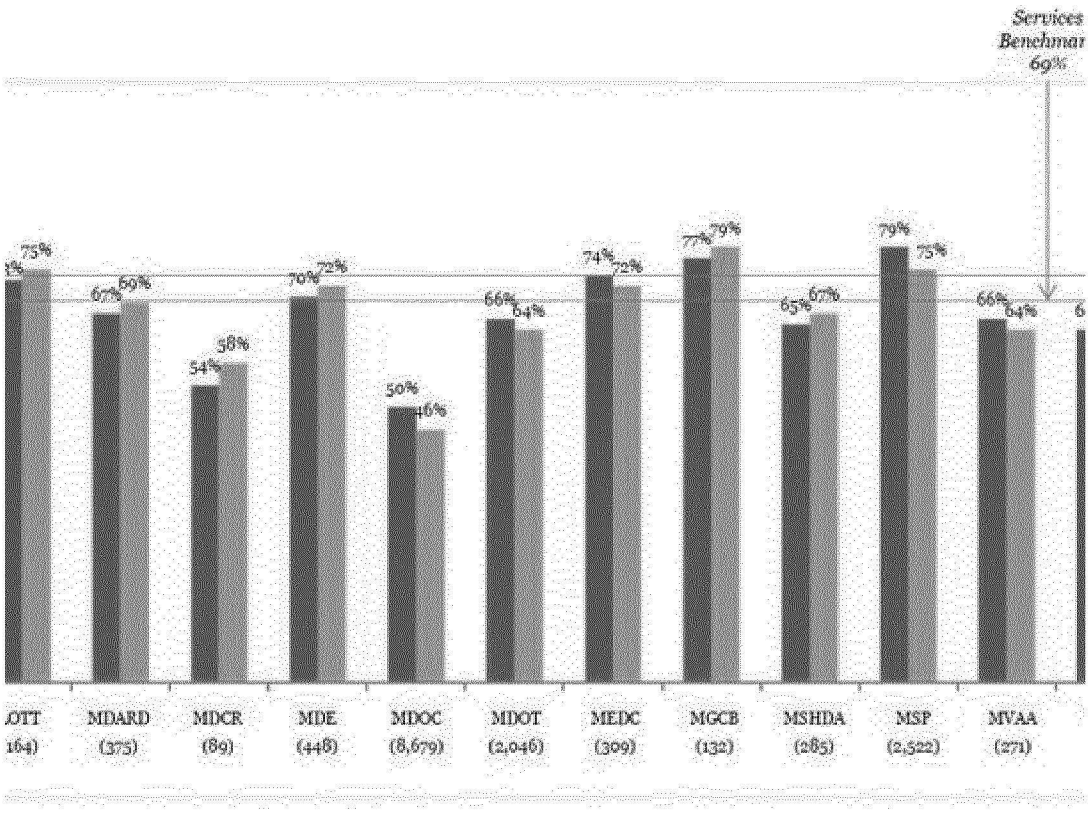
to the PWC report finalized this month.. The report said surveys of other government workforces are too rare for a comparison.

Communication was one of the state's most-improved areas over 2013, the survey found, with a 5-point increase in the percent of employees who agreed department leaders are open and honest with them. Still, only 46% of employees said so this year.

The state saw declines in the share of employees who said diverse opinions are valued and in the share who said their departments made strides in customer service.

"I think the numbers tell us that (Gov. Rick Snyder's) administration is on the right track," said Mike Zimmer, director of the state Office of Good Government, which manages the survey. "They're trending up. We've got some work to do."

Zimmer said his office "drill(s) down into the scores to see what the employees are asking for" and has used the results from past surveys to launch programs offering employees leadership development, education and other engagement opportunities.



A screen grab showing the percent of employees in various agencies who agreed with positive statements about their jobs. *(Photo: Submitted)*

"Whenever you reach out to the front-line staff and to their union, you're going to improve quality and job performance and job satisfaction," said Ray Holman, legislative liaison for the United Auto Workers Local 6000, the largest state-worker union. "The positive trend is a good thing. It needs to be better, though."

He said the state could get more positive engagement if it involved unions more often because employees feel freer to offer constructive criticism with the union involved.

The report said leadership and communications were important to employees. While both have improved recently, departments "could be more consistent to have more significant impact," the report said.

Unsurprisingly, employees cited a lack of staff as a hindrance to their productivity. The state workforce is the smallest it's been in decades and state-worker unions have clamored for more front-line employees.

The strongest optimism in this year's survey came out of the governor's office, where 82% agreed with positive statements about their jobs, followed by the Michigan State Police at 79%.

The least optimism came from the Michigan Department of Corrections, where only half of the employees were optimistic, and the departments of Civil Rights and Human Services, where just more than half were optimistic.

Civil Rights is the smallest department outside the governor's office, and Corrections and Human Services have faced numerous problems in recent months.

There's been a stark shortage of corrections officers at state prisons and the department's struggled with a scandal-plagued privatized prison food contract. A glitch-ridden computer program made work difficult in Human Services. That department also recently merged with the state Department of Community Health, where 61% of employees answered positively about their work.

Nearly 32,000 state workers, or 71%, took the online survey throughout the month of March, the highest participation of the three surveys. The Attorney General and Secretary of State offices didn't participate.

The survey cost the state $272,000 this year, but $250,000 of that was covered by a W.K. Kellogg Foundation grant and the remainder was covered by the Michigan Economic Development Corp. corporate fund, Zimmer said. No general fund dollars were used. Zimmer said the state hopes to continue the surveys.

June 25, 2015 3:01 a.m. UPDATED 6/25/2015

CRAIN'S DETROIT BUSINESS

Survey: Companies have sunnier views of Michigan's business climate

Comments Email Print

By LINDSAY VANHULLE

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Economy Public Policy Michigan

LANSING — Nearly two-thirds of the companies that operate in Michigan say the state has a positive business climate and they would be likely to promote Michigan to friends or co-workers as a place to start a business, according to a new state survey released today.

The survey shows companies overall are more positive about Michigan's business and regulatory climates than when the state conducted a similar poll for the first time in July 2013.

State leaders say increased optimism is evidence Michigan is taking the right steps, including reforming business taxes, to encourage companies to do business in the state.

Their goal: To improve the interaction between business and government by speeding up processing times, getting rid of some required forms and moving more services online.

"We want people to be able to move as fast as they can on the economic activities that they wish to engage in," Lt. Gov. Brian Calley told *Crain's* this week. "This is taking unproductive time and giving it back to the customer."

The **Michigan Department of Talent and Economic Development** commissioned the survey, conducted by Ann Arbor-based **ForeSee**. In all, 519 companies were polled over a month last winter about their perception of Michigan's regulatory climate.

Questions tried to gauge businesses' interactions with the departments of **Treasury**, **Environmental Quality** and **Licensing and Regulatory Affairs**, which manage roughly two-thirds of all corporate regulations in Michigan.

Among the findings:

- Sixty-four percent of respondents have a positive perception of Michigan's business climate and would refer friends and colleagues to the state to open businesses. That's a 10 percentage point increase from the baseline set in July 2013.
- Slightly more than half of the respondents — 52 percent and 54 percent, respectively — say their interactions with the three state departments surveyed improved their perception of Michigan as a whole and rate highly the state's regulatory environment. Both results improved from July 2013.

- Fifty-seven percent of respondents say they trust Treasury, DEQ and LARA, up 13 percentage points from July 2013 and the biggest gain in the poll.

Gov. Rick Snyder's administration has eliminated the Michigan Business Tax, replacing it with a 6 percent corporate income tax, as well as the personal property tax.

The state also has eliminated more than 1,900 administrative rules out of a total of 17,000 statewide, said LARA Director Mike Zimmer. They include a DEQ wastewater report that isn't used in regulations and a rule requiring child care workers to smile, LARA said.

LARA said it also has shed more than 1,400 forms it once used — a 62 percent cut in the department's paperwork.

"Our customers are happy because (they) don't have to fill it out," Calley said. "We can act faster because we don't have to process so much paper."

ForeSee conducted the survey between Feb. 24 and March 22. In all, 1,466 business leaders opened surveys and 519 returned them, for a response rate of 35 percent.

Of respondents, 45 percent worked in manufacturing, 59 percent worked for companies with 100 or fewer employees and 10 percent worked for professional, scientific or technical companies, the state said.

The survey results can be viewed here.

Companies fined over worker death as MIOSHA works to protect Michigan employees

 By Emily Lawler | elawler@mlive.com

October 20, 2015 at 8:04 AM, updated October 21, 2015 at 12:36 PM



File photo

LANSING, MI -- In June, a 40-year-old master electrician was working to construct a trucking warehouse facility in Holland when he was electrocuted by a 480-volt electric conductor.

It's incidents like this where the Michigan Occupational Safety and Health Administration steps in, part of its continuous balancing act of issuing fines and trying to build relationships with businesses at the same time.

In the worker death incident, Hamilton-based Gates Electric Inc. was issued $287,000 worth of fines for not complying with electrical code, allowing the employee to be in the vicinity of live wires without proper precautions and issuing expired safety equipment. Holland-based Electrical Inspection Service, LLC, the controlling employer for the work operation, was issued a $70,000 fine in connection with the incident as well for not following the National Electric Code.

It may sound like bureaucrat-speak, but these regulations are what aim to keep all Michigan workers safe. All those bureaucratic rules are supposed to prevent worker deaths. This year 25 workers have died on the job.

"They're just not numbers, those are people going home at the end of the day," said MIOSHA Director Martha Yoder.

That was the focus of at least one ad the agency put out this year, encouraging worker safety to make sure that there weren't any empty seats at the dinner table.

MIOSHA has been around for 40 years, and since 1999 has seen a 57 percent decline in worker deaths. The agency relies heavily on feedback from businesses and is taking steps to make sure businesses see them as a resource. They've formed alliances in high-risk industries like construction. This year they gave out matching grants for new safety equipment. And they've trained inspectors to make sure the end goal is improvement, not punishment.

"We also ask our folks to kind of step away from that traditional enforcement model and be more collaborative in the work that they do," Yoder said. "Even if it's a MIOSHA compliance officer now that comes out they're going to spend time telling you what you're doing well, complimenting you on those things, giving you ideas."

The agency also just launched a YouTube channel where it plans to feature best practices directly from business owners.

But it still runs into businesses who don't properly protect their workers. Also this week the agency fined Detroit-based DMC Consultants, Inc. for improper practices for asbestos abatement in projects it was working on in Ypsilanti. The company got $110,600 in fines for not monitoring exposure or using appropriate hazard control methods.

Yoder said that the process involves talking with the companies and possible adjusting some fees. They're intended to both motivate compliance and demonstrate to other employers that there are consequences if regulations aren't filed. The money doesn't go to MIOSHA directly, but back into the state's general fund.

Yoder said MIOSHA has made great strides recently but has room for improvement.

"57 percent reduction? That's great. We always say we would like it to be zero. We would like at the end of the year to have no names on our fatality log in Michigan. And we know it's possible," Yoder said.

2013 data has Michigan ranked 26th among states for worker deaths, tying the national average rate.

Michigan Workers' Comp pure premiums drop second most in nation since 2011

By Emily Lawler | elawler@mlive.com

on October 06, 2015 at 7:30 AM, updated October 06, 2015 at 7:33 AM

LANSING, MI -- Michigan employers could save money following another downward revision of the Workers' Compensation pure premium, the Department of Licensing and Regulatory Affairs announced Tuesday.

The pure premium reflects statewide loss adjustment expenses and is ultimately used by insurers to set their rates. It's the portion of an employer's insurance premium that pays for claims costs for work-related injuries. It will drop 6.9 percent in 2016.

In 2015, the pure premium dropped by 6.5 percent. Since 2011, when the state made changes to workers' compensation, premiums have dropped by 32.7 percent and saved employers $327 million. Over the 2011-2015 period Michigan's premiums have dropped the second most nationally, while the national average has climbed by 11.3 percent.

"By continuing to reduce unnecessary costs, the system has become an important economic asset," said Gov. Rick Snyder in a statement. "These considerable business savings can free up capital and allow companies to hire more workers, increase salaries and expand operations."

Workers' Compensation Agency Director Mark Long said the agency had taken steps to implement efficient practices and make sure all required forms and processes were related to actual statute. In other words, the statutory and regulatory controls are perfectly aligned.

"It really is an overall approach to the workers' compensation system," Long said.

He said any savings on the premiums employers are then free to put back into wages or expansions.

LARA spokesperson Jason Moon said the declining premiums were also an economic asset to attract businesses to Michigan.

LARA 2015 Accomplishments and Highlights

The Department of Licensing and Regulatory affairs had another successful year in the media. Below are a few headlines.



Lansing State Journal
A GANNETT COMPANY

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HOME NEWS SPORTS BUSINESS LIFE ENTERTAINMENT OPINION insider USA TODAY

State workers more engaged, optimistic, survey finds

Justin A. Hinkley, jhinkley@lsj.com 9:31 a.m. EDT May 12, 2015

35 CONNECT 1 TWEET LINKEDIN 1 COMMENT EMAIL MORE

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(Photo: Rod Sanford/The Lansing State Journal)

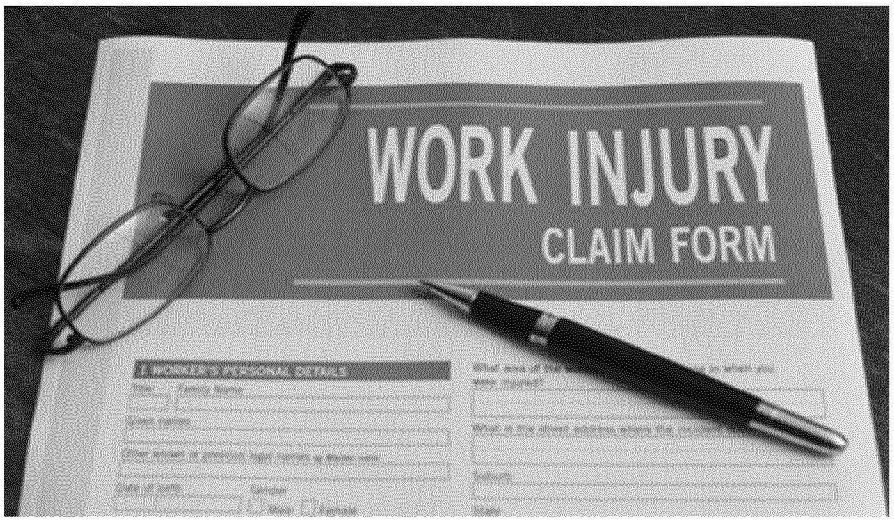
LANSING – Michigan state employees are more engaged with and optimistic about their jobs than in past years, but remain more pessimistic than employees in other industries.

Sixty-one percent of state-government workers said their departments encourage innovation, support teamwork and openly communicate, among other positive attributes, according to the results of the latest state employee survey by the firm PricewaterhouseCoopers (PWC).

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Sp ow

Michigan Workers' Comp pure premiums drop second most in nation since 2011



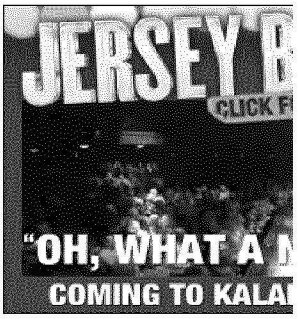
(MLive.com file photo)



By Emily Lawler | elawler@mlive.com
on October 06, 2015 at 7:30 AM, updated October 06, 2015 at 7:33 AM

Print
Email

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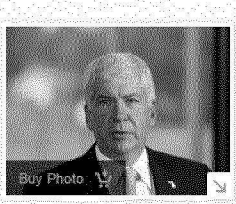


2000 FORD F-150 XL

40
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18

Snyder designates week for welcoming immigrants

By Jeff Karoub, Associated Press 2:42 p.m. EDT September 13, 2015



(Photo: Detroit Free Press file photo)

Gov. Rick Snyder has designated a week aimed at welcoming immigrants to Michigan, underscoring his larger goal of fueling the state economy with the entrepreneurial acumen of many newcomers.

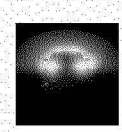
Snyder said in a release that the period running through next Sunday is intended to recognize immigrants and their economic and cultural assets.

"Michigan is a state with a rich heritage of immigrants and their families contributing to make our state special," he said. "It's important for us to continue working to welcome people who come to our state, leveraging their full potential."

Among the Welcoming Week in Michigan activities is a daylong event scheduled for Wednesday at Macomb Community College. Officials say the Welcoming Michigan Statewide Convening event in the Detroit suburb of Warren is designed to share efforts on creating welcoming communities as well as ideas for integrating immigrants.

Last year, Snyder created the Michigan Office for New Americans to lure and keep immigrants and promote their "entrepreneurial spirit." To lead it he named Bing Goei, an Indonesian of Chinese descent who settled in Grand Rapids in 1960 and is CEO of Eastern Floral.

MORE STORIES



Police: Lansing
into home, goes
Sept. 14, 2015, 7:33 a



Pope's attaché s
of interview with
Sept. 14, 2015, 6:49 a



Pope's aide Rosi
key role in U.S. p
Sept. 14, 2015, 12:01

Companies fined over worker death as MIOSHA works to protect Michigan employees



By Emily Lawler | elawler@mlive.com
on October 20, 2015 at 8:04 AM, updated October 21, 2015 at 12:36 PM

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File photo

It's incidents like this where the Michigan Occupational Safety and Health Administration steps in, part of its continuous balancing act of issuing fines and trying to build relationships with businesses at the same time.

In the worker death incident, Hamilton-based Gates Electric Inc. was issued $287,000 worth of fines for not complying with electrical code, allowing the employee to be in the vicinity of live wires without proper precautions and issuing expired safety equipment. Holland-based Electrical Inspection Service, LLC, the controlling employer for the work operation, was issued a $70,000 fine in connection with the incident as well for not following the National Electric Code.

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June 25, 2015 3:01 a.m. UPDATED 14 HOURS AGO

Survey: Companies have sunnier views of Michigan's business climate

By LINDSAY VANHULLE

SHARE

Economy Michigan Public Policy

LANSING — Nearly two-thirds of the companies that operate in Michigan say the state has a positive business climate and they would be likely to promote Michigan to friends or co-workers as a place to start a business, according to a new state survey released today.

The survey shows companies overall are more positive about Michigan's business and regulatory climates than when the state conducted a similar poll for the first time in July 2013.

State leaders say increased optimism is evidence Michigan is taking the right steps, including reforming business taxes, to encourage companies to do business in the state.

Their goal: To improve the interaction between business and government by speeding up processing times, getting rid of some required forms and moving more services online.

"We want people to be able to move as fast as they can on the economic activities that they wish to engage in," Lt. Gov. Brian Calley told *Crain's* this week. "This is taking unproductive time and giving it back to the customer."

The **Michigan Department of Talent and Economic Development** commissioned the survey, conducted by Ann Arbor-based **ForeSee**. In all, 519 companies were polled over a month last winter about their perception of Michigan's regulatory climate.

Questions tried to gauge businesses' interactions with the departments of **Treasury**, **Environmental Quality** and **Licensing and Regulatory Affairs**, which manage roughly two-thirds of all corporate regulations in Michigan.

Among the findings:

- Sixty-four percent of respondents have a positive perception of Michigan's business climate and would refer friends and colleagues to the state to open businesses. That's a 10 percentage point increase from the baseline set in July 2013.
- Slightly more than half of the respondents — 52 percent and 54 percent, respectively — say their interactions with the three state departments surveyed improved their perception of Michigan as a whole and rate highly the state's regulatory environment. Both results improved from July 2013.
- Fifty-seven percent of respondents say they trust Treasury, DEQ and LARA, up 13 percentage points from July 2013 and the biggest gain in the poll.

Lansing State Journal
A GANNETT COMPANY

TUESDAY 08.25.15 THE POWER OF KNOWING SINCE 1855 WWW.LSJ.COM

Misuse of taxpayer resources found in scandal

KATHLEEN GRAY
DETROIT FREE PRESS

The Business Office for the House of Representatives has found both misconduct and misuse of taxpayer resources by state Reps. Todd Courser and Cindy Gamrat, two lawmakers caught up in a sex scandal and clumsy attempt at a coverup.

House Business Office director Tim Bowlin said he's turned over the report to an outside counsel for an independent review.

"Asking an outside counsel to review the report is a normal process to protect the privacy and confidentiality of affected individuals and ensure compliance with Human Resources regulations. The findings will be made public once the legal review has been completed," Bowlin said in a statement.


Todd Courser


Cindy Gamrat

Speaker of the House Kevin Cotter, R-Mt. Pleasant, who received a copy of the report Monday morning, said: "there is troubling evidence of misconduct. I am directing my legal counsel to review the preliminary findings for the purposes of any further disciplinary actions."

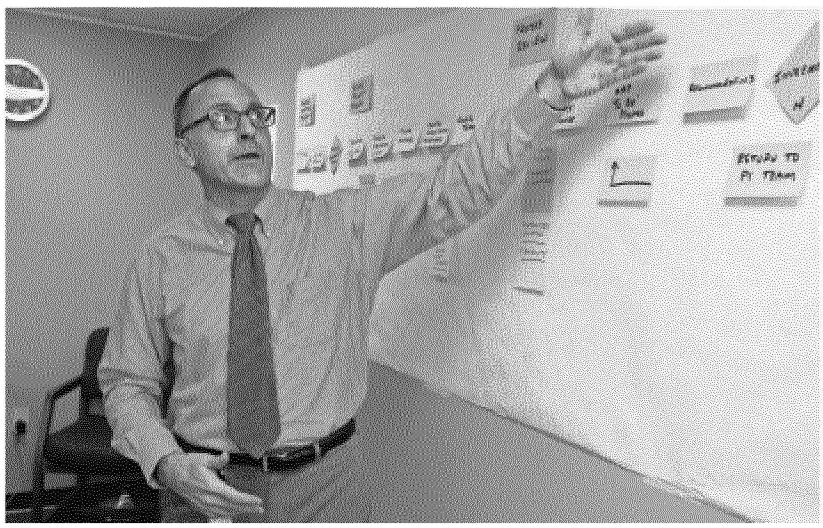
Contents of the report aren't expected to be released for a few days.

Courser, R-Lapeer, and Gamrat, R-Plainwell, are being investigated after an audio recording surfaced revealing that Courser said he sent an anonymous false e-mail about paying for gay sex to make it seem like he was the victim of a smear campaign, and make the long-rumored affair between the two lawmakers pale by comparison. Both Courser and Gamrat are married with children.

Courser has since said that he was being blackmailed by an unknown person who wanted him to resign or risk the public release of evidence of the affair between Courser and Gamrat. In an audio e-mail widely distributed and posted on his Facebook page, Courser blamed his former staffers, Ben Graham, Josh Cline and Keith Allard, for colluding with the Lansing "mafia" establishment to bring him down.

The affair and e-mail were revealed earlier this month in an audio tape made public by Graham, who — along

See SCANDAL, Page 2A



PHOTOS BY ROD SANFORD/THE LANSING STATE JOURNAL

R Cole Bouck, process improvement specialist at the Michigan Department of Corrections, leads a meeting at the department's headquarters in downtown Lansing on Thursday. Bouck is also Corrections' good government officer, working with Gov. Rick Snyder's Office of Good Government on a broad effort to tap state employees for ideas on how to make government work better.

Snyder taps into employee ideas



Michigan Department of Corrections Process Improvement Specialist R Cole Bouck, right, leads a meeting at the department's headquarters in downtown Lansing on Thursday.

"You almost have to tap into employee frustration and show them, 'We are listening.'"

MIKE ZIMMER
DIRECTOR OF THE STATE DEPARTMENT OF LICENSING & REGULATORY AFFAIRS

JUSTIN A. HINKLEY
LANSING STATE JOURNAL

LANSING — Many efforts to seek state workers' ideas have died on the vine in the 30 years R Cole Bouck spent working his way up from corrections officer to the central office.

But a new push by Gov. Rick Snyder and his Office of Good Government seems different, the Michigan Department of Corrections process improvement specialist said.

Take, for example, the Office of Effective Process Improvement & Communication where he works, created last year specifically to make the department work better. You could call that bureaucratic lip service if the department hadn't already acted on employee ideas to modernize electronic monitoring and implement videoconferencing to trim costly and dangerous prisoner transports, he said.

"They're trying very hard to find a way to make sure that it's embedded deep enough in government so that whatever it may be called or whoever comes next, it just becomes how we do it," Brouck told the State Journal last week.

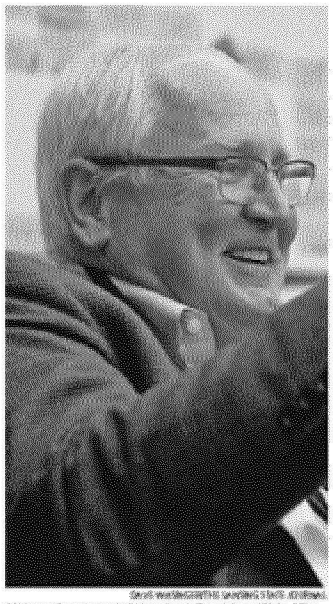
See SNYDER, Page 2A

Lansing State Journal
A GANNETT COMPANY

TUESDAY 11.03.15 THE POWER OF KNOWING SINCE 1855 WWW.LSJ.COM

THE GOVERNOR'S MEN

The bureaucrat, the auditor: A push for lean government



Brett Hartl/LSJ/GANNETT Lansing State Journal

Michigan Department of Licensing & Regulatory Affairs Mike Zimmer talks to professional licensing staff during a process improvement workshop on Wednesday.



Brett Hartl/LSJ/GANNETT Lansing State Journal

Jeff Bankowski, chief internal auditor at the State Budget Office, listens to Ohio audit officials during an interstate meeting at the Michigan Capitol on Wednesday.

Zimmer, Bankowski work toward the same mission: Efficiency, effectiveness

JUSTIN A. HINKLEY
LANSING STATE JOURNAL

If there's one fitting metaphor for the difference between Jeff Bankowski and Mike Zimmer, it's their government ID badges.

Bankowski, the 46-year-old former venture capitalist who heads Gov. Rick Snyder's internal audit team, has the clean, bright badge of a state government newbie.

Zimmer, the 59-year-old career bureaucrat who runs Snyder's main regulatory agency, carries the beaten, scratched and hardly legible badge of a man who's traversed the Capitol Complex many a time.



Gov. Rick Snyder

Together, the two men are perhaps more directly responsible than anyone in Snyder's inner circle for making state government work better for its 10 million residents. Zimmer, director of the Department of Licensing & Regulatory Affairs, is working to trim the state's regulatory web and tap into employee ideas about making their jobs more efficient. Bankowski, head of the Office of Internal Audit, is finishing up a first-of-its-kind statewide risk assessment that will help state agencies prioritize which problems get fixed first.

And their badges illustrate what each brings to the table: Bankowski's two decades tracking risk, loss and the bottom line in the competitive private sector; Zimmer's lifetime learning the value of relationships in Lansing's bureaucratic and political maelstrom.

For two men who each shamelessly list Snyder as one of their personal heroes, they find themselves fortuitously matched today under an accountant-turned-governor who preaches the virtues of public-private

See GOVERNOR, Page 2A

From: Brownfield, Michael (GOV)
Sent: Thursday, January 29, 2015 10:49 AM
To: Brader, Valerie (GOV)
Subject: FW: Draft Priorities list
Attachments: 2015 Priorities draft v1.1 150124.docx

FYI --

2015 Priorities
January 24, 2015

Top Priorities

1.
2.
3.

Redacted

4.

Messages/Summits

5.
6.
7.
8.
9.
10.
11.
12.

Redacted

Legislative Priorities

13.
14.
15.
16.
17.
18.
19.

Redacted

Executive Branch Priorities

20.
21.
22.
23.
24.
25.
26.
27.
28.

Redacted

Local Priorities

29.
30.
31.
32.
33.
34.
35.

Redacted

36. Flint water system

37.
38.
39.

Redacted

Redacted

From: Brownfield, Michael (GOV)
Sent: Tuesday, November 10, 2015 2:37 PM
To: Bedan, Morgan (GOV)
Cc: Dickinson, Sarah (GOV)
Subject: Re: State of State items for briefing

Yes this is it, unless you want me to do an intro explaining it?

Sent from my iPhone

On Nov 10, 2015, at 2:28 PM, Bedan, Morgan (GOV) <BedanM@michigan.gov> wrote:

> We'll handle. Is all you're sending?
>
> ---
>
> **From:** Brownfield, Michael (GOV)
> **Sent:** Tuesday, November 10, 2015 2:28 PM
> **To:** Dickinson, Sarah (GOV) <DickinsonS@michigan.gov>; Bedan, Morgan (GOV) <BedanM@michigan.gov>
> **Subject:** State of State items for briefing
>
> The formatting turned out kind of goofy. Can you help? I have a 2:30 to run to so I can't do it.
>
> **2016 State of the State Address**
>
> **I. Timeline:**
>
> Redacted
>
> **II. Outline**

Redacted

2015

I.
II.
III.
A.
B.
C.
D.
E.
F.
G.
H.
I.

Redacted

2016 and Forward

I.
A.
B.
C.
D.

Redacted

II.
A.
B. Flint water and sewer
C.
D.
E.

Redacted

III.
A.
B.
C.
D.
E.
F.
G.
H.
I.

Redacted

Redacted

From: Brownfield, Michael (GOV)
Sent: Monday, November 23, 2015 4:45 PM
To: Hall, Jean (GOV)
Subject: FW: SOTS briefing materials - 11/23/2015
Attachments: SOTS-outline-v2-11-23-2015.docx; [redacted]

For SOTS16 shared folder

From: Brownfield, Michael (GOV)
Sent: Monday, November 23, 2015 3:14 PM
To: Bedan, Morgan (GOV)
Cc: Agen, Jarrod (GOV); Clement, Elizabeth (GOV); Walsh, John (GOV); Hall, Jean (GOV)
Subject: SOTS briefing materials - 11/23/2015

Morgan -- Please see attached w/ following note:

Governor,

For tomorrow's State of the State update, we are including the following materials:

1. Revised outline
2. [redacted]
3.

2015

I.
II.
III.

Redacted

3. Flint, review other infrastructure (water & sewer)

Redacted

2016 and Forward -- Connecting All Corners of Michigan: We're stronger when we're working together.

I.

II.

Redacted

III.

IV.

Redacted

V. Big Picture

Attachment Redacted as Irrelevant

Attachment Redacted as Irrelevant

Attachment Redacted as Irrelevant

Attachment Redacted as Irrelevant

From: Brownfield, Michael (GOV)
Sent: Tuesday, December 15, 2015 3:36 PM
To: Bedan, Morgan (GOV)
Subject: State of the State outline
Attachments: SOTS-20151215.docx

Can you include this note, please:

Governor,

This is the latest version of your State of the State outline. Significant additions for review include:

1.
2.
3.
4.

Redacted

Thank you,

Mike Brownfield

Draft – For Discussions Purposes only

2015

Redacted pages 1-2

Draft – For Discussions Purposes only

Redacted

IV. Transition to 2016

Redacted

D. Flint, review other infrastructure (water & sewer)

Redacted

Pages 4-7 redacted

From: Brownfield, Michael (GOV)
Sent: Thursday, December 17, 2015 3:04 PM
To: Paciorek, Josh (GOV)
Subject: RE: Outline for SOTS
Attachments: SOTS-v6.docx

-----Original Message-----
From: Paciorek, Josh (GOV)
Sent: Thursday, December 17, 2015 2:28 PM
To: Brownfield, Michael (GOV) <BrownfieldM2@michigan.gov>
Subject: Outline for SOTS

Hey Mike

The Gov has a variety of forward looking infographics he wants.

So can you share with me the current SOTS outline so I can start putting those together?

Thanks bud

JP

Sent from my iPhone

Draft – For Discussions Purposes only

2015

Redacted pages 1-2

Redacted

E. Flint, review other infrastructure (water & sewer)

Redacted

Pages 4-7 redacted

From: Brownfield, Michael (GOV)
Sent: Friday, December 18, 2015 12:43 PM
To: Hall, Jean (GOV)
Subject: FW: State of State briefing
Attachments: SOTS-20151218.docx

Jean -- For including in the drive. Thanks!

From: Brownfield, Michael (GOV)
Sent: Friday, December 18, 2015 11:23 AM
To: Dickinson, Sarah (GOV)
Cc: Agen, Jarrod (GOV); Clement, Elizabeth (GOV); Walsh, John (GOV); Heaton, Anna (GOV); Scott, Allison (GOV)
Subject: State of State briefing

Sarah,

Please include the attached document in the governor's briefing, along with Corey's speech mentions document.

Could you include the following note, as well? Thank you!

- Mike

Governor,

Included in this briefing are the first draft of speech mentions (from Corey) and an updated draft of the outline which includes changes outlined below.

Are there any particular areas you would like us to provide in-depth briefings or white papers on over the next few weeks? We will have a spreadsheet with 2015 success statistics after Christmas -- there are some stats that aren't available until then. Steve Arwood is working next week on providing info re: 2016 economic development proposals.

Changes in this version of the outline include:



Redacted

Thank you,

Mike

Redacted pages 1-2

Redacted

E. Flint, review other infrastructure (water & sewer)
F. Immigration and refugees

Redacted

Pages 4-7 redacted

From: Brownfield, Michael (GOV)
Sent: Tuesday, December 29, 2015 6:16 PM
To: Lasher, Geralyn (DHHS); Lyon, Nick (DHHS)
Cc: Becker, Timothy (DHHS)
Subject: RE: State of the State update

Thanks, Geralyn. No problem.

From: Lasher, Geralyn (DHHS)
Sent: Tuesday, December 29, 2015 4:50 PM
To: Brownfield, Michael (GOV); Lyon, Nick (DHHS)
Cc: Becker, Timothy (DHHS)
Subject: RE: State of the State update

Mike---I am sorry to do this, but please use this updated timeline on the Flint water issue instead of the one I sent earlier today. Unfortunately the earlier version did not have some additional detail regarding some of our public messaging on this issue. This should be reflected in this new version.

Thanks.

From: Lasher, Geralyn (DHHS)
Sent: Tuesday, December 29, 2015 4:07 PM
To: Brownfield, Michael (GOV) <BrownfieldM2@michigan.gov>; Lyon, Nick (DHHS) <LyonN2@michigan.gov>
Cc: Becker, Timothy (DHHS) <beckert1@michigan.gov>
Subject: RE: State of the State update

Mike---Tim and I have worked to come up with some additional information for you on our topics. Attached you will find:

1. Document titled "Timeline 12 29 15" that will give you the timeline of the Flint Water situation from MDHHS.
2. Document titled "MDHHS ISD Overview" that will give you additional Integrated Service Delivery detail from item B in your outline.
3. Document titled "Opportunities for Improved Outcomes for Families" that will give you additional information for items A.1 and A.3

We still need to work a bit more on item A.2. from the outline so we will see what we can get to you after the first of the year.

Please let us know if this is helpful and what additional information you may need.

Thanks--g

From: Brownfield, Michael (GOV)
Sent: Tuesday, December 22, 2015 3:59 PM
To: Lyon, Nick (DHHS) <LyonN2@michigan.gov>

Cc: Lasher, Geralyn (DHHS) <lasherg@michigan.gov>
Subject: State of the State update

Nick,

Geralyn provided some great info to help me put together the Quality of Life section of the governor's state of the state address (pasted below).

The governor is generally happy with how it's laid out, but he says it needs additional detail and some further work / development. He also noted that the integrated service delivery section will depend on budget issues and hopes that makes the cut, but I think he will want additional detail there, as well. (Detail in this case means more info in the outline, but also supporting briefs and other documents on the proposals).

This is well outside of my wheelhouse, so I'm hoping you can provide some assistance on this. I'm sending the governor another update on the state of the state outline at the end of the day tomorrow, then will be providing him additional materials next week (and after the New Year, of course).

I'm available to talk tomorrow if you want to catch up then.

Thanks,

Mike



From: Brownfield, Michael (GOV)
Sent: Saturday, January 02, 2016 4:37 PM
To: Paciorek, Josh (GOV); Janiszewski, Erik (GOV)
Cc: Heaton, Anna (GOV); Agen, Jarrod (GOV)
Subject: RE: Foldout approval

Josh --

I would recommend the following edits to the accomplishments side. A few things I would note so you understand why I'm recommending them.

Redacted

1669 -- delete entry re: Flint returning to Detroit water

Redacted

Redacted Pages 2-6

Message

From: Clayton, Stacie (GOV) [/O=MIGOV/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=CLAYTONS3]
Sent: 7/7/2015 3:40:16 PM
To: Dickinson, Sarah (GOV) [/O=MIGOV/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=Dickinson Sarah4ab]
Subject: Re: Decision Concerning Event Request: Water Justice Journey from Detroit to Flint - 31,664 CRM:0057792

Thank you, Sarah. I did mention this to Harvey as I saw a news story in this. They actually started walking from Detroit to Flint last Friday!
Stacie Clayton
Sent from my iPhone

On Jul 7, 2015, at 3:08 PM, Dickinson, Sarah (GOV) <DickinsonS@michigan.gov> wrote:

Dear Elizabeth,

Thank you for the invitation for Governor Rick Snyder to attend the "Water Justice Journey from Detroit to Flint" event on July 10, 2015. We respectfully decline this invitation as the governor is unable to participate due to conflicts.

Sincerely,

Sarah Dickinson
Scheduling Office
govscheduling@michigan.gov

Subject: RDS/JA – LIVE Radio interview with Frank Beckmann on WJR Radio
Location: By Phone - Lobby or RDS Room

Start: Fri 10/2/2015 10:45 AM
End: Fri 10/2/2015 10:55 AM
Show Time As: Tentative

Recurrence: (none)

Meeting Status: Not yet responded

Organizer: GovCalendar

RDS to call: [redacted]

Purpose: To discuss priorities and key issues you are working on in 2015.

Possible Topics:

- Roads
- DPS reform plans
- Focus/priorities for remainder of the year
- Flint Water
- New Supreme Court Justice
- BLM Ambassador Trip to California
- Detroit homecoming
- Amazon and Lear investments this week
- China President visits/trade mission
- Rising Tide initiative w/ TED

Recent articles:
Freep: Snyder appoints Joan Larsen to Supreme Court-
http://www.lansingstatejournal.com/story/news/politics/2015/09/30/u-m-attorney-headed-michigan-supreme-court/73083044/
AP: Michigan in early talks on taking more Syria, Middle East refugees, Snyder says-
http://www.crainsdetroit.com/article/20150929/NEWS01/150929798/michigan-in-early-talks-on-taking-more-syria-middle-east-refugees

WILX: Governor Snyder Says Road Talks Going Well- http://www.wilx.com/home/headlines/Governor-Snyder-Says-Road-Talks-Going-Well-330164301.html

AP: Snyder acknowledges some mistakes in tapping Flint River- http://www.elkharttruth.com/news/michigan/2015/09/30/Snyder-acknowledges-some-mistakes-in-tapping-Flint-River.html

Note:

- Frank Beckmann will be broadcasting remotely from northern Michigan this day. Congressman John Moolenaar will be the guest immediately before the Governor.

Last interview: 5/28/15 at Mackinac

Market: Southeast Michigan- online at wjr.com

Contact: Studio: 313-875-4480; Back-up Producer Terri Leib cell: [redacted]

To: Wurfel, Sara (GOV)
Subject: RE: Friday media briefings

Thanks, Sara. Josh sent me the

From: Wurfel, Sara (GOV)
Sent: Thursday, October 01, 2015 5:45 PM
To: Dickinson, Sarah (GOV) <DickinsonS@michigan.gov>
Cc: Emmitt, Beth (GOV) <emmittb@michigan.gov>; Bedan, Morgan (GOV) <BedanM@michigan.gov>; Agen, Jarrod (GOV) <AgenJ@michigan.gov>; Murray, David (GOV) <MurrayD1@michigan.gov>; Biehl, Laura (GOV) <BiehlL@michigan.gov>; Paciorek, Josh (GOV) <Paciorekj@michigan.gov>; Kennedy, Jordan (GOV) <KennedyJ4@michigan.gov>; Brown, Jessica (GOV) <BrownJ53@michigan.gov>
Subject: RE: Friday media briefings
Importance: High

Here are the two media briefings for tomorrow. Holler if have any Qs or need anything else at all.

From: Biehl, Laura (GOV)
Sent: Thursday, October 01, 2015 5:23 PM
To: Wurfel, Sara (GOV) <Wurfels@michigan.gov>
Subject: Friday media briefings
Importance: High

RDS/Dan Wyant/Nick Lyon/Dr. Eden Wells/JA/SW- LIVE conference call with media regarding Flint water comprehensive action plan

DATE: Friday, Oct. 2, 2015

Time: 8:15-8:40 a.m. PST (11:15-11:40 AM EST)

Location: Via phone from San Fran

RDS to call: [redacted]

- Call right at 8:15 a.m.; Call will be live immediately. SW will introduce you, the other participants and open it up for your opening remarks.
- Other participants will be Dan Wyant, DEQ Director; Nick Lyon, DHHS Director; and Dr. Eden Wells, MI's Chief Medical Executive
- SW will moderate and screen reporter questions.

Purpose: Media conference call to discuss Flint water comprehensive action plan

Possible Topics:
Flint water action plan
Lead in Flint water
Handling of Flint Water issue
Reconnecting Flint to Detroit water

Media invited:
Flint area media (print, TV and radio) – Flint Journal/Ron Fonger; WJRT TV 12, WNEM TV 5, WEYI TV 25, WFNT Radio
Associated Press – Ed White

Detroit News – Jim Lynch
Detroit Free Press – Nancy Kaffer, Kristi Tanner & Kathy Gray
Michigan Radio – Steve Carmody

Agenda:

11:15-11:16 AM	SW intro; sets parameters; introduces other participants; turns over to Gov for opening remarks
11:16-11:21 AM	Governor gives opening remarks; highlights the key steps in the action plan
11:22-11:37 AM	Governor opens up for Q&A, weaving in Departmental experts as necessary and needed
11:37-11:39 AM	Governor gives closing remarks
11:39 AM	SW wraps up call; reminds reporters of embargo, 1:30 p.m. press conference and how to get a hold of everyone

Recent Articles:
Freep: Legislators take action to fix Flint water supply- http://www.freep.com/story/news/politics/2015/10/01/legislators-take-action-fix-flint-water-supply/73152540/
WDIV: Public health emergency declared due to lead in Flint water- http://www.clickondetroit.com/news/public-health-emergency-declared-due-to-lead-in-flint-water/35601670
Mlive: Governor says fallout from Flint water switch wasn't fully understood- http://www.mlive.com/news/flint/index.ssf/2015/09/snyder_says_he_helped_bring_wa.html
Freep: Snyder finally says lead in Flint water may be problem- http://www.freep.com/story/opinion/columnists/nancy-kaffer/2015/09/30/time-gov-says-lead-flint-water-may-problem/73088666/
Mlive: Legislative Black Caucus urges state of emergency for Flint water- http://www.mlive.com/news/flint/index.ssf/2015/09/michgans_black_causus_urges_go.html

Market: Statewide

Contact: Conference line: [redacted]

RDS/JA – LIVE Radio interview with Frank Beckmann on WJR Radio

Date: Friday, Oct. 2, 2015

Time: 8:45-8:55 a.m. PST

Location: Via phone

RDS to call: [redacted]

Purpose: To discuss priorities and key issues you are working on in 2015.

Possible Topics:
- Roads
- DPS reform plans
- Focus/priorities for remainder of the year
- Flint Water
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Note:
- Frank Beckmann will be broadcasting remotely from northern Michigan this day. Congressman John Moolenaar will be the guest immediately before the Governor.

Last interview: 5/28/15 at Mackinac

Market: Southeast Michigan- online at wjr.com

Contact: Studio: 313-875-4480; Back-up Producer Terri Leib cell: [redacted]

From: Dickinson, Sarah (GOV)
Sent: Thursday, October 01, 2015 4:50 PM
To: Bedan, Morgan (GOV)
Subject: FW: Friday media briefings

Just add in the link or should I pull the bio info and add to briefing

---

From: Wurfel, Sara (GOV)
Sent: Thursday, October 01, 2015 5:48 PM
To: Dickinson, Sarah (GOV) <DickinsonS@michigan.gov>
Subject: RE: Friday media briefings

If you could also add in this bio link for Dr. Wells – don't believe Governor has met her yet. New CME as of this spring.

MDHHS Names Eden V. Wells, M.D., M.P.H. as Michigan's New Chief Medical Executive
http://www.michigan.gov/som/0,4669,7-192-29942_34762-353542--,00.html

---

From: Wurfel, Sara (GOV)
Sent: Thursday, October 01, 2015 5:45 PM
To: Dickinson, Sarah (GOV) <DickinsonS@michigan.gov>
Cc: Emmitt, Beth (GOV) <emmittb@michigan.gov>; Bedan, Morgan (GOV) <BedanM@michigan.gov>; Agen, Jarrod (GOV) <AgenJ@michigan.gov>; Murray, David (GOV) <MurrayD1@michigan.gov>; Biehl, Laura (GOV) <BiehlL@michigan.gov>; Paciorek, Josh (GOV) <Pacioreki@michigan.gov>; Kennedy, Jordan (GOV) <KennedyJ4@michigan.gov>; Brown, Jessica (GOV) <BrownJ53@michigan.gov>
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Importance: High

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DATE: Friday, Oct. 2, 2015

Time: 8:15-8:40 a.m. PST (11:15-11:40 AM EST)

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WDIV: Public health emergency declared due to lead in Flint water- http://www.clickondetroit.com/news/public-health-emergency-declared-due-to-lead-in-flint-water/35601670
Mlive: Governor says fallout from Flint water switch wasn't fully understood- http://www.mlive.com/news/flint/index.ssf/2015/09/snyder_says_he_helped_bring_wa.html
Freep: Snyder finally says lead in Flint water may be problem- http://www.freep.com/story/opinion/columnists/nancy-kaffer/2015/09/30/time-gov-says-lead-flint-water-may-problem/73088666/
Mlive: Legislative Black Caucus urges state of emergency for Flint water- http://www.mlive.com/news/flint/index.ssf/2015/09/michigans_black_causus_urges_go.html

Market: Statewide

Contact: Conference line: [redacted]

RDS/JA – LIVE Radio interview with Frank Beckmann on WJR Radio

Date: Friday, Oct. 2, 2015

Time: 8:45-8:55 a.m. PST

Location: Via phone

RDS to call: [redacted]

Purpose: To discuss priorities and key issues you are working on in 2015.

Possible Topics:

- Roads
- DPS reform plans
- Focus/priorities for remainder of the year
- Flint Water
- New Supreme Court Justice
- BLM Ambassador Trip to California
- Detroit homecoming
- Amazon and Lear investments this week
- China President visits/trade mission
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Freep: Snyder appoints Joan Larsen to Supreme Court- http://www.lansingstatejournal.com/story/news/politics/2015/09/30/u-m-attorney-headed-michigan-supreme-court/73083044/

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WILX: Governor Snyder Says Road Talks Going Well- http://www.wilx.com/home/headlines/Governor-Snyder-Says-Road-Talks-Going-Well-330164301.html

AP: Snyder acknowledges some mistakes in tapping Flint River- http://www.elkharttruth.com/news/michigan/2015/09/30/Snyder-acknowledges-some-mistakes-in-tapping-Flint-River.html

Note:

- Frank Beckmann will be broadcasting remotely from northern Michigan this day. Congressman John Moolenaar will be the guest immediately before the Governor.

Last interview: 5/28/15 at Mackinac

Market: Southeast Michigan- online at wjr.com

Contact: Studio: 313-875-4480; Back-up Producer Terri Leib cell: [redacted]

Subject: Daily Briefing

Start: Wed 10/7/2015 12:00 AM
End: Thu 10/8/2015 12:00 AM
Show Time As: Free

Recurrence: (none)

Organizer: GovCalendar

The briefing contains:

Redacted

For Review

- Flint Water Update – Pages 40 - 41

From: Lossing, David <dalossin@umflint.edu>
Sent: Wednesday, October 07, 2015 9:37 PM
To: Utley, Corey (GOV)
Cc: Dickinson, Sarah (GOV)
Subject: Re: Oct 8th press conference in Flint

Understood. See you tomorrow. Safe travels.

David Lossing, M.P.A., Ed.S.
University of Michigan-Flint
Director, Government Relations
1001 Northbank Center, Suite D
303 E. Kearsley Street
Flint, MI 48502
dalossin@umflint.edu
O: 810-766-6718

> On Oct 7, 2015, at 9:36 PM, Utley, Corey (GOV) <UtleyC@michigan.gov> wrote:
>
> I'm sorry. I'm not able to provide any more details.
>
> Corey.
>
> Sent from my iPhone
>
>> On Oct 7, 2015, at 9:12 PM, Lossing, David <dalossin@umflint.edu> wrote:
>>
>> Great, thank you. Can I provide the chancellor with an embargoed heads up on what will be announced?
>>
>> New address:
>> David Lossing, M.P.A., Ed.S
>> Director, Government Relations
>> University of Michigan-Flint
>> 1001 Northbank Center, Suite D
>> Direct Line: 810-766-6718
>> Cell: [redacted]
>> dalossin@umflint.edu<mailto:dalossin@umflint.edu>
>>
>>
>> Sent from my iPad
>>
>> On Oct 7, 2015, at 9:10 PM, Utley, Corey (GOV) <UtleyC@michigan.gov<mailto:UtleyC@michigan.gov>> wrote:
>>
>> Everything is set and we hope to see her tomorrow!
>>
>> I know there are a lot of sites with the Mott name in the Flint area but this is the conference center at 503 S. Saginaw. I believe it's a site they share with the Flint Chamber.
>>

>> Thank you!
>> Corey
>>
>> Sent from my iPhone
>>
>> On Oct 7, 2015, at 8:57 PM, Lossing, David <dalossin@umflint.edu<mailto:dalossin@umflint.edu>> wrote:
>>
>> Hi Sarah: Corey spoke to my colleague, Marjory Raymer, who handles media communications for the chancellor.
>>
>> Thanks!
>>
>> New address:
>> David Lossing, M.P.A., Ed.S
>> Director, Government Relations
>> University of Michigan-Flint
>> 1001 Northbank Center, Suite D
>> Direct Line: 810-766-6718
>> Cell: [redacted]
>> dalossin@umflint.edu<mailto:dalossin@umflint.edu><mailto:dalossin@umf
>> lint.edu>
>>
>>
>> Sent from my iPad
>>
>> On Oct 7, 2015, at 8:48 PM, Dickinson, Sarah (GOV)
<DickinsonS@michigan.gov<mailto:DickinsonS@michigan.gov><mailto:DickinsonS@michigan.gov>> wrote:
>>
>> Hi David,
>>
>> Copying Corey - I believe she spoke to someone in your office earlier about Chancellor Borrego's attendance.
>>
>> Corey, can you please confirm that everything is set?
>>
>> Thanks, David!
>> Sarah
>>
>> Sent from my iPad
>>
>> On Oct 7, 2015, at 8:43 PM, Lossing, David
<dalossin@umflint.edu<mailto:dalossin@umflint.edu><mailto:dalossin@umflint.edu>> wrote:
>>
>> Hi Sarah: our staff had talked to Corey at the event at GVSU about the event tomorrow morning at 10am regrading the Flint water crisis. Is it taking place at the Mott Foundation offices? Corey mentioned having our chancellor, Dr. Susan Borrego, there for it.
>>
>> Thanks.
>>
>> New address:
>> David Lossing, M.P.A., Ed.S
>> Director, Government Relations
>> University of Michigan-Flint
>> 1001 Northbank Center, Suite D

>> Direct Line: 810-766-6718
>> Cell: [redacted]
>> dalossin@umflint.edu<mailto:dalossin@umflint.edu><mailto:dalossin@umf
>> lint.edu><mailto:dalossin@umflint.edu>
>>
>>
>> Sent from my iPad
>>
>> On Sep 23, 2015, at 11:15 AM, Dickinson, Sarah (GOV)
<DickinsonS@michigan.gov<mailto:DickinsonS@michigan.gov><mailto:DickinsonS@michigan.gov><mailto:DickinsonS@
michigan.gov>> wrote:
>>
>> Good morning,
>>
>> Attached you will find a welcome letter, agenda, and reading materials for the 2015 State Universities Summit hosted by Governor Rick Snyder. The Summit will take place on October 7th from 8AM – 2PM at the GVSU DeVos Center (401 W. Fulton, Grand Rapids). If you have yet to confirm your attendance, please respond to me by Monday, September 28th at dickinsons@michigan.gov<mailto:dickinsons@michigan.gov><mailto:dickinsons@michigan.gov><mailto:dickinsons@mic
higan.gov> or 517-241-6043. Please remember that Presidents, Trustees, and one additional staff member from each University are welcome, but we are unable to accommodate additional guests due to our desire to host an intimate, productive conversation.
>>
>> Breakfast and registration starts at 8AM, and the Gubernatorial Address begins promptly at 9AM. Lunch will also be provided to all attendees.
>>
>> Parking is available in the GVSU Fulton Street Lot:
>> I-96 west to Grand Rapids
>> I-196 into downtown Grand Rapids
>> Exit at Ottawa Ave, proceeding south on Ottawa to Fulton Street Right
>> on Fulton Street, proceeding west Left into the GVSU Fulton lot on
>> the 300 block, located just short of the US-131 overpass.
>>
>> Please do not hesitate to reach out to me should you have any questions. We look forward to seeing you on October 7th!
>>
>> Sarah Dickinson
>> Governor's Scheduling Liaison
>> dickinsons@michigan.gov<mailto:dickinsons@michigan.gov><mailto:dickin
>> sons@michigan.gov><mailto:dickinsons@michigan.gov>
>>
>>
>> [redacted]

From: Khouri, Claire (GOV)
Sent: Wednesday, November 18, 2015 3:59 PM
To: Dickinson, Sarah (GOV)
Subject: RE: Kickoff Event for MSU Center for Local Government Finance and Policy

Thanks, Sarah! I'll check with Jean first and see if this might be a possibility.

Thanks,
Claire Khouri

-----Original Message-----
From: Dickinson, Sarah (GOV)
Sent: Wednesday, November 18, 2015 3:59 PM
To: Khouri, Claire (GOV) <KhouriC@michigan.gov>
Subject: RE: Kickoff Event for MSU Center for Local Government Finance and Policy

Yes - a letter may be nice and if John does want to speak, he could read the letter aloud if Eric prefers. Let me know!

-----Original Message-----
From: Khouri, Claire (GOV)
Sent: Wednesday, November 18, 2015 3:57 PM
To: Dickinson, Sarah (GOV) <DickinsonS@michigan.gov>
Subject: RE: Kickoff Event for MSU Center for Local Government Finance and Policy

Thanks for checking into this, Sarah. Would a letter be something that could be read and just be congratulatory in nature? I can check with Eric to see if this would be helpful or maybe even Walsh to come and speak.

Thanks,
Claire Khouri

-----Original Message-----
From: Dickinson, Sarah (GOV)
Sent: Tuesday, November 17, 2015 4:13 PM
To: Khouri, Claire (GOV) <KhouriC@michigan.gov>
Subject: RE: Kickoff Event for MSU Center for Local Government Finance and Policy

Hi Claire,

The governor has commitments with Auto Show in Detroit on this day. I was going to see if the LG was available, but he has the same conflicts as the governor on the 12th. What's your recommendation moving forward with this one? We can certainly provide a letter if appropriate (I'm not sure if they're doing a program of some sort?)

Let me know what you think - thank you!
Sarah

-----Original Message-----

From: Khouri, Claire (GOV)
Sent: Thursday, November 12, 2015 5:37 PM
To: Dickinson, Sarah (GOV) <DickinsonS@michigan.gov>
Subject: Kickoff Event for MSU Center for Local Government Finance and Policy

Hi Sarah,

Below is information, as requested on your scheduling form for an event request for the Governor. If you need me to put it in the actual document, I am happy to do so.

Eric Scorsone has been incredibly helpful to the Strategy team over the last five years. In the last four months he has been extremely important member on our pensions workgroup and in gathering the data on the pension and OPEB situation in Michigan. If there is a chance the Governor has the availability to attend this event, that would be great.

If you have any questions or need any additional information, please let me know.

Thanks!
Claire

-----Original Message-----
From: Scorsone, Eric [mailto:scorsone@anr.msu.edu]
Sent: Wednesday, November 11, 2015 7:19 AM
To: Khouri, Claire (GOV) <KhouriC@michigan.gov>
Subject: Re: followup question

Claire,

Here is the information for the event.

Date of Event: Tuesday January 12th, 2016
Location: MSU Kellogg Center, Red Cedar Room
219 S. Harrison Rd. East Lansing, MI 48824 (Ingham County) 4:00pm to 6:00pm
Name: Kickoff Event for MSU Center for Local Government Finance and Policy Contact Name: Dr. Eric Scorsone Host Organization: Michigan State University Extension
90 Agriculture Hall
Michigan State university
East Lansing, MI 48824-103
517-353-9460
Scorsone@msu.edu
Yes for Media
Number of Attendees: 100
Event Purpose: to launch the new Center for Local Government Finance and Policy at Michigan State University Governor Role: Speaking
Agenda: 4pm Event starts (light horderves and beer/wine)
4:45pm Remarks
6pm Event Ends

Background: The creation of the Center is building on the long time work of MSU Extension in the area of local government finance and policy over the past fifty years. This work has included historically new county commissioner training, new legislative leadership training and budget and finance training for local governments. More recently, MSU extension has worked in policy development with the Governors Office on activities such as Emergency Manager

training, EVIP and revenue sharing, and pension and OPEB analysis and work with the Flint water task force. We are seeking to celebrate the new center and MSU[1]s ongoing investment to support research, education and outreach for local governments and the state government to foster healthy local governments in Michigan. We are hoping the governor will make some brief remarks regarding the relationship that has been developed with the state government and MSU Extension in providing assistance on state-local policy issues and that the center cements and builds long term institutional capacity to continue this work.

Governor has not spoken to this group

Thanks so much

Eric

From: Khouri, Claire (GOV)
Sent: Wednesday, November 18, 2015 5:39 PM
To: Dickinson, Sarah (GOV)
Subject: Re: Kickoff Event for MSU Center for Local Government Finance and Policy

He said he would love a letter. Can you help me with this or what do you need me to do?

Sent from my iPhone

> On Nov 18, 2015, at 3:58 PM, Dickinson, Sarah (GOV) <DickinsonS@michigan.gov> wrote:
>
> Yes - a letter may be nice and if John does want to speak, he could read the letter aloud if Eric prefers. Let me know!
>
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> Thanks,
> Claire Khouri
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>
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> East Lansing, MI 48824-103
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> Number of Attendees: 100
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> Agenda: 4pm Event starts (light horderves and beer/wine)
> 4:45pm Remarks
> 6pm Event Ends
>
> Background: The creation of the Center is building on the long time work of MSU Extension in the area of local government finance and policy over the past fifty years. This work has included historically new county commissioner training, new legislative leadership training and budget and finance training for local governments. More recently, MSU extension has worked in policy development with the Governors Office on activities such as Emergency Manager training, EVIP and revenue sharing, and pension and OPEB analysis and work with the Flint water task force. We are seeking to celebrate the new center and MSU[1]s ongoing investment to support research, education and outreach for local governments and the state government to foster healthy local governments in Michigan. We are hoping the governor will make some brief remarks regarding the relationship that has been developed with the state government and MSU Extension in providing assistance on state-local policy issues and that the center cements and builds long term institutional capacity to continue this work.

>
> Governor has not spoken to this group
>
> Thanks so much
>
> Eric
>
>
>

From: Khouri, Claire (GOV)
Sent: Thursday, November 19, 2015 8:34 AM
To: Dickinson, Sarah (GOV)
Subject: Re: Kickoff Event for MSU Center for Local Government Finance and Policy

Awesome. Thank you!

Sent from my iPhone

> On Nov 19, 2015, at 8:31 AM, Dickinson, Sarah (GOV) <DickinsonS@michigan.gov> wrote:
>
> Okay, great! I'll log this in our system and then pass along to constits to get a letter going.
>
> -----Original Message-----
> From: Khouri, Claire (GOV)
> Sent: Wednesday, November 18, 2015 5:39 PM
> To: Dickinson, Sarah (GOV) <DickinsonS@michigan.gov>
> Subject: Re: Kickoff Event for MSU Center for Local Government Finance and Policy
>
> He said he would love a letter. Can you help me with this or what do you need me to do?
>
> Sent from my iPhone
>
>> On Nov 18, 2015, at 3:58 PM, Dickinson, Sarah (GOV) <DickinsonS@michigan.gov> wrote:
>>
>> Yes - a letter may be nice and if John does want to speak, he could read the letter aloud if Eric prefers. Let me know!
>>
>> -----Original Message-----
>> From: Khouri, Claire (GOV)
>> Sent: Wednesday, November 18, 2015 3:57 PM
>> To: Dickinson, Sarah (GOV) <DickinsonS@michigan.gov>
>> Subject: RE: Kickoff Event for MSU Center for Local Government Finance and Policy
>>
>> Thanks for checking into this, Sarah. Would a letter be something that could be read and just be congratulatory in nature? I can check with Eric to see if this would be helpful or maybe even Walsh to come and speak.
>>
>> Thanks,
>> Claire Khouri
>>
>>
>> -----Original Message-----
>> From: Dickinson, Sarah (GOV)
>> Sent: Tuesday, November 17, 2015 4:13 PM
>> To: Khouri, Claire (GOV) <KhouriC@michigan.gov>
>> Subject: RE: Kickoff Event for MSU Center for Local Government Finance and Policy
>>
>> Hi Claire,
>>

>> The governor has commitments with Auto Show in Detroit on this day. I was going to see if the LG was available, but he has the same conflicts as the governor on the 12th. What's your recommendation moving forward with this one? We can certainly provide a letter if appropriate (I'm not sure if they're doing a program of some sort?)
>>
>> Let me know what you think - thank you!
>> Sarah
>>
>> -----Original Message-----
>> From: Khouri, Claire (GOV)
>> Sent: Thursday, November 12, 2015 5:37 PM
>> To: Dickinson, Sarah (GOV) <DickinsonS@michigan.gov>
>> Subject: Kickoff Event for MSU Center for Local Government Finance and Policy
>>
>> Hi Sarah,
>>
>> Below is information, as requested on your scheduling form for an event request for the Governor. If you need me to put it in the actual document, I am happy to do so.
>>
>> Eric Scorsone has been incredibly helpful to the Strategy team over the last five years. In the last four months he has been extremely important member on our pensions workgroup and in gathering the data on the pension and OPEB situation in Michigan. If there is a chance the Governor has the availability to attend this event, that would be great.
>>
>> If you have any questions or need any additional information, please let me know.
>>
>> Thanks!
>> Claire
>>
>>
>> -----Original Message-----
>> From: Scorsone, Eric [mailto:scorsone@anr.msu.edu]
>> Sent: Wednesday, November 11, 2015 7:19 AM
>> To: Khouri, Claire (GOV) <KhouriC@michigan.gov>
>> Subject: Re: followup question
>>
>> Claire,
>>
>> Here is the information for the event.
>>
>> Date of Event: Tuesday January 12th, 2016
>> Location: MSU Kellogg Center, Red Cedar Room
>> 219 S. Harrison Rd. East Lansing, MI 48824 (Ingham County) 4:00pm to 6:00pm
>> Name: Kickoff Event for MSU Center for Local Government Finance and Policy Contact Name: Dr. Eric Scorsone Host Organization: Michigan State University Extension
>> 90 Agriculture Hall
>> Michigan State university
>> East Lansing, MI 48824-103
>> 517-353-9460
>> Scorsone@msu.edu
>> Yes for Media
>> Number of Attendees: 100
>> Event Purpose: to launch the new Center for Local Government Finance and Policy at Michigan State University Governor Role: Speaking

>> Agenda: 4pm Event starts (light horderves and beer/wine)
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>>
>> Governor has not spoken to this group
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>> Thanks so much
>>
>> Eric
>>
>>
>>

From: Khouri, Claire (GOV)
Sent: Thursday, November 19, 2015 9:14 AM
To: Dickinson, Sarah (GOV)
Subject: Re: Kickoff Event for MSU Center for Local Government Finance and Policy

Sounds good. Thank you!!!

Sent from my iPhone

> On Nov 19, 2015, at 9:13 AM, Dickinson, Sarah (GOV) <DickinsonS@michigan.gov> wrote:
>
> I sent to Beata/Laura to write the letter and asked them to email the final version to Dr. Scorsone and you. I also told them you should be able to provide additional background info should they need it.
>
> Thank you!
>
> -----Original Message-----
> From: Khouri, Claire (GOV)
> Sent: Thursday, November 19, 2015 8:34 AM
> To: Dickinson, Sarah (GOV) <DickinsonS@michigan.gov>
> Subject: Re: Kickoff Event for MSU Center for Local Government Finance and Policy
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>>> If you have any questions or need any additional information, please let me know.
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>>> Thanks!
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>>> Sent: Wednesday, November 11, 2015 7:19 AM
>>> To: Khouri, Claire (GOV) <KhouriC@michigan.gov>
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>>> 90 Agriculture Hall
>>> Michigan State university
>>> East Lansing, MI 48824-103
>>> 517-353-9460
>>> Scorsone@msu.edu
>>> Yes for Media
>>> Number of Attendees: 100
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>>>
>>> Governor has not spoken to this group
>>>
>>> Thanks so much
>>>
>>> Eric
>>>
>>>
>>>

From: Hall, Jean (GOV)
Sent: Thursday, November 19, 2015 1:07 PM
To: 'Scorsone, Eric'
Cc: Khouri, Claire (GOV); Dickinson, Sarah (GOV)
Subject: RE: Kickoff Event - MSU Center for Local Government Finance & Policy

Great! Thank you.

Jean Hall
Executive Assistant
Office of Strategic Policy
Executive Office of Governor Rick Snyder
Hallj16@michigan.gov
517-241-5493

From: Scorsone, Eric [mailto:scorsone@anr.msu.edu]
Sent: Thursday, November 19, 2015 12:59 PM
To: Hall, Jean (GOV) <hallj16@michigan.gov>
Cc: Khouri, Claire (GOV) <KhouriC@michigan.gov>; Dickinson, Sarah (GOV) <DickinsonS@michigan.gov>
Subject: Re: Kickoff Event - MSU Center for Local Government Finance & Policy

Hi Jean

Thank you so much. We will have him scheduled in the first half hour, I will send you an agenda soon.

Thanks

Eric

— Dr. Eric Scorsone
Associate Professor and Director
Center for Local Government Finance and Policy
Department of Agricultural, Food and Resource Economics & MSU Extension
Michigan State University
202 Agriculture Hall
East Lansing, MI 48824-1039
(517) 353-9460

From: Jean Hall <hallj16@michigan.gov>
Date: Thursday, November 19, 2015 at 10:27 AM
To: Microsoft Office User <scorsone@anr.msu.edu>
Cc: "Khouri, Claire (GOV)" <KhouriC@michigan.gov>, "Dickinson, Sarah (GOV)" <DickinsonS@michigan.gov>
Subject: Kickoff Event - MSU Center for Local Government Finance & Policy

Hi Eric,

Claire forwarded the event information below. John would love to attend and will plan on presenting a letter from the Governor and will say a few words if that is appropriate. Our only request is that John's participation be scheduled toward the beginning of the kick off.

Please let me know if this will work and any additional details he should be aware of. Thank you.

Jean Hall
Executive Assistant
Office of Strategic Policy
Executive Office of Governor Rick Snyder
Hall316@michigan.gov
517-241-5493
>>
Claire,
>>
>> Here is the information for the event.
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>> Name: Kickoff Event for MSU Center for Local Government Finance and
>> Policy Contact Name: Dr. Eric Scorsone Host Organization: Michigan
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>> 90 Agriculture Hall
>> Michigan State university
>> East Lansing, MI 48824-103
>> 517-353-9460
>> Scorsone@msu.edu
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>> Governor has not spoken to this group
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>> Thanks so much
>>
>> Eric
>>
>>

>>

From: Wurfel, Sara (GOV)
Sent: Thursday, October 01, 2015 5:48 PM
To: Dickinson, Sarah (GOV)
Subject: RE: Friday media briefings

Follow Up Flag: Follow up
Flag Status: Completed

If you could also add in this bio link for Dr. Wells – don't believe Governor has met her yet. New CME as of this spring.

MDHHS Names Eden V. Wells, M.D., M.P.H. as Michigan's New Chief Medical Executive
http://www.michigan.gov/som/0,4669,7-192-29942_34762-353542--,00.html

---

From: Wurfel, Sara (GOV)
Sent: Thursday, October 01, 2015 5:45 PM
To: Dickinson, Sarah (GOV) <DickinsonS@michigan.gov>
Cc: Emmitt, Beth (GOV) <emmittb@michigan.gov>; Bedan, Morgan (GOV) <BedanM@michigan.gov>; Agen, Jarrod (GOV) <AgenJ@michigan.gov>; Murray, David (GOV) <MurrayD1@michigan.gov>; Biehl, Laura (GOV) <BiehlL@michigan.gov>; Paciorek, Josh (GOV) <Paciorekj@michigan.gov>; Kennedy, Jordan (GOV) <KennedyJ4@michigan.gov>; Brown, Jessica (GOV) <BrownJ53@michigan.gov>
Subject: RE: Friday media briefings
Importance: High

Here are the two media briefings for tomorrow. Holler if have any Qs or need anything else at all.

From: Biehl, Laura (GOV)
Sent: Thursday, October 01, 2015 5:23 PM
To: Wurfel, Sara (GOV) <Wurfels@michigan.gov>
Subject: Friday media briefings
Importance: High

RDS/Dan Wyant/Nick Lyon/Dr. Eden Wells/JA/SW- LIVE conference call with media regarding Flint water comprehensive action plan

DATE: Friday, Oct. 2, 2015

Time: 8:15-8:40 a.m. PST (11:15-11:40 AM EST)

Location: Via phone from San Fran

RDS to call [redacted]

- Call right at 8:15 a.m.; Call will be live immediately. SW will introduce you, the other participants and open it up for your opening remarks.
- Other participants will be Dan Wyant, DEQ Director; Nick Lyon, DHHS Director; and Dr. Eden Wells, MI's Chief Medical Executive
- SW will moderate and screen reporter questions.

Purpose: Media conference call to discuss Flint water comprehensive action plan

Possible Topics:
Flint water action plan
Lead in Flint water
Handling of Flint Water issue
Reconnecting Flint to Detroit water

Media invited:
Flint area media (print, TV and radio) – Flint Journal/Ron Fonger; WJRT TV 12, WNEM TV 5, WEYI TV 25, WFNT Radio
Associated Press – Ed White
Detroit News – Jim Lynch
Detroit Free Press – Nancy Kaffer, Kristi Tanner & Kathy Gray
Michigan Radio – Steve Carmody

Agenda:

11:15-11:16 AM	SW intro; sets parameters; introduces other participants; turns over to Gov for opening remarks
11:16-11:21 AM	Governor gives opening remarks; highlights the key steps in the action plan
11:22-11:37 AM	Governor opens up for Q&A, weaving in Departmental experts as necessary and needed
11:37-11:39 AM	Governor gives closing remarks
11:39 AM	SW wraps up call; reminds reporters of embargo, 1:30 p.m. press conference and how to get a hold of everyone

Recent Articles:
Freep: Legislators take action to fix Flint water supply- http://www.freep.com/story/news/politics/2015/10/01/legislators-take-action-fix-flint-water-supply/73152540/
WDIV: Public health emergency declared due to lead in Flint water- http://www.clickondetroit.com/news/public-health-emergency-declared-due-to-lead-in-flint-water/35601670
Mlive: Governor says fallout from Flint water switch wasn't fully understood- http://www.mlive.com/news/flint/index.ssf/2015/09/snyder_says_he_helped_bring_wa.html
Freep: Snyder finally says lead in Flint water may be problem- http://www.freep.com/story/opinion/columnists/nancy-kaffer/2015/09/30/time-gov-says-lead-flint-water-may-problem/73088666/
Mlive: Legislative Black Caucus urges state of emergency for Flint water- http://www.mlive.com/news/flint/index.ssf/2015/09/michigans_black_causus_urges_go.html

Market: Statewide

Contact: Conference line: [redacted]

RDS/JA – LIVE Radio interview with Frank Beckmann on WJR Radio

Date: Friday, Oct. 2, 2015

Time: 8:45-8:55 a.m. PST

Location: Via phone

RDS to call: [redacted]

Purpose: To discuss priorities and key issues you are working on in 2015.

Possible Topics:
- Roads

- DPS reform plans
- Focus/priorities for remainder of the year
- Flint Water
- New Supreme Court Justice
- BLM Ambassador Trip to California
- Detroit homecoming
- Amazon and Lear investments this week
- China President visits/trade mission
- Rising Tide initiative w/ TED

Recent articles:
Freep: Snyder appoints Joan Larsen to Supreme Court- http://www.lansingstatejournal.com/story/news/politics/2015/09/30/u-m-attorney-headed-michigan-supreme-court/73083044/
AP: Michigan in early talks on taking more Syria, Middle East refugees, Snyder says- http://www.crainsdetroit.com/article/20150929/NEWS01/150929798/michigan-in-early-talks-on-taking-more-syria-middle-east-refugees
WILX: Governor Snyder Says Road Talks Going Well- http://www.wilx.com/home/headlines/Governor-Snyder-Says-Road-Talks-Going-Well-330164301.html
AP: Snyder acknowledges some mistakes in tapping Flint River- http://www.elkharttruth.com/news/michigan/2015/09/30/Snyder-acknowledges-some-mistakes-in-tapping-Flint-River.html

Note:
- Frank Beckmann will be broadcasting remotely from northern Michigan this day. Congressman John Moolenaar will be the guest immediately before the Governor.

Last interview: 5/28/15 at Mackinac

Market: Southeast Michigan- online at wjr.com

Contact: Studio: 313-875-4480; Back-up Producer Terri Leib cell: [redacted]

From: Murray, David (GOV)
Sent: Tuesday, October 06, 2015 5:17 PM
To: Biehl, Laura (GOV); Dickinson, Sarah (GOV)
Subject: RE: Media briefings- Need to fill in WOOD-TV info then submit

Importance: High

From: Biehl, Laura (GOV)
Sent: Tuesday, October 06, 2015 5:09 PM
To: Murray, David (GOV) <MurrayD1@michigan.gov>
Subject: Media briefings- Need to fill in WOOD-TV info then submit
Importance: High

RDS/DMurray- PRINT interview with Jess Hodge of the GVSU Lanthorn

Date: Thursday, Oct. 1, 2015

Time: 11-11:05 a.m.

Location: GVSU DeVos Center- Art Gallery

Purpose: To discuss how colleges can work better together to promote career-focused education

Possible Topics:

- Higher Education Summit
- Tuition rates
- State support for colleges
- LGBT rights on campus

Recent articles:
Campus dining additions see early success - http://www.lanthorn.com/article/2015/10/news-student-senate
Not enough nurses- http://www.lanthorn.com/article/2015/10/not-enough-nurses
Eyes Wide Open provides peer education about sexual assault- http://www.lanthorn.com/article/2015/09/eyes-wide-open
Late enrollment fees cost students thousands - http://www.lanthorn.com/article/2015/09/late-enrollement-fees
Student Senate reconvenes after summer break - http://www.lanthorn.com/article/2015/09/student-senate-reconvenes-after-summer-break

Last interview: RDS has not spoken to Jess before.

Market: GVSU campus and online at lanthorn.com

Contact: Jess cell- [redacted]; Back-up: Audra Gamble editor- [redacted]

RDS/DMurray- TAPED TV interview with Rick Albin of WOOD-TV

Date: Wednesday, Oct. 7, 2015

Time: 11:10-11:15 a.m.

Location: GVSU DeVos Center- Art Gallery

Purpose: To discuss how colleges can work better together to promote career-focused education

Possible Topics:

- Higher Education Summit
- Flint water
- Roads

Recent articles:
Gov.: Flags at half-staff for Oregon victims- http://woodtv.com/2015/10/05/gov-flags-at-half-staff-for-oregon-victims/
Snyder appoints Larsen to Michigan Supreme Court- http://woodtv.com/2015/09/30/snyder-appoints-larsen-to-michigan-supreme-court/
Cruz in Kzoo: 'Michigan a big, important state'- http://woodtv.com/2015/09/28/gop-contender-cruz-to-campaign-in-kzoo/
Snyder attends meetings with Chinese president- http://woodtv.com/2015/09/22/snyder-attends-meetings-with-chinese-president/

Last interview: 9/19 on Mackinac at conference

Market: Grand Rapids- online at woodtv.com

Contact: [redacted]

Laura Biehl
Communications Manager
Executive Office of Michigan Gov. Rick Snyder
George W. Romney Building
111 S. Capitol Ave.
Lansing, MI 48933
Office: (517) 335-6397
Cell: [redacted] *new number
BiehlL@Michigan.gov

Subject: RDS/DMurray- TAPED TV interview with Rick Albin of WOOD-TV
Location: GVSU Devos Center - Art Gallery

Start: Wed 10/7/2015 10:10 AM
End: Wed 10/7/2015 10:15 AM
Show Time As: Tentative

Recurrence: (none)

Meeting Status: Not yet responded

Organizer: GovCalendar

Purpose: To discuss how colleges can work better together to promote career-focused education

Possible Topics:

- Higher Education Summit
- Flint water
- Roads

Recent articles:
Gov.: Flags at half-staff for Oregon victims- http://woodtv.com/2015/10/05/gov-flags-at-half-staff-for-oregon-victims/
Snyder appoints Larsen to Michigan Supreme Court- http://woodtv.com/2015/09/30/snyder-appoints-larsen-to-michigan-supreme-court/

Cruz in Kzoo: 'Michigan a big, important state'- http://woodtv.com/2015/09/28/gop-contender-cruz-to-campaign-in-kzoo/
Snyder attends meetings with Chinese president- http://woodtv.com/2015/09/22/snyder-attends-meetings-with-chinese-president/

Last interview: 9/19 on Mackinac at conference

Market: Grand Rapids- online at woodtv.com

Contact: 616-460-9757; back-up [redacted]

From: Dickinson, Sarah (GOV)
Sent: Tuesday, October 06, 2015 6:34 PM
To: Emmitt, Beth (GOV)
Subject: 10/8 Briefing So Far
Attachments: [redacted] Local Government Update.pdf; Oct 8 Coversheet.docx

Redacted

I know the day is in flux, but we are for sure waiting on Flint Water update from DEQ (and probably a full briefing from comms/strat for the Flint water stuff Thursday morning?) [redacted] I think I'll be able to compile, and thankfully he doesn't have a lot of free time tomorrow night where he'll be waiting on the briefing I don't think. I may need some help going through the calendar and making sure everything is set/attached in the appointments.

Have a good night ☺ see you tomorrow afternoon!

Governor,

Attached is your Daily Briefing for October 8. The briefing contains:

- October 8th Calendar – Pages 2 – 11

Events

Redacted

For Review

- Flint Water Update – Pages

Redacted

Please let us know if you have any questions.

Thank you,
Sarah

STATE OF MICHIGAN
DEPARTMENT OF TREASURY

RICK SNYDER
GOVERNOR

NICK A. KHOURI
STATE TREASURER

DATE: October 5, 2015

TO: Rick Snyder, Governor

FROM: Wayne Workman, Deputy State Treasurer

SUBJECT: Status of Financially Distressed Local Governments

	SEPTEMBER				AUGUST			
	Cities	Counties	Schools	**Total**	Cities	Counties	Schools	**Total**
Emergency Manager	1	0	3	**4**	1	0	3	**4**
Financial Review Commission	1	0	0	**1**	1	0	0	**1**
Receivership Transition Advisory Board	6	0	0	**6**	6	0	0	**6**
Consent Agreement	3	1	2	**6**	3	1	2	**6**
Neutral Evaluation	1	0	0	**1**	1	0	0	**1**

EMERGENCY MANAGER

Lincoln Park
Emergency Manager: Brad Coulter
Appointed: July 3, 2014
Anticipated Exit: January 2016

Recent Developments

- A collective bargaining agreement with the Technical and Professional Office Workers Association of Michigan was approved by the Treasurer and will be effective on November 1, 2015. The city eliminated retiree healthcare and reduced employee paid time off.
- On August 10, 2015, the Lincoln Park Retiree Associations filed suit against the State, Treasury, and the City of Lincoln Park regarding the reduction of city retiree healthcare.
- The city is contemplating a lawsuit against the pension funds' actuary for the full amount of the unfunded pension liability. The city believes that the actuary did not properly advise the city regarding long-term financial sustainability of the pension system. The city paid the required ARC each year yet the funding levels were reduced to critical levels.
- PA 345 pension system millage of six mills will be on the November 2015 ballot. This is the second time PA 345 is going before Lincoln Park voters.
- The city ended FY 15 with an estimated $100K General Fund operating surplus. The city has a General Fund deficit from previous years. EM Coulter will be submitting a Deficit Elimination Plan to Treasury.

- Mathew Coppler, City Manager of Enfield, CT, accepted the position of City Manager, and began on September 29, 2015.

Significant Actions/Issues

- On August 11, 2015, EM Coulter submitted his four-month plan listing the priorities to be accomplished for the remainder of his term and beyond.
- EM Coulter has modified retiree collective bargaining agreements to reduce healthcare benefits. These changes were implemented in July 2015 and will reduce annual retiree healthcare costs from $4.1M to $600K.
- The May 2015 actuarial analysis showed pension funding at 23%.
- FY 14 ended with a General Fund accumulated deficit of $736K, out of a total budget of $21M. This is a significant increase from FY 13 ($89K). Increases were in Public Safety- $1.1M, Public Works- $700K, and Culture and Recreation- $600K.
- Voters rejected the Firefighters and Police Officers Retirement Act proposal by a 53% to 47% margin. Had it been approved, an additional $3M annually would have helped fund fire/police pension and healthcare costs. EM is pursuing an alternative plan under provisions of PA 345 of 1927 to create a Board of Trustees to manage and operate the retirement system.

Issues to Resolve before EM Exit

- Increase and stabilize pension funding levels.
- Permanently eliminate structural deficit for future fiscal years.

FINANCIAL REVIEW COMMISSION (FRC)

Detroit

FRC Created: November 12, 2014
FRC Members: Nick Khouri, Bill Martin, Brenda Jones, Darrell Burks, John Roberts, Lorron James, Mike Duggan, Stacy Fox, Tony Saunders

Recent Developments

- The city held its September consensus revenue estimating conference on September 17, 2015 and presented its report to the FRC. The estimates of major revenues are up slightly based on improvement in the FY 15 unaudited actuals. However, growth estimates remain conservative as the city wants to minimize risk in its budget. The city will formally update revenues again in February 2016 for use in its FY 17 - FY 20 four-year financial plan.
- As the city enters the testing phase for the Enterprise Resource Planning system in October 2015, the city is evaluating revisions to its project schedule and contract change orders. The city may present those changes to the FRC in October or November.
- The city is in negotiations with its bus drivers' union on a new labor contract, which will require FRC approval. When it is finalized, this will be the first collective bargaining agreement submitted to the FRC for review. The Mayor briefed the FRC in closed session at the September 28, 2015 meeting on his strategy and the details of this pending contract.

Significant Action/Issues

- The FRC filed its first statutorily required biannual report on Detroit on May 28, 2015. The report detailed the FRC's activities and formal requirements since its appointment in November 2014. The FRC will file its second biannual report in December.

- The city's four-year financial plan, approved by the FRC in April, encompassed the second year (FY 16) of Emergency Manager Orr's two-year budget and used that as its base year with no changes, plus three years (FY 17 - FY 19). The City will begin its FY 17 – FY 20 budget development process in October and November 2015. This will be the first budget since the EM's departure that the Mayor and City Council will develop and will be subject to FRC review and approval.
- At its September 28, 2015, the FRC approved its first statutorily required annual certification of the city's substantial compliance with its requirements under the Michigan Financial Review Commission Act.
- The City of Detroit Assessor's Office is currently conducting a multi-year project to reappraise all properties in Detroit, after the State Tax Commission found significant problems with property valuations. The reappraisal is scheduled to be completed in 2017.
- Beginning in January 2016, individual city income tax filers will file their Detroit city income taxes with Treasury instead of the city. Treasury plans to collect Detroit's corporate city income tax and universal withholding (pending approval of legislation) in 2017.

RECEIVERSHIP TRANSITION ADVISORY BOARD (RTAB)

Allen Park

RTAB Appointed: September 26, 2014
RTAB Members: Suzanne Schafer, Joyce Parker, Fredrick Frank, Karen Barann

Recent Developments

- On September 22, 2015, Judge Mark Boonstra of the Michigan Court of Claims, granted the state's motion to dismiss the lawsuit brought by retirees of the City of Allen Park who challenged changes made to their healthcare by former Emergency Manager, Joyce Parker. The retirees contested the ability of the EM to modify retiree healthcare under PA 72 of 1980. The judge ruled that by the time the change actually took place the EM was operating under PA 436 of 2012. The plaintiffs also attacked PA 436 of 2012 claiming it was unconstitutional. Judge Boonstra stated that the claim met none of the tests necessary to support a charge of unconstitutional vagueness.
- The City Council offered Acting Assistant City Administrator Mark Kibby the position of City Administrator at its September 22, 2015 meeting. The RTAB will consider this appointment at its October 7, 2015 meeting.
- The bond tender extension expired on October 1, 2015. $11.21M or 42.56% of the bonds were tendered. The city has accepted all tendered bonds subject to the conditions of the invitation.
- Treasury has been informed that Joyce Parker announced her resignation from the RTAB, effective October 31, 2015. Potential replacements are being considered.
- The city will be going to arbitration with the fire union over resolution of terms that were inadvertently inserted into the signed contract from an earlier draft. These terms were not in the Tentative Agreement signed between the city and the union but included in the final copy signed by Emergency Manager Parker, prior to her departure. The city has been trying to resolve this issue for months. Treasury continues to monitor these developments.
- The city switched to a new provider for retiree health insurance coverage on October 1, 2015, after being informed by Blue Cross that a 23% rate increase of $644K was being levied. The RTAB approved this request and the city attorneys believes that there are no legal ramifications with retirees if coverage is changed to a new provider.

Significant Actions/Issues

- At its September meeting, the RTAB affirmed the city's approval of a new four-year collective bargaining agreement with the clerical and public works bargaining units. Treasury reviewed the tentative agreements and identified over $40K in increased costs in Year 1.
- A retired city employee has brought a breach of contract and age discrimination lawsuit against the city. The city's insurance policy covers only a small portion of the alleged damages. The City Council approved an agreement that was achieved during court-ordered mediation. The agreement will require the city to pay $600K (from the budgeted Contingency Fund). The RTAB approved this agreement at its September 2, 2015 meeting.
- The city received a $1.2M Staffing for Adequate Fire and Emergency Response Grant, which will allow them to retain six firefighters over the next two years.
- Litigation was filed by retirees challenging the EM's authority to reduce other post-employment benefit (OPEB) liabilities. A motion for summary disposition is pending. No date has been set to hear this motion.

Benton Harbor

RTAB Appointed: March 10, 2014

RTAB Members: Larry Steckelberg, Bret Witkowski, Marvin Raglon, Sharon Hunt

Recent Developments

- The Assistant City Manager/Community and Economic Development Director, Marja Winters, will be stepping down in November due to family reasons. She is currently assisting the city in finding a replacement.
- Benton Harbor is hiring the MML to do an executive search for a new finance director. Treasury is assisting Benton Harbor with cost of the search.

Significant Actions/Issues

- On August 3, 2015, the City Commission adopted a resolution requesting a hearing with the Department of Treasury to discuss financial assistance for decisions made during the tenure of emergency managers that resulted in legal fees and settlement costs. Treasury will be inviting the Mayor and City Manager to meet in Lansing to discuss issues facing the city.
- The city received notification from the Department of Labor in 2014 of a wage claim filed with their department, in relation to a contract addendum to the Public Safety Collective Bargaining Agreement. City staff and legal counsel have worked with the U.S. Department of Labor to facilitate a settlement to this claim. There are two parts to the settlement: 1) correction of wages going forward; and 2) correction of back wages from the inception of the addendum. The two parts total $19K. The City Commission approved the settlement at its August 3, 2015 meeting. The RTAB approved the settlement on August 11, 2015.
- The first annual evaluation from the RTAB was conducted on July 29, 2015. It will be sent to the RTAB for review.
- Former Benton Harbor Public Safety Director Roger Lange brought a Whistleblower and Elliot Larson Civil Rights case against the City of Benton Harbor and former EM Tony Saunders. Mediation took place on July 17, 2015, with Jon March of Miller Johnson serving as the mediator. No settlement was reached.

Ecorse

RTAB Appointed: May 1, 2013

RTAB Members: Edward Koryzno, Robert Bovitz, Joyce Parker

Recent Developments

- Treasury has been informed that Joyce Parker announced her resignation from the RTAB, effective October 31, 2015. Potential replacements are being considered.
- The degree of State oversight may be reduced if the city can convincingly show a commitment to the cost saving measures they have proposed.
- The City's new full-time controller, Tim Sadowski has replaced the previous part-time contracted controller.
- On September 22, 2015, the City Manager reported that the new controller is revising the current budget and 5-year financial plan. It was discovered that the baseline was inaccurate, according to the City Manager. Treasury will be analyzing the budget and financial plan and discussing issues with the city. One challenge includes reducing fire service costs, which must be realized soon to keep the financial plan solvent.

Significant Actions/Issues

- The city continues to have difficulty attracting qualified candidates and filling higher level administrative positions.
- Municipal Employee's Retiree System pension contributions are anticipated to increase from $1.8M in FY 15 to $2.4M in FY 16 due to accelerated funding for closed plans.
- On May 12, 2015, the RTAB approved a narrowly balanced FY 16 Budget. To balance the budget, the city increased an existing P.A. 33 levy by approximately 15 mills.

Flint

RTAB Appointed: April 29, 2015

RTAB Members: Frederick Headen, Brian Larkin, David McGhee, Beverly Walker-Griffea, Robert McMahan

Recent Developments

- On August 7, 2015, a Genesee Circuit Court lawsuit, Shears v. Flint, invalidated a previous 35% increase in water and sewer rates, reverting back to 2011 rates. This injunction also requires the city to repay $15.7M from the General Fund to the Water Fund, prevents the city from collecting certain past due water bills, and from disconnecting water service for nonpayment. The City has estimated that this injunction could potentially cost the General Fund $50M. Thus far, the city's appellate efforts have not been successful. Most recently, Judge Archie Hayman certified Shears v. Flint as a class action.
- As a result of Shears v. Flint decision which required the city to roll back water rates by 35%, the Finance Director on October 1, 2015 estimated that revenue has decreased by $666K per month and projects a loss of $6.6M for the remainder of the fiscal year. In addition for the period of August 10, 2015 thru September 2, 2015, the city has realized $1.75M less in cash receipts as the same period last year due to a decrease in payment activity.

- Separate litigation was held that Emergency Manager Mike Brown had no statutory authority to later ratify water and sewer rate increases from May of 2012. The city filed an appeal to the Michigan Supreme Court, but the court did not address the appeal because the city missed the filing deadline by one day. The case has been remanded back to Genesee County Circuit Court to resolve some outstanding matters. Treasury is discussing the need for additional legal representation with the city.

- Concerns have been raised about the amount of lead in the city's water system after a study by Virginia Tech University suggests that the amount is much higher than standard testing shows. The city is in compliance with state and federal lead standards but will be adding a corrosion inhibitor into the treatment process to reduce the amount of lead leaching into the system. The city is also providing free and independent water quality testing to residents. Treasury is monitoring this issue closely.
- Mayor Walling has issued a letter to the State requesting $20M in funds to assist the city in making needed capital improvements to its water system plus another $10M to address the issue of lead leaching into the system.
- On September 11, 2015, Genesee County Circuit Court dismissed a case (*Coalition for Clean Water v City of Flint*) to force the city to purchase water from the City of Detroit.
- The RTAB approved ballot language for the renewal of the Regional Flint Mass Transportation Authority millage. The proposed renewal is for five years at the current 0.6 mills per year and will appear on the November 2015 ballot.
- The Economic and Community Development Director resigned in August 2015. Current staffing vacancies also include the Treasurer and the Human Resources Director.
- As a result of a recent review, the State Tax Commission notified the city it must maintain adequate assessment records in compliance with statutes and State Tax Commission Rules, and must implement any corrective actions necessary. In addition, the city shall implement a full reassessment within a time frame agreed upon with the State Tax Commission. The city has issued an RFP and is reviewing the proposals.
- The city has been informed they no longer need to inform residents that it is in violation of the Clean Water Standards Act. Results from the first monthly test, since the installation of the granulated active-charcoal filter, showed that the city is in compliance with the federal Drinking Water Act. The city hired Echologics at a cost of $895,850 to perform a leak detection study. This project commenced in August 2015 and is approximately 1/3 complete.

Significant Actions/Issues

- Genesee County 911 assumed dispatch responsibilities for city police and fire on August 17, 2015. This merger was approved in 2014 and is expected to save the city $1M per year.
- On August 12, 2015, the RTAB approved a transfer of $323K from the Fire Department to the Police Department to hire five additional patrol officers. The city has initiated a hiring process.
- The KWA pipeline is expected to be completed in June 2016. The two pump stations are approximately 75% complete and the intake is completed.
- The city is implementing Veolia recommended improvements to its water system, including water plant improvements, distribution system improvements, new policies and procedures, and better communication with customers. The city installed a $1.5M granulated active-charcoal filter to improve water quality. All twelve filters are installed and are in use.
- If the city loses a lawsuit over retiree healthcare, the EM's two-year budget does not assume an additional $5M to $6M annual expense.

Hamtramck

RTAB Appointed: December 18, 2014
RTAB Members: Deborah Roberts, Mark Stema, Cathy Square, Karen Young

Recent Developments

- The city is undertaking a $6M sewer infrastructure improvement project which is eligible for State Revolving Fund monies. The project will reduce storm water inflow into sanitary sewers. Certain rehabilitation elements of the project will commence on October 15, 2015 and conclude in spring 2016. The sewer relief portion will begin in December 2015 and will be completed next summer.
- The city is pursuing a third party police study which will help administrators review options for reducing costs and providing more efficient service.
- The contractor Tyler Technologies is reassessing all residential and commercial properties.

Significant Actions/Issues

- The City Council adopted the FY 16 Budget on June 17, 2015. The RTAB approved this action on June 23, 2015. The city has also developed a long-term capital improvements plan.
- A suit was filed in federal court by Hamtramck retirees over changes to healthcare benefits made in October 2014. The potential exposure to the city is currently unknown.
- The annual pension liability is anticipated to increase from $3.5M in FY 15 to $4.3M by FY 19. This increase is a result of closing certain pension plans and the Michigan Employee's Retirement System (MERS) policy of accelerating the required contribution for closed plans. The increases were included in the EM's two-year budget.

Pontiac

RTAB Appointed: August 19, 2013
RTAB Members: Edward Koryzno, Louis Schimmel, Keith Sawdon, Robert Burgess

Recent Developments

- On September 14, 2015, the City Council approved Jane Bais-DiSessa for the position of Deputy Mayor. The RTAB approved this appointment on September 16, 2015.
- On July 6, 2016, Oakland County Circuit Court Judge Michael Warren dismissed the lawsuit filed by the city against Ottawa Towers LLC/ Phoenix Center. Treasury is working with the city to move forward with the sale to a private operator which could free up $2M in demolition funds.

Significant Actions/Issues

- On August 19, 2015, the RTAB approved filling the positions of Customer Service Representative and Community Relations Specialist. These positions will assist the Mayor with community and economic development activities.
- Per the city's FY 14 audit, the General Fund accumulated fund balance is approximately $5M out of a total budget of $27M.
- The city lost a decision at the Michigan Court of Appeals which may make it liable for a $3.5M payment to the Police and Fire VEBA. The city requested reconsideration but was denied. In May, the RTAB approved the city's request to appeal to the MI Supreme Court.
- The City of Pontiac Retired Employees Association v. City of Pontiac lawsuit (in U.S. District Court) was reassigned from Judge Lawrence P. Zatkoff to Judge Avern Cohn. The lawsuit challenges former EM Schimmel's elimination of retiree healthcare and replacement with an annual stipend. The General Employees Retirement System Pension Fund is significantly overfunded and the parties are exploring options to use the overfunded portion to fund retiree healthcare. Mediation is taking place under the supervision of Eugene Driker.

CONSENT AGREEMENT

Inkster
Date Executed: February 20, 2012
Consent Agreement Consultant: Mark Stuhldreher

Recent Developments

- On June 29, 2015, a tentative agreement was reached with Wayne County to place a judgment levy on the tax rolls. The levy would run for five years and repay the county $4.9M in past due sewer charges. The city is in discussions with Wayne County to postpone the levy until July 2016.
- On August 18, 2015, the Michigan Court of Appeals ruled (Trahey v City of Inkster) that the trial court erred in determining the city's 2012 water and sewer rates were unreasonable and ordering the city to issue $2.55M in credits to residents for reduced water and sewer rates. The city is evaluating this decision.
- The city is collaborating with MSHDA and MEDC to seek new housing developments and development of several vacant commercial parcels. Inkster Police and the city will be utilizing an accumulation of training dollars to train police personnel and staff going forward.

Significant Actions/Issues

- On May 18, 2015, City Council approved the FY 16 Budget.
- On August 3, 2015, the City Council voted to change the employment status of City Manager, Richard Marsh to Special Advisor to the city. The City Council named City Treasurer, Mark Stuhldreher to the position of Interim City Manager. A search firm will conduct a national search to fill the City Manager's position.
- On April 20, 2015, the city adopted a working capital reserve policy for the Water and Sewer Fund which will provide funds for emergency situations.
  On June 29, 2015, an Order was issued requiring the City Treasurer to approve all employment matters with city officials and employees, expenditure of funds, and all contracts.
- William Riley is Inkster's new Police Chief. Mr. Riley's start date was August 10, 2015. The new chief has been reaching out to community groups and the neighborhoods, and is fully engaged.

River Rouge
Date Executed: December 15, 2009
Consent Agreement Consultant: N/A (P.A. 72)

Significant Actions/Issues

- A fire union collective bargaining agreement was approved in March, resulting in a reduction in healthcare costs.
- The city adopted its FY 16 Budget on May 19, 2015. The budget is balanced and has a beginning fund balance of $1,967,613. The city has prepared a proposed five-year budget that shows a deficit in FY 18 to FY 20 unless additional revenues can be found.

Royal Oak Township
Effective Date: April 21, 2014
Consent Agreement Consultant: Robert Burgess

Recent Developments

- The Township Board voted to extend the Consent Agreement Consultant's contract through March 31, 2016.
- The Consent Agreement Consultant, Treasury, and the Michigan State Police met with Oak Park City Manager on September 21, 2015 to discuss the city providing police services to the township.
- A six-month plan has been developed by Consent Agreement Consultant Robert Burgess, listing the priorities for the next several months. Treasury has been offering assistance to the consultant in implementing the plan's priorities.

Significant Actions/Issues

- On August 4, 2015, voters approved a renewal of 4.5 mills for general operations.
- On June 17, 2015, an Order was issued granting the Consultant broad authority to approve expenditures made by the township and ensure that obligations are being paid. The Order also gives the Consultant authority to invest the $620K in reimbursed retirement assets with MERS.
- The Michigan State Police continues to provide police services to the township.
- The township audit was completed. Auditors recommend the township submit a Deficit Elimination Plan for 2014, select a firm to advise the township on financial matters, and perform an inventory of assets.
- Treasury learned that the Township Supervisor was regularly authorizing overtime for employees, though overtime was not included in the FY 15 Budget and the Consent Agreement requires State Treasurer approval prior to overtime expenditures. On May 20, 2015, an Order was issued requiring the Consultant to approve all requests for overtime prior to authorization.

Wayne County

Recent

- On September 15, 2015, the County Deputy Chief Financial Officer submitted a cash flow forecast as required by the Consent Agreement. It is under review by Treasury staff.
- AFSCME Council 25 attempts to block any changes to the terms and conditions of employment has failed at the state courts. On September 15, 2015, AFSCME filed a Motion for a Temporary Restraining Order to prevent changes to the terms and conditions of employment in Federal Court but it has not yet been granted. The County has filed a request with the United States District Court to deny the Temporary Restraining Order and to dismiss the lawsuit. No decision has been made.

Significant Actions/Issues

- On August 21, 2015, the County Board approved the Consent Agreement negotiated between the County Executive and State Treasurer.
- On June 10, 2015, the county reached a settlement with retirees on healthcare. The county will no longer provide health insurance but will instead provide a stipend to retirees. This will result in a savings of $20M annually.
- The county's annual structural General Fund deficit is approximately $52M prior to any of the proposed remedial actions.

- The county's proposed restructuring is approximately $53M in General Fund savings, $25M of which comes from changes to pension and healthcare benefits for active employees and healthcare benefits for retirees.
- The county has not yet proposed a long-term solution to its jail problems.

NEUTRAL EVALUATION

Highland Park

Financial Review Team Appointed: December 2, 2013
Financial Emergency Declared: January 30, 2014
P.A. 436 Option Selected: Neutral Evaluation

Recent Developments

- On August 11, 2015, a report was issued by Meadowbrook Insurance on the progress of reducing the city's healthcare costs. When successfully implemented after October 1, 2015, the $1.4M annual cost of healthcare could be reduced to $630K.
- On August 24, 2015, City Council gave conditional approval to the settlement agreement between the city and DWSD over past due water and sewer bills. However, the city is waiting for a response from DWSD on other issues.
- The second phase of emergency loans is under discussion. It would consist of approximately $4.7M to restructure the city's three outstanding emergency loans and $11.5M to refinance outstanding debt.
- The city has purchased the first quantity of water meters at a cost of $343K. Meter installation is underway.
- Wade Trim, the firm hired by Highland Park to manage the water and sewer operations, processed the first regular water and sewer bills to customers on August 13, 2015.

Significant Actions/Issues

- On June 29, 2015, City Council approved a substantial increase in water and sewer rates which will allow the city to fund water and sewer operations.
- On July 6, 2015, Wade Trim began duties to operate and maintain the water and sewer systems.
- Louis Schimmel was hired on June 29, 2015, to provide consulting services regarding water and sewer issues.
- On July 31, 2015, the water and sewer amnesty program expired. City Administrator Cathy Square stated the city will work with customers to settle their past due accounts.
- On May 18, 2015, the City Council approved a resolution requesting MDOT to pay for storm water drainage from the highways and freeways under state jurisdiction in the city. The City Administrator has indicated that the city has filed suit against both MDOT and Wayne County over storm water.
- On May 18, 2015, City Council approved a consultant's recommendation for an amnesty plan for residential customers to pay arrearage amounts owed to the city. The consultant has determined that if all customers take advantage of the amnesty plan, the city could collect $2.08M. The city extended the amnesty plan until July 31, 2015 to allow more time for customers to pay past due accounts.
- The city's liabilities total $99.9M. Some major components are: $55.3M debt, including $20.7M owed to the DWSD, and $26.1M unfunded other post-employment benefits (OPEB).

EMERGENCY MANAGER - MUNICIPALITIES				
Unit of Government	**Current Emergency Manager**	**Initial Appointment Date**	**Target Exit Date**	**Notes**
City of Lincoln Park	Brad Coulter	July 3, 2014	January 2016	* FY 15 ended with an estimated $100K general fund operating surplus. Will submit DEP. * Actuarial analysis published on 5/20/15 shows further decline in pension funding down 23%. * Mathew Coppler, City Manager of Enfield, Connecticut accepted position of City Manager.

FINANCIAL REVIEW COMMISSION (FRC) – MUNICIPALITIES				
Unit of Government	**Board Members**	**Appointment Date**	**Target Exit Date**	
City of Detroit	Nick Khouri, John Roberts, Bill Martin, Mike Duggan, Brenda Jones, Darrell Burks, Lorron James, Stacy Fox, Tony Saunders	November 12, 2014	NA	* City held its bi-annual revenue estimating conference on 9/17/15 and submitted report to FRC on 9/28/15. * Mayor Duggan briefed the FRC on 9/28/15 in closed session on his strategy and details of the pending collective bargaining agreement with the city's bus drivers.

RECEIVERSHIP TRANSITION ADVISORY BOARD (RTAB) - MUNICIPALITIES				
Unit of Government	**Board Members**	**Appointment Date**	**Target Exit Date**	**Notes**
City of Allen Park	Suzanne Schafer, Joyce Parker, Fredrick Frank, Karen Barann	September 26, 2014	NA	* 4-year CBA with police approved by Council and the RTAB despite concerns in increased costs. (RTAB vote was 2-1 to approve). * RTAB approved 5-year financial plan on 5/15/15. * Bond Tender extension expired on 10/1/15. $11.21M of bonds were tendered.
City of Benton Harbor	Larry Steckelberg, Bret Witkowski, Marvin Raglon, Sharon Hunt	March 10, 2014	NA	* Commission requested a hearing to discuss financial assistance re EM decisions made that resulted in legal fees and settlement costs. * Former Public Safety Director brought Whistleblower and Elliot Larson Civil Rights case against the city. Mediation took place on 7/17/15, no settlement reached.
City of Ecorse	Edward Koryzno, Robert Bovitz, Joyce Parker	May 1, 2013	NA	* Balanced 5-year financial plan completed. Difficult changes must be realized to comply. * RTAB approved balanced FY 16 Budget on 5/12/15.
City of Flint	Frederick Headen, Brian Larkin, David McGhee, Beverly Walker-Griffea, Robert McMahan	April 29, 2015	NA	* As a result of lawsuit decision, city estimates that revenue will decrease by $666K per month and projects a lost $6.6M for remainder of the fiscal year. The injunction requires city to repay $15.7M from the General Fund to the Water Fund. * KWA pipeline expected to be completed in June 2016.
City of Hamtramck	Deb Roberts, Mark Stema, Karen Young, Cathy Square	December 1, 2015	NA	* Undertaking a $6M sewer infrastructure improvement project which is eligible for State Revolving Fund Monies. Project will reduce storm water inflow into sanitary sewers.

City of Pontiac	Edward Koryzno, Louis Schimmel, Keith Sawdon Robert Burgess	August 19, 2013	NA	* On 9/16/15, City Council approved Deputy Mayor hire. * City lost Supreme Court ruling to demolish Phoenix Center. Treasury working with city to move forward with sale to private operator which frees up $2M in demolition funds. * FY 16 Budget and 2015 tax rates approved by RTAB on 6/26/15.
CONSENT AGREEMENT - MUNICIAPLITIES				
Unit of Government	**Treasury Representative/Consultant**	**Date Executed**	**Term of Consent Agreement**	**Notes**
City of Inkster	Mark Stuhldreher, Interim City Manager and City Treasurer/Finance Director	February 20, 2012	N/A	* On 8/3/15, City Council voted to change the employment status of the City Manager to Special Advisor. Mark Stuhldreher appointed interim City Manager. * Tentative agreement w/ Wayne County for judgement levy on tax rolls. Levy to run for 5 years and repay county $4.9M in past due sewer charges. * Collaborating with MSHDA and MEDC to seek new housing developments and development of several vacant commercial parcels.
City of River Rouge	N/A (P.A. 72)	December 15, 2009	N/A	* FY 16 Budget adopted on 5/19/15. Proposed 5-yr budget shows a deficit in FY 18 to FY 20 unless additional revenues can be found.
Royal Oak Township	Robert Burgess	April 21, 2014	October 31, 2017	* On 8/3/15, voters approved a renewal of 4.5 mills for general operations. * Order issued on 6/17/15 granting the Consultant broad authority to approve expenditures made by the township to ensure obligations are being paid.
Wayne County				* On 9/15/15, AFSCME filed motion for temporary restraining order to prevent changes to terms and conditions of employment in Federal Court. County filed request with US District Court to deny the temporary restraining order and dismiss lawsuit. No decision has been made. * On 6/10/15, county reached settlement with retirees on healthcare to provide stipend in lieu of health insurance.
NEUTRAL EVALUATION - MUNICIPALITIES				
Unit of Government	**Financial Review Team Appointed**	**Financial Emergency Declared**	**Date Option Selected**	**Notes**
City of Highland Park	December 2, 2013	January 30, 2014	May 1, 2014	* Wade Trim began operating and maintaining water and sewer systems on 7/6/15. * 2nd phase of emergency loans tentative for 9/24/15 – $4.7M to restructure 3 outstanding loans and $11.5M to refinance outstanding debt. * On 6/29/15, Council approved substantial increase in water/sewer rates.
OTHER COMMUNITIES - MUNICIPALITIES				
City of Melvindale * City of Wayne *				

EMERGENCY MANAGER - SCHOOLS

Unit of Government	Emergency Manager	Appointment Date	Target Exit Date	Notes
Detroit Public Schools	Darnell Earley	January 13, 2015	April 2016	* Sodexo expected to petition for judgment levy for unpaid balance of $26M. * Hired a Deputy Superintendent of Finance and Operations. * Continues to work on long-term strategy with E&Y/ Parthenon. * Weekly meetings to monitor critical cash, shortfall of approximately $78M for FY16. * ORS delinquencies growing to approximately $95.7M; reached agreement at $750k per month and submit a plan to resolve balance due by October 2016. * Pupil count projected to decline by 848 from 47,098 in FY 14-15 to 46,250 in FY 15-16.
Highland Park School District	Donald Weatherspoon	April 15, 2015	October 2016	* Beginning in September 2015, DPS provides for educational services for grades 9-12. * Renewal of non-homestead millage is scheduled for November 2015. * Pupil count projected to decline by 40 students from 580 in 2014-15 to 540 in 2015-16.
Muskegon Heights School District	Steven Schiller	April 15, 2015	October 2016	* Completed transition from Mosaica to ISD. * ORS payments continue to go only towards interest payments, leaving the principal amount due untouched. * Pupil enrollment projected to decline by 80 from 902 in 2014-15 to 822 in 2015-2016.

CONSENT AGREEMENT - SCHOOLS

Unit of Government	Consultant	Appointment Date	Target Exit Date	Notes
School District of City of Pontiac	Donald Weatherspoon	October 15, 2013	September 2015	* District expects to place before voters in March 2016 non-homestead millage, the same date as the Republican Presidential Primary. * District expects to place before voters in May 2016 a 2.87 mill, 5-year sinking fund ballot measure. In August, a similar measure failed by less than 120 votes. * Pupil count projected to decline by 14 from 4,329 in 2014-15 to 4,315 in 2015-16.
Benton Harbor Schools	Cynthia M. LaGrow	November 18, 2014	November 2016	* Hired new CFO. * Formally dismissed suspended superintendent and entered into a settlement agreement. * Pupil count projected to decline of 101 from 2,428 in 2014-15 to 2,327 in 2015-16. * Transitioned from Plante Moran to Berrien RESA for essential office admin support.

SCHOOLS WATCH LIST

With the passage of 2015 PAs 109-111, Treasury is expected to have authority over the following deficit districts: * Flint * Hazel Park * Westwood * Mt. Clemens * Bridgeport Spaulding * Clintondale * New Haven * Vanderbilt * Southgate *

Governor Rick Snyder
October 8, 2015
Daily Briefing

Contents	Pages
October 8th Calendar	2 – 5
Events	
For Review	
Flint Water Update	

Redacted

Redacted

From: Dickinson, Sarah (GOV)
Sent: Wednesday, October 07, 2015 8:48 PM
To: Lossing, David
Cc: Utley, Corey (GOV)
Subject: Re: Oct 8th press conference in Flint

Hi David,

Copying Corey - I believe she spoke to someone in your office earlier about Chancellor Borrego's attendance.

Corey, can you please confirm that everything is set?

Thanks, David!
Sarah

Sent from my iPad

> On Oct 7, 2015, at 8:43 PM, Lossing, David <dalossin@umflint.edu> wrote:
>
> Hi Sarah: our staff had talked to Corey at the event at GVSU about the event tomorrow morning at 10am regrading the Flint water crisis. Is it taking place at the Mott Foundation offices? Corey mentioned having our chancellor, Dr. Susan Borrego, there for it.
>
> Thanks.
>
> New address:
> David Lossing, M.P.A., Ed.S
> Director, Government Relations
> University of Michigan-Flint
> 1001 Northbank Center, Suite D
> Direct Line: 810-766-6718
> Cell: [redacted]
> dalossin@umflint.edu<mailto:dalossin@umflint.edu>
>
>
> Sent from my iPad
>
> On Sep 23, 2015, at 11:15 AM, Dickinson, Sarah (GOV) <DickinsonS@michigan.gov<mailto:DickinsonS@michigan.gov>> wrote:
>
> Good morning,
>
> Attached you will find a welcome letter, agenda, and reading materials for the 2015 State Universities Summit hosted by Governor Rick Snyder. The Summit will take place on October 7th from 8AM – 2PM at the GVSU DeVos Center (401 W. Fulton, Grand Rapids). If you have yet to confirm your attendance, please respond to me by Monday, September 28th at dickinsons@michigan.gov<mailto:dickinsons@michigan.gov> or 517-241-6043. Please remember that Presidents, Trustees, and one additional staff member from each University are welcome, but we are unable to accommodate additional guests due to our desire to host an intimate, productive conversation.

>
> Breakfast and registration starts at 8AM, and the Gubernatorial Address begins promptly at 9AM. Lunch will also be provided to all attendees.
>
> Parking is available in the GVSU Fulton Street Lot:
> I-96 west to Grand Rapids
> I-196 into downtown Grand Rapids
> Exit at Ottawa Ave, proceeding south on Ottawa to Fulton Street Right
> on Fulton Street, proceeding west Left into the GVSU Fulton lot on the
> 300 block, located just short of the US-131 overpass.
>
> Please do not hesitate to reach out to me should you have any questions. We look forward to seeing you on October 7th!
>
> Sarah Dickinson
> Governor's Scheduling Liaison
> dickinsons@michigan.gov<mailto:dickinsons@michigan.gov>
>
>
[redacted]

Subject:	RDS/AHeaton - TAPED Radio Interview with Ryan Hermes from Michigan Radio
Location:	Governor's Conference Room
Start:	Thu 12/17/2015 3:20 PM
End:	Thu 12/17/2015 3:30 PM
Show Time As:	Tentative
Recurrence:	(none)
Meeting Status:	Not yet responded
Organizer:	GovCalendar
Required Attendees:	Biehl, Laura (GOV); Murray, David (GOV); Adamczyk, Lynne (GOV); Heaton, Anna (GOV)

Market: Michigan Radio Network affiliates statewide

Purpose: Opportunity to highlight the successes in Michigan's reinvention during 2015.

Possible Topics:

- Energy update
- DPS/EAA
- Immunization waivers
- 2016 look-ahead
- Switch Data Center legislation
- Jobs/skilled trades
- Road Funding package
- Syrian Refugee Stance

Recent articles:

Data Centers get tax breaks after all-nighter from Michigan lawmakers (WEMU)
http://wemu.org/post/data-centers-get-tax-breaks-after-all-nighter-michigan-lawmakers
Gov. Snyder's decision on Syrian Refugees plays into what ISIS wants (Michigan Radio)
http://michiganradio.org/post/gov-snyders-decision-syrian-refugees-plays-what-isis-wants
Detroit: We won't move forward unless we learn to listen (WDET)
http://wdet.org/posts/2015/12/15/82113-detroit-we-wont-move-forward-unless-we-learn-to-listen/
Some parents of unvaccinated kids might be waiting for schools to force them to get waivers (Michigan Radio)
http://michiganradio.org/post/some-parents-unvaccinated-kids-might-be-waiting-schools-force-them-get-waivers#stream/0
Chickenpox vaccine debate: Amid Michigan outbreaks, State officials beg parents to keep children healthy (International Business Times)
http://www.ibtimes.com/chicken-pox-vaccine-debate-amid-michigan-outbreaks-state-officials-beg-parents-keep-2228051
Abate, then Switch: Las Vegas tech firm asks legislators to change Michigan tax law to benefit data center industry (Mi Biz)
http://mibiz.com/item/23115-abate,-then-switch-las-vegas-tech-firm-asks-legislators-to-change-michigan-tax-law-to-benefit-data-center-industry
State, General Motors agree to cap MEGA credits at mystery amount (MLive)
http://www.mlive.com/lansing-news/index.ssf/2015/12/state_and_gm_agree_to_cap_mega.html

Last interview: 11/4/15 re: To talk about passage of a long-term, sustainable and fiscally responsible roads solution.

Contact: Ryan Cell: [redacted]; Back-up/Office: 517-371-1766



Year End Media Updates.pdf

GOVERNOR RICK SNYDER



HIGHLIGHTS FROM 2015

In 2015, we worked hard to continue Michigan's remarkable reinvention, addressing our most difficult challenges with Relentless Positive Action. Together, we have come a long way over the last five years, but there is still more to accomplish.

CREATING JOBS

- Created more than 420,000 private sector jobs since 2011.
- Lowest unemployment rate in 14 years.
- September 2015 marked the first month since August 2000 that Michigan's jobless rate was below the national rate.
- Michigan ranks No. 1 in automotive jobs and No. 5 in overall job creation.
- Launched the Rising Tide initiative, providing economically challenged communities with tools to design and build a successful economic framework.

FIXING OUR ROADS

- Secured a long-term, comprehensive, sustainable solution to improve Michigan roads.
- The single largest investment in Michigan's roads over the last half century, providing an additional $1.2 billion over the next five years to improve road conditions.
- The plan ensures room for smart economic growth while continuing to invest in core priorities like education and our local communities.

BALANCING OUR BUDGET

- Michigan is five for five in getting balanced budgets done months ahead of the deadline.
- Ranked first nationally in Index of State Budget Process Quality, and second for most improved credit rating.
- The Rainy Day Fund will increase to $565 million at the end of FY2016 after being at $2 million in 2010.

HIGHLIGHTS FROM 2015

RIVER OF OPPORTUNITY

- Restructured state government to put people first and help them succeed.
- Created the Michigan Department of Health and Human Services to eliminate silos in state government and better serve our valued customers.
- Expanded Pathways to Potential into nine additional counties in 20 new schools and reduced chronic absenteeism by 37 percent in the 219 Pathways schools.
- Served more than 28,000 families with rental assistance to help reduce homelessness.
- MI First Home mortgage program allowed 1,563 families to attain the dream of homeownership, compared to 1,103 by this time in 2014.

FOCUSING ON SKILLED TRADES

- Created the Department of Talent and Economic Development and the Talent Investment Agency to close the skills gap and prepare talent for the highly skilled, technical jobs of today and tomorrow.
- Invested $85 million for skilled trades to develop a skilled workforce to support career and technical education and early/middle college programs. This allows students to earn a high school diploma, an associate's degree, technical certification, or up to 60 college credits through dual enrollment; skilled trades training and equipment programs, and increased funding for vocational education programs.

A HEALTHIER MICHIGAN

- Celebrated the first year of the Healthy Michigan Plan with more than 600,000 Michiganders enrolled.
- Healthy Kids Dental expanded to include Wayne, Oakland and Kent counties and now operates in all of Michigan's 83 counties, covering a total of 895,000 kids.
- Continued carrying out the recommendations of the Mental Health and Wellness Commission.
- Increased support for children and families dealing with autism.
- Tested more than 110,000 newborns for severe disorders.

2015 Accomplishments Highlights

Confirmed: Lowest unemployment rate in **14 years.**

- DTMB Release September 2015: https://www.michigan.gov/documents/dtmb/State_8-15_Unemployment_500182_7.pdf

Confirmed: September 2000 marked the first month since August 2000 that Michigan's jobless rate was below the national average.

- DTMB release from October 2015: https://www.michigan.gov/documents/dtmb/LMI-Oct14_Release_503066_7.pdf

Details: Pathways to Potential: Expanded the program into nine additional counties in 20 new schools.

- Nine counties: Berrien, Clare, Gladwin, Gogebic, Grand Traverse, Jackson, Kalkaska, Manistee, Ontonagon

Details: Served more than 28,000 families with rental assistance to help reduce homelessness in Michigan

- MSHDA served over 28,000 families with rental assistance on the Housing Choice Voucher program while receiving a 'High Performer' rating from HUD. The 'High Performer' rating is on the annual Section 8 Management Assessment Program (SEMAP). The Housing Choice Voucher program also received high marks on a recent HUD audit of its financial reporting with no findings annotated in the report. Other accomplishments:

Details: MI First Home mortgage program allowed 1,563 families to attain the dream of homeownership, compared to 1,103 by this time in 2014

- MSHDA's MI First Home total funding exceeded $139.7 million, up from $88.8 million in 2014
- MI First Home loan program is a mortgage product that is available to first-time homebuyers state-wide and repeat homebuyers in targeted areas

Details: $85 million for skilled trades to develop a skilled workforce.

- $10 million increase for career and technical education and early/middle college programs
- $10 million increase for skilled trades training programs
- $7.2 million increase for the Jobs for Michigan Graduates, MAT2, Re-employment opportunities for Unemployed Workers, expanded MCAN College Advisor Outreach, updated student career planning tool, support for New Americans, and to pilot statewide student dual enrollment awareness campaign.
- $57.5 million for existing related skilled trade programs, including $36.6 million for vocational tech centers.
- Skilled trades efforts
    - 6,700 skilled trade job openings each year through 2022

- The Community College Skilled Trades Equipment program provided $50 million in grants to 18 community colleges for the purchase of state-of-the-art equipment that will allow them to deliver educational programs in high-wage, high- and middle-skill, and high-demand occupations. The 18 community colleges selected to receive grants are providing more than $21.5 million in matching funds.
- Campaign aimed at promoting opportunities in skilled trades to students and help close a growing talent gap. Through a partnership between the Michigan Economic Development Corporation, Michigan's Talent Investment Agency, Mike Rowe, TV host and founder of mikeroweWORKS, and Tom Daldin, host of Under the Radar Michigan, 11 videos will be created to address common misconceptions and perceptions about skilled trades, highlight opportunities and inspire K -12 students in Michigan as they begin to think about careers.
- Governor Snyder's statewide road show intended to connect with students, parents and educators to address perceptions and create more awareness on skilled trade careers. The road show will continue around the state over the next few months.
- Skilled Trades Training Fund trained more than 8,700 Michigan residents, and more than 275 companies took advantage of the program.

Growth: Healthy Kids Dental expansion

- FY 2010:
  - Program served 285,000 children in 61 counties.
- FY 2016:
  - Program serves 895,000 children in 80 counties and three partial counties (Oakland, Wayne, Kent)
- Change:
  - Program added 19 FULL counties and three PARTIAL counties between FY2010 and FY2016.
  - Program added 610,000 children between FY2010 and FY2016, for a total of 895,000 children today.
  - 214 percent increase in terms of number of children from FY2010 to FY2016.

Examples: Continued carrying out the recommendations of the Mental Health and Wellness Commission.

- DHHS supported Mental Health First Aid training for 11,619 school staff, law enforcement, child welfare staff, court staff, and other Michigan residents through Mental Health and Wellness Commission funding. Mental Health First Aid is a course dedicated to providing individuals with the basic tools required to assist others in case of a developing mental illness or mental health crisis situation.
- Progress in 2015 includes:
  - Health Homes: Rolling out demonstrations in Manistee, Washtenaw, and Grand Traverse counties, to provide in-home integrated physical

and behavioral healthcare for individuals with serious mental health conditions.

- Children's Behavioral Action Teams: Referring children across the state to Children's Behavioral Action Teams which work with relatives and community partners to transition high-risk youth out of institutions and into their communities. The program is currently assisting 14 youth in seven Michigan counties, and has helped discharge seven youth from the Hawthorn Center.
- Stigma Reduction Campaign: Partnering with advocacy organizations across the state to implement the campaign on traditional and social media.
- Project UNIFY: Working with 162 schools and the Special Olympics' initiative, encouraging more inclusive school environments for children with developmental disabilities.
- Project SEARCH: Eleven schools are now placing young adults with developmental disabilities as interns in local businesses for their last academic year. This program is designed to lead to employment opportunities for participants and each school strives for a 60 to 100 percent employment rate.
- Pathways to Potential: This program, which has expanded to 219 schools in 22 counties, puts success coaches in schools to work with principals, teachers and social workers to remove barriers to children attending school. These success coaches also partner with other organizations to provide easier access to needed assistance.
- Housing Assistance: Providing 250 housing units in the communities with the most need and is on track to provide a total of 500 units in three years.
- Smart 911 Rollout: Smart 911, which allows callers to provide dispatchers with more information about their situation, has been deployed in 14 counties and one city.

Details: 110,000 newborns tested for severe disorders

- Newborn Screening tested more than 110,000 newborns, providing early diagnosis for more than 50 rare, severe disorders.
- The Michigan Newborn Screening Program (DHHS) celebrated its 50th anniversary in 2015.

Detroit blight removal/demolition costs update:

Background

- As a first-of-its-kind national pilot, in 2013, MSHDA built Michigan's Hardest Hit Fund demolition program in the best, most efficient way possible at the time
- It was designed as a true federal, state, city partnership
- According to a review by the U.S. Treasury, MSHDA had outlined proper oversight and guidelines in its blight program manual for blight partners:
  - It contained everything from strategic plan submission requirements to partner participation agreements to a spending timeline, funding schedule, invoicing, performance reporting and much more.

- However, it contained no requirements for MSHDA to monitor either bid contracting or change orders among blight partners and Treasury
- MSHDA saw no need to add an extra layer of restriction above and beyond what was federally required
- We wanted local communities to be able to address the unique challenges of their cities
- Our operations manual stated that bidding and contracting were the sole responsibility of our blight partners in each community
- U.S. Treasury approved that approach

Where we are today

- We are in the process of reviewing requested documents from the Detroit Land Bank
- We are mindful that with any pilot there is the possibility that best practice is achieved by learning from experience
- Based on recent news reports and our review of Detroit's program, it has been demonstrated there is a need for greater clarity on how to manage the contracting and change order processes
- This is an opportunity for the state to take a leadership role in filling this gap
- Earlier this fall MSHDA started taking steps to do just that by reviewing blight partner programs in these areas and to strengthen the operations manual by providing additional oversight
- A new section was added to our blight ops manual regarding procurement bid package audits
    - All bid packs will be analyzed by a MSHDA/Hardest Hit Fund team, on a consistent and continual basis. They will:
        - Pull all bid packs
        - Take random sample of contractors that did not have the lowest bid but won the award
        - Take 100 percent sample of contractors that did not have the lowest bid but won the award
        - Review posting process to acquire bids
        - Perform review and analysis on change orders for contractors that received winning ward
- MSHDA is considering other possible policy changes in the new year
- If any of our reviews turn up any issues, we will take appropriate action

Points of pride

- This demolition program has been a great value for Michigan
    - To date, we have provided nearly $106 million in assistance to combat blight in 16 Michigan cities and demolished 7,125 abandoned blighted structures.
    - According to a Michigan State University Land Policy Institute study, declining foreclosure and tax foreclosure rates are being seen in Flint, Hamtramck, Lansing, Pontiac, River Rouge and Saginaw.

- It also has proven effective in reducing violent crime and raising property values in some communities.
- Demolition projects are restoring pride in neighborhoods and laying the groundwork for future economic success by making communities safer and better places to live, work, play and invest.

2015 Education Achievements

Things accomplished by the administration

- Brought together legislators in a bi-partisan early literacy workgroup.
- Held the Governor's Economic and Education Summit to bring together education and business leaders to make Michigan the #1 state for talent in the nation.
- Held the first-ever higher education summit with university presidents and trustees.
- Introduced a proposal to finally turn around Detroit schools.
- School Reform Office executive order (probably not something we'd tout publicly, though).

Things accomplished by other actors

- Passage of new science standards for Michigan
- Hiring of a new state superintendent
- Expansion of the Detroit Promise Scholarship

Things accomplished by partnerships with others

- Created and funded – to the tune of $30M - a robust early literacy policy.
- Passage of a teacher evaluation system.
- Creation of the MiSTEM Advisory Council.
- Increased per-pupil funding by $70-$140 per pupil.
- Increased funding to districts serving at-risk students by $70M.
- Expanded CTE and early/middle colleges.
- Created an early warning system for school district finances.
- Allowed for personal finance classes to meet the requirement for economics credit.
- Removed the fee cap on the teacher certification test, allowing for more robust and credible examinations for teachers looking to go into the classroom.
- Reduced the number of districts in financial deficit.

Forward-Thinking Goals

- Make Michigan the #1 state for talent.
- Continue the work on literacy (we might do an executive order creating a commission to look at literacy, but timing is not certain yet).
- Raise the accountability bar for all schools.
- Put Detroit schools on the path to academic and financial success.
- Make higher education more accessible and successful for students.

Criminal Justice Update for Year-End Interviews
Communications: Anna Heaton, heatona@michigan.gov, 517-242-2187

CJ Special Message reform bills:

- Overcriminalization/cleaning up Michigan's criminal code - seven bills ordered enrolled the first of week of Dec., including repealing criminal charges and penalties for:
    - Indecent language in the presence of women and children
    - Improper playing of the Star Spangled Banner
    - Crimes related to dueling
    - Trespassing and destroying cranberries, huckleberries or blackberries
- Swift and Sure Sentencing – passed House, waiting in Senate.
- Presumptive Parole – passed House, waiting in Senate.
- Wrongful imprisonment – legislation pending in both chambers.
- FOIA exemption on cybercrimes - legislation to be introduced in 2016.
- Body cameras/CLEAR report – report completed, legislation introduced on 12/3/15.
- Truancy – legislation pending in both chambers.

Other issues you may be asked about:

- Youth offender sentencing – recent testimony in House committee on 20-bill bipartisan package that changes how Michigan's youths are tried, sentenced and incarcerated.
- "Medical parole" - licensed care facility for frail, terminally-ill inmates - recent testimony in House committee.
- Medical marijuana - Passed House, stalled in Senate.
- Aramark >Trinity transition – Trinity in all facilities statewide as of Sept. 9. Had a "grace period" for violations that ended on Nov. 14, six months after initial contract started. Audit report on Aramark violations was released on Dec. 4.
- Diversity in law enforcement – Lawsuit filed in Wayne Co. 12/8/15 alleging discriminatory hiring practices. MSP is working to establish an explorer/cadet program for minority youth, ages 14-20, who live in a Secure Cities Partnership area.

Recent links:
Juvenile justice bills to limit kids in adult prisons
http://www.freep.com/story/news/politics/2015/12/01/juvenile-justice-reform-bills-draw-bi-partisan-support/76608382/
Editorial: Raise juvenile age in Michigan
http://www.detroitnews.com/story/opinion/editorials/2015/12/07/editorial-raise-juvenile-age-michigan/76894298/
Parole for medically frail inmates proposed by House
http://www.freep.com/story/news/politics/2015/11/14/parole-medically-frail-inmates-proposed-house/75651746/
State lawmakers expected to vote on restrictions on drones
http://michiganradio.org/post/state-lawmakers-expected-vote-restrictions-drones
State's women inmates housed in offices, TV rooms
http://www.freep.com/story/news/politics/2015/11/22/states-women-inmates-housed-offices-tv-rooms/75461878/
Audit finds $3.4M discrepancy in prison meal counts

http://www.freep.com/story/news/local/michigan/2015/12/04/audit-aramark-paid-34m-unverified-prison-meals/76771446/

2015 MDOC accomplishment highlights:

- Hired nearly 1,000 new corrections officers and reinstated training academy.

- Began new oncology clinic and hospice program at Duane Waters Health Center in Jackson.
    - Oncology unit reduces need for offsite care for cancer patients and results in cost-savings.
    - Prisoners will be trained to support their terminally-ill peers, terminally-ill patients will receive additional emotional support to end their lives with some degree of dignity.

- Re-entry efforts focused on vocational training.
    - Virtual welding simulators at Muskegon and Kinross facilities – safer and less costly, also train students more quickly to meet highly-marketable and in-demand skills.
    - Handlon Facility added 2 new instructors in welding and CNC machine programs, bringing total capacity for instructional programs from 15 seats to 120.
    - Handlon also restored auto mechanics program which was idle since June of 2012. Enrollment will total 30 students.

- Mobilizing field agents
    - 1,100 parole and probation agents have been equipped with mobile technology - iPhone 6+ and a mobile application of the case management system (OMNI), enabling agents to be more responsive to the offenders on their caseload and less constrained by traditional geographic boundaries.
    - The technology allows agents to access more of the information they need in the field to protect the public. This allows agents to spend more time in the communities and neighborhoods they serve rather than spending time in an office tied to their desktop computer. In addition, the mobile app allows, for the first time ever, agents to input information into the department's case management system with they are in the field; thereby maximizing their time and making them far more efficient.

Secure Cities data (Oct. 2015):

Percentage Change in Rates Since 2012								
	Detroit		Saginaw		Flint		Pontiac	
Year	Violent	Property	Violent	Property	Violent	Property	Violent	Property
2011	-0.2%	6.1%	-6.7%	5.5%	-16.9%	27.0%	19.3%	9.7%
2012	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
2013	-0.5%	3.3%	-18.2%	-14.4%	-30.4%	-10.4%	-5.3%	-14.3%
2014	-8.1%	-17.0%	-29.5%	-29.0%	-37.3%	-15.6%	-10.0%	-28.6%
Trend								

Presumptive Parole talking points:

- Evidence-based parole, also known as presumptive parole, means that once an offender has served their minimum sentence as mandated by a judge, they will be eligible for release.

- Eligibility for evidence-based parole is based on a number of factors that show the offender has a "high probability of success," including behavior in prison, completion of degrees and other employability skills.

- Unless the parole board has a substantial and compelling reason to ask that the offender stays imprisoned, they will be prepared for release.

- However, what is substantial and compelling is not clearly defined. Without the structure that guidelines provide, decisions on similar cases will not always be consistent.

- Members of the parole board will react to certain crimes or certain offenders differently; the same person will react differently over time. Guidelines help ensure that similar cases are treated the same and have similar outcomes.

- Knowing a likely parole date is important as it helps the Department of Corrections with a timeline to prepare an offender to leave prison, such as ensuring they have ID cards, a resume, and employment recommendations.

- Overall, guidelines will ensure the entire corrections system works to the maximum level of efficiency, predictability and cost-effectiveness.

- House Bill 4138 will save $75 million in corrections costs for Michigan over the next five years. It will also reduce the prison population by 3,200 people. These aggregate savings at the state level result from the accumulation of relatively small impacts on counties.

- This could be a hugely missed opportunity to reinvest a substantial sum of taxpayer money to fund other essential services and improve the quality of life in Michigan.

Energy Update:

Current status of legislation, high level: We expect a vote in the House by the end of the year, and you praised the package (noting its bi-partisan nature) that passed committee as well as the work the Senate has been doing. We do not expect the full Senate to vote before the end of the year, but many fruitful discussions are going on. We are optimistic the whole package will make it to your desk early in the year.

- If asked: the media has finally figured out that the 30% goal by 2025 language from your energy message that made it into legislation doesn't actually involve building any more renewables. (30% = 9% renewables we already have + 6% energy waste reductions we have already done + 15% additional waste reduction). Therefore, you may get asked about this. You can reiterate that you think that based on economics alone, you would expect between 30-40% of Michigan's energy to come from a combination of energy waste reduction and renewables. Therefore, while you support the goal, economics alone will likely end up having us exceed that.
- If asked re the economics of energy waste reduction: the energy waste reduction we have already done has saved us approximately $4.2B from a combined expenditure of a little over $1B, **meaning we are enjoying more than $3B of savings since 2009**. Our most recent programs are even more cost-effective than prior years, pointing to just how much more we have to save. (Just for context, we spent more than $24B on coal and natural gas in the time frame we saved $4.2B of mostly fuel costs.)

Clean Power Plan/carbon rule, high level: We had overwhelming stakeholder support from across the spectrum for your decision to develop a state carbon implementation plan in order to comply with the "Clean Power Plan" the President announced (Republicans call it the "carbon rule"). Because having everyone from the MEC and the League of Conservation Voters to the Michigan Manufacturer's Association to every owner of a coal plant in the state actually agree on you doing something isn't a media story, the coverage focused almost entirely on your decision not to sue the EPA but Schuette's decision to do so. If asked, we recommend downplaying any conflict with the AG and noting Schuette has said he is optimistic about the plan your administration is developing. The stakeholder process will be announced before the end of the year.

- ***If after Dec. 14***, we will have announced the stakeholder process and released our initial modelling results. Those show that Michigan may not have to do anything at all to comply with the carbon rule for at least a decade (beyond what we are already planning to do in terms of plant retirements, and maintaining our levels of waste reduction (1%) and renewables (10%)). That will likely be the headline, and will make things awkward for the injunction request Schuette is pursuing on the basis that we have to do so much out of the gate we need the court to stop this now.

Other energy items from this year:

- We continued a multi-year trend of (inflation-adjusted) decreasing costs for industrial electricity (very different trend from other states in our region), and landed a number of high-intensity users because of that progress (e.g. the particle board facility in Grayling).
- The MPSC looked five years ahead and found that while we did not face an impending loss of power due to a lack of supply, we would switch from being a net exporter of power to an importer next year. That will mean we have to rely much more on a volatile market than we have in the past, and is one of the reasons we need the energy legislation.

- You created the Michigan Agency for Energy (MAE) and put out your 2015 energy message.
- You launched the Pipeline Safety Advisory Board to implement the task force reports. It has already begun work.

Flint Facts

1. **How many people have been tested since Oct. 1 Flint Water Action Plan was implemented?**
    - Total of 1,836 tested, 39 elevated results
        - Children 0 – 5: 806 tested
        - Children 6 – 17: 525 tested
        - Adults: 505 tested

2. **What are the most recent recommendations to protect your family from lead exposure?**
    - Protecting your family from lead in the water:
        - Get your water tested for lead. It's free. Call (810) 787-6537 to learn more.
        - Use a water filter in your home. MDHHS continues to provide free water filters and replacement cartridges to Flint residents at four locations, including the MDHHS Flint offices and the Genesee County Community Action Resource Department.
        - Run only cold water through the filter.
        - If you do not have a water filter, use bottled water for drinking and mixing formula.
        - Use filtered or bottled water for drinking (including making coffee, drink mixes, juice, baby formula), and cooking (even if you boil the water, the lead will stay in the water and food).
        - If you have to use unfiltered water for drinking or cooking, run the tap for five minutes before using the water
    - Testing children:
        - Children who live in the city of Flint should be tested for lead exposure. This should be done as soon as possible.
        - The best place to get your child's blood lead test is your doctor's office. Contact your primary care provider.
        - Children can also get a free lead test at the Genesee County Health Department. For help with transportation, call 2-1-1.
    - Safe cleaning:
        - Safe cleaning is important. Keeping your home clean and safe from lead hazards will help to protect your family.
        - Buildings built before 1978 could have lead paint in them. Use wet paper towels to clean up paint chips and dust in these older buildings. Be sure to clean around windows, play areas, and floors.
        - Wash hands and toys often with soap and water.
        - You can use unfiltered tap water to wipe down countertops, mop floors, and wash clothes

The DEQ continues implementing the Governor's 10-point action plan to protect kids and families in Flint:

1. SCHOOLS TESTING

- The Governor's plan commits that DEQ will test water in every Flint school. To date, 8 schools in Flint have undergone a thorough inspection of their plumbing. Crews from the state are completing one to two schools each weekend.
- The story has been the same in each school inspected: lead exposure has been limited to old drinking fountains and faucets that should have been changed out years ago. When these fixtures are run for a couple minutes, lead presence drops to safe levels. If / when these fixtures are removed, it will address the lead exposure in schools.
- DEQ has not identified lead in the deeper plumbing of the schools. That's great news. It means fixing the issue will be comparatively inexpensive and quick.

2. COMMUNITY WATER TESTING
    - Since September, more than 500 residents have taken advantage of free home water sampling through the DEQ lab. Results are updated regularly on the DEQ web site, www.michigan.gov/FLINTWATER.
    - Residents are encouraged to continue taking advantage of this free service, but also are encouraged to get kids tested for blood lead levels.

3. LEAD SERVICE LINE REPLACEMENT

- The only way to remove the threat of lead exposure in drinking water is to remove sources like old faucets and lead service lines. The DEQ is working with the city to develop a long-term plan for removing the service lines. This is complicated because the service line is the portion that runs from the city system to the residence. It's the part that is mostly on private property and is generally considered the customer's responsibility.
- DEQ worked with Congressman Kildee to get EPA approval to use Revolving Loan Fund dollars to accomplish lead service line replacement.

OTHER VARIOUS ISSUES:

- Cong. Kildee has renewed calls for loan forgiveness in Flint. The city owes the state approximately $20.8 million for past loans, and they're scheduled to be paid off in 2024. DEQ cannot forgive old loans; we can, however, build loan forgiveness into new loans. Forgiveness is presently capped at 30 percent on new loans.
- City has called on DEQ to pay for fixes to the broader water distribution system on the idea that running river water through the system for 14 months ruined it. That's an unproven statement. The system has been in a serious state of disrepair for many years. We have not addressed this issue in the media. We are focused on the Governor's plan.
- Lawmakers have called for the state to create a fund to provide wraparound services for the (Kildee says 7,000) kids exposed to Flint water situation. Don't know where the 7,000 number came from. DHHS has numbers of kids who actually have elevated blood lead levels. Again, not an issue we've addressed or plan to.

Status of municipalities and school districts that have been involved in PA 436

- **Municipalities**
  - Allen Park: RTAB
  - Benton Harbor: RTAB
  - Detroit: FRC
  - Ecorse: RTAB
  - Flint: RTAB
  - Hamtramck: RTAB
  - Highland Park: Neutral Evaluation
  - Inkster: Consent Agreement
  - **Lincoln Park: Emergency Manager-** ***Set for Friday 12/22 announcement of EM leaving***
  - Pontiac: RTAB
  - Royal Oak Township: Consent Agreement
  - Wayne County: Consent Agreement

- **School Districts**
  - **Benton Harbor Area Schools: Consent Agreement Detroit Public Schools: Emergency Manager**
  - **Highland Park School District: Emergency Manager**
  - **Muskegon Heights School District: Emergency Manager**
  - Pontiac Public Schools: Consent Agreement

From: Dickinson, Sarah (GOV)
Sent: Thursday, December 17, 2015 3:01 PM
To: Biehl, Laura (GOV)
Subject: RE: Friday media briefings

Thank you ☺

From: Biehl, Laura (GOV)
Sent: Thursday, December 17, 2015 2:54 PM
To: Dickinson, Sarah (GOV) <DickinsonS@michigan.gov>; Emmitt, Beth (GOV) <emmittb@michigan.gov>
Cc: Holland, Meegan (GOV) <HollandM2@michigan.gov>; Murray, David (GOV) <MurrayD1@michigan.gov>; Brown, Jessica (GOV) <BrownJ53@michigan.gov>; Heaton, Anna (GOV) <HeatonA@michigan.gov>; Kennedy, Jordan (GOV) <KennedyJ4@michigan.gov>; Paciorek, Josh (GOV) <Paciorekj@michigan.gov>; Agen, Jarrod (GOV) <AgenJ@michigan.gov>
Subject: Friday media briefings

RDS/DMurray – TAPED TV Interview with Lee Van Ameyde from WZZM ABC 13

Location: Governor's Conference Room

Market: West Michigan and online at http://www.wzzm13.com/

Time: 10 – 10:10 a.m.

Purpose: Opportunity to highlight the successes in Michigan's reinvention during 2015.

Possible Topics:

- Switch Data Center legislation
- MEDC Cuts and MEGA credits
- Jobs/skilled trades
- Flint water
- Energy update
- Road Funding package
- Syrian Refugee Stance
- 2016 look-ahead

Recent articles:
Tax breaks for data storage centers passed by House, Senate (WZZM)
http://www.wzzm13.com/story/news/politics/2015/12/15/state-house-approves-data-center-tax-incentives/77400962/
Switch economic impact likely to include air travel (WZZM)
http://www.wzzm13.com/story/news/local/2015/12/16/switch-economic-impact-likely-to-include-air-travel/77459684/
Federal government approves waiver for Healthy MI (WZZM)
http://www.wzzm13.com/story/news/local/2015/12/17/federal-government-approves-waiver-for-healthy-michigan/77488354/
When did state know kids in Flint were lead poisoned (WZZM via FREEP)
http://www.wzzm13.com/story/opinion/columnists/nancy-kaffer/2015/12/17/flint-water-lead/77365380/
Gov. Snyder seeks bipartisan group on refugees (WZZM)

http://www.wzzm13.com/story/news/politics/2015/12/01/gov-snyder-seeks-bipartisan-group-on-refugee-vetting/76614890/

Last interview: 5/1/15 re: Part of the Safe Roads Yes bus tour prior to the election on May 5. Interview will highlight the need to fix Michigan's roads.

Contact: Lee's cell: [redacted]; Greg Ghering (Editor): [redacted]; Newsroom: 616-559-1300

RDS/AHeaton – TAPED TV Interview – Tom Kramer from TV 7 & 4 WPBN

Location: Governor's Office

Market: Northwest Michigan / Traverse City, online at www.upnorthlive.com<http://www.upnorthlive.com>

Time: 10:15 – 10:25 a.m.

Purpose: Opportunity to highlight the successes in Michigan's reinvention during 2015.

Possible Topics:

- Pipeline Task Force
- Jobs/skilled trades
- Energy update
- Road Funding package
- Syrian Refugee Stance
- 2016 look-ahead

Recent articles:
Michigan Senate votes to end straight-ticket voting (7&4)
http://upnorthlive.com/news/local/michigan-senate-votes-to-end-straight-ticket-voting-option-12-17-2015
Great Lakes program would get $300M under budget compromise (7&4)
http://upnorthlive.com/sponsored/golf-card/great-lakes-program-would-get-300m-under-budget-compromise
Heavy crude oil ban signed to protect Great Lakes (7&4)
http://upnorthlive.com/news/local/heavy-crude-oil-ban-signed-to-protect-great-lakes
Republican lawmakers may try to block Syrian refugee plan (7&4)
http://upnorthlive.com/news/nation-world/republican-lawmakers-may-try-to-block-syrian-refugee-plan
Millions of dollars to fund community college's skilled trades programs (7&4)
http://upnorthlive.com/news/neighborhood/millions-of-dollars-to-fund-community-colleges-skilled-trades-programs

Last interview: 5/1/15 re: Interview will cover your participation in the Cadillac Governor's breakfast. Highlight the Safe Roads Yes bus tour and Michigan's economic development (was with Courtney Curtis).

Contact: Tom's cell: [redacted] Pat Livingston (VP of News): [redacted]; Newsroom: 231-947-7770

RDS/DMurray – TAPED TV Interview – Drew Moore from NBC 25 WEYI

Location: Governor's Conference Room

Market: Flint Metro / Online at minbcnews.com

Time: 10:30 – 10:40 a.m.

Purpose: Opportunity to highlight the successes in Michigan's reinvention during 2015.

Possible Topics:

- Flint Water
- MEDC Cuts and MEGA credits
- Jobs/skilled trades
- Energy update
- Road Funding package
- Syrian Refugee Stance
- 2016 look-ahead

Recent articles:
What still needs to happen to get Flint under a state of emergency (NBC 25)
http://nbc25news.com/news/flint-water-woes/what-still-needs-to-happen-to-get-flint-under-a-state-of-emergency
State of Emergency declared in Flint: What's next? (NBC 25)
http://nbc25news.com/news/flint-water-woes/state-of-emergency-declared-in-flint-whats-next
Michigan audit: State computer servers vulnerable to hacking (NBC 25)
http://nbc25news.com/news/local/michigan-audit-state-computer-servers-vulnerable-to-hacking
Gov. Rick Snyder signs roads bill into law (NBC 25)
http://nbc25news.com/news/local/watch-live-gov-rick-snyder-signs-roads-bill-into-law
Federal budget includes funds to fight blight, dredging in Michigan (NBC 25)
http://nbc25news.com/news/local/federal-budget-includes-funds-to-fight-blight-dredging-in-michigan

Last interview: 12/8/14 re: Year-end recap interview as well as what is going on in the legislature during lame duck (was with Walter Smith-Randolph).

Contact: Drew's cell: [redacted]; Newsroom: 810-687-9600

RDS/AHeaton – TAPED Radio interview with Chris Holman, Jeff Mosher and MaryBeth Smith of Michigan Business Network

Location: Governor's Office

Market: Statewide- online at michiganbusinessnetwork.com

Time: 10:45-11 a.m.

Purpose: Opportunity to highlight the successes in Michigan's reinvention during 2015.

Possible Topics:

- A review of 2015 from a business perspective
- 2015 accomplishments
- Moving the economy forward
- Challenges of 2015
- Expectations for 2016

Recent shows/segments:
Straight Party Voting Elimination - What Is It All About?- http://www.michiganbusinessnetwork.com/blog/straight-party-voting-elimination-what-is-it-all-about

Special Tax Breaks For Data Center?- http://www.michiganbusinessnetwork.com/blog/special-tax-breaks-for-data-center
Tax Credit Package Caps Incentive Amounts- http://www.michiganbusinessnetwork.com/blog/tax-credit-package-caps-incentive-amounts
Cyber Attack - It Takes Leadership To Combat This Problem!- http://www.michiganbusinessnetwork.com/blog/cyber-attack-it-takes-leadership-to-combat-this-problem

Last interview: 5/29/2015 at Mackinac conference

Contact: Jeff Mosher cell: [redacted]

RDS/DMurray –PRINT interview with the Lansing State Journal Editorial Board

Location: Governor's Conference Room

Market: Lansing area and online at www.lsj.com

Time: 11:05-11:25 a.m.

Purpose: Opportunity to highlight the successes in Michigan's reinvention during 2015.

Possible Topics:
- A review of 2015 from a business perspective
- 2015 accomplishments
- Moving the economy forward
- Challenges of 2015
- Expectations for 2016

Reporters participating:
Justin Hinkley- State Government Reporter
Elaine Kulhanek, Content Strategist
Matt Hunt- engagement editor –tentative

NOTE: Publisher and executive editor (Brian Priester and Stephanie Angel were unable to attend)

Recent articles:
Michigan Senate, House OK end to straight ticket voting-
http://www.lansingstatejournal.com/story/news/politics/2015/12/17/day-drama-ends-senate-vote-straight-ticket-voting/77470392/
Report rips security of state computer systems-
http://www.lansingstatejournal.com/story/news/local/michigan/2015/12/17/report-security-state-computer-systems/77473320/
Retired teachers can return to classroom in some areas-
http://www.lansingstatejournal.com/story/news/local/michigan/2015/12/16/retired-teachers-can-return-classroom-areas/77428176/
Editorial: Body camera footage is public-
http://www.lansingstatejournal.com/story/opinion/editorials/2015/12/13/editorial-body-camera-footage-public/77153352/
Editorial: Regionalism should be key-
http://www.lansingstatejournal.com/story/opinion/editorials/2015/12/06/editorial-regionalism-key/76805192/

Last interview: 3/23/15 re: Roads

Contact: Elaine Kulhanek-[redacted]; Back-up: Elaine cell: [redacted]

Laura Biehl
Deputy Press Secretary
Executive Office of Michigan Gov. Rick Snyder
George W. Romney Building
111 S. Capitol Ave.
Lansing, MI 48933
Office: (517) 335-6397
Cell: [redacted]
BiehlL@Michigan.gov

From: Raymond G Mullins <attyraymullins@provide.net>
Sent: Friday, December 25, 2015 12:16 PM
To: Raymond G. Mullins
Subject: FW: Invitation to the Fletcher Forum

Dear Friends,

The Fletcher Forum (FF) will meet tomorrow, December 26, 2015, AT THE YPSILANTI SENIOR CITIZENS CENTER, 1015 N Congress St, Ypsilanti, MI 48197. THE BUILDING IS LOCATED IN RECREATION PARK. FREE PARKING IS AVAILABLE. The meeting will start promptly at 8:30 a.m. and end at 9:30 a.m. Try to arrive at or about 8:15 a.m. Unless otherwise notified, this meeting will be held every Saturday morning at the same time and place. The get-together is a non-partisan gathering of people who discuss a variety of topics. It is an exchange of ideas, a learning experience and an opportunity to understand others. The meeting is open to the general public.

Last week we talked about (1) Bernie Sanders and his law suit against the DNC, (2) Donald Trump and his extremely controversial statements against Muslims, among other things, (3) the lead contaminated water in Flint; which is having a devastating and long-lasting effect on the citizens of the city and especially the children, (4) gun control, (5) abortion, among other things.

Thirty-nine persons were in attendance. This included 7 women. We exceeded our quota by three.

Last week's trivia question was what do the influential American artist Jackson Pollack and Fletcher Forum members (and Jack Morris' daughters) Kate Morris Curtin, and Jackie Shock have in common? The answer was, Jackson Pollack, Kate Morris Curtain and Jackie Shock were all born in Cody, Wyoming. This town is where Jack Morris had his first teaching job. Further, the town was named after Buffalo Bill Cody. See, https://en.wikipedia.org/wiki/Cody,_Wyoming

This week's trivia question is does "Xmas" remove Christ from Christmas?

Merry Christmas!

Yours sincerely,
Ray Mullins
Raymond G. Mullins, Esq.
4447 Swiss Stone Ln. W. #2B

Ypsilanti, MI 48197
(734) 485 7515
Email: attyraymullins@provide.net

Subject: RDS – LIVE Radio interview with Michael Patrick Shiels on Michigan's Big Show
Location: By Phone

Start: Wed 12/16/2015 7:32 AM
End: Wed 12/16/2015 7:40 AM

Recurrence: (none)

Meeting Status: Accepted

Organizer: GovCalendar
Required Attendees: Biehl, Laura (GOV); Tori Sachs (sachst@michigan.gov)

RDS to call: [redacted]
Call at 7:32 a.m., live within 1 minute

Purpose: Opportunity to highlight the successes in Michigan's reinvention during 2015.

Possible Topics:

- 2015 accomplishments
- 2016 goals/plans
- Future of mobility in Michigan
- Roads
- Presidential politics

Recent articles:
Value of GM's state tax credits remain secret- http://www.detroitnews.com/story/news/politics/2015/12/15/general-motors-mega/77352724/
Gov. Snyder 'open' to ending EAA school reform- http://www.detroitnews.com/story/news/politics/2015/12/14/snyder-end-eaa-education-achievement-authority/77306098/
Planned Parenthood contract approved over objections- http://www.freep.com/story/news/politics/2015/12/15/planned-parenthood-contract-approved-over-objections/77357302/
Report: Straits of Mackinac oil pipeline not necessary- http://www.freep.com/story/news/2015/12/14/straits-mackinac-oil-pipeline-line5/77174364/

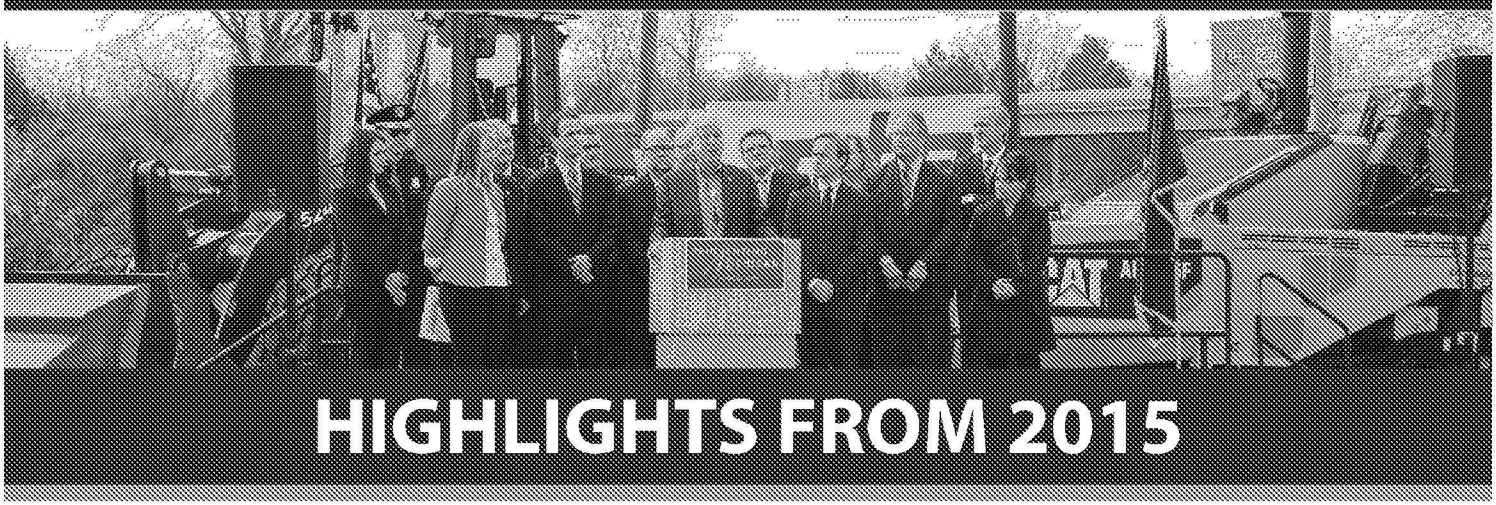
Last interview: 10/20/15 re: Detroit education reform

Market: Mid, West, Northern MI- online at mibigshow.com

Contact: Studio: [redacted] Back-up: [redacted](Producer Tony Cuthbert cell)


Year End Media Updates.pdf

GOVERNOR RICK SNYDER



HIGHLIGHTS FROM 2015

In 2015, we worked hard to continue Michigan's remarkable reinvention, addressing our most difficult challenges with Relentless Positive Action. Together, we have come a long way over the last five years, but there is still more to accomplish.

CREATING JOBS

- Created more than 420,000 private sector jobs since 2011.
- Lowest unemployment rate in 14 years.
- September 2015 marked the first month since August 2000 that Michigan's jobless rate was below the national rate.
- Michigan ranks No. 1 in automotive jobs and No. 5 in overall job creation.
- Launched the Rising Tide initiative, providing economically challenged communities with tools to design and build a successful economic framework.

FIXING OUR ROADS

- Secured a long-term, comprehensive, sustainable solution to improve Michigan roads.
- The single largest investment in Michigan's roads over the last half century, providing an additional $1.2 billion over the next five years to improve road conditions.
- The plan ensures room for smart economic growth while continuing to invest in core priorities like education and our local communities.

BALANCING OUR BUDGET

- Michigan is five for five in getting balanced budgets done months ahead of the deadline.
- Ranked first nationally in Index of State Budget Process Quality, and second for most improved credit rating.
- The Rainy Day Fund will increase to $565 million at the end of FY2016 after being at $2 million in 2010.

HIGHLIGHTS FROM 2015

RIVER OF OPPORTUNITY

- Restructured state government to put people first and help them succeed.
- Created the Michigan Department of Health and Human Services to eliminate silos in state government and better serve our valued customers.
- Expanded Pathways to Potential into nine additional counties in 20 new schools and reduced chronic absenteeism by 37 percent in the 219 Pathways schools.
- Served more than 28,000 families with rental assistance to help reduce homelessness.
- MI First Home mortgage program allowed 1,563 families to attain the dream of homeownership, compared to 1,103 by this time in 2014.

FOCUSING ON SKILLED TRADES

- Created the Department of Talent and Economic Development and the Talent Investment Agency to close the skills gap and prepare talent for the highly skilled, technical jobs of today and tomorrow.
- Invested $85 million for skilled trades to develop a skilled workforce to support career and technical education and early/middle college programs. This allows students to earn a high school diploma, an associate's degree, technical certification, or up to 60 college credits through dual enrollment; skilled trades training and equipment programs, and increased funding for vocational education programs.

A HEALTHIER MICHIGAN

- Celebrated the first year of the Healthy Michigan Plan with more than 600,000 Michiganders enrolled.
- Healthy Kids Dental expanded to include Wayne, Oakland and Kent counties and now operates in all of Michigan's 83 counties, covering a total of 895,000 kids.
- Continued carrying out the recommendations of the Mental Health and Wellness Commission.
- Increased support for children and families dealing with autism.
- Tested more than 110,000 newborns for severe disorders.

2015 Accomplishments Highlights

Confirmed: Lowest unemployment rate in **14 years.**

- DTMB Release September 2015: https://www.michigan.gov/documents/dtmb/State_8-15_Unemployment_500182_7.pdf

Confirmed: September 2000 marked the first month since August 2000 that Michigan's jobless rate was below the national average.

- DTMB release from October 2015: https://www.michigan.gov/documents/dtmb/LMI-Oct14_Release_503066_7.pdf

Details: Pathways to Potential: Expanded the program into nine additional counties in 20 new schools.

- Nine counties: Berrien, Clare, Gladwin, Gogebic, Grand Traverse, Jackson, Kalkaska, Manistee, Ontonagon

Details: Served more than 28,000 families with rental assistance to help reduce homelessness in Michigan

- MSHDA served over 28,000 families with rental assistance on the Housing Choice Voucher program while receiving a 'High Performer' rating from HUD. The 'High Performer' rating is on the annual Section 8 Management Assessment Program (SEMAP). The Housing Choice Voucher program also received high marks on a recent HUD audit of its financial reporting with no findings annotated in the report. Other accomplishments:

Details: MI First Home mortgage program allowed 1,563 families to attain the dream of homeownership, compared to 1,103 by this time in 2014

- MSHDA's MI First Home total funding exceeded $139.7 million, up from $88.8 million in 2014
- MI First Home loan program is a mortgage product that is available to first-time homebuyers state-wide and repeat homebuyers in targeted areas

Details: $85 million for skilled trades to develop a skilled workforce.

- $10 million increase for career and technical education and early/middle college programs
- $10 million increase for skilled trades training programs
- $7.2 million increase for the Jobs for Michigan Graduates, MAT2, Re-employment opportunities for Unemployed Workers, expanded MCAN College Advisor Outreach, updated student career planning tool, support for New Americans, and to pilot statewide student dual enrollment awareness campaign.
- $57.5 million for existing related skilled trade programs, including $36.6 million for vocational tech centers.
- Skilled trades efforts
    - 6,700 skilled trade job openings each year through 2022

- The Community College Skilled Trades Equipment program provided $50 million in grants to 18 community colleges for the purchase of state-of-the-art equipment that will allow them to deliver educational programs in high-wage, high- and middle-skill, and high-demand occupations. The 18 community colleges selected to receive grants are providing more than $21.5 million in matching funds.
- Campaign aimed at promoting opportunities in skilled trades to students and help close a growing talent gap. Through a partnership between the Michigan Economic Development Corporation, Michigan's Talent Investment Agency, Mike Rowe, TV host and founder of mikeroweWORKS, and Tom Daldin, host of Under the Radar Michigan, 11 videos will be created to address common misconceptions and perceptions about skilled trades, highlight opportunities and inspire K -12 students in Michigan as they begin to think about careers.
- Governor Snyder's statewide road show intended to connect with students, parents and educators to address perceptions and create more awareness on skilled trade careers. The road show will continue around the state over the next few months.
- Skilled Trades Training Fund trained more than 8,700 Michigan residents, and more than 275 companies took advantage of the program.

Growth: Healthy Kids Dental expansion

- FY 2010:
  - Program served 285,000 children in 61 counties.
- FY 2016:
  - Program serves 895,000 children in 80 counties and three partial counties (Oakland, Wayne, Kent)
- Change:
  - Program added 19 FULL counties and three PARTIAL counties between FY2010 and FY2016.
  - Program added 610,000 children between FY2010 and FY2016, for a total of 895,000 children today.
  - 214 percent increase in terms of number of children from FY2010 to FY2016.

Examples: Continued carrying out the recommendations of the Mental Health and Wellness Commission.

- DHHS supported Mental Health First Aid training for 11,619 school staff, law enforcement, child welfare staff, court staff, and other Michigan residents through Mental Health and Wellness Commission funding. Mental Health First Aid is a course dedicated to providing individuals with the basic tools required to assist others in case of a developing mental illness or mental health crisis situation.
- Progress in 2015 includes:
  - Health Homes: Rolling out demonstrations in Manistee, Washtenaw, and Grand Traverse counties, to provide in-home integrated physical

and behavioral healthcare for individuals with serious mental health conditions.

- Children's Behavioral Action Teams: Referring children across the state to Children's Behavioral Action Teams which work with relatives and community partners to transition high-risk youth out of institutions and into their communities. The program is currently assisting 14 youth in seven Michigan counties, and has helped discharge seven youth from the Hawthorn Center.
- Stigma Reduction Campaign: Partnering with advocacy organizations across the state to implement the campaign on traditional and social media.
- Project UNIFY: Working with 162 schools and the Special Olympics' initiative, encouraging more inclusive school environments for children with developmental disabilities.
- Project SEARCH: Eleven schools are now placing young adults with developmental disabilities as interns in local businesses for their last academic year. This program is designed to lead to employment opportunities for participants and each school strives for a 60 to 100 percent employment rate.
- Pathways to Potential: This program, which has expanded to 219 schools in 22 counties, puts success coaches in schools to work with principals, teachers and social workers to remove barriers to children attending school. These success coaches also partner with other organizations to provide easier access to needed assistance.
- Housing Assistance: Providing 250 housing units in the communities with the most need and is on track to provide a total of 500 units in three years.
- Smart 911 Rollout: Smart 911, which allows callers to provide dispatchers with more information about their situation, has been deployed in 14 counties and one city.

Details: 110,000 newborns tested for severe disorders

- Newborn Screening tested more than 110,000 newborns, providing early diagnosis for more than 50 rare, severe disorders.
- The Michigan Newborn Screening Program (DHHS) celebrated its 50th anniversary in 2015.

Detroit blight removal/demolition costs update:

Background

- As a first-of-its-kind national pilot, in 2013, MSHDA built Michigan's Hardest Hit Fund demolition program in the best, most efficient way possible at the time
- It was designed as a true federal, state, city partnership
- According to a review by the U.S. Treasury, MSHDA had outlined proper oversight and guidelines in its blight program manual for blight partners:
  - It contained everything from strategic plan submission requirements to partner participation agreements to a spending timeline, funding schedule, invoicing, performance reporting and much more.

- However, it contained no requirements for MSHDA to monitor either bid contracting or change orders among blight partners and Treasury
- MSHDA saw no need to add an extra layer of restriction above and beyond what was federally required
- We wanted local communities to be able to address the unique challenges of their cities
- Our operations manual stated that bidding and contracting were the sole responsibility of our blight partners in each community
- U.S. Treasury approved that approach

Where we are today

- We are in the process of reviewing requested documents from the Detroit Land Bank
- We are mindful that with any pilot there is the possibility that best practice is achieved by learning from experience
- Based on recent news reports and our review of Detroit's program, it has been demonstrated there is a need for greater clarity on how to manage the contracting and change order processes
- This is an opportunity for the state to take a leadership role in filling this gap
- Earlier this fall MSHDA started taking steps to do just that by reviewing blight partner programs in these areas and to strengthen the operations manual by providing additional oversight
- A new section was added to our blight ops manual regarding procurement bid package audits
    - All bid packs will be analyzed by a MSHDA/Hardest Hit Fund team, on a consistent and continual basis. They will:
        - Pull all bid packs
        - Take random sample of contractors that did not have the lowest bid but won the award
        - Take 100 percent sample of contractors that did not have the lowest bid but won the award
        - Review posting process to acquire bids
        - Perform review and analysis on change orders for contractors that received winning ward
- MSHDA is considering other possible policy changes in the new year
- If any of our reviews turn up any issues, we will take appropriate action

Points of pride

- This demolition program has been a great value for Michigan
    - To date, we have provided nearly $106 million in assistance to combat blight in 16 Michigan cities and demolished 7,125 abandoned blighted structures.
    - According to a Michigan State University Land Policy Institute study, declining foreclosure and tax foreclosure rates are being seen in Flint, Hamtramck, Lansing, Pontiac, River Rouge and Saginaw.

- It also has proven effective in reducing violent crime and raising property values in some communities.
- Demolition projects are restoring pride in neighborhoods and laying the groundwork for future economic success by making communities safer and better places to live, work, play and invest.

2015 Education Achievements

Things accomplished by the administration

- Brought together legislators in a bi-partisan early literacy workgroup.
- Held the Governor's Economic and Education Summit to bring together education and business leaders to make Michigan the #1 state for talent in the nation.
- Held the first-ever higher education summit with university presidents and trustees.
- Introduced a proposal to finally turn around Detroit schools.
- School Reform Office executive order (probably not something we'd tout publicly, though).

Things accomplished by other actors

- Passage of new science standards for Michigan
- Hiring of a new state superintendent
- Expansion of the Detroit Promise Scholarship

Things accomplished by partnerships with others

- Created and funded – to the tune of $30M - a robust early literacy policy.
- Passage of a teacher evaluation system.
- Creation of the MiSTEM Advisory Council.
- Increased per-pupil funding by $70-$140 per pupil.
- Increased funding to districts serving at-risk students by $70M.
- Expanded CTE and early/middle colleges.
- Created an early warning system for school district finances.
- Allowed for personal finance classes to meet the requirement for economics credit.
- Removed the fee cap on the teacher certification test, allowing for more robust and credible examinations for teachers looking to go into the classroom.
- Reduced the number of districts in financial deficit.

Forward-Thinking Goals

- Make Michigan the #1 state for talent.
- Continue the work on literacy (we might do an executive order creating a commission to look at literacy, but timing is not certain yet).
- Raise the accountability bar for all schools.
- Put Detroit schools on the path to academic and financial success.
- Make higher education more accessible and successful for students.

Criminal Justice Update for Year-End Interviews
Communications: Anna Heaton, heatona@michigan.gov, 517-242-2187

CJ Special Message reform bills:

- Overcriminalization/cleaning up Michigan's criminal code - seven bills ordered enrolled the first of week of Dec., including repealing criminal charges and penalties for:
    - Indecent language in the presence of women and children
    - Improper playing of the Star Spangled Banner
    - Crimes related to dueling
    - Trespassing and destroying cranberries, huckleberries or blackberries
- Swift and Sure Sentencing – passed House, waiting in Senate.
- Presumptive Parole – passed House, waiting in Senate.
- Wrongful imprisonment – legislation pending in both chambers.
- FOIA exemption on cybercrimes - legislation to be introduced in 2016.
- Body cameras/CLEAR report – report completed, legislation introduced on 12/3/15.
- Truancy – legislation pending in both chambers.

Other issues you may be asked about:

- Youth offender sentencing – recent testimony in House committee on 20-bill bipartisan package that changes how Michigan's youths are tried, sentenced and incarcerated.
- "Medical parole" - licensed care facility for frail, terminally-ill inmates - recent testimony in House committee.
- Medical marijuana - Passed House, stalled in Senate.
- Aramark >Trinity transition – Trinity in all facilities statewide as of Sept. 9. Had a "grace period" for violations that ended on Nov. 14, six months after initial contract started. Audit report on Aramark violations was released on Dec. 4.
- Diversity in law enforcement – Lawsuit filed in Wayne Co. 12/8/15 alleging discriminatory hiring practices. MSP is working to establish an explorer/cadet program for minority youth, ages 14-20, who live in a Secure Cities Partnership area.

Recent links:
Juvenile justice bills to limit kids in adult prisons
http://www.freep.com/story/news/politics/2015/12/01/juvenile-justice-reform-bills-draw-bi-partisan-support/76608382/
Editorial: Raise juvenile age in Michigan
http://www.detroitnews.com/story/opinion/editorials/2015/12/07/editorial-raise-juvenile-age-michigan/76894298/
Parole for medically frail inmates proposed by House
http://www.freep.com/story/news/politics/2015/11/14/parole-medically-frail-inmates-proposed-house/75651746/
State lawmakers expected to vote on restrictions on drones
http://michiganradio.org/post/state-lawmakers-expected-vote-restrictions-drones
State's women inmates housed in offices, TV rooms
http://www.freep.com/story/news/politics/2015/11/22/states-women-inmates-housed-offices-tv-rooms/75461878/
Audit finds $3.4M discrepancy in prison meal counts

http://www.freep.com/story/news/local/michigan/2015/12/04/audit-aramark-paid-34m-unverified-prison-meals/76771446/

2015 MDOC accomplishment highlights:

- Hired nearly 1,000 new corrections officers and reinstated training academy.

- Began new oncology clinic and hospice program at Duane Waters Health Center in Jackson.
    - Oncology unit reduces need for offsite care for cancer patients and results in cost-savings.
    - Prisoners will be trained to support their terminally-ill peers, terminally-ill patients will receive additional emotional support to end their lives with some degree of dignity.

- Re-entry efforts focused on vocational training.
    - Virtual welding simulators at Muskegon and Kinross facilities – safer and less costly, also train students more quickly to meet highly-marketable and in-demand skills.
    - Handlon Facility added 2 new instructors in welding and CNC machine programs, bringing total capacity for instructional programs from 15 seats to 120.
    - Handlon also restored auto mechanics program which was idle since June of 2012. Enrollment will total 30 students.

- Mobilizing field agents
    - 1,100 parole and probation agents have been equipped with mobile technology - iPhone 6+ and a mobile application of the case management system (OMNI), enabling agents to be more responsive to the offenders on their caseload and less constrained by traditional geographic boundaries.
    - The technology allows agents to access more of the information they need in the field to protect the public. This allows agents to spend more time in the communities and neighborhoods they serve rather than spending time in an office tied to their desktop computer. In addition, the mobile app allows, for the first time ever, agents to input information into the department's case management system with they are in the field; thereby maximizing their time and making them far more efficient.

Secure Cities data (Oct. 2015):

Percentage Change in Rates Since 2012								
	Detroit		Saginaw		Flint		Pontiac	
Year	Violent	Property	Violent	Property	Violent	Property	Violent	Property
2011	-0.2%	6.1%	-6.7%	5.5%	-16.9%	27.0%	19.3%	9.7%
2012	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
2013	-0.5%	3.3%	-18.2%	-14.4%	-30.4%	-10.4%	-5.3%	-14.3%
2014	-8.1%	-17.0%	-29.5%	-29.0%	-37.3%	-15.6%	-10.0%	-28.6%
Trend								

Presumptive Parole talking points:

- Evidence-based parole, also known as presumptive parole, means that once an offender has served their minimum sentence as mandated by a judge, they will be eligible for release.

- Eligibility for evidence-based parole is based on a number of factors that show the offender has a "high probability of success," including behavior in prison, completion of degrees and other employability skills.

- Unless the parole board has a substantial and compelling reason to ask that the offender stays imprisoned, they will be prepared for release.

- However, what is substantial and compelling is not clearly defined. Without the structure that guidelines provide, decisions on similar cases will not always be consistent.

- Members of the parole board will react to certain crimes or certain offenders differently; the same person will react differently over time. Guidelines help ensure that similar cases are treated the same and have similar outcomes.

- Knowing a likely parole date is important as it helps the Department of Corrections with a timeline to prepare an offender to leave prison, such as ensuring they have ID cards, a resume, and employment recommendations.

- Overall, guidelines will ensure the entire corrections system works to the maximum level of efficiency, predictability and cost-effectiveness.

- House Bill 4138 will save $75 million in corrections costs for Michigan over the next five years. It will also reduce the prison population by 3,200 people. These aggregate savings at the state level result from the accumulation of relatively small impacts on counties.

- This could be a hugely missed opportunity to reinvest a substantial sum of taxpayer money to fund other essential services and improve the quality of life in Michigan.

Energy Update:

Current status of legislation, high level: We expect a vote in the House by the end of the year, and you praised the package (noting its bi-partisan nature) that passed committee as well as the work the Senate has been doing. We do not expect the full Senate to vote before the end of the year, but many fruitful discussions are going on. We are optimistic the whole package will make it to your desk early in the year.

- If asked: the media has finally figured out that the 30% goal by 2025 language from your energy message that made it into legislation doesn't actually involve building any more renewables. (30% = 9% renewables we already have + 6% energy waste reductions we have already done + 15% additional waste reduction). Therefore, you may get asked about this. You can reiterate that you think that based on economics alone, you would expect between 30-40% of Michigan's energy to come from a combination of energy waste reduction and renewables. Therefore, while you support the goal, economics alone will likely end up having us exceed that.
- If asked re the economics of energy waste reduction: the energy waste reduction we have already done has saved us approximately $4.2B from a combined expenditure of a little over $1B, **meaning we are enjoying more than $3B of savings since 2009**. Our most recent programs are even more cost-effective than prior years, pointing to just how much more we have to save. (Just for context, we spent more than $24B on coal and natural gas in the time frame we saved $4.2B of mostly fuel costs.)

Clean Power Plan/carbon rule, high level: We had overwhelming stakeholder support from across the spectrum for your decision to develop a state carbon implementation plan in order to comply with the "Clean Power Plan" the President announced (Republicans call it the "carbon rule"). Because having everyone from the MEC and the League of Conservation Voters to the Michigan Manufacturer's Association to every owner of a coal plant in the state actually agree on you doing something isn't a media story, the coverage focused almost entirely on your decision not to sue the EPA but Schuette's decision to do so. If asked, we recommend downplaying any conflict with the AG and noting Schuette has said he is optimistic about the plan your administration is developing. The stakeholder process will be announced before the end of the year.

- ***If after Dec. 14***, we will have announced the stakeholder process and released our initial modelling results. Those show that Michigan may not have to do anything at all to comply with the carbon rule for at least a decade (beyond what we are already planning to do in terms of plant retirements, and maintaining our levels of waste reduction (1%) and renewables (10%)). That will likely be the headline, and will make things awkward for the injunction request Schuette is pursuing on the basis that we have to do so much out of the gate we need the court to stop this now.

Other energy items from this year:

- We continued a multi-year trend of (inflation-adjusted) decreasing costs for industrial electricity (very different trend from other states in our region), and landed a number of high-intensity users because of that progress (e.g. the particle board facility in Grayling).
- The MPSC looked five years ahead and found that while we did not face an impending loss of power due to a lack of supply, we would switch from being a net exporter of power to an importer next year. That will mean we have to rely much more on a volatile market than we have in the past, and is one of the reasons we need the energy legislation.

- You created the Michigan Agency for Energy (MAE) and put out your 2015 energy message.
- You launched the Pipeline Safety Advisory Board to implement the task force reports. It has already begun work.

Flint Facts

1. **How many people have been tested since Oct. 1 Flint Water Action Plan was implemented?**
    - Total of 1,836 tested, 39 elevated results
        - Children 0 – 5: 806 tested
        - Children 6 – 17: 525 tested
        - Adults: 505 tested

2. **What are the most recent recommendations to protect your family from lead exposure?**
    - Protecting your family from lead in the water:
        - Get your water tested for lead. It's free. Call (810) 787-6537 to learn more.
        - Use a water filter in your home. MDHHS continues to provide free water filters and replacement cartridges to Flint residents at four locations, including the MDHHS Flint offices and the Genesee County Community Action Resource Department.
        - Run only cold water through the filter.
        - If you do not have a water filter, use bottled water for drinking and mixing formula.
        - Use filtered or bottled water for drinking (including making coffee, drink mixes, juice, baby formula), and cooking (even if you boil the water, the lead will stay in the water and food).
        - If you have to use unfiltered water for drinking or cooking, run the tap for five minutes before using the water
    - Testing children:
        - Children who live in the city of Flint should be tested for lead exposure. This should be done as soon as possible.
        - The best place to get your child's blood lead test is your doctor's office. Contact your primary care provider.
        - Children can also get a free lead test at the Genesee County Health Department. For help with transportation, call 2-1-1.
    - Safe cleaning:
        - Safe cleaning is important. Keeping your home clean and safe from lead hazards will help to protect your family.
        - Buildings built before 1978 could have lead paint in them. Use wet paper towels to clean up paint chips and dust in these older buildings. Be sure to clean around windows, play areas, and floors.
        - Wash hands and toys often with soap and water.
        - You can use unfiltered tap water to wipe down countertops, mop floors, and wash clothes

The DEQ continues implementing the Governor's 10-point action plan to protect kids and families in Flint:

1. SCHOOLS TESTING

- The Governor's plan commits that DEQ will test water in every Flint school. To date, 8 schools in Flint have undergone a thorough inspection of their plumbing. Crews from the state are completing one to two schools each weekend.
- The story has been the same in each school inspected: lead exposure has been limited to old drinking fountains and faucets that should have been changed out years ago. When these fixtures are run for a couple minutes, lead presence drops to safe levels. If / when these fixtures are removed, it will address the lead exposure in schools.
- DEQ has not identified lead in the deeper plumbing of the schools. That's great news. It means fixing the issue will be comparatively inexpensive and quick.

2. COMMUNITY WATER TESTING
    - Since September, more than 500 residents have taken advantage of free home water sampling through the DEQ lab. Results are updated regularly on the DEQ web site, www.michigan.gov/FLINTWATER.
    - Residents are encouraged to continue taking advantage of this free service, but also are encouraged to get kids tested for blood lead levels.

3. LEAD SERVICE LINE REPLACEMENT

- The only way to remove the threat of lead exposure in drinking water is to remove sources like old faucets and lead service lines. The DEQ is working with the city to develop a long-term plan for removing the service lines. This is complicated because the service line is the portion that runs from the city system to the residence. It's the part that is mostly on private property and is generally considered the customer's responsibility.
- DEQ worked with Congressman Kildee to get EPA approval to use Revolving Loan Fund dollars to accomplish lead service line replacement.

OTHER VARIOUS ISSUES:

- Cong. Kildee has renewed calls for loan forgiveness in Flint. The city owes the state approximately $20.8 million for past loans, and they're scheduled to be paid off in 2024. DEQ cannot forgive old loans; we can, however, build loan forgiveness into new loans. Forgiveness is presently capped at 30 percent on new loans.
- City has called on DEQ to pay for fixes to the broader water distribution system on the idea that running river water through the system for 14 months ruined it. That's an unproven statement. The system has been in a serious state of disrepair for many years. We have not addressed this issue in the media. We are focused on the Governor's plan.
- Lawmakers have called for the state to create a fund to provide wraparound services for the (Kildee says 7,000) kids exposed to Flint water situation. Don't know where the 7,000 number came from. DHHS has numbers of kids who actually have elevated blood lead levels. Again, not an issue we've addressed or plan to.

Subject: RDS – LIVE Radio interview with Richard Piet on WBCK Radio
Location: By Phone

Start: Wed 12/16/2015 8:05 AM
End: Wed 12/16/2015 8:15 AM

Recurrence: (none)

Meeting Status: Accepted

Organizer: GovCalendar
Required Attendees: Biehl, Laura (GOV); Tori Sachs (sachst@michigan.gov)

RDS to call: [redacted]
Call at 8:05 a.m., live within 1 minute

Purpose: Opportunity to highlight the successes in Michigan's reinvention during 2015.

Possible Topics:

- 2015 accomplishments
- 2016 goals/plans
- Refugee vetting concerns
- Flint water
- New cyber base in Battle Creek
- Roads
- Straight-ticket voting elimination proposal

Recent articles:
Cyber mission underway at guard base- http://www.battlecreekenquirer.com/story/news/local/2015/12/10/cyber-mission-underway-guard-base/77089394/
Clerks, voters rip plan to end straight-ticket voting- http://www.battlecreekenquirer.com/story/news/local/michigan/2015/12/04/clerks-voters-rip-plan-end-straight-ticket-voting/76771188/
Snyder wants more talks on security of refugee program- http://www.battlecreekenquirer.com/story/news/politics/2015/12/01/snyder-wants-talks-security-refugee-program/76630686/
Data center tax breaks show rift over economic strategy- http://www.battlecreekenquirer.com/story/news/politics/2015/12/06/data-center-tax-breaks-show-rift-economic-strategy/76881464/

Last interview: 10/20/15 about Detroit schools

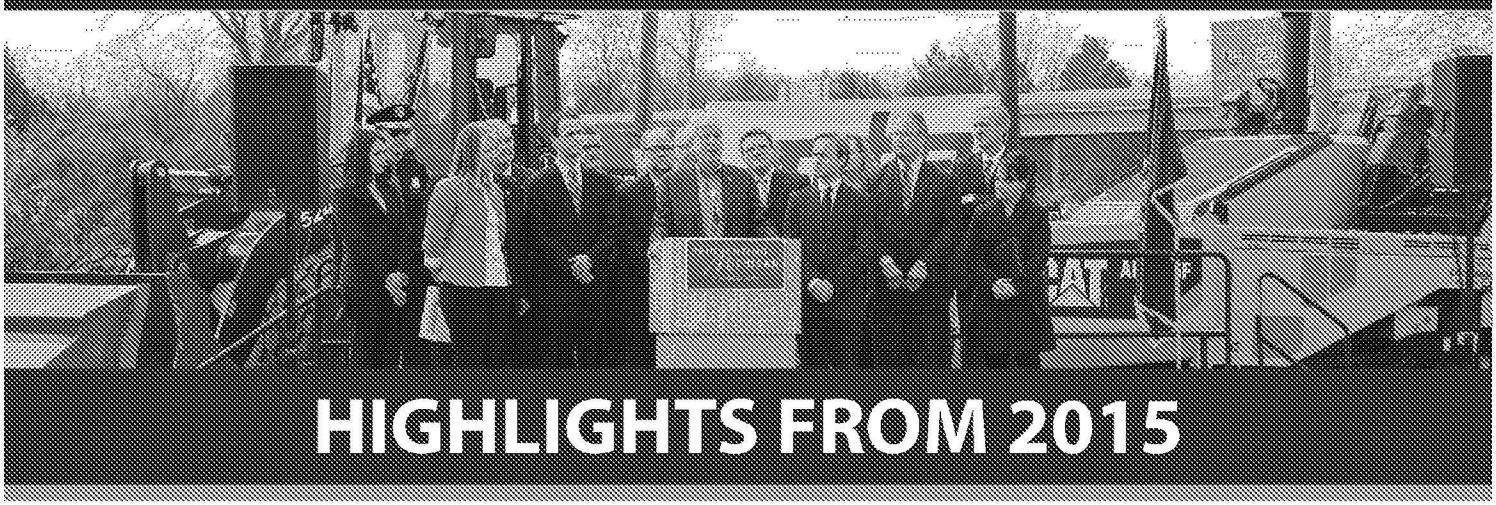
Market: Southwest Michigan / online – wbckfm.com

Contact: [redacted]



Year End Media Updates.pdf

GOVERNOR RICK SNYDER



HIGHLIGHTS FROM 2015

In 2015, we worked hard to continue Michigan's remarkable reinvention, addressing our most difficult challenges with Relentless Positive Action. Together, we have come a long way over the last five years, but there is still more to accomplish.

CREATING JOBS

- Created more than 420,000 private sector jobs since 2011.
- Lowest unemployment rate in 14 years.
- September 2015 marked the first month since August 2000 that Michigan's jobless rate was below the national rate.
- Michigan ranks No. 1 in automotive jobs and No. 5 in overall job creation.
- Launched the Rising Tide initiative, providing economically challenged communities with tools to design and build a successful economic framework.

FIXING OUR ROADS

- Secured a long-term, comprehensive, sustainable solution to improve Michigan roads.
- The single largest investment in Michigan's roads over the last half century, providing an additional $1.2 billion over the next five years to improve road conditions.
- The plan ensures room for smart economic growth while continuing to invest in core priorities like education and our local communities.

BALANCING OUR BUDGET

- Michigan is five for five in getting balanced budgets done months ahead of the deadline.
- Ranked first nationally in Index of State Budget Process Quality, and second for most improved credit rating.
- The Rainy Day Fund will increase to $565 million at the end of FY2016 after being at $2 million in 2010.

HIGHLIGHTS FROM 2015

RIVER OF OPPORTUNITY

- Restructured state government to put people first and help them succeed.
- Created the Michigan Department of Health and Human Services to eliminate silos in state government and better serve our valued customers.
- Expanded Pathways to Potential into nine additional counties in 20 new schools and reduced chronic absenteeism by 37 percent in the 219 Pathways schools.
- Served more than 28,000 families with rental assistance to help reduce homelessness.
- MI First Home mortgage program allowed 1,563 families to attain the dream of homeownership, compared to 1,103 by this time in 2014.

FOCUSING ON SKILLED TRADES

- Created the Department of Talent and Economic Development and the Talent Investment Agency to close the skills gap and prepare talent for the highly skilled, technical jobs of today and tomorrow.
- Invested $85 million for skilled trades to develop a skilled workforce to support career and technical education and early/middle college programs. This allows students to earn a high school diploma, an associate's degree, technical certification, or up to 60 college credits through dual enrollment; skilled trades training and equipment programs, and increased funding for vocational education programs.

A HEALTHIER MICHIGAN

- Celebrated the first year of the Healthy Michigan Plan with more than 600,000 Michiganders enrolled.
- Healthy Kids Dental expanded to include Wayne, Oakland and Kent counties and now operates in all of Michigan's 83 counties, covering a total of 895,000 kids.
- Continued carrying out the recommendations of the Mental Health and Wellness Commission.
- Increased support for children and families dealing with autism.
- Tested more than 110,000 newborns for severe disorders.

2015 Accomplishments Highlights

Confirmed: Lowest unemployment rate in **14 years.**

- DTMB Release September 2015: https://www.michigan.gov/documents/dtmb/State_8-15_Unemployment_500182_7.pdf

Confirmed: September 2000 marked the first month since August 2000 that Michigan's jobless rate was below the national average.

- DTMB release from October 2015: https://www.michigan.gov/documents/dtmb/LMI-Oct14_Release_503066_7.pdf

Details: Pathways to Potential: Expanded the program into nine additional counties in 20 new schools.

- Nine counties: Berrien, Clare, Gladwin, Gogebic, Grand Traverse, Jackson, Kalkaska, Manistee, Ontonagon

Details: Served more than 28,000 families with rental assistance to help reduce homelessness in Michigan

- MSHDA served over 28,000 families with rental assistance on the Housing Choice Voucher program while receiving a 'High Performer' rating from HUD. The 'High Performer' rating is on the annual Section 8 Management Assessment Program (SEMAP). The Housing Choice Voucher program also received high marks on a recent HUD audit of its financial reporting with no findings annotated in the report. Other accomplishments:

Details: MI First Home mortgage program allowed 1,563 families to attain the dream of homeownership, compared to 1,103 by this time in 2014

- MSHDA's MI First Home total funding exceeded $139.7 million, up from $88.8 million in 2014
- MI First Home loan program is a mortgage product that is available to first-time homebuyers state-wide and repeat homebuyers in targeted areas

Details: $85 million for skilled trades to develop a skilled workforce.

- $10 million increase for career and technical education and early/middle college programs
- $10 million increase for skilled trades training programs
- $7.2 million increase for the Jobs for Michigan Graduates, MAT2, Re-employment opportunities for Unemployed Workers, expanded MCAN College Advisor Outreach, updated student career planning tool, support for New Americans, and to pilot statewide student dual enrollment awareness campaign.
- $57.5 million for existing related skilled trade programs, including $36.6 million for vocational tech centers.
- Skilled trades efforts
    - 6,700 skilled trade job openings each year through 2022

- The Community College Skilled Trades Equipment program provided $50 million in grants to 18 community colleges for the purchase of state-of-the-art equipment that will allow them to deliver educational programs in high-wage, high- and middle-skill, and high-demand occupations. The 18 community colleges selected to receive grants are providing more than $21.5 million in matching funds.
- Campaign aimed at promoting opportunities in skilled trades to students and help close a growing talent gap. Through a partnership between the Michigan Economic Development Corporation, Michigan's Talent Investment Agency, Mike Rowe, TV host and founder of mikeroweWORKS, and Tom Daldin, host of Under the Radar Michigan, 11 videos will be created to address common misconceptions and perceptions about skilled trades, highlight opportunities and inspire K -12 students in Michigan as they begin to think about careers.
- Governor Snyder's statewide road show intended to connect with students, parents and educators to address perceptions and create more awareness on skilled trade careers. The road show will continue around the state over the next few months.
- Skilled Trades Training Fund trained more than 8,700 Michigan residents, and more than 275 companies took advantage of the program.

Growth: Healthy Kids Dental expansion

- FY 2010:
  - Program served 285,000 children in 61 counties.
- FY 2016:
  - Program serves 895,000 children in 80 counties and three partial counties (Oakland, Wayne, Kent)
- Change:
  - Program added 19 FULL counties and three PARTIAL counties between FY2010 and FY2016.
  - Program added 610,000 children between FY2010 and FY2016, for a total of 895,000 children today.
  - 214 percent increase in terms of number of children from FY2010 to FY2016.

Examples: Continued carrying out the recommendations of the Mental Health and Wellness Commission.

- DHHS supported Mental Health First Aid training for 11,619 school staff, law enforcement, child welfare staff, court staff, and other Michigan residents through Mental Health and Wellness Commission funding. Mental Health First Aid is a course dedicated to providing individuals with the basic tools required to assist others in case of a developing mental illness or mental health crisis situation.
- Progress in 2015 includes:
  - Health Homes: Rolling out demonstrations in Manistee, Washtenaw, and Grand Traverse counties, to provide in-home integrated physical

and behavioral healthcare for individuals with serious mental health conditions.

- Children's Behavioral Action Teams: Referring children across the state to Children's Behavioral Action Teams which work with relatives and community partners to transition high-risk youth out of institutions and into their communities. The program is currently assisting 14 youth in seven Michigan counties, and has helped discharge seven youth from the Hawthorn Center.
- Stigma Reduction Campaign: Partnering with advocacy organizations across the state to implement the campaign on traditional and social media.
- Project UNIFY: Working with 162 schools and the Special Olympics' initiative, encouraging more inclusive school environments for children with developmental disabilities.
- Project SEARCH: Eleven schools are now placing young adults with developmental disabilities as interns in local businesses for their last academic year. This program is designed to lead to employment opportunities for participants and each school strives for a 60 to 100 percent employment rate.
- Pathways to Potential: This program, which has expanded to 219 schools in 22 counties, puts success coaches in schools to work with principals, teachers and social workers to remove barriers to children attending school. These success coaches also partner with other organizations to provide easier access to needed assistance.
- Housing Assistance: Providing 250 housing units in the communities with the most need and is on track to provide a total of 500 units in three years.
- Smart 911 Rollout: Smart 911, which allows callers to provide dispatchers with more information about their situation, has been deployed in 14 counties and one city.

Details: 110,000 newborns tested for severe disorders

- Newborn Screening tested more than 110,000 newborns, providing early diagnosis for more than 50 rare, severe disorders.
- The Michigan Newborn Screening Program (DHHS) celebrated its 50th anniversary in 2015.

Detroit blight removal/demolition costs update:

Background

- As a first-of-its-kind national pilot, in 2013, MSHDA built Michigan's Hardest Hit Fund demolition program in the best, most efficient way possible at the time
- It was designed as a true federal, state, city partnership
- According to a review by the U.S. Treasury, MSHDA had outlined proper oversight and guidelines in its blight program manual for blight partners:
  - It contained everything from strategic plan submission requirements to partner participation agreements to a spending timeline, funding schedule, invoicing, performance reporting and much more.

- However, it contained no requirements for MSHDA to monitor either bid contracting or change orders among blight partners and Treasury
- MSHDA saw no need to add an extra layer of restriction above and beyond what was federally required
- We wanted local communities to be able to address the unique challenges of their cities
- Our operations manual stated that bidding and contracting were the sole responsibility of our blight partners in each community
- U.S. Treasury approved that approach

Where we are today

- We are in the process of reviewing requested documents from the Detroit Land Bank
- We are mindful that with any pilot there is the possibility that best practice is achieved by learning from experience
- Based on recent news reports and our review of Detroit's program, it has been demonstrated there is a need for greater clarity on how to manage the contracting and change order processes
- This is an opportunity for the state to take a leadership role in filling this gap
- Earlier this fall MSHDA started taking steps to do just that by reviewing blight partner programs in these areas and to strengthen the operations manual by providing additional oversight
- A new section was added to our blight ops manual regarding procurement bid package audits
    - All bid packs will be analyzed by a MSHDA/Hardest Hit Fund team, on a consistent and continual basis. They will:
        - Pull all bid packs
        - Take random sample of contractors that did not have the lowest bid but won the award
        - Take 100 percent sample of contractors that did not have the lowest bid but won the award
        - Review posting process to acquire bids
        - Perform review and analysis on change orders for contractors that received winning ward
- MSHDA is considering other possible policy changes in the new year
- If any of our reviews turn up any issues, we will take appropriate action

Points of pride

- This demolition program has been a great value for Michigan
    - To date, we have provided nearly $106 million in assistance to combat blight in 16 Michigan cities and demolished 7,125 abandoned blighted structures.
    - According to a Michigan State University Land Policy Institute study, declining foreclosure and tax foreclosure rates are being seen in Flint, Hamtramck, Lansing, Pontiac, River Rouge and Saginaw.

- It also has proven effective in reducing violent crime and raising property values in some communities.
- Demolition projects are restoring pride in neighborhoods and laying the groundwork for future economic success by making communities safer and better places to live, work, play and invest.

2015 Education Achievements

Things accomplished by the administration

- Brought together legislators in a bi-partisan early literacy workgroup.
- Held the Governor's Economic and Education Summit to bring together education and business leaders to make Michigan the #1 state for talent in the nation.
- Held the first-ever higher education summit with university presidents and trustees.
- Introduced a proposal to finally turn around Detroit schools.
- School Reform Office executive order (probably not something we'd tout publicly, though).

Things accomplished by other actors

- Passage of new science standards for Michigan
- Hiring of a new state superintendent
- Expansion of the Detroit Promise Scholarship

Things accomplished by partnerships with others

- Created and funded – to the tune of $30M - a robust early literacy policy.
- Passage of a teacher evaluation system.
- Creation of the MiSTEM Advisory Council.
- Increased per-pupil funding by $70-$140 per pupil.
- Increased funding to districts serving at-risk students by $70M.
- Expanded CTE and early/middle colleges.
- Created an early warning system for school district finances.
- Allowed for personal finance classes to meet the requirement for economics credit.
- Removed the fee cap on the teacher certification test, allowing for more robust and credible examinations for teachers looking to go into the classroom.
- Reduced the number of districts in financial deficit.

Forward-Thinking Goals

- Make Michigan the #1 state for talent.
- Continue the work on literacy (we might do an executive order creating a commission to look at literacy, but timing is not certain yet).
- Raise the accountability bar for all schools.
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- Medical marijuana - Passed House, stalled in Senate.
- Aramark >Trinity transition – Trinity in all facilities statewide as of Sept. 9. Had a "grace period" for violations that ended on Nov. 14, six months after initial contract started. Audit report on Aramark violations was released on Dec. 4.
- Diversity in law enforcement – Lawsuit filed in Wayne Co. 12/8/15 alleging discriminatory hiring practices. MSP is working to establish an explorer/cadet program for minority youth, ages 14-20, who live in a Secure Cities Partnership area.

Recent links:
Juvenile justice bills to limit kids in adult prisons
http://www.freep.com/story/news/politics/2015/12/01/juvenile-justice-reform-bills-draw-bi-partisan-support/76608382/
Editorial: Raise juvenile age in Michigan
http://www.detroitnews.com/story/opinion/editorials/2015/12/07/editorial-raise-juvenile-age-michigan/76894298/
Parole for medically frail inmates proposed by House
http://www.freep.com/story/news/politics/2015/11/14/parole-medically-frail-inmates-proposed-house/75651746/
State lawmakers expected to vote on restrictions on drones
http://michiganradio.org/post/state-lawmakers-expected-vote-restrictions-drones
State's women inmates housed in offices, TV rooms
http://www.freep.com/story/news/politics/2015/11/22/states-women-inmates-housed-offices-tv-rooms/75461878/
Audit finds $3.4M discrepancy in prison meal counts

http://www.freep.com/story/news/local/michigan/2015/12/04/audit-aramark-paid-34m-unverified-prison-meals/76771446/

2015 MDOC accomplishment highlights:

- Hired nearly 1,000 new corrections officers and reinstated training academy.

- Began new oncology clinic and hospice program at Duane Waters Health Center in Jackson.
    - Oncology unit reduces need for offsite care for cancer patients and results in cost-savings.
    - Prisoners will be trained to support their terminally-ill peers, terminally-ill patients will receive additional emotional support to end their lives with some degree of dignity.

- Re-entry efforts focused on vocational training.
    - Virtual welding simulators at Muskegon and Kinross facilities – safer and less costly, also train students more quickly to meet highly-marketable and in-demand skills.
    - Handlon Facility added 2 new instructors in welding and CNC machine programs, bringing total capacity for instructional programs from 15 seats to 120.
    - Handlon also restored auto mechanics program which was idle since June of 2012. Enrollment will total 30 students.

- Mobilizing field agents
    - 1,100 parole and probation agents have been equipped with mobile technology - iPhone 6+ and a mobile application of the case management system (OMNI), enabling agents to be more responsive to the offenders on their caseload and less constrained by traditional geographic boundaries.
    - The technology allows agents to access more of the information they need in the field to protect the public. This allows agents to spend more time in the communities and neighborhoods they serve rather than spending time in an office tied to their desktop computer. In addition, the mobile app allows, for the first time ever, agents to input information into the department's case management system with they are in the field; thereby maximizing their time and making them far more efficient.

Secure Cities data (Oct. 2015):

Percentage Change in Rates Since 2012								
	Detroit		Saginaw		Flint		Pontiac	
Year	Violent	Property	Violent	Property	Violent	Property	Violent	Property
2011	-0.2%	6.1%	-6.7%	5.5%	-16.9%	27.0%	19.3%	9.7%
2012	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
2013	-0.5%	3.3%	-18.2%	-14.4%	-30.4%	-10.4%	-5.3%	-14.3%
2014	-8.1%	-17.0%	-29.5%	-29.0%	-37.3%	-15.6%	-10.0%	-28.6%
Trend								

Presumptive Parole talking points:

- Evidence-based parole, also known as presumptive parole, means that once an offender has served their minimum sentence as mandated by a judge, they will be eligible for release.

- Eligibility for evidence-based parole is based on a number of factors that show the offender has a "high probability of success," including behavior in prison, completion of degrees and other employability skills.

- Unless the parole board has a substantial and compelling reason to ask that the offender stays imprisoned, they will be prepared for release.

- However, what is substantial and compelling is not clearly defined. Without the structure that guidelines provide, decisions on similar cases will not always be consistent.

- Members of the parole board will react to certain crimes or certain offenders differently; the same person will react differently over time. Guidelines help ensure that similar cases are treated the same and have similar outcomes.

- Knowing a likely parole date is important as it helps the Department of Corrections with a timeline to prepare an offender to leave prison, such as ensuring they have ID cards, a resume, and employment recommendations.

- Overall, guidelines will ensure the entire corrections system works to the maximum level of efficiency, predictability and cost-effectiveness.

- House Bill 4138 will save $75 million in corrections costs for Michigan over the next five years. It will also reduce the prison population by 3,200 people. These aggregate savings at the state level result from the accumulation of relatively small impacts on counties.

- This could be a hugely missed opportunity to reinvest a substantial sum of taxpayer money to fund other essential services and improve the quality of life in Michigan.

Energy Update:

Current status of legislation, high level: We expect a vote in the House by the end of the year, and you praised the package (noting its bi-partisan nature) that passed committee as well as the work the Senate has been doing. We do not expect the full Senate to vote before the end of the year, but many fruitful discussions are going on. We are optimistic the whole package will make it to your desk early in the year.

- If asked: the media has finally figured out that the 30% goal by 2025 language from your energy message that made it into legislation doesn't actually involve building any more renewables. (30% = 9% renewables we already have + 6% energy waste reductions we have already done + 15% additional waste reduction). Therefore, you may get asked about this. You can reiterate that you think that based on economics alone, you would expect between 30-40% of Michigan's energy to come from a combination of energy waste reduction and renewables. Therefore, while you support the goal, economics alone will likely end up having us exceed that.
- If asked re the economics of energy waste reduction: the energy waste reduction we have already done has saved us approximately $4.2B from a combined expenditure of a little over $1B, **meaning we are enjoying more than $3B of savings since 2009**. Our most recent programs are even more cost-effective than prior years, pointing to just how much more we have to save. (Just for context, we spent more than $24B on coal and natural gas in the time frame we saved $4.2B of mostly fuel costs.)

Clean Power Plan/carbon rule, high level: We had overwhelming stakeholder support from across the spectrum for your decision to develop a state carbon implementation plan in order to comply with the "Clean Power Plan" the President announced (Republicans call it the "carbon rule"). Because having everyone from the MEC and the League of Conservation Voters to the Michigan Manufacturer's Association to every owner of a coal plant in the state actually agree on you doing something isn't a media story, the coverage focused almost entirely on your decision not to sue the EPA but Schuette's decision to do so. If asked, we recommend downplaying any conflict with the AG and noting Schuette has said he is optimistic about the plan your administration is developing. The stakeholder process will be announced before the end of the year.

- ***If after Dec. 14***, we will have announced the stakeholder process and released our initial modelling results. Those show that Michigan may not have to do anything at all to comply with the carbon rule for at least a decade (beyond what we are already planning to do in terms of plant retirements, and maintaining our levels of waste reduction (1%) and renewables (10%)). That will likely be the headline, and will make things awkward for the injunction request Schuette is pursuing on the basis that we have to do so much out of the gate we need the court to stop this now.

Other energy items from this year:

- We continued a multi-year trend of (inflation-adjusted) decreasing costs for industrial electricity (very different trend from other states in our region), and landed a number of high-intensity users because of that progress (e.g. the particle board facility in Grayling).
- The MPSC looked five years ahead and found that while we did not face an impending loss of power due to a lack of supply, we would switch from being a net exporter of power to an importer next year. That will mean we have to rely much more on a volatile market than we have in the past, and is one of the reasons we need the energy legislation.

- You created the Michigan Agency for Energy (MAE) and put out your 2015 energy message.
- You launched the Pipeline Safety Advisory Board to implement the task force reports. It has already begun work.

Flint Facts

1. **How many people have been tested since Oct. 1 Flint Water Action Plan was implemented?**
    - Total of 1,836 tested, 39 elevated results
        - Children 0 – 5: 806 tested
        - Children 6 – 17: 525 tested
        - Adults: 505 tested

2. **What are the most recent recommendations to protect your family from lead exposure?**
    - Protecting your family from lead in the water:
        - Get your water tested for lead. It's free. Call (810) 787-6537 to learn more.
        - Use a water filter in your home. MDHHS continues to provide free water filters and replacement cartridges to Flint residents at four locations, including the MDHHS Flint offices and the Genesee County Community Action Resource Department.
        - Run only cold water through the filter.
        - If you do not have a water filter, use bottled water for drinking and mixing formula.
        - Use filtered or bottled water for drinking (including making coffee, drink mixes, juice, baby formula), and cooking (even if you boil the water, the lead will stay in the water and food).
        - If you have to use unfiltered water for drinking or cooking, run the tap for five minutes before using the water
    - Testing children:
        - Children who live in the city of Flint should be tested for lead exposure. This should be done as soon as possible.
        - The best place to get your child's blood lead test is your doctor's office. Contact your primary care provider.
        - Children can also get a free lead test at the Genesee County Health Department. For help with transportation, call 2-1-1.
    - Safe cleaning:
        - Safe cleaning is important. Keeping your home clean and safe from lead hazards will help to protect your family.
        - Buildings built before 1978 could have lead paint in them. Use wet paper towels to clean up paint chips and dust in these older buildings. Be sure to clean around windows, play areas, and floors.
        - Wash hands and toys often with soap and water.
        - You can use unfiltered tap water to wipe down countertops, mop floors, and wash clothes

The DEQ continues implementing the Governor's 10-point action plan to protect kids and families in Flint:

1. SCHOOLS TESTING

- The Governor's plan commits that DEQ will test water in every Flint school. To date, 8 schools in Flint have undergone a thorough inspection of their plumbing. Crews from the state are completing one to two schools each weekend.
- The story has been the same in each school inspected: lead exposure has been limited to old drinking fountains and faucets that should have been changed out years ago. When these fixtures are run for a couple minutes, lead presence drops to safe levels. If / when these fixtures are removed, it will address the lead exposure in schools.
- DEQ has not identified lead in the deeper plumbing of the schools. That's great news. It means fixing the issue will be comparatively inexpensive and quick.

2. COMMUNITY WATER TESTING
    - Since September, more than 500 residents have taken advantage of free home water sampling through the DEQ lab. Results are updated regularly on the DEQ web site, www.michigan.gov/FLINTWATER.
    - Residents are encouraged to continue taking advantage of this free service, but also are encouraged to get kids tested for blood lead levels.

3. LEAD SERVICE LINE REPLACEMENT

- The only way to remove the threat of lead exposure in drinking water is to remove sources like old faucets and lead service lines. The DEQ is working with the city to develop a long-term plan for removing the service lines. This is complicated because the service line is the portion that runs from the city system to the residence. It's the part that is mostly on private property and is generally considered the customer's responsibility.
- DEQ worked with Congressman Kildee to get EPA approval to use Revolving Loan Fund dollars to accomplish lead service line replacement.

OTHER VARIOUS ISSUES:

- Cong. Kildee has renewed calls for loan forgiveness in Flint. The city owes the state approximately $20.8 million for past loans, and they're scheduled to be paid off in 2024. DEQ cannot forgive old loans; we can, however, build loan forgiveness into new loans. Forgiveness is presently capped at 30 percent on new loans.
- City has called on DEQ to pay for fixes to the broader water distribution system on the idea that running river water through the system for 14 months ruined it. That's an unproven statement. The system has been in a serious state of disrepair for many years. We have not addressed this issue in the media. We are focused on the Governor's plan.
- Lawmakers have called for the state to create a fund to provide wraparound services for the (Kildee says 7,000) kids exposed to Flint water situation. Don't know where the 7,000 number came from. DHHS has numbers of kids who actually have elevated blood lead levels. Again, not an issue we've addressed or plan to.

From: Agen, Jarrod (GOV)
Sent: Tuesday, January 27, 2015 2:19 PM
To: Wurfel, Sara (GOV)
Cc: Rexford, Tori (GOV)
Subject: RE: comms meeting
Attachments: Gov Comms Update 1-27-15.docx

From: Wurfel, Sara (GOV)
Sent: Tuesday, January 27, 2015 2:19 PM
To: Agen, Jarrod (GOV)
Cc: Rexford, Tori (GOV)
Subject: Re: comms meeting

Looks like old agenda in attachment?

Sara Wurfel
Press Secretary | Executive Office of Governor Rick Snyder

Sent from my iPhone

On Jan 27, 2015, at 2:15 PM, "Agen, Jarrod (GOV)" <AgenJ@michigan.gov> wrote:

> Things to add?
>
> <Gov Comms Update 1-27-15.docx>

Communications Update Meeting
January 27, 2015

Redacted

- Flint Water

Redacted

Interviews:

- Cavuto
- New York Morning TV (FOX, MSNBC, CNN)
- Paul W. Smith in Lansing
- Bankole Multicultural Outreach

From: Wurfel, Sara (GOV)
Sent: Tuesday, February 03, 2015 2:04 PM
To: Biehl, Laura (GOV); Agen, Jarrod (GOV); Rexford, Tori (GOV)
Subject: RE: Gov's Comms Update
Attachments: Communications Update mtg - Feb 3 2015.docx

Redacted

2nd revised version attached and below.

Communications Update
2/3/2015

Issues:
Flint Water

Redacted

Redacted

Interviews:

- Post Budget Media (2/11)
- New York Morning Shows (2/12)
- Michigan Public Radio Network call-in show – post budget/SOTS
- CEO Magazine Qs
- WWJ Heat & Warmth Fund Telethon (2/6)
- Politico – profile piece & State Solutions

-----Original Message-----
From: Wurfel, Sara (GOV)
Sent: Tuesday, February 03, 2015 1:53 PM
To: Biehl, Laura (GOV); Agen, Jarrod (GOV); Rexford, Tori (GOV)
Subject: RE: Gov's Comms Update

We may have covered mostly, but do think we need to add a few items. Revised version attached here. Please review and make sure good. Adds and a Q re: Politico interview/event too.

Redacted

Also, under interview categories:
* Pluta has asked for 1-hour call-in show post budget to follow up on budget items, SOTS sometime in month of Feb or early March. Do believe this is good opportunity to talk about and push these items, and especially cover road funding rationale with a fairly key audience. If you agree, we can raise with him to see how/when open to.
*CEO Magazine Qs (the ones pending from MEDC pending our clean up today - for his review today)

And just checking if there's a reason for not adding Politico event and profile at this point in time?

-----Original Message-----
From: Biehl, Laura (GOV)
Sent: Tuesday, February 03, 2015 1:09 PM
To: Agen, Jarrod (GOV); Wurfel, Sara (GOV); Rexford, Tori (GOV)
Subject: RE: Gov's Comms Update

Redacted

-----Original Message-----
From: Agen, Jarrod (GOV)
Sent: Tuesday, February 03, 2015 12:47 PM
To: Wurfel, Sara (GOV); Rexford, Tori (GOV); Biehl, Laura (GOV)
Subject: Gov's Comms Update

I'm sure I'm missing some items. Feel free to add to this.

Laura -- anything we need to tell the Gov about the [redacted]? What should he talk about there?

Communications Update
2/3/2015

Issues:
Flint Water

Redacted

Interviews:

- Post Budget Media (2/11)
- New York Morning Shows (2/12)
- Michigan Public Radio Network call-in show – post budget/SOTS
- CEO Magazine Qs
- WWJ Heat & Warmth Fund Telethon (2/6)
- Politico – profile piece & State Solutions

From: Brown, Jessica (GOV)
Sent: Wednesday, October 28, 2015 4:42 PM
To: Agen, Jarrod (GOV); Wurfel, Sara (GOV); Murray, David (GOV); Biehl, Laura (GOV); Heaton, Anna (GOV); Sachs, Tori (GOV); Paciorek, Josh (GOV); Kennedy, Jordan (GOV)
Subject: 151026 PIO Report
Attachments: PIO Week Ahead 151023.docx

Attached.

Jessica M. Brown
Communications Representative
Executive Office of Michigan Governor Rick Snyder
O: 517-335-6397
M: [redacted]
BrownJ53@michigan.gov

Upcoming Department News Releases and Speaking Engagements/Public Events

Oct. 23rd for the weeks of Sunday, Oct, 25th– Saturday, Nov, 7th

DHHS

News Releases

TODAY – Health Innovation Grants
TBD – Lead Awareness Week
TBD – Genesee County will issue a press release regarding the parent and provider letters on lead.
Tuesday, Oct. 27 – EMPower Hospitals – Four Michigan Hospitals have been selected to join the EMPower Initiative to enhance their maternity care practices and work toward achieving Baby-Friendly USA designation.
Wednesday, Oct. 28 – October is National Disability Awareness Month & Mentoring Day.

Speaking Engagements/Public Events

TODAY –Tim Becker is participating at a Michigan League for Public Policy discussion.
TODAY – Director Lyon is part of the Prescription Drug and Opioid Task Force event.
This week – Central Office staff meetings.
Friday, Oct. 30 – MDHHS Stakeholders meetings
Friday, Oct. 30 – Director Lyon is speaking at the Michigan Practice Based Research Network Symposium.
Wednesday, Nov. 4 – Director Lyon and the First Lady are speaking at the Michigan Cancer Consortium

Upcoming

November is Diabetes Awareness Month

DIFS

News Releases

Speaking Engagements/Public Events

DEQ

News Releases

Speaking Engagements/Public Events

DNR

News Releases

TBD – No evidence of Carp in Michigan waters
Tuesday, Oct. 27 – Fall Turkey hunting reminder
Wednesday, Oct. 28 – NRC Vice Chairman Richardson on Ryan Report
Wednesday, Oct. 28 – U.S. Forest Service Good Neighbor Authority agreement
Thursday, Oct. 29 – Allegan State Game Area MAEAP certification
Thursday Oct. 29 – Featured MWHA – Pointe Mouilee
Thursday, Oct. 29 – Snowshoe-making workshop in Negaunee
Thursday, Oct. 29 – Wildlife hike on Belle Isle
Monday, Nov. 2 – Bear Den Reminder
Monday, Nov. 2 – NRC meeting reminder
Tuesday, Nov. 3 – Featured MWHA – Nayanquing Point
Tuesday, Nov. 3 – Partnership opportunities with state parks

Wednesday, Nov. 4 – Public comment opportunity: Net-pen aquaculture reviews
Friday, Nov. 6 – New fishing regulations

Speaking Engagements/Public Events
N/A

DTMB

News Releases
None scheduled.

Speaking Engagements/Public Events
None scheduled.

LARA

News Releases
October 30- State Fire Marshal Reminds Consumers: Change Your Clocks-Change Your Batteries (November 2) (BFS)
October 30- Winter Energy Appraisal and Be WinterWise (MPSC)
November 17- LARA Offers Preventive Maintenance Tips to Keep Your Home Heating System Humming (BCC)
November 19- LCC Holiday Safety Message to Licensees (LCC)
November 24- LLCs and PLLCs 2016 Annual Statements Due On or Before February 15, 2016 (CSCL)
November 24- Thanksgiving Top Day for Cooking Fires (BFS)

Speaking Engagements/Public Events
October
30 – Director Zimmer presenting Building Economic Bridges Gala (Livonia)
30 – Chief Deputy Director Shelly Edgerton attending Flint Water Meeting (Flint)

November
6 – Chief Deputy Director Shelly Edgerton attending Flint Water Meeting (Flint)
12 – Director Zimmer and Chief Deputy Director Shelly Edgerton attending Michigan CEO Summit (Detroit)
13 – Chief Deputy Director Shelly Edgerton attending Flint Water Meeting (Flint)
17-20 – Chief Deputy Director Shelly Edgerton site visit at Kentucky Auditor General's Office (Frankfort, Kentucky)

MDARD

NEWS RELEASES FOR UPCOMING WEEK
None scheduled.

KEY EVENTS FOR UPCOMING WEEK
Note: Jennifer Holton and Heather Throne will be attending the annual COSDA meeting in Des Moines Oct. 24-28. Both will be available via cell/email.
Oct. 28 – Director Clover Adams to speak at Healthy Kids/Healthy Michigan Conference (Bath)
Oct. 28 – Director Clover Adams to attend Forest Products Summit (Lansing)
Nov. 3 – Director Clover Adams to attend the Michigan Farm Bureau Board Meeting w/Governor (Lansing)
Nov. 5 – Chief Deputy Gordon Wenk to chair the Michigan Grape and Wine Industry Council Meeting in Benton Harbor

MEDC

News Releases

Tuesday, Oct. 27

- MSF summary release
    - Arauco – Lumber company establishing particleboard facility in Grayling Township, investing $325 million and creating 250 jobs; receiving 13-year Forest Products Processing Renaissance Zone valued at $11.8 million
    - Bridge and Turner, LLC – Remediation of brownfield conditions and redevelopment of property in the city of Grand Rapids into mixed-use buildings that will include space for New Holland Brewery, investing $25 million and creating 219 jobs; $2.5 million Michigan Community Revitalization Program performance-based loan and approval of local and school tax capture in the amount of $2,126,175 for brownfield alleviation
    - Strand Theater – Historic renovation of Strand Theater in Pontiac into theater and performing arts center, investing $12 million and creating 90 jobs; $4.5 million MCRP performance-based loan
    - Village of Sheridan – receiving $415,000 in Community Development Block Grant funds for blight clearance at vacant, dilapidated former Carnation factory
    - Announcement of First Customer RFP award
    - Packaging Specialties in Romulus – relocating into larger facility in Romulus, hiring additional 50 employees; receiving approval to issue private activity bond financing of up to $4.1 million
    - YMCA/Niles – Receiving approval to issue up to $4.59 million in private activity bond financing to refinance a loan
- Separate releases:
    - Arauco
    - Strand Theater
- Delegated release (Gov. Snyder announcement)
- Notions Marketing – Craft products distribution facility expanding in Grand Rapids, investing $33 million and adding 250 new employees; $800,000 Michigan Business Development Program performance-based grant

Wednesday, Oct. 28

- Byrne Electrical Specialists, Inc. – Manufacturer of power and data distribution solutions expanding facility in village of Lakeview, investing $250,000, creating 32 jobs; $160,000 MBDP performance-based grant
- Faurecia Automotive Seating – Upgrading its Sterling Heights facility, investing $8 million and creating 90 jobs; $350,000 MBDP performance-based grant
- Global Tooling Systems – Supplier of aerospace assembly tools expanding its facility in Macomb Township, investing $3.6 million and creating 70 jobs; $475,000 MBDP performance-based grant
- Hearthside Food Solutions – Bakery and contract manufacturer or grain-based food expanding in the city of Kentwood, investing $16.2 million and creating 66 jobs; $300,000 MBDP performance-based grant

Speaking engagements

Nov. 6 – Jen Nelson presentation: South Haven Chamber of Commerce, Nov. 6

FOIA

- Penny Saites, JetCo Solutions, re bids received in response to Pure Michigan Merchandise RFP, posted 10/19/2015
- Sherri Welch, Crain's, re MEDC grants awarded to Focus:HOPE, posted 10/15/2015
- Bonnie Wessler, City of Ypsilanti, re accident investigation report provided by MIOSHA to MEDC staff regarding fatality incident at Thompson Block, posted 10/15/2015
- Jared Frothinger, A10 Capital, re Tokyo Rope contract, posted 10/5/2015

Michigan Film Office:

News Releases

Nov. 2 – "Computer Science First" initiative, a collaboration with Google

Speaking Engagements/Public Events

None Scheduled.

Travel Michigan

News Releases

None scheduled.

Speaking Engagements/Public Events

None scheduled.

MDOC

News Releases

None scheduled.

Speaking Engagements/Public Events

None scheduled.

Note: No public events for the director or press releases planned, as she will be out of state attending conferences in New Orleans, Atlanta and New York the next two weeks.

MDOT

News Release

None scheduled.

Speaking Engagements/Public Events

None scheduled.

MGCB

News Releases

Oct. 30 – Michigan Gaming Control Board sets 2016 horse racing meet dates
TBD – MGCB halts charitable gaming at Owosso Poker Room
TBD – Fenton nonprofit chairman pleads guilty to Bingo Act violation
TBD – Muskegon area man charged with larceny from VFW Auxiliary charity poker event
TBD – State charges Union City cafe owner with felony gambling violations

Public Events/Speaking Engagements

None

MSHDA

News Releases

Oct. 26 – Press release from CDBG event in Tuscola, Huron and Sanilac counties

Speaking engagements

Oct. 26 – Big check presentation for CDBG grant that covers Tuscola, Huron and Sanilac counties, at Tuscola County courthouse

Oct. 27 – Director Elsenheimer will address media regarding Hardest Hit Fund blight demolition, Lansing

Oct. 28 – Director Elsenheimer will speak at the Summit to End Homelessness, Livonia

Oct. 28 – MSHDA Board regular meeting, Lansing/Detroit offices

Oct. 29 – Director Elsenheimer will speak at the Herkimer development open house and the Klingmans Lofts open house, Grand Rapids

MSP

News Releases

None

Speaking Engagements/Public Events

Oct. 27 – MSP and other key state agency PIOs will participate in a radiological emergency preparedness evaluated exercise at DC Cook Nuclear Power Plant.

Oct. 27 – The Recruiting and Selection Section will attend the Baker College of Jackson Career Fair from 8:30 a.m. to 2 p.m. at the college.

Oct. 28 – The Recruiting and Selection Section will attend the Capac High School Career Expo from 10 a.m. to 2 p.m. at the high school.

Oct. 29 – The Recruiting and Selection Section will attend the 2015 Criminal Justice Exposition from 9 a.m. to 12:30 p.m. at U of M Dearborn.

Oct. 30 (tentative) – MSP personnel from Fifth District have been invited to be part of a MDOT press conference regarding the findings of the I-94 traffic safety study. This date may be changed to November 9.

Oct. 31 – The Sault Ste. Marie Post will host its annual Halloween community open house from 5 p.m. to 8 p.m.

Nov. 1 – 7 – Winter Hazards Awareness Week. A Governor's Proclamation has been requested.

Nov. 2 (tentative) – EMHSD will issue a news release encouraging citizens to restock their emergency preparedness kits as they 'fall back' with Daylight Savings Time.

Treasury

News Releases

None scheduled.

Speaking Engagements/Public Events

None scheduled.

From: Wurfel, Sara (GOV)
Sent: Friday, March 06, 2015 12:16 PM
To: Bedan, Morgan (GOV)
Cc: Emmitt, Beth (GOV); Agen, Jarrod (GOV); Brown, Jessica (GOV); Biehl, Laura (GOV); Murray, David (GOV); Rexford, Tori (GOV); Paciorek, Josh (GOV)
Subject: Media briefing - MI Public Radio MI Calling call-in show

Importance: High

Morgan –

Briefing for Governor's call-in hour show is below. These are all particulars and details. Also wrapping up a few related documents to include too (i.e points and backgrounders on MDOT audits, the plywood stats, LCV response, etc – the things he knows but may not have right at his fingertips) that will have to you asap.

Just holler if you have any Qs or may need anything else at all.

Thanks,
SW

RDS/SW – LIVE 1 hour long call-in show and interview with Michigan Public Radio Network – "Michigan Calling with Gov. Rick Snyder"

Location: in studio at member station, Michigan Radio, 535 W. William St, Ann Arbor (located in the red brick Argus Building, Suite 110)

Time: 9 to 10 a.m. (Need to arrive at 8:45 or 8:50 a.m.; will be live right at 9 a.m. and broadcast will end at 9:59 a.m.; quick photos and goodbyes afterward)

Purpose: To share current gubernatorial priorities and initiatives and answer questions from public radio listeners across Michigan.

Possible Topics:

- ALL things road funding/sales tax ballot proposal and vote (Republican/Schuette opposition, MI Chamber neutrality, key provisions, polling, MDOT audits, etc)
- All thing education – funding, esp. K-12, 3rd grade reading initiative, skilled trades push, charter reforms, etc.
- Budget – MEGA tax credits
- DPS, EAA and overall next steps for Detroit schools/education reform
- LGBT/Elliot Larsen/religious freedom bills/DeBoer case
- Faith-based adoption bills
- Gun bills and views
- ACA US Supreme Court Case
- 2016 Presidential intentions/field
- NITC/customs plaza issue
- Merger of DHS and DCH, River of Opportunity
- Environmental issues/energy message/LCV "How green is your Governor" report card
- Flint water
- Wolves

- Marijuana legislation, legalization

Links & Recent Articles/Coverage:

- Governor Snyder to take questions during live broadcast
  http://michiganradio.org/post/governor-snyder-take-questions-during-live-broadcast

Rick Pluta:

- Snyder cheers bond funding for workforce training programs—Rick Pluta
  http://wnmufm.org/post/snyder-cheers-bond-funding-workforce-training-programs

- Michigan lawmakers debate faith-based adoption practices—Rick Pluta
  http://interlochenpublicradio.org/post/michigan-lawmakers-debate-faith-based-adoption-practices

- State to ramp up workforce training programs at community colleges—Rick Pluta
  http://interlochenpublicradio.org/post/state-ramp-workforce-training-programs-community-colleges

Jake Neher:

- State budget director warns of volatility in state finances into the future
  http://michiganradio.org/post/state-budget-director-warns-volatility-state-finances-future

- Skilled trades, Prop 1, superintendent search big topics at governor's education summit
  http://michiganradio.org/post/skilled-trades-prop-1-superintendent-search-big-topics-governor-s-education-summit

- Skilled Trades, May Ballot Proposal Big Topics at Governor's Education Summit
  http://wmuk.org/post/skilled-trades-may-ballot-proposal-big-topics-governors-education-summit

- Snyder Signs Bills that Abolish County Gun Boards
  http://wmuk.org/post/snyder-signs-bills-abolish-county-gun-boards

- State Senate Sends Budget Cuts To Gov. Snyder That Divert Surplus School Aid Dollars
  http://wkar.org/post/state-senate-sends-budget-cuts-gov-snyder-divert-surplus-school-aid-dollars

- Governor Snyder Talks Road and School Funding at Education Summit—Laura Weber-Davis, Jake Neher
  http://wdet.org/shows/detroit-today/episode/education-summit-03-03-15/

Jack Lessenberry:

- End of Detroit's film industry
  http://michiganradio.org/post/end-detroits-film-industry

- When democracy and government saved America
  http://michiganradio.org/post/when-democracy-and-government-saved-america

- Netanyahu speaks, DPS reaches for financial stability and the Michigan Chamber stays neutral
  http://michiganradio.org/post/netanyahu-speaks-dps-reaches-financial-stability-and-michigan-chamber-stays-neutral

- Looking at the policy goals of the Michigan Environmental Council
  http://michiganradio.org/post/looking-policy-goals-michigan-environmental-council

- Morality in government
  http://michiganradio.org/post/morality-government

- Just getting started: Ballot language, diverting school funds, and GOP officials with records

http://michiganradio.org/post/just-getting-started-ballot-language-diverting-school-funds-and-gop-officials-records

- Big sales job needed with road funding vote 2 months away
  http://michiganradio.org/post/big-sales-job-needed-road-funding-vote-2-months-away

- Criminal characters turning up in GOP leadership roles—Jack Lessenberry
  http://michiganradio.org/post/criminal-characters-turning-gop-leadership-roles

- Maybe another right-to-work state, Detroit's new budget and more money for skills training
  http://michiganradio.org/post/maybe-another-right-work-state-detroits-new-budget-and-more-money-skills-training

- O Canada, we stand in debt to thee
  http://michiganradio.org/post/o-canada-we-stand-debt-thee

- Wayne County's chief probate judge is frustrated with Michigan's treatment of the mentally ill
  http://michiganradio.org/post/wayne-county-s-chief-probate-judge-frustrated-michigan-s-treatment-mentally-ill

- Going big: A new primary date, tax credit debt, and a bridge to Canada
  http://michiganradio.org/post/going-big-new-primary-date-tax-credit-debt-and-bridge-canada

Misc:

- Attorney says Michigan isn't doing enough to protect teens in prison
  http://interlochenpublicradio.org/post/attorney-says-michigan-isnt-doing-enough-protect-teens-prison

- In Detroit, a rare public appearance from one of Gov. Snyder's chief education advisors—Sarah Cwiek
  http://michiganradio.org/post/detroit-rare-public-appearance-one-gov-snyders-chief-education-advisors

- Link to Mark Schauer "Michigan Calling" call-in show during election (7-11-14)
  http://michiganradio.org/post/listen-call-show-mark-schauer-democratic-candidate-michigan-governor

- Link to RDS "Michigan Calling" show during election (9-5-14)
  http://michiganradio.org/post/gov-snyder-defends-his-record-statewide-call-program

Notes:

- Rick Pluta is hosting and moderating. Zoe (ZO EE) Clark is executive producer for show. Laura Weber Davis (now with WDET) will be call screening.
- Michigan Radio station manager Steve Schram will greet the governor upon arrival. (No record of RDS meeting him previously). The news director is Vince Duffy. Expect that he may join brief meet and greet too.
- Listeners can tune in via WUOM 91.7 FM in SE MI, WFUM 91.1 FM in Flint, and WVGR 104.1 FM in West MI. Will also be carried live on all other public radio stations across the state.
- Will also steam live with video at michiganradio.org
- Taking advance and during broadcast Qs via social media – hashtag #MICallling on Twitter; and at "Michigan Calling" on Facebook.
- Callers with Qs can dial 866-255-2762.
- There will be two brief 1-2 minute breaks at 9:19 a.m. and again at 9:39 a.m.
- The UM media team will be having videographer and photographer on site and the student newspaper Michigan Daily will also likely be on site too.
- They will have strong screening in place to help ensure appropriate grouping of topics and that the show isn't dominated by callers with agendas like Progress MI.
- Progress MI is undertaking push to have their members call-in to "hold the governor accountable and ask the tough Qs about his pro-corporate agenda."

- Comms team is pushing out to various and key stakeholders via the RPA report, a Reinvention News newletter to subscribers, and on social media. The roads coalition is also pushing out. We will also advise it to media on Friday.
- FYI: WDET (one of public radio affiliates in Detroit) announced this week that Stephen Henderson has been named permanent host of their newer 9-10 a.m. hour show called "Detroit Today." Stephen will still retain his Free Press post and DPTV MiWeek co-hosting with Nolan and Christy McDonald. http://wdet.org/shows/detroit-today/episode/stephen-henderson-host-03-04-15/

Last interview: Last interview with Rick Pluta was 2/11/15 to preview FY 16 budget. Last "MI Calling" call-in show was during election on 9/5/14.

Market: Statewide public radio stations, plus online and streamed at michiganradio.org

Contact: Zoe Clark, producer, [redacted] mobile; [redacted] (Direct); Back-up: Rick Pluta mobile [redacted]

From: Rexford, Tori (GOV)
Sent: Tuesday, February 05, 2013 5:36 PM
To: Tomich, Zak (GOV); Utley, Corey (GOV); Hansen, Rachel (GOV); Wurfel, Sara (GOV)
Cc: Roberts, John (GOV); Emmitt, Beth (GOV)
Subject: February 6 Daily Briefing
Attachments: 130206 Daily Briefing v2.pdf

Team: Attached is the daily briefing for tomorrow. It contains:

- Redacted
  - Flint update from Treasury – Pg. 34
  - Redacted

Let us know if you have any questions.

Thanks,
Tori

Governor Rick Snyder
February 6, 2013
Daily Briefing

Contents	Page
Redacted	2
	7
	14
	20
	25
	28
	30
	33
	34
	38
	39
	43
	47
	49
	52
	55

Redacted pages 2-36

Other Issues

- The EFM is nearing a decision on whether to join the Karegnondi Water Authority (KWA) or continuing with the Detroit Water and Sewer Department (DWSD). Treasury has been consulted throughout this process. A decision is expected in the coming weeks.

Redacted pages 38-55

From: Rexford, Tori (GOV)
Sent: Tuesday, February 03, 2015 2:17 PM
To: Agen, Jarrod (GOV); Wurfel, Sara (GOV)
Cc: Biehl, Laura (GOV)
Subject: RE: Gov's Comms Update
Attachments: Communications Update mtg - Feb 3 2015.docx

Attached is the updated agenda. I added the Umich Chat under events.

Sara - I will print and bring copies.

-----Original Message-----
From: Agen, Jarrod (GOV)
Sent: Tuesday, February 03, 2015 2:07 PM
To: Wurfel, Sara (GOV)
Cc: Biehl, Laura (GOV); Rexford, Tori (GOV)
Subject: Re: Gov's Comms Update

This is good. Yes, need to bring up Politico.
Also -- add a bullet on #UMichChat
We are doing a twitter Q&A with UofM
We get all questions in advance and Josh just tweets out the answers on Friday.

> On Feb 3, 2015, at 2:03 PM, "Wurfel, Sara (GOV)" <Wurfels@michigan.gov> wrote:

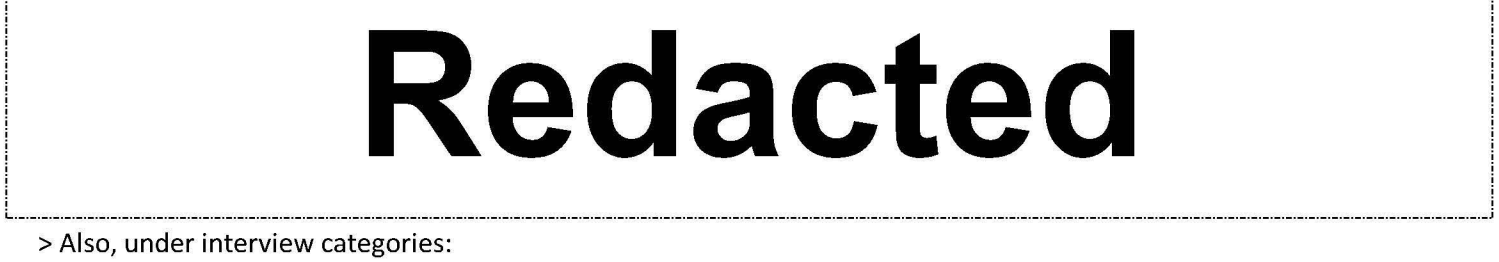
Redacted

>
> 2nd revised version attached and below.
>
> Communications Update
> 2/3/2015
>
> Issues:
> Flint Water
>

Redacted



>
> Interviews:
> * Post Budget Media (2/11)
> * New York Morning Shows (2/12)
> * Michigan Public Radio Network call-in show - post budget/SOTS
> * CEO Magazine Qs
> * WWJ Heat & Warmth Fund Telethon (2/6)
> * Politico - profile piece & State Solutions
>
> -----Original Message-----
> From: Wurfel, Sara (GOV)
> Sent: Tuesday, February 03, 2015 1:53 PM
> To: Biehl, Laura (GOV); Agen, Jarrod (GOV); Rexford, Tori (GOV)
> Subject: RE: Gov's Comms Update
>
> We may have covered mostly, but do think we need to add a few items. Revised version attached here. Please review and make sure good. Adds and a Q re: Politico interview/event too.
>



> Also, under interview categories:
> * Pluta has asked for 1-hour call-in show post budget to follow up on budget items, SOTS sometime in month of Feb or early March. Do believe this is good opportunity to talk about and push these items, and especially cover road funding rationale with a fairly key audience. If you agree, we can raise with him to see how/when open to.
> *CEO Magazine Qs (the ones pending from MEDC pending our clean up today - for his review today)

>
> And just checking if there's a reason for not adding Politico event and profile at this point in time?
>
>
> -----Original Message-----
> From: Biehl, Laura (GOV)
> Sent: Tuesday, February 03, 2015 1:09 PM
> To: Agen, Jarrod (GOV); Wurfel, Sara (GOV); Rexford, Tori (GOV)
> Subject: RE: Gov's Comms Update
>

Redacted

>
> -----Original Message-----
> From: Agen, Jarrod (GOV)
> Sent: Tuesday, February 03, 2015 12:47 PM
> To: Wurfel, Sara (GOV); Rexford, Tori (GOV); Biehl, Laura (GOV)
> Subject: Gov's Comms Update
>
> I'm sure I'm missing some items. Feel free to add to this.
>
> Laura -- anything we need to tell the Gov about the [redacted] What should he talk about there?
>
>
> <Communications Update mtg - Feb 3 2015.docx>

Communications Update
2/3/2015

Issues:
Flint Water

Redacted

Interviews:

- Post Budget Media (2/11)
- New York Morning Shows (2/12)
- Michigan Public Radio Network call-in show – post budget/SOTS
- CEO Magazine Qs
- WWJ Heat & Warmth Fund Telethon (2/6)
- Politico – profile piece & State Solutions

From: Murray, David (GOV)
Sent: Monday, January 26, 2015 8:43 PM
To: Agen, Jarrod (GOV); Wurfel, Sara (GOV)
Subject: Flint Journal and water stories

Wanted to give you guys a heads up. The Journal has posted four stories about the water issue today, three of them within the hour. Based on my Mlive experience, I can tell you this means A) the stories are getting a lot of hits, and they are milking it in an attempt to B) get the stories to go viral. They no doubt remember the attention the Detroit water issue got during the summer and are shooting for something similar. Journalism has taken a backseat to clicks.

I don't know if that changes what we do, but I wanted to give you a heads up to the strategy. Pushing back will give them more stories, but we might be able to shift the narrative away from the state.

Dave Murray
Deputy Press Secretary | Executive Office of Governor Rick Snyder
MurrayD1@michigan.gov
517-335-6397, office
[redacted] mobile
Twitter:@michigandmurray

From: Hollins, Harvey (GOV)
Sent: Tuesday, January 27, 2015 2:30 PM
To: Wurfel, Sara (GOV)
Cc: Agen, Jarrod (GOV); Murray, David (GOV); Clayton, Stacie (GOV)
Subject: RE: Flint water issue

Stacie will set it up.

-----Original Message-----
From: Wurfel, Sara (GOV)
Sent: Tuesday, January 27, 2015 2:27 PM
To: Hollins, Harvey (GOV)
Cc: Agen, Jarrod (GOV); Murray, David (GOV); Clayton, Stacie (GOV)
Subject: Flint water issue

Hi there Harvey -

Just following up on this per brief conversation/mention at yesterday's senior staff meeting and Dave's voice mail to you as well.

I believe you had indicated you had a meeting on this tomorrow, yes?

We need to touch base and get all facts on this situation ASAP. Turning into unfortunate and unnecessary PR issue that we're trying to work with Treasury and DEQ to be on top of, stem, find resolution, etc.

Please call our office today to connect with Dave (as our lead on this) or myself or Jarrod if he's not available for some reason.

Thanks much,
SW

Sent from my iPad

From: Agen, Jarrod (GOV)
Sent: Tuesday, February 03, 2015 12:45 PM
To: Agen, Jarrod (GOV)
Subject: Fwd: comms update
Attachments: Communications Update Feb3.docx

Communications Update
2/3/2015

Flint Water Event

Redacted

Events

- West Michigan Policy Forum Board (2/4)
- GR FIRST Robotics at Steelcase (2/6)
- Michigan Press Association (2/6)
- Business to Business Summit on Disability (2/9)

Interviews:

- Post Budget Media (2/11)
- New York Morning Shows (2/12)

From: Wurfel, Brad (DEQ)
Sent: Tuesday, March 10, 2015 12:06 PM
To: Murray, David (GOV); Agen, Jarrod (GOV); Wurfel, Sara (GOV)
Cc: Holton, Jennifer (MDA); Golder, Edward (DNR); Wyant, Dan (DEQ); Thelen, Mary Beth (DEQ); Tommasulo, Karen (DEQ)
Subject: PIO report

Sorry I missed the meeting. Had a couple conflicts. Here's what I want to share with you:

Redacted

3. **Flint Water:** had a meeting yesterday with a company Baird put in the room to discuss their ozone technology. It was a good conversation but a non-starter for several reasons (Flint already has an Ozone system to modify its water, this company hasn't had its system certified for use on public drinking water supplies, and the problem they propose to address is not at the water plant but throughout various sections of the distribution system). More broadly, Harvey is looking for a 'thing' the state can be doing for Flint that will position SOM / RS positively. Suggestions range from handing out home water filters (think Britta faucet mount) to passing out jugs of water. After consulting with our experts in the Drinking water program, what we've really come to at DEQ is that if there's funding from treasury (or some charitable donor foundation), the best short-term use of dollars would probably be to hire a company to 'pig' the lines in the distribution system. This is a routine maintenance activity in municipal systems that involves an in-line device under pressure that clears funk out of the lines. **The good news on Flint**: Flint EM Jerry Ambrose noted yesterday that the city has some work to do on its system in the weeks ahead; the TTHM issue is quickly going away; the 'brown water' folks are loud but really few in number; the consultants are doing their work to make suggestions to help the city prioritize its needs; and, broadly, nobody seems to be targeting the administration recently.

Redacted

Redacted

WYANT THIS WEEK:

Presenting to Michigan Manufacturers today, Michigan Chamber tomorrow. Governor's Recycling Council meeting in Grand Rapids Thursday.
Attending the Big Ten Championship in Chicago Friday.

Call me with questions. Thanks, and have a great week.
b

Brad Wurfel
Communications Director
Michigan Department of Environmental Quality
517-284-6713
[redacted]cell

From: Wurfel, Sara (GOV)
Sent: Tuesday, September 29, 2015 2:34 PM
To: Agen, Jarrod (GOV)
Cc: Murray, David (GOV)
Subject: Gov comms agenda

Importance: High

Missing anything? Need to tweak or delete anything?

Communications Update Meeting
Sept. 29 2015

Redacted

- Flint water

Redacted

Upcoming events

- Sept. 30 - Detroit
  - MICHauto
  - Detroit 2.0/Homecoming (Sept. 30)
- BLM/Bill Ford CA trip (Oct. 1-2)
  - Commonwealth Club
  - Targeted 1:1 media interviews - Forbes, Reuters, USA Today, Reuters, Bloomberg & San Fran Chronicle
  - MI Ambassador reception
- MI Works Agency annual conference (Oct. 5)
- Higher education summit (Oct. 7)
- Ele's Place Lansing (Oct. 7)
- Celebration of Life (Oct. 8)
- Goodfellows Tribute Breakfast for Chris Illitch & Detroit District preview (Oct. 9)
- MSP helicopter unveil (Oct. 9)

Interviews/requests

- CA trip 6 major media interviews (Oct. 1)
- PwC CEO survey interview (Oct. 5)
- WJR Paul W Smith – Gov and FLOM co guest hosting (TBD)

From: Wurfel, Sara (GOV)
Sent: Thursday, October 01, 2015 10:07 AM
To: Agen, Jarrod (GOV); Clement, Elizabeth (GOV)
Subject: RE: Flint

Not yet, but hopefully will be. Think got Dennis and Harvey on same page about tying in other HHS/Hurley news to part of action plan on Friday's announcement. DEQ and DHHS teams trying to finalize policy and messaging drafts now for review. 1:30 p.m. mtg to walk through details and see where at.

Also - heads up and FYI - we just had a major protocol and near security breach with WJRT TV 12 getting up to 2nd floor without our knowledge or escort. Apparently DK Security and other EO team though they were part of pastors meeting happening. (Apparently invited by the pastors). That's caused some excitement have been dealing with. They're on our comms floor now - doing a stand up with them and letting them catch pastors after meeting outside.

-----Original Message-----
From: Agen, Jarrod (GOV)
Sent: Thursday, October 01, 2015 9:46 AM
To: Wurfel, Sara (GOV) <Wurfels@michigan.gov>; Clement, Elizabeth (GOV) <clemente@michigan.gov>
Subject: Flint

Are we good on plan to discuss lead levels tomorrow?
If you need me to chime in, let me know....

If you have any messaging that you want G to review on the plane, just shoot it over.

From: Muchmore, Dennis (GOV)
Sent: Thursday, October 01, 2015 3:15 PM
To: Hollins, Harvey (GOV); Wyant, Dan (DEQ); Lyon, Nick (DHHS); Agen, Jarrod (GOV)
Subject: City of Flint - September 2015 Letter - Reconnection to DWSD.pdf
Attachments: City of Flint - September 2015 Letter - Reconnection to DWSD.pdf; ATT00001.txt

CITY OF DETROIT
WATER AND SEWERAGE DEPARTMENT
OFFICE OF THE DIRECTOR

735 RANDOLPH STREET
DETROIT, MICHIGAN 48226-2830
WWW.DETROITMI.GOV

September 30, 2015

Via email: nhenderson@cityofflint.com
and U.S. Mail

Ms. Natasha L. Henderson, City Administrator
City of Flint
1101 S. Saginaw St.
Flint, Michigan 48502

Dear Ms. Henderson:

Thank you for your inquiry regarding the possibility of reconnecting the City of Flint to the Detroit Water and Sewerage Department's (DWSD) Water Supply system. Director McCormick has asked me to respond to you and provide a brief outline of the basis for that reconnection. However, I want to again emphasize what Ms. McCormick has previously stated to your City Council on this issue: DWSD is willing to sit down and talk with the City of Flint without pre-condition, if that is mutually desirable.

I would be remiss if I did not point out that on June 12, 2015, the City of Detroit and the Great Lakes Water Authority (GLWA) executed a Lease Agreement that provides for the GLWA's operation of the Regional Water Supply System. At present, we are transitioning management of the system from DWSD to the GLWA while certain Conditions Precedent of the Lease Agreement are satisfied. We have made substantial progress towards satisfying these Conditions Precedent with a goal of having GLWA commence full system operations on or before January 1, 2016. I can assure you that, like DWSD, the GLWA is concerned with the challenges Flint's residents have faced in recent months, and will be willing to discuss service to your City.

That said, here is a likely list of issues that would need to be addressed:

1) Rates: In Sue McCormick's January 12, 2015 letter to Flint, she indicated that the rates Flint would pay for the remainder of the then current 2014-2015 Fiscal Year (FY) would be "the same rates Flint was paying as a terminated customer when it left the system but modified to include the 4% increase experienced by all other DWSD wholesale customers in 2014." As we are now in the 2015-16 FY, that offer must be modified to include an additional adjustment similar to that which was received by other customers. In this regard we propose that the rates be adjusted as follows:

a) Starting with the 2013-2014 FY terminated rate; and

b) Adding a 4% adjustment to that rate to account for the 2014-2015 FY increases; and

c) Adding an adjustment equal to the average Suburban Wholesale Charge Adjustment for the current 2015-2016 FY. This rate would remain in place until June 30, 2016, the end of the current 2015-2016 FY.

d) Based upon the above considerations, the resulting rate structure is a fixed monthly rate of $662,100 and a commodity rate of $8.93/Mcf for the current 2015-2016 FY. Please note that this rate structure is designed to be applicable to incremental water sales over and above water sales to the Genesee County Drain Commission. Depending on how water is provided to the combined GCDC/Flint customer, alternative rate structures may be appropriate.

e) Additionally, DWSD recently changed its wholesale customer billing methodology as follows: Flint's calculated share of the FY 2016 Budget is allocated 60% to the Fixed Monthly Charge and 40% to the Commodity Charge, which is consistent with the adopted FY 2015-2016 water wholesale rates

f) In extending this proposal, our assumption is that the service provided is to Flint only and computations are based on data from our previous customer relationship.

g) It is anticipated that under the management of the GLWA, the rates for the 2016-2017 FY will be computed using the same methodology as applied to all other Water Supply System customers.

The proposed rate methodology is intended to ensure that Flint is treated fairly by using the average wholesale customer adjustment in the current Fiscal Year, and the same methodology as all other customers.

2) Term: DWSD understands that Flint's current long-term desire is to receive water service from the KWA. Under these circumstances, Flint would be expected to remain a DWSD customer from the time of reconnection until the time it begins to receive service from KWA. If Flint wishes to consider a longer term relationship with DWSD or GLWA, we would welcome that discussion.

3) Reconnection: As previously indicated by Ms. McCormick in her January 12, 2015, letter, DWSD will not charge an additional fee for Flint to reconnect to the DWSD Water System, and is prepared to immediately take those steps necessary on its end to facilitate a reconnection. Any expenses incurred would be billed at actual cost. Because DWSD lacks sufficient information on the status of the disconnection, we are unable to provide an estimate of those costs at this time. Nonetheless, we will work with you in good faith to develop an expedited plan for reconnection, and to develop a mutually agreed good faith estimate of the costs associated with that plan.

Thank you for raising this issue with us. We hope that this letter addresses the concerns you raised during your recent conversation with Ms. McCormick, and we sincerely appreciate your interest and the opportunity to serve Flint.

Finally, we look forward to the opportunity to meet with you at your earliest convenience to discuss this letter, and how we may best assist Flint in serving its residents' needs. Please contact Ms. McCormick's office at (313) 224-4701 to arrange this meeting.

Best Regards,

William M. Wolfson
Chief Administrative and Compliance Officer/General Counsel, DWSD
Interim General Counsel, GLWA

Attachment Redacted as Irrelevant

From: Muchmore, Dennis (GOV)
Sent: Friday, October 02, 2015 3:17 PM
To: Agen, Jarrod (GOV)
Subject: FW: 3 @ 3: State water plan falls short of protecting Flint without Detroit connection

Tough to make it work.

From: MLive | Lansing [mailto:mlive.com_newsletters@update.mlive.com]
Sent: Friday, October 2, 2015 3:04 PM
To: Muchmore, Dennis (GOV) <muchmored@michigan.gov>
Subject: 3 @ 3: State water plan falls short of protecting Flint without Detroit connection

View Online

Lansing 3@3
Friday, Oct 2, 2015

News | Sports | Business | Entertainment

State water plan falls short of protecting Flint without Detroit connection

MLive/Flint Journal opinion

Anything short of reconnecting to the Detroit Water system is a continued failure of local, state and federal officials.

Read More

Mark Torregrossa | mtorregr@mlive.com

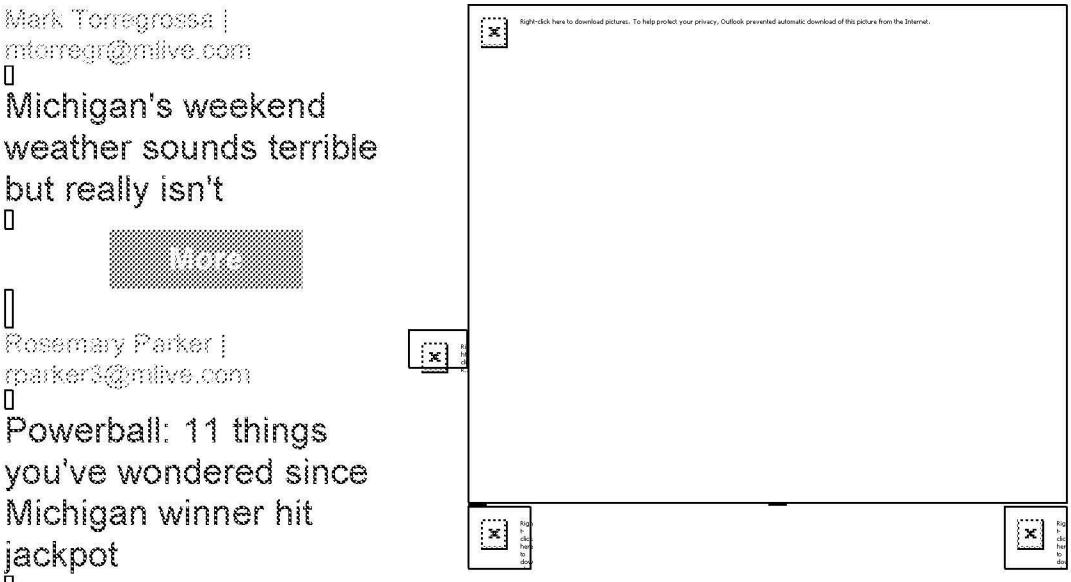
Michigan's weekend weather sounds terrible but really isn't

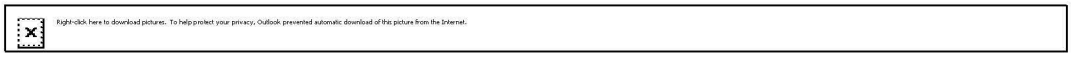
More

Rosemary Parker | rparker3@mlive.com

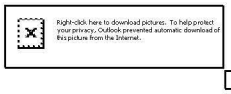
Powerball: 11 things you've wondered since Michigan winner hit jackpot

More





More Lansing news

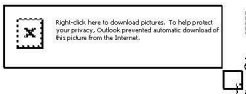


Warmest September on record in parts of Michigan

Mark Torregrossa | mtorregr@mlive.com

Not your grandfather's industry: Manufacturers try to recruit young talent ...

Emily Lawler | elawler@mlive.com

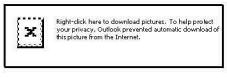


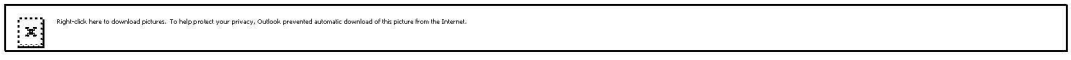
Hurricane Joaquin as a hurricane has never been seen before

Mark Torregrossa | mtorregr@mlive.com

Cotter: No immediate action on Tinsley-Talabi as feds investigate link to ...

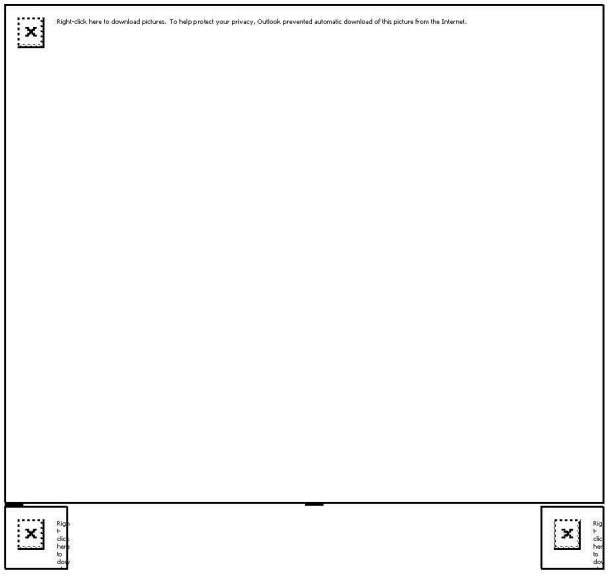
Jonathan Oosting | joosting@mlive.com





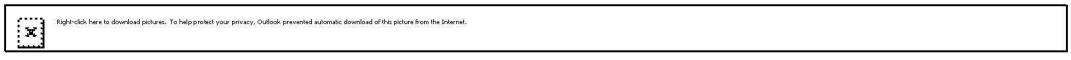
Statewide news

State water plan falls short of protecting Flint without Detroit connection



Michigan's weekend weather sounds terrible but really isn't

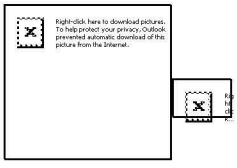
Powerball: 11 things you've wondered since Michigan winner hit jackpot



Weather News

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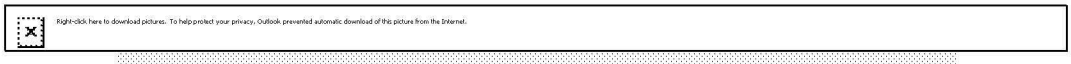


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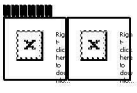


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<

From: Wurfel, Sara (GOV)
Sent: Friday, October 02, 2015 3:20 PM
To: Agen, Jarrod (GOV)
Cc: Murray, David (GOV)
Subject: Re: Freep Editorial

She absolutely doesn't care - unfortunately one iota. This is like RTW for her. Visceral. Ridiculousness.

Most of the coverage so far has been decent. Event went as well as could expected. Team did overall really nice job.

Your thoughts on rest?

Sent from my iPhone

> On Oct 2, 2015, at 3:05 PM, Agen, Jarrod (GOV) <AgenJ@michigan.gov> wrote:
>
> I know Nancy probably doesn't care, but this is outrageous to place the entirety of this blame on the Governor. And she willingly or unwillingly is totally ignoring everything that was said this morning about the Flint River not being the issue.
> Are others understanding this point? I feel like Chad did on the call.
>
> http://www.freep.com/story/opinion/editorials/2015/10/02/flint-vindication----snyder-more-questions/73207200/

From: Hollins, Harvey (GOV)
Sent: Wednesday, October 07, 2015 5:14 PM
To: Wyant, Dan (DEQ)
Cc: Muchmore, Dennis (GOV); Agen, Jarrod (GOV)
Subject: CC Meeting Minutes 3-25-2013 (1).doc
Attachments: CC Meeting Minutes 3-25-2013 (1).doc; ATT00001.txt

City of Flint, Michigan

Third Floor, City Hall
1101 S. Saginaw Street
Flint, Michigan 48502
www.cityofflint.com

Meeting Minutes - Draft

Monday, March 25, 2013

5:33 PM

Agenda amended to include Board of Hospital Managers appointments

Council Chambers

CITY COUNCIL

Scott Kincaid, President, Ward 9
Bryant W. Nolden, Vice President, Ward 3

Claudia Croom, Ward 1 ***Jacqueline Poplar, Ward 2***
Joshua M. Freeman, Ward 4 ***Bernard Lawler, Ward 5***
Sheldon A. Neeley, Ward 6 ***Dale K. Weighill, Ward 7***
Michael J. Sarginson, Ward 8

Inez M. Brown, City Clerk

CALL TO ORDER

President Scott Kincaid called the meeting to order at 5:33 p.m.

ROLL CALL

Councilperson Michael Sarginson arrived at 5:37 p.m.

Present: Councilperson: Councilperson Poplar, Vice President Nolden, Councilperson Freeman, Councilperson Lawler, Councilperson Neeley, Councilperson Sarginson, Kincaid, Councilperson Weighill and Councilperson Croom

PLEDGE OF ALLEGIANCE

Councilperson Sheldon Neeley led the Pledge of Allegiance.

SPECIAL ORDER

130217 Special Order/Information & Discussion/Karegnondi Water Authority (KWA)

A Special Order as requested by Council President Scott Kincaid to continue discussion and review of information on the Karegnondi Water Authority (KWA).

Presented

PETITIONS AND UNOFFICIAL COMMUNICATIONS

130193 Change to Digital/All Limited Basic Service Channels/Comcast Cablevision

Communication dated March 6, 2013, from Gerald W. Smith, Government Affairs Manager, Comcast, to Flint City Clerk, re: On or shortly after April 9, 2013, Comcast will convert all Limited Basic service channels -- including Public, Government and Educational Access (PEG) channels to digital format, and will provide customers with digital equipment.

This matter was Placed on File. The motion carried.

130199 Certified Letter/Loyst Fletcher, Jr. & Associates

Communication received from Loyst Fletcher, Jr. to Chief Legal Officer, re: He questions the tax-exempt status of Word of Life Christian Church, which received a tax bill from the city.

This matter was Placed on File. The motion carried.

130200 Local Approval Notice/Michigan Liquor Control Commission (MLCC)/Time Square/Ward 3

Local Approval Notice dated March 14, 2013, from MLCC to Flint City Clerk, re: The MLCC has received a request to transfer all stock in 2012 Class C license with Sunday Sales Permit (PM) and Dance Permit, located at 4522 N. Saginaw,

Flint, Michigan, 48505, Genesee County, held by the estate of Myra Seals, Inc., 1028 Cora Dr., Flint, MI 48532, to Carisa Mays Bishop, Personal Representative. [NOTE: Approval order enclosed.]

This matter was Placed on File. The motion carried.

130202 Local Approval Notice/Michigan Liquor Control Commission (MLCC)/D & R Market, Inc./Ward 6

Local Approval Notice dated March 6, 2013, and received March 15, 2013, from MLCC to Flint City Clerk, re: The MLCC has received an application from 2 AAR, LLC, requesting to Transfer Ownership of a Specially Designated Distributor (SDD) and Specially Designated Merchant (SDM) licensed business with Sunday Sales permit (PM) and Direct Connection-I to D & R Market, Inc., located at 1402-1404 N. Chevrolet, Flint, Michigan, 48504, Genesee County, from 2 AAR, LLC, 3079 Shattuck Arms Blvd., Apt. 5, Saginaw, MI 48603. [NOTE: The application was cancelled pursuant to a request from an attorney.]

This matter was Placed on File. The motion carried.

130204 Changes/Cable Channel Lineup/Comcast Cablevision

Communication dated March 18, 2013, from Gerald W. Smith, Government Affairs Manager, Comcast, to Flint City Clerk, re: effective on or about May 22, 2013, Fox Business Network/Fox Business Network HD (ch. 06/243) will from the Digital Preferred Service to the Digital Starter Service.

This matter was Placed on File. The motion carried.

130205 Media Alert/Flint Public Art Project/Announcement of Design Winner

Media Alert received via e-mail on March 19, 2013, from the American Institute of Architects (AIA), re: The Flint Public Art Project and the Flint Chapter of the AIA will announce the winner of the $25,000.00 grand prize in the inaugural Flat Lot competition to design and build a temporary summer pavilion on Flint's central downtown parking lot at 9:30 a.m. Thursday, March 21, 2013, at the John Gazall & Associates, Mott Building, 503 S. Saginaw Street, Flint.

This matter was Placed on File. The motion carried.

130207 Damage Claims

MAYFIELD, LINDA, 2518 Walter Street, Flint, MI (WARD 2)
LANE, WILLIE C., 3130 Concord Street, Flint, MI (WARD 6)

This matter was Placed on File. The motion carried.

COMMUNICATIONS FROM CITY OFFICIALS

130194 Press Release/City of Flint/Hiring of New Police Officers/Recruitment of Others

Press Release dated March 11, 2013, from Jason Lorenz, City of Flint Public

Information Officer, re: The City of Flint has seven new police officers on the job from the public safety millage passed last November by voters. The city's next step is to hold a recruitment drive by working with a local college, which will set up a Police Academy when the city has gathered sufficient interest from its efforts.

This matter was Placed on File. The motion carried.

130195 Press Release/City of Flint/Sunday Sales of Alcohol Before Noon Not Permitted on St. Patrick's Day

Press Release dated March 12, 2013, from Jason Lorenz, City of Flint Public Information Officer, re: The City of Flint will not be able to permit Sunday alcohol sales before noon this Sunday, March 17, St. Patrick's Day. While the city adopted a resolution to allow a one-time exception to the Sunday morning alcohol ban, the Michigan Liquor Control Commission has taken the position that the city cannot create a one-day exemption.

This matter was Placed on File. The motion carried.

130196 Flint City Council/Public Notice/Special City Council Meeting/March 18, 2013

Public Notice posted March 14, 2013, re: The Flint City Council will hold a Special City Council Meeting, followed by a Finance Committee Meeting, at 5:30 p.m. Monday, March 18, 2013, in the City Council Chambers, 3rd Floor, City Hall, to consider a contract with the Karegnondi Water Authority (KWA).

This matter was Placed on File. The motion carried.

130201 Emergency Financial Manager (EFM) Order #10/Grant Applications

Order #10 issued by Emergency Financial Manager on March 15, 2013, "Grant Applications," re: "all city officials, department heads, division heads and employees shall adhere to ...requirements regarding the approval of any and all grant applications on behalf of the City of Flint or grant applications submitted by others which in any way involves the financial, programmatic or personnel support by the City of Flint." The five requirements, including the stipulation that only the Emergency Financial Manager or City Administrator are authorized to accept grants on behalf of the city, are included in the order.

This matter was Placed on File. The motion carried.

130203 Press Release/City of Flint/Flint Lifelines/Meeting Announcement

Press Release dated March 16, 2013, from Jason Lorenz, City of Flint Public Information Officer, re: Flint Lifelines, formerly CeaseFire Flint, will hold community meetings on the fourth Thursday of each month, beginning at 1 p.m. Thursday, March 28, 2013 at Flint Northwestern High School. The meetings are open to the public.

This matter was Placed on File. The motion carried.

130206 Flint City Council/Public Notice/Finance Committee Meeting/March 20, 2013

Public Notice posted March 19, 2013, re: The Flint City Council will hold a Finance Committee Meeting at 5:30 p.m. Wednesday, March 20, 2013, in the City Council Committee Room, 3rd Floor, City Hall.

This matter was Placed on File. The motion carried.

130208 Flint City Council/Public Notice/Special Affairs Committee Meeting/March 25, 2013

Public Notice posted March 22, 2013, re: The Flint City Council will hold a Special Affairs Committee Meeting at 5 p.m. Monday, March 25, 2013, in the City Council Committee Room, 3rd Floor, City Hall. A regular City Council meeting will immediately follow in the Council Chambers.

This matter was Placed on File. The motion carried.

130209 Traffic Engineering/Note for Bulletin/Street-Sidewalk-Lane Closures

Notes for Bulletin (3) dated February/March 2013, for street, sidewalk, or lane closures, re: (1) Harrison Street, Saginaw Street and Second Avenue (cable failure-March 11-March 20); (2) First Street, Harrison Street, Wallenberg, Kearsley, Crapo, Horrigan, and Harrison (St. Patrick's Day Pot O' Gold 4-Mil Run/Walk-March 17); and (3) Chevrolet Avenue (University Corner Grand Opening-March 22).

This matter was Placed on File. The motion carried.

Passed The Consent Agenda

A motion was made. The motion carried.

PUBLIC SPEAKERS

ROLL CALL

Councilperson Dale Weighill left at approximately 7 p.m.

Present: Councilperson: Councilperson Poplar, Vice President Nolden, Councilperson Freeman, Councilperson Lawler, Councilperson Neeley, Councilperson Sarginson, Kincaid and Councilperson Croom

Absent: Councilperson: Councilperson Weighill

APPOINTMENTS

130169.1 Amendment/Reappointment/Zoning Board of Appeals/Christine Monk (Ward 6)

Amended resolution resolving that the Flint City Council recommends the reappointment of Christine Monk (821 Frank Street, Flint MI 48504 - Ward 6), to the Zoning Board of Appeals for a three-year term, commencing September

1, 2011, and expiring September 1, 2014. [By way of background, Ms. Monk's term on the Zoning Board of Appeals expired in September 2011, but she has continued since that time to serve.] [Resolution amended to fix typographical error in first paragraph of resolution from "Board of Review" to "Zoning Board of Appeals."]

Sponsors: Sheldon A. Neeley

A motion was made by Councilperson Neeley, seconded by Councilperson Freeman, that this matter be Approved. The motion carried by the following vote:

Aye: 8 - Councilperson Poplar, Vice President Nolden, Councilperson Freeman, Councilperson Lawler, Councilperson Neeley, Councilperson Sarginson, President Kincaid and Councilperson Croom

Absent: 1 - Councilperson Weighill

130211 Appointment/Zoning Board of Appeals/Chris Zuwala (Ward 4)

Resolution resolving that the Flint City Council recommends the appointment of Chris Zuwala (3510 Whittier Avenue, Flint MI 48506 - Ward 4) to the Zoning Board of Appeals for a three-year term, expiring September 1, 2013. [NOTE: By way of background, Gloria Kelly's term as the 4th Ward representative expired in September 2007, but she continued to serve until resigning in January 2013.]

Sponsors: Joshua M. Freeman

A motion was made by Councilperson Freeman, seconded by Councilperson Poplar, that this matter be Approved. The motion carried by the following vote:

Aye: 8 - Councilperson Poplar, Vice President Nolden, Councilperson Freeman, Councilperson Lawler, Councilperson Neeley, Councilperson Sarginson, President Kincaid and Councilperson Croom

Absent: 1 - Councilperson Weighill

130212 Reappointment/Zoning Board of Appeals/Birdie V. Brooks (Ward 5)

Resolution resolving that the Flint City Council recommends the reappointment of Birdie V. Brooks (1307 Columbia Lane, Flint MI 48503 - Ward 5), to the Zoning Board of Appeals for the remainder of a three-year term, expiring September 1, 2014. [By way of background, Ms. Brook's term on the Zoning Board of Appeals expired in September 2011, but she has continued since that time to serve.]

Sponsors: Bernard Lawler

A motion was made by Councilperson Lawler, seconded by Councilperson Neeley, that this matter be Approved. The motion carried by the following vote:

Aye: 8 - Councilperson Poplar, Vice President Nolden, Councilperson Freeman, Councilperson Lawler, Councilperson Neeley, Councilperson Sarginson, President Kincaid and Councilperson Croom

Absent: 1 - Councilperson Weighill

130213

Resolution resolving that the Flint City Council recommends the reappointment of Marcia Braden (984 Barney Avenue, Flint MI 48503 - Ward 8), to the Zoning Board of Appeals for the remainder of a three-year term, expiring September 1, 2014. [By way of background, Ms. Braden's term on the Zoning Board of Appeals expired in September 2011, but she has continued since that time to serve.]

Sponsors: Michael J. Sarginson

A motion was made by Councilperson Sarginson, seconded by Councilperson Freeman, that this matter be Approved. The motion carried by the following vote:

Aye: 8 - Councilperson Poplar, Vice President Nolden, Councilperson Freeman, Councilperson Lawler, Councilperson Neeley, Councilperson Sarginson, President Kincaid and Councilperson Croom

Absent: 1 - Councilperson Weighill

130214 Reappointment/Zoning Board of Appeals/David C. Veasley (Ward 9)

Resolution resolving that the Flint City Council recommends the reappointment of David C. Veasley (2618 Pinetree Drive, Flint MI 48507 - Ward 9), to the Zoning Board of Appeals for the remainder of a three-year term, expiring September 1, 2015. [By way of background, Mr. Veasley's term on the Zoning Board of Appeals expired in September 2009, but he has continued since that time to serve.]

Sponsors: Scott Kincaid

A motion was made by Councilperson Freeman, seconded by Vice President Nolden, that this matter be Approved. The motion carried by the following vote:

Aye: 8 - Councilperson Poplar, Vice President Nolden, Councilperson Freeman, Councilperson Lawler, Councilperson Neeley, Councilperson Sarginson, President Kincaid and Councilperson Croom

Absent: 1 - Councilperson Weighill

130215 Appointment/Genesee County Land Bank Citizens' Advisory Council/Anthony Tucker (Ward 4)

Resolution resolving that the Flint City Council recommends the appointment of Anthony Tucker (2960 Henry Street, Flint MI 48506 - Ward 4) to the Genesee County Land Bank Citizens' Advisory Council for the remainder of a three-year term, expiring in January 2016. [NOTE: By way of background, Dan Anderson's term as the 4th Ward representative expired in January 2013.]

Sponsors: Joshua M. Freeman

A motion was made by Councilperson Freeman, seconded by Councilperson Poplar, that this matter be Approved. The motion carried by the following vote:

Aye: 8 - Councilperson Poplar, Vice President Nolden, Councilperson Freeman, Councilperson Lawler, Councilperson Neeley, Councilperson Sarginson, President Kincaid and Councilperson Croom

Absent: 1 - Councilperson Weighill

130218 Reappointment/Hurley Board of Hospital Managers/Philip W. Shaltz

Resolution resolving that the Flint City Council approves the reappointment of Philip W. Shaltz (14144 Moffet Drive, Fenton, MI 48430) to an additional five-year term on the (Hurley) Board of Hospital Managers, with such term to commence May 1, 2013, and expire April 30, 2018.

A motion was made by Councilperson Freeman, seconded by Vice President Nolden, that this matter be Approved. The motion carried by the following vote:

Aye: 8 - Councilperson Poplar, Vice President Nolden, Councilperson Freeman, Councilperson Lawler, Councilperson Neeley, Councilperson Sarginson, President Kincaid and Councilperson Croom

Absent: 1 - Councilperson Weighill

130219 Appointment/Hurley Board of Hospital Managers/Delrico Loyd

Resolution resolving that the Flint City Council approves the appointment of Delrico Loyd (2641 Westwood Parkway, Flint, MI 48507) to a five-year term on the (Hurley) Board of Hospital Managers, with such term to commence May 1, 2013, and expire April 30, 2018. [By way of background, Carl E. Mason was appointed in June 2008; his term expires April 30, 2013.]

Approved

Substituted

A motion was made by Councilperson Neeley, seconded by Councilperson Lawler, that this matter be POSTPONED for March 27, 2013. The motion failed by the following vote:

Aye: 3 - Councilperson Lawler, Councilperson Neeley and Councilperson Sarginson

No: 5 - Councilperson Poplar, Vice President Nolden, Councilperson Freeman, President Kincaid and Councilperson Croom

Absent: 1 - Councilperson Weighill

Substituted

A motion was made by Vice President Nolden, seconded by Councilperson Freeman, that this matter be Approved. The motion carried by the following vote:

Aye: 5 - Councilperson Poplar, Vice President Nolden, Councilperson Freeman, President Kincaid and Councilperson Croom

No: 3 - Councilperson Lawler, Councilperson Neeley and Councilperson Sarginson

Absent: 1 - Councilperson Weighill

130220 Appointment/Hurley Board of Hospital Managers/Donna Poplar

Resolution resolving that the Flint City Council approves the appointment of Donna Poplar (5277 Kimberly Woods Circle, Flint, MI 48504) to a five-year term

on the (Hurley) Board of Hospital Managers, with such term to commence May 1, 2013, and expire April 30, 2018. [By way of background, Frances Gilcreast was appointed in August 2008; her term expires April 30, 2013.]

Approved

Substituted

A motion was made by Councilperson Lawler, seconded by Councilperson Neeley, that this matter be POSTPONED for March 26, 2013. The motion carried by the following vote:

Aye: 7 - Councilperson Poplar, Vice President Nolden, Councilperson Lawler, Councilperson Neeley, Councilperson Sarginson, President Kincaid and Councilperson Croom

No: 1 - Councilperson Freeman

Absent: 1 - Councilperson Weighill

RESOLUTIONS

130165.1 Amended Resolution/Contract/City of Flint/Karegnondi Water Authority (KWA)

Amended resolution resolving that city officials are authorized to enter into a contract with Karegnondi Water Authority (KWA) to purchase fifteen (15) units of capacity, AND, resolving that the City Administrator is authorized to provide KWA information needed to administer the contract, and, with approval of the Chief Legal Officer, to make minor (non-material) modifications to the contract. [NOTE: For each unit of capacity that a member purchases, the buyer shall pay to the KWA a one-time fee of $32,300. Additionally, the buyer shall pay to the KWA not less than $32,300.00 per unit per year until such time as water is made available to the buyer. After water is made available, the buyer shall pay to the KWA an estimated amount NOT-TO-EXCEED $355,300.00 per unit per year until such time that the bonds are paid in full. If it is determined that the costs per unit will exceed $355,300.00, the buyer has a right to cancel the contract. Over the next 25 years, it is expected that continuing with Detroit will cost the region $2.1 billion, compared to $1.9 billion with a pipeline.] [NOTE: Contract not included.] [NOTE: Resolution amended from 18 to 15 units of capacity.]

A motion was made by Councilperson Neeley, seconded by Councilperson Freeman, that this matter be Amended. The motion carried by the following vote:

Aye: 5 - Vice President Nolden, Councilperson Freeman, Councilperson Lawler, Councilperson Neeley and Councilperson Sarginson

No: 3 - Councilperson Poplar, President Kincaid and Councilperson Croom

Absent: 1 - Councilperson Weighill

130165.2 Amended Resolution/Contract/City of Flint/Karegnondi Water Authority (KWA)

Amended resolution resolving that city officials are authorized to enter into a contract with Karegnondi Water Authority (KWA) to purchase sixteen (16) units

of capacity, AND, resolving that the City Administrator is authorized to provide KWA information needed to administer the contract, and, with approval of the Chief Legal Officer, to make minor (non-material) modifications to the contract. [NOTE: For each unit of capacity that a member purchases, the buyer shall pay to the KWA a one-time fee of $32,300. Additionally, the buyer shall pay to the KWA not less than $32,300.00 per unit per year until such time as water is made available to the buyer. After water is made available, the buyer shall pay to the KWA an estimated amount NOT-TO-EXCEED $355,300.00 per unit per year until such time that the bonds are paid in full. If it is determined that the costs per unit will exceed $355,300.00, the buyer has a right to cancel the contract. Over the next 25 years, it is expected that continuing with Detroit will cost the region $2.1 billion, compared to $1.9 billion with a pipeline.] [NOTE: Contract not included.] [NOTE: Resolution amended from 15 to 16 units of capacity.]

A motion was made by Councilperson Neeley, seconded by Councilperson Freeman, that this matter be Adopted. The motion carried by the following vote:

Aye: 7 - Councilperson Poplar, Councilperson Freeman, Councilperson Lawler, Councilperson Neeley, Councilperson Sarginson, President Kincaid and Councilperson Croom

No: 1 - Vice President Nolden

Absent: 1 - Councilperson Weighill

130216 Approval/The First Amendment & Restated Rules Governing the Downtown Development Authority (DDA) of the City of Flint

Resolution that the City of Flint hereby approves and The First Amendment & Restated Rules Governing the Downtown Development Authority (DDA) of the City of Flint, attached hereto. [NOTE: The City of Flint created the DDA, in accordance with Public Act 197 of 1975, as amended, and approved The Rules Governing the DDA in 1977. Public Act 197 has been amended and revised at various times since then, which required the proposed changes.] [NOTE: The First Amendment & Restated Rules Governing the Downtown Development Authority (DDA) of the City of Flint is attached.]

A motion was made by Councilperson Freeman, seconded by Vice President Nolden, that this matter be Amended. The motion carried by the following vote:

Aye: 8 - Councilperson Poplar, Vice President Nolden, Councilperson Freeman, Councilperson Lawler, Councilperson Neeley, Councilperson Sarginson, President Kincaid and Councilperson Croom

Absent: 1 - Councilperson Weighill

130216.1 Amended Resolution/Approval/The First Amendment & Restated Rules Governing the Downtown Development Authority (DDA) of the City of Flint

Amended resolution that the City of Flint hereby approves and The First Amendment & Restated Rules Governing the Downtown Development Authority (DDA) of the City of Flint, attached hereto. [NOTE: The City of Flint created the DDA, in accordance with Public Act 197 of 1975, as amended, and approved The Rules Governing the DDA in 1977. Public Act 197 has been

amended and revised at various times since then, which required the proposed changes.] [NOTE: The First Amendment & Restated Rules Governing the Downtown Development Authority (DDA) of the City of Flint is attached.] [Resolution amended for changes to rules.]

A motion was made by Councilperson Freeman, seconded by Vice President Nolden, that this matter be Adopted. The motion carried by the following vote:

Aye: 8 - Councilperson Poplar, Vice President Nolden, Councilperson Freeman, Councilperson Lawler, Councilperson Neeley, Councilperson Sarginson, President Kincaid and Councilperson Croom

Absent: 1 - Councilperson Weighill

RESOLUTIONS - MAY BE REFERRED FROM S.A.

130210 Resolution/City Council/Mayor Dayne Walling/Request for Appointment of Transition Advisory Board

Resolution resolving that Mayor Dayne Walling and the Flint City Council request and recommend to Gov. Rick Snyder that a receivership transition advisory board be appointed for the City of Flint under Public Act 436 no later than July 1, 2013. [NOTE: On December 1, 2011, Gov. Snyder appointed Michael K. Brown as Emergency Manager under Public Act 4 for the City of Flint, due in part to a consistent deficit in the general fund, the decline in pooled cash, budget issues and unfunded liabilities for post-employment benefits. Due to the suspension and subsequent repeal of Public Act 4, Gov. Snyder appointed Edward J. Kurtz as Emergency Financial Manager under Public Act 72 for the City of Flint, effective August 9, 2012. Both the Emergency Manager and the subsequently appointed Emergency Financial Manager were authorized by virtue of their appointment to "act for and in the place and stead of the governing body and the office of chief administrative officer of the City of Flint." On March 28, 2013, Public Act 436 will become effective and provides that an emergency financial manager appointed and serving under state law immediately prior to the effective date shall continue to serve as an emergency manager under Public Act 436. As an alternative to continuation of an emergency manager, and if the financial emergency has been rectified, Public Act 436 authorizes the governor to appoint a receivership transition advisory board, which serves at the pleasure of the governor and monitors the affairs of the local government until the receivership is terminated.]

No vote was taken on this amendment.

Amended

130210.1 Amended Resolution/City Council/Mayor Dayne Walling/Request for Appointment of Transition Advisory Board

Amended resolution resolving that Mayor Dayne Walling and the Flint City Council request and recommend to Gov. Rick Snyder that a receivership transition advisory board be appointed for the City of Flint under Public Act 436 no later than July 1, 2013. [NOTE: On December 1, 2011, Gov. Snyder appointed Michael K. Brown as Emergency Manager under Public Act 4 for the

City of Flint, due in part to a consistent deficit in the general fund, the decline in pooled cash, budget issues and unfunded liabilities for post-employment benefits. Due to the suspension and subsequent repeal of Public Act 4, Gov. Snyder appointed Edward J. Kurtz as Emergency Financial Manager under Public Act 72 for the City of Flint, effective August 9, 2012. Both the Emergency Manager and the subsequently appointed Emergency Financial Manager were authorized by virtue of their appointment to "act for and in the place and stead of the governing body and the office of chief administrative officer of the City of Flint." On March 28, 2013, Public Act 436 will become effective and provides that an emergency financial manager appointed and serving under state law immediately prior to the effective date shall continue to serve as an emergency manager under Public Act 436. As an alternative to continuation of an emergency manager, and if the financial emergency has been rectified, Public Act 436 authorizes the governor to appoint a receivership transition advisory board, which serves at the pleasure of the governor and monitors the affairs of the local government until the receivership is terminated.] [Six-page resolution amended for changes proposed by City Council, City Clerk and Mayor Dayne Walling.]

A motion was made by Councilperson Freeman, seconded by Councilperson Poplar, that this matter be Adopted. The motion carried by the following vote:

Aye: 8 - Councilperson Poplar, Vice President Nolden, Councilperson Freeman, Councilperson Lawler, Councilperson Neeley, Councilperson Sarginson, President Kincaid and Councilperson Croom

Absent: 1 - Councilperson Weighill

MEETING SCHEDULE

ADDITIONAL COUNCIL DISCUSSION

ADJOURNMENT

Having no further business, Council President Scott Kincaid adjourned the meeting at 8:59 p.m.

Respectfully transcribed and submitted,

Janell Johnson. Administrative Secretary to City Council

Attachment Redacted as Irrelevant

From: Baird, Richard (GOV)
Sent: Wednesday, October 21, 2015 8:51 AM
To: erothste@grg-ltd.com; 'Ken Sikkema'; 'mattdav@med.umich.edu'; 'Chris Kolb'
Cc: Wurfel, Sara (GOV); Agen, Jarrod (GOV); Clement, Elizabeth (GOV); Muchmore, Dennis (GOV); Scott, Allison (GOV)
Subject: FW: Biographical Information for After Action Panel
Attachments: Resume Lawrence Reynolds Bio Sketch.pdf; Resume Dr Reynoldscurriculum vitae 2014 LReynolds.pdf; Resume Rothstein EPR_RESUME_COSA-EXP WIT_MASTER II.doc; ResumeCV_Davis M_01Oct2015.pdf; Resme Sikkema.doc; Resume Chris Kolb Resume.pdf

The last member of the panel is Dr. Lawrence Reynolds. I have shared all bio information below. See you all shortly.

Rich

From: Baird, Richard (GOV)
Sent: Wednesday, October 21, 2015 8:47 AM
To: 'higginsd@mottchc.org'
Subject: Biographical Information for After Action Panel

All of the background information is attached for your review. Chris Kolb's should have the notation below as an update.

Regards,

Rich

Chris Kolb

Chris Kolb assumed the presidency of the Michigan Environmental Council on Jan. 1, 2009. An environmental champion in the legislature and a veteran of the environmental management field, Kolb was one of the legislature's most consistent and vigorous defenders of clean water, clean air and public health during his six years as State Representative from the 53rd District. He was instrumental in important environmental legislation, including joint planning commissions, land bank authorities, lead poisoning prevention for children, regulation of dangerous polybrominated biphenyl ethers (PBDEs), establishment of a fund to help clean up leaking underground storage tanks, and numerous land use initiatives

Bio Sketch

Lawrence Reynolds has been a general pediatrician for the past 33 years, serving in underserved areas of Detroit and Flint, MI. He is a National Health Service Corps scholarship recipient, who returned four years of service in the Detroit Health Department, followed by four years of private practice in Detroit. After that time he moved to Flint, MI where he served as a pediatrician and medical director at Flint's Federally Qualified Health Center (FQHC). He has held various positions at Mott Children's Health Center (MCHC) over a total of 12 years. Currently he is President/CEO of MCHC, a multi-disciplinary team of child health professionals. The Health Center provides services in physical health and development, oral health, and behavioral health, in various settings.

Dr. Reynolds also served as co-director of the Hurley Medical Center Sickle Cell Clinic. He is a past President of the Genesee County Medical Society, and is currently on the Boards of the Medical Society and the Greater Flint Health Coalition. He is also current President of the Michigan Chapter of the American Academy of Pediatrics.

For the past ten years, Dr. Reynolds has been involved in initiatives to eliminate disparities in infant mortality, on the county and state level. He was/is a part of the Michigan Department of Community Health Infant Mortality Task Force, and most recently presented at the governor's Infant Mortality Summit.

Dr. Reynolds has been on staff at Hurley Medical Center for the past 22 years, where he has also functioned as clinical faculty. He has also been a physician advisor for the Hurley Physicians' Hospital Organization, reviewing utilization and patient satisfaction. Dr. Reynolds served as Chair of the Genesee County Friendly Access Program, a CDC funded grant program administered by the University of South Florida.





Attachment Redacted as Irrelevant

Attachment Redacted as Irrelevant

Attachment Redacted as Irrelevant

Attachment Redacted as Irrelevant

Attachment Redacted as Irrelevant

From: Chris Kolb <chris@environmentalcouncil.org>
Sent: Wednesday, October 21, 2015 1:33 PM
To: Ken Sikkema
Cc: Murray, David (GOV); erothste@grg-ltd.com; mattdav@med.umich.edu; reynolds@mottchc.org; [redacted] Agen, Jarrod (GOV); Wurfel, Sara (GOV); Baird, Richard (GOV)
Subject: Re: Flint water task force materials

Yes office is preferred but in this case you can offer up my cell phone: [redacted]

Chris

On Wed, Oct 21, 2015 at 12:38 PM, Ken Sikkema <ksikkema@pscinc.com> wrote:
Matt, Eric, Lawrence:

Per our earlier discussion, please refer media calls to either Chris Kolb or myself, as you are comfortable:

Chris: off. 517-487-9539

Ken: off. 517-484-4954 cell: [redacted]

I am comfortable with you providing my cell #...Chris, if I remember correctly, you preferred calls to your office..

Thank you.

Ken Sikkema

On Wed, Oct 21, 2015 at 12:28 PM, Murray, David (GOV) <MurrayD1@michigan.gov> wrote:

Task force members,

It was a pleasure assisting you today, and I'm happy to help as needed. Attached is a copy of the press release as well as the requested discussion points. Our intention is to issue the release early this afternoon, Please let me know if you would like any changes. Please feel free to contact me at any time.

Dave

Dave Murray

Deputy Press Secretary | Executive Office of Governor Rick Snyder

MurrayD1@michigan.gov

517-335-6397, office

[redacted], mobile

Twitter:@michigandmurray



...

Ken Sikkema
Senior Policy Fellow
Public Sector Consultants
PH: 517-484-4954
[redacted]

--

Chris Kolb, President & CEO
Michigan Environmental Council
602 W. Ionia
Lansing, MI 48933

517.487.9539 (office)
517.487.9541 (fax)
[redacted](cell)

Sign up for our Electronic Newsletter!

www.environmentalcouncil.org
www.twitter.com/ckolb
www.twitter.com/michenvcouncil

From: Scott, Allison (GOV)
Sent: Wednesday, October 28, 2015 2:45 PM
To: Clement, Elizabeth (GOV); Agen, Jarrod (GOV)
Cc: Scott, Allison (GOV)
Subject: notes from CoS

Here is what I have as "outstanding"..... And who I believe is tasked with the follow up ☺ feel free to edit

1. Redacted
2.
3.
4.
5. Flint Water (JA)
6. Redacted
7.
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16.
17.

Feel free to edit/update etc. no pride in ownership, just trying to put my CoS file with numerous lists in it away!

From: Scott, Allison (GOV)
Sent: Thursday, October 29, 2015 10:09 AM
To: Clement, Elizabeth (GOV)
Cc: Agen, Jarrod (GOV)
Subject: RE: notes from CoS

You were going to get an energy update from Val -- she said one more day and she thought everyone would be on the same page.

From: Clement, Elizabeth (GOV)
Sent: Thursday, October 29, 2015 10:08 AM
To: Scott, Allison (GOV) <scotta12@michigan.gov>
Cc: Agen, Jarrod (GOV) <AgenJ@michigan.gov>
Subject: Re: notes from CoS

looking at list and will get you updates or comments. At first glance, not sure what 1 is and 11 is me.

Sent from my iPad

On Oct 28, 2015, at 2:44 PM, Scott, Allison (GOV) <scotta12@michigan.gov> wrote:

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>
> Feel free to edit/update etc. no pride in ownership, just trying to put my CoS file with numerous lists in it away!

From: Murray, David (GOV)
Sent: Tuesday, November 03, 2015 9:26 AM
To: Agen, Jarrod (GOV)
Subject: Draft agenda

Hi Jarrod,

I think I covered everything here. Tried to keep short, figuring roads and DPS will dominate our time. Are we missing anything?

Communications Update Meeting

Nov. 3, 2015

[redacted]

- Flint water/Al Sharpton's National Action Network demands special court

[redacted]

Upcoming events

- World Affairs Council 66th Anniversary with Hank Paulson (Wed. Nov. 4)
- Reinventing Performance in MI State Employee Recognition (Thurs. Nov 5)
- CIO Kitchen Cabinet Meeting (Thurs. Nov. 5)
- Pancake Breakfast (Fri. Nov. 6)
- Bangala Town Ribbon Cutting (Fri. Nov. 6)
- Skilled Trades Road Show (Mon. Nov. 9)
- Nations Marketing visit (Mon. Nov. 9)
- Motion Dynamics Ribbon-Cutting (Mon. Nov. 9)
- PromiseNet Conference (Wed. Nov. 11)
- German American Chamber fall dinner (Thurs. Nov. 12)
-

Interviews/requests

- Jim Kiertzner, WXYZ
- David Bailey, WZZM
- MI Biz Beat & Network/Chris Holman
- WBCK Renk
- WJIM Steve Gruber (open ended)
- Steve Hood (Detroit Wants to Know)

Dave Murray

Deputy Press Secretary | Executive Office of Governor Rick Snyder
MurrayD1@michigan.gov
517-335-6397, office
[redacted], mobile
Twitter:@michigandmurray



From: Bowling, Joe'L (GOV)
Sent: Monday, November 23, 2015 3:14 PM
To: Murray, David (GOV)
Cc: Agen, Jarrod (GOV)
Subject: PHONE MESSAGE: [redacted] High School

Name: [redacted]
Outlet: [redacted]
Topic: Students are creating a research documentary about the Flint water situation and wants to schedule an interview with the Gov
Phone: [redacted]
Email: [redacted]
Deadline: by Dec 2nd

Joe'L Bowling
Communications Intern
Executive Office of Gov. Rick Snyder
517-335-6397

Message

From: Clayton, Stacie (GOV) [/O=MIGOV/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=CLAYTONS3]
Sent: 11/24/2015 5:45:23 PM
To: Baird, Richard (GOV) [/O=MIGOV/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=Bairdr]; Muchmore, Dennis (GOV) [/O=MIGOV/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=Muchmored]; Clement, Elizabeth (GOV) [/O=MIGOV/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=Clemente]; Agen, Jarrod (GOV) [/O=MIGOV/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=Agen Jarrod9ea]
CC: Hollins, Harvey (GOV) [/O=MIGOV/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=Hollinsh]; Scott, Allison (GOV) [/O=MIGOV/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=Scotta12]
Subject: Flint After Action Call

Greetings All,

Harvey was unable to participate in this afternoon's call as he and Wayne Workman were meeting with Flint Mayor Karen Weaver. The meeting was scheduled 3:30-4pm but did not end until 5:15pm.

Happy Thanksgiving!

Stacie

From: Murray, David (GOV)
Sent: Wednesday, December 02, 2015 4:43 PM
To: Agen, Jarrod (GOV)
Subject: FW: Can you call?
Attachments: Flint Blood Testing Report 1Dec15.pdf; Flint EBL Data Press Release V7.docx

Jarrod, here's the updated press release from the DHHS re Flint blood testing.

From: Eisner, Jennifer (DHHS)
Sent: Wednesday, December 02, 2015 4:39 PM
To: Murray, David (GOV) <MurrayD1@michigan.gov>; Minicuci, Angela (DHHS) <MinicuciA@michigan.gov>; Lasher, Geralyn (DHHS) <lasherg@michigan.gov>
Subject: RE: Can you call?

Dave –

Attached please find the updated report and press release. Calling you now.

Best,

Jennifer Eisner
Public Information Officer
Michigan Department of Health and Human Services
Office: 517-241-2112 or EisnerJ@michigan.gov
Cell: [redacted]

From: Murray, David (GOV)
Sent: Wednesday, December 02, 2015 3:21 PM
To: Minicuci, Angela (DHHS) <MinicuciA@michigan.gov>; Eisner, Jennifer (DHHS) <EisnerJ@michigan.gov>
Subject: Can you call?

Hi guys,

Getting some pressure about an ETA. Do you have any idea?

Dave Murray
Press Secretary | Executive Office of Governor Rick Snyder
MurrayD1@michigan.gov
517-335-6397, office
[redacted] mobile
Twitter:@michigandmurray

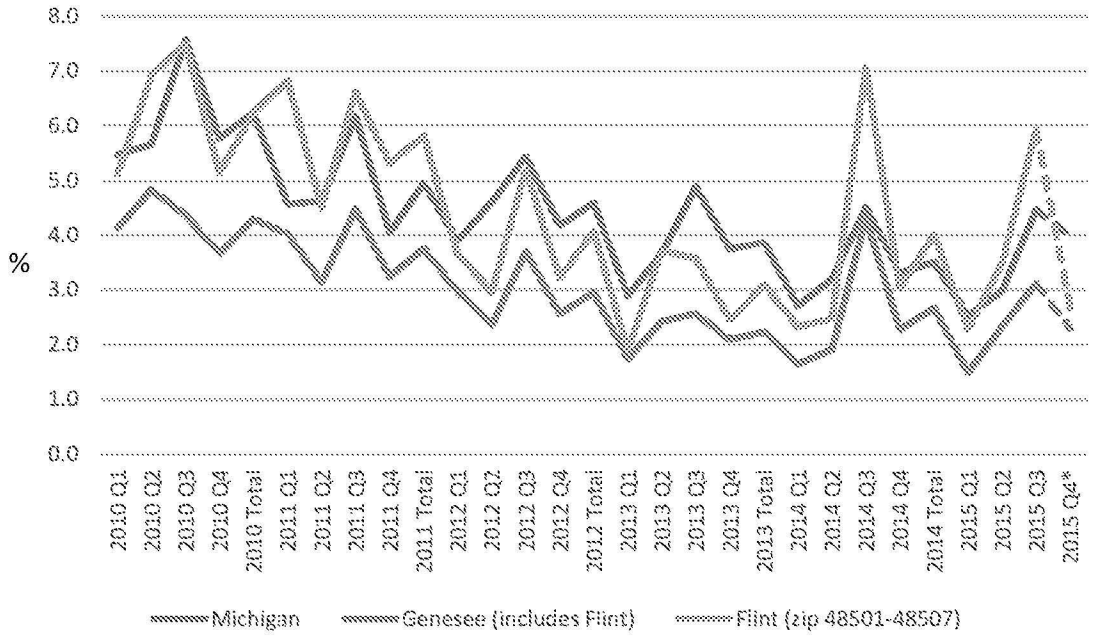
Michigan Department of Health and Human Services (MDHHS)
Blood Lead Level Test Results for Flint Zip Codes 48501-48507
Genesee County, and the State of Michigan
Summary as of November 13, 2015

Executive Summary

This report is generated by MDHHS to track Blood Lead Level test results in Flint, Michigan.

- Counts on this report include both capillary and venous blood tests. People who have had multiple tests are counted only once per year.
- Since 10/1/2015, an additional 1,361 people have been tested in Flint.
- Continued testing efforts by Genesee County Health Department, MDHHS and local medical personnel have identified 21 children with blood lead levels greater than or equal to 5µg/dL (micrograms per deciliter) since 10/1/2015.
- Three percent of the children younger than 6 years old tested since 10/1/2015 have had blood lead levels greater than or equal to 5µg/dL.
- Additional testing is ongoing. Counts will vary as new results are added.

Incidence of elevated blood lead > = 5 mcg/dl among children < 6 years of age by quarter, 2010- 2015



Deduplicated by year, retains test during the time period.
*Data for Q4 2015 are incomplete

** Data for Quarter 4 of 2015 are incomplete and subject to change*

	Children younger than 6 Years Old			Children 6 to 17 Years Old		
	Michigan	Genesee County	Flint 48501-48507	Michigan	Genesee County	Flint 48501-48507
Total tested for lead 1/1/2010 to 12/31/2010:	152,608	6,932	3,560	17,963	867	463
Number of test results ≥5µg/dL 1/1/2010 to 12/31/10:	9,509	298	222	907	25	20
Total tested for lead from 1/1/2011 to 12/31/2011:	149,420	6,667	3,093	15,725	1,038	544
Number of test results ≥5µg/dL 1/1/2011 to 12/31/11:	7,392	250	180	651	20	15
Total tested for lead 1/1/2012 to 12/31/2012:	146,142	7,008	3,112	15,460	1,386	630
Number of test results ≥5µg/dL 1/1/2012 to 12/31/12:	6,704	206	127	478	17	12
Total tested for lead 1/1/2013 to 12/31/2013:	145,813	6,986	3,077	13,897	1,241	566
Number of test results ≥5µg/dL 1/1/2013 to 12/31/13:	5,647	156	95	342	9	4
Total tested for lead 1/1/2014 to 12/31/2014:	141,355	6,690	3,045	12,936	913	428
Number of test results ≥5µg/dL 1/1/2014 to 12/31/14:	4,948	178	122	386	6	5
Total tested for lead 1/1/2015 to 11/13/2015:	120,699	5,778	2,704	10,841	1,197	765
Number of test results ≥5µg/dL 1/1/2015 to 11/13/2015:	4,200	149	101	309	10	8
Total tested for lead 10/1/2015 to 11/13/2015:	14,593	957	560	1,412	502	409
Number of test results ≥5µg/dL 10/1/2015 to 11/13/2015:	583	22	15	38	6	6

** Data for Quarter 4 of 2015 are incomplete and subject to change*

	Adults 18 Years and Older			Total Number of People of All Ages Tested		
	Michigan	Genesee County	Flint 48501-48507	Michigan	Genesee County	Flint 48501-48507
Total tested for lead 1/1/2010 to 12/31/2010:	13,853	602	195	184,424	8,401	4,218
Number of test results ≥5µg/dL 1/1/2010 to 12/31/10:	1,462	42	18	11,878	365	260
Total tested for lead 1/1/2011 to 12/31/2011:	13,259	542	139	178,404	8,247	2,726
Number of test results ≥5µg/dL 1/1/2011 to 12/31/11:	1,369	44	16	9,412	314	211
Total tested for lead 1/1/2012 to 12/31/2012:	13,059	556	155	174,661	8,950	3,907
Number of test results ≥5µg/dL 1/1/2012 to 12/31/12:	1,415	33	11	8,597	256	150
Total tested for lead 1/1/2013 to 12/31/2013:	12,199	498	136	171,909	8,725	3,779
Number of test results ≥5µg/dL 1/1/2013 to 12/31/13:	1,499	54	16	7,488	219	115
Total tested for lead 1/1/2014 to 12/31/2014:	12,684	441	112	166,975	8,044	3,585
Number of test results ≥5µg/dL 1/1/2014 to 12/31/14:	1,422	44	12	6,756	228	139
Total tested for lead 1/1/2015 to 11/13/2015:	11,685	860	526	143,225	7,835	3,995
Number of test results ≥5µg/dL 1/1/2015 to 11/13/2015:	1,195	30	15	5,704	204	124
Total tested for lead 10/1/2015 to 11/13/2015:	1,615	483	392	17,620	1,942	1,361
Number of test results ≥5µg/dL 10/1/2015 to 11/13/2015:	160	11	9	781	44	30

** Data for Quarter 4 of 2015 are incomplete and subject to change*

STATE OF MICHIGAN

DEPARTMENT OF HEALTH AND HUMAN SERVICES

LANSING

RICK SNYDER
GOVERNOR

NICK LYON
DIRECTOR

FOR IMMEDIATE RELEASE
DRAFT

CONTACT: Jennifer Eisner
(517) 241-2112

MDHHS releases recent data outlining blood lead levels in Flint

Follow-up care, case management resources continue for families

LANSING, Mich. – The Michigan Department of Health and Human Services today issued preliminary data regarding blood lead levels in Flint children and adults. The department's summary report shows that 30 of 1,361 adults and children tested in Flint since October 1 had elevated levels.

MDHHS is working closely with the Genesee County Health Department to reach out to families testing with higher levels and help them reduce their exposure to lead sources. The report is intended to inform residents about blood lead level testing efforts in Flint and provide cumulative total numbers.

"Our goal is to help families reduce their exposure to lead sources," said Dr. Eden Wells, MDHSS chief medical executive. "We have made progress in testing and identifying those with elevated blood lead levels, and the department will continue to work closely with the county health department to reach these families. We will update these numbers on a regular basis and remain diligent in our ongoing outreach and education."

Information was gathered from tests administered citywide to 1,361 children and adults since October 1. Twenty-one children age 17 or younger had elevated blood lead levels. Nine adults over the age 18 were identified with elevated blood lead levels.

The data in the report include the total number of tests conducted and the total number of elevated blood lead levels greater than 5 micrograms per deciliter, and captures both capillary and venous blood tests that have been reported to MDHHS since the beginning of October. People who have had multiple tests are counted only once. The full report is posted online at www.michigan.gov/flintwater and will be updated as more data becomes available.

The testing is part of the state's action plan to address health concerns related to Flint's water infrastructure.

When reviewing trend data for past years, the third quarter reflects the months during which the risk of lead exposure is highest (July through September). From the third quarter of 2010, there was a citywide elevated blood lead level in children less than six years of age of 8.3 percent, which decreased over the next three years to 4.1 percent in the third quarter of 2013. In the third quarter of 2014, citywide elevated blood lead levels in children less than six years of age increased to 7.5 percent, and 6.4 percent in 2015. At the end of the third quarter of 2015, increased testing activities began in the city of Flint.

- MORE -

Last month, MDHHS collaborated with the county health department and local partners to distribute educational resources and informational letters to Flint parents regarding lead testing. The state provided supplemental funding to support GCHD nursing staff to conduct direct outreach to families when an elevated blood lead level has been detected. During these follow-up visits, nurses coordinate with environmental health investigators to identify lead exposures, address questions and concerns, provide filters and further information, and meet with families in their home environment.

MDHHS continues to provide free water filters and replacement cartridges to Flint residents at four locations including the MDHHS Flint offices and the Genesee County Community Action Resource Department. For a full list of locations and hours of distribution, visit www.michigan.gov/flintwater.

To help residents properly install water filters, and to demonstrate how to replace the original when it expires, MDHHS has created an instructional on the MDHHS YouTube channel. For additional updates on Flint water including updates on blood lead levels and testing results, visit www.michigan.gov/flintwater.

# # #

Attachment Redacted as Irrelevant

From: Holland, Meegan (GOV)
Sent: Wednesday, December 09, 2015 10:39 AM
To: Agen, Jarrod (GOV); Murray, David (GOV)
Subject: Agenda
Attachments: 120915 Communications Update Meeting.docx

I have some background on the GM Mega thing, but if something has happened since Friday, I'm not aware. Have put in calls to Mel and Emily Guerrant.

Agenda for comms meeting is attached.

Meegan Holland
Director of Communications for Gov. Rick Snyder
Office: 517-335-6397
Mobile: [redacted]
Twitter: @meholland

Communications Update Meeting
Dec. 9, 2015

[redacted]

- Flint water – task force letter

[redacted]

Upcoming events

- WDET one-year-later event, tonight – Charlie LeDuff to be there
- Henry Ford Health Systems Grand Gala, Saturday – what would you like us to prepare for that?
- Governor's Talent Investment Board Meeting in Detroit, on Monday
- Detroit Council of Governors on Tuesday, Dec. 15
- DPS visit next week?
- Pending for spring: Ann Arbor City Club

Interviews/requests

- End of year requests (major media)
  Detroit Free Press, Detroit News – Mon., Dec. 14
  MLive – Wed. Dec. 16
  Skubick – Wed., Dec. 16

From: Agen, Jarrod (GOV)
Sent: Wednesday, October 07, 2015 4:53 PM
To: Wurfel, Sara (GOV)
Subject: Fwd: Invite List
Attachments: Flint PC Attendees.xlsx; ATT00001.htm

Sent from my iPhone

Begin forwarded message:

> **From:** "Utley, Corey (GOV)" <UtleyC@michigan.gov>
> **Date:** October 7, 2015 at 1:05:07 PM EDT
> **To:** "Agen, Jarrod (GOV)" <AgenJ@michigan.gov>, "Heaton, Anna (GOV)" <HeatonA@michigan.gov>, "Biehl, Laura (GOV)" <BiehlL@michigan.gov>, "Emmitt, Beth (GOV)" <emmittb@michigan.gov>
> **Subject: Invite List**
>
> Hi All:
>
> Attached is where we're at on the invite list for the event. Do we need to remove/add anyone before we start assigning folks to reach out?
>
> Thanks!
> CLU

Flint Water PC						
Title	**First Name**	**Last Name**	**Organization**	**Staff Requestor**	**Person Contacting**	**RSVP**
Congressman	Dan	Kildee	US Congress	RB		
Chancellor	Susan	Borrego	U of M Flint	RB		
Pastor	Oscar	Overton		HH		
Pastor	Alfred	Harris		HH		
Pastor	Latrelle	Holmes		HH		
Senator	Jim	Ananich	Michigan Senate	DP		
Rep.	Sheldon	Neely	Michigan House	DP		
Rep.	Phil	Phelps	Michigan House	DP		
Drain Commissioner	Jeff	Wright	Genesee County	DM		

From: Saunders, Kelli (GOV)
Sent: Monday, March 09, 2015 10:04 AM
To: Forstner, Nathaniel (GOV)
Subject: Senior Staff Update
Attachments: Agenda Senior Staff Meeting (2) (6).docx

Please see attached.

Kelli Saunders
Executive Assistant
Office of Lt. Governor Brian Calley
Saundersk1@michigan.gov
P: 517-241-5625
F: 517-241-5026

AGENDA
SENIOR STAFF MEETING

Monday, March 9, 2015

Call-in Information:
Phone number - [redacted]
Access Code – [redacted]
Host Code - [redacted]

Redacted

Redacted

- OUMI Update (Hollins)

  *Flint (waiting for report from DEQ on water situation)

Redacted

From: Saunders, Kelli (GOV)
Sent: Monday, August 31, 2015 2:45 PM
To: Forstner, Nathaniel (GOV); [redacted]
Subject: Senior Staff Update
Attachments: Agenda Senior Staff Meeting (2).docx

Attached is the update form Senior Staff this morning.

Please let me know if you have any questions.

Thanks!

Kelli Saunders
Policy and Outreach Coordinator
Office of Lt. Governor Brian Calley
Saundersk1@michigan.gov
P: 517-241-5635
F: 517-241-5026

AGENDA
SENIOR STAFF MEETING

Monday, August 31, 2015

Call-in Information:
Phone number - [redacted]
Access Code – [redacted]
Host Code - [redacted]

Redacted

Redacted

- OUMI Update (Hollins)

  Flint water issue update

Redacted

From: Forstner, Nathaniel (GOV)
Sent: Tuesday, March 24, 2015 10:02 AM
To: [redacted]
Subject: Staff mtg notes--

Not much here...

Staff mtg notes--

Redacted

Redacted

Flint water

Redacted

Sent from my iPad

Subject: Copy: Weekly Flint Meetings
Location: Conference Call - Info Below

Start: Wed 10/15/2014 9:00 AM
End: Wed 10/15/2014 10:00 AM

Recurrence: (none)

Meeting Status: Not yet responded

Organizer: Koryzno, Edward (Treasury)
Required Attendees: 'gambrose@cityofflint.com'; Byrne, Randall (Treasury); Sands, Thomas (MSP); Clement, Elizabeth (GOV); Saxton, Thomas (Treasury); Etue, Kriste (MSP); Maxine Murray (mmurray@cityofflint.com); Roberts, John (GOV); Larkin, Brian (GOV); Klotz, Josephine (MSP); Kapp, Gene (MSP); Deasy, Thomas (MSP); Koryzno, Edward (Treasury); Workman, Wayne (TREASURY); Sipes, Stephen (MSP); Pekrul, Daniel (MSP); O'Neill, Stephen (MSP); Lee, Nichole (MSP); 'Elizabeth Murphy'; Hollins, Harvey (GOV); Baird, Richard (GOV); Muchmore, Dennis (GOV); West, Samantha (GOV); 'James Tolbert'; Darnell Early (dearly@cityofflint.com)

This meeting will now be bi-weekly with the next meeting scheduled for February 19, 2014.

Ed Koryzno to Host
Call in - [redacted]
Access Code - [redacted]
Darnell, Jerry to be in Lansing for call

City of Flint Wednesday 9:00am Phone Conference Agenda
October 15, 2014

Redacted

Redacted

7) **Water Issues**

a) Flint will continue to investigate why conditions develop which are favorable for more severe problems to occur. Pursuing these investigations may include seeking additional professional assistance to review both systems and processes. Whenever hydrants are

2

running to clear lines: new signs are posted to show intended water running. Major line breaks are announced through a press release and include estimated time to resolve.

b) General Motors Water Issues – working through lawyers at this point. We are close to a final agreement regarding their level as a customer with the City of Flint.

Redacted

Created on: 10/13/14

Redacted

City of Flint Wednesday 9:00 am Phone Conference Agenda

April 16, 2014

Redacted

Redacted

6) Water Issues

a) Water Issues – DEQ construction permits were received last week for the Water Treatment Plant and Bray Rd. site. Easement issues with Consumers Energy have been resolved. A series of meetings, media activities and other forms of notification about water change over are being planned. Start date goal: April 17, 2014.

b) Negotiations with GCDC continue with regards to sale of the pipeline section. COF current proposal is for $3.9 million sale price, the value established in recent valuation. Valuation has been submitted and reviewed by Treasury. Submission to Treasury for approval is anticipated prior to ending relationship with DWSD. Also, COF is negotiating back-up service agreement for GCDC for period between DWSD termination and KWA start-up.

7) Other items

Created on: 04/14/14

This meeting will now be bi-weekly with the next meeting scheduled for February 19, 2014.

Ed Koryzno to Host

Call in – [redacted]

Access Code – [redacted]

Darnell, Jerry to be in Lansing for call

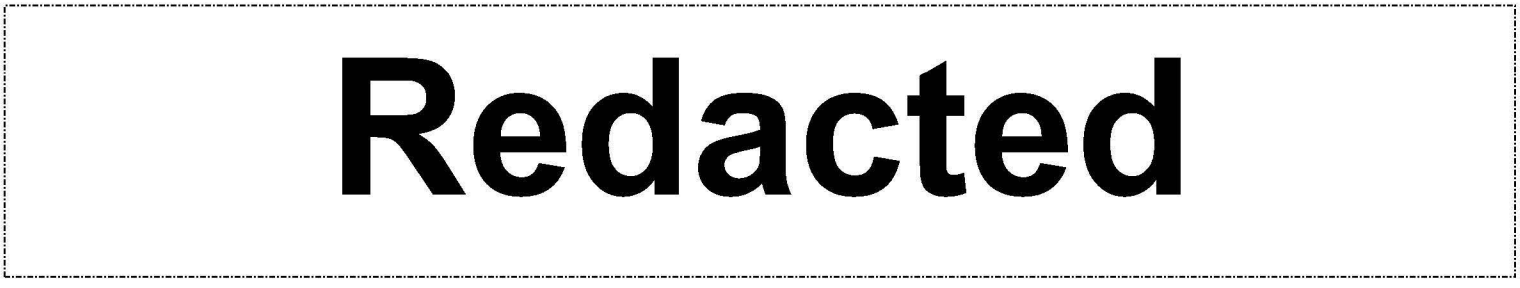
City of Flint Wednesday 9:00am Phone Conference Agenda

August 20, 2014

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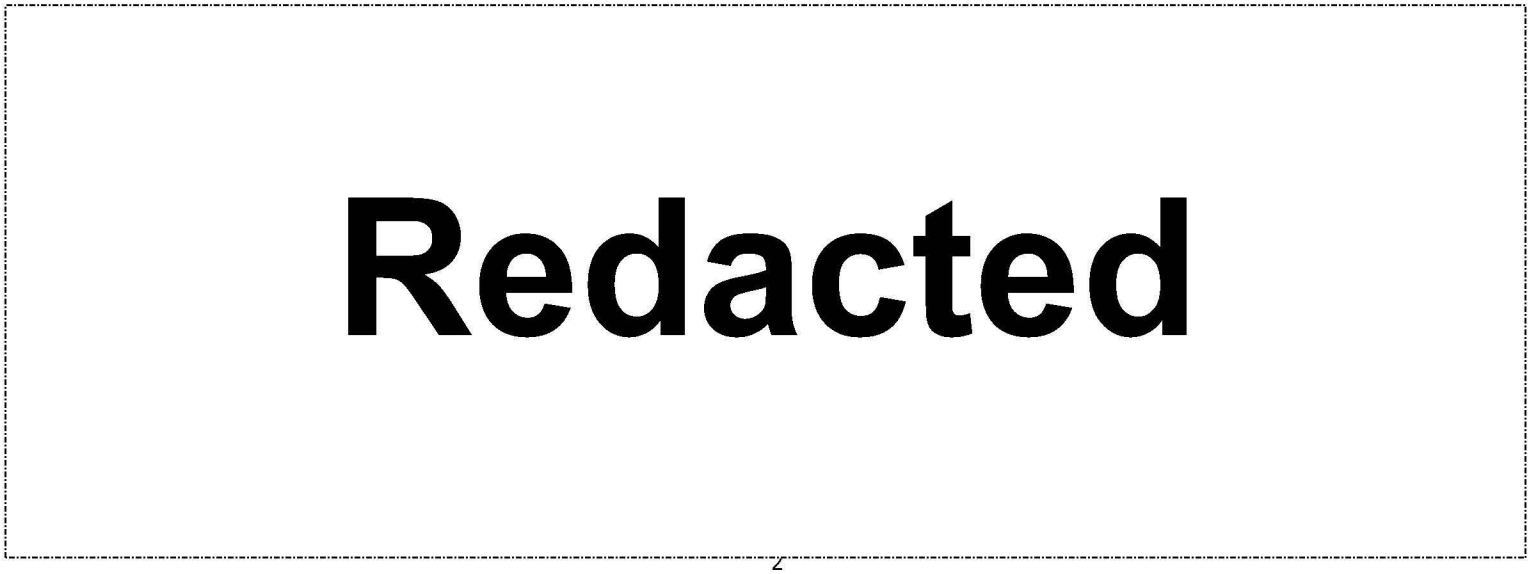


7) **Water Issues**



c) Limited area boil-water notice

d) General Motors Water Issues



Redacted

This meeting will now be bi-weekly with the next meeting scheduled for February 19, 2014.

Ed Koryzno to Host

Call in – [redacted]

Access Code – [redacted]

Darnell, Jerry to be in Lansing for call

City of Flint Wednesday 9:00am Phone Conference Agenda

September 3, 2014

Redacted

Redacted

7) **Water Issues**

Redacted

b) Limited area boil-water notice – resolved.

c) General Motors Water Issues – resolved. However, if this should become an issue for the GCDC with DWSD we would hope Treasury will be supportive of the GM-GCDC franchise customer agreement.

Redacted

Redacted

This meeting will now be bi-weekly with the next meeting scheduled for February 19, 2014.

Ed Koryzno to Host

Call in – [redacted]

Access Code – [redacted]

Darnell, Jerry to be in Lansing for call

City of Flint Wednesday 9:00am Phone Conference Agenda

September 17, 2014

Redacted

Redacted

7) **Water Issues**

a) Two more areas had five day boil-water notices – resolved, broken 24" valve was a major contributor to the problem.

b) Flint will continue to investigate why conditions develop which are favorable for more severe problems to occur. Pursuing these investigations may include seeking additional professional assistance to review both systems and processes.

c) General Motors Water Issues – working through lawyers at this point. However, if this should become an issue for the GCDC with DWSD we would hope Treasury will be supportive of the GM-GCDC franchise customer agreement.

Redacted

Redacted

Created on: 09/12/14

Attachment Redacted as Irrelevant

Subject:	HH/SW/DM Re: Flint Water Letter
Location:	Comms Conference Room
Start:	Wed 9/23/2015 1:00 PM
End:	Wed 9/23/2015 1:30 PM
Recurrence:	(none)
Meeting Status:	Meeting organizer
Organizer:	Clayton, Stacie (GOV)
Required Attendees:	Hollins, Harvey (GOV); Wurfel, Sara (GOV); Murray, David (GOV); Kennedy, Jordan (GOV) (KennedyJ4@michigan.gov)

From: Clayton, Stacie (GOV)
Sent: Thursday, April 18, 2013 1:56 PM
To: Ellison, Melanie (GOV); Hall, Jean (GOV); Emmitt, Beth (GOV)
Cc: Wisniewski, Wendy (GOV); Larkin, Brian (GOV)
Subject: RE: Water Meeting Tomorrow

Melanie,

Are you sure this is your first week in your new role? Good job of putting all of the pieces together - there is a lot happening in Detroit and Flint on Friday. I was just talking with Brian to make sure he was all set with what is needed for the Flint meeting in the morning in Flint. Harvey Hollins will be on the phone for the water meeting in the afternoon - so if I could be copied on the briefing for that meeting it would be great.

Stacie

-----Original Message-----
From: Ellison, Melanie (GOV)
Sent: Thursday, April 18, 2013 1:52 PM
To: Hall, Jean (GOV); Emmitt, Beth (GOV)
Cc: Wisniewski, Wendy (GOV); Clayton, Stacie (GOV); Clayton, Stacie (GOV); Larkin, Brian (GOV)
Subject: RE: Water Meeting Tomorrow

I have attached the general Flint update from Treasury. There is a brief paragraph about the water issue, but we are looking for a briefing specifically on the water issue.

The Governor has a meeting in the morning with the Mayor, EM, City Administrator, and President of City Council where the water issue may be brought up. However, Col. Etue will also be attending so they will be discussing other topics concerning Flint (which is why I have the general update from Treasury). MSP is getting me a general update too.

Brian Larkin is working on the agenda and a briefing for the couple morning meetings in Flint.

For the afternoon meeting - we need a briefing on the combined Flint/Detroit water issue.

Please let me know if you have further questions.

Thank you,

Melanie

-----Original Message-----
From: Hall, Jean (GOV)
Sent: Thursday, April 18, 2013 1:46 PM
To: Emmitt, Beth (GOV)
Cc: Ellison, Melanie (GOV); Wisniewski, Wendy (GOV); Clayton, Stacie (GOV); Clayton, Stacie (GOV)
Subject: RE: Water Meeting Tomorrow
Importance: High

O.K. I was confused- Bill is working on one for Flint, but can also do one for the Detroit meeting if needed. He is working with Brom at Treasury on the Flint briefing. HOWEVER, he thought Wendy may have also requested something from Treasury for tomorrow's Detroit meeting since Dennis set it up. Staci do you have anything to add to this?

Jean Hall
Executive Assistant
Office of Strategic Policy
Executive Office of Governor Rick Snyder
(517) 241-5493
Hallj16@michigan.gov

-----Original Message-----
From: Emmitt, Beth (GOV)
Sent: Thursday, April 18, 2013 1:41 PM
To: Hall, Jean (GOV)
Cc: Ellison, Melanie (GOV)
Subject: RE: Water Meeting Tomorrow

Ok - I wanted to see if Treasury was sending something too. Is Bill working with them directly?

-----Original Message-----
From: Hall, Jean (GOV)
Sent: Thursday, April 18, 2013 1:40 PM
To: Emmitt, Beth (GOV)
Subject: RE: Water Meeting Tomorrow

Bill is working on it -knows the deadline is 4 p.m.

Jean Hall
Executive Assistant
Office of Strategic Policy
Executive Office of Governor Rick Snyder
(517) 241-5493
Hallj16@michigan.gov

-----Original Message-----
From: Emmitt, Beth (GOV)
Sent: Thursday, April 18, 2013 1:37 PM
To: Hichez, Amy (Treasury)
Cc: Clayton, Stacie (GOV); Ellison, Melanie (GOV); Rustem, William (GOV); Hall, Jean (GOV)
Subject: Water Meeting Tomorrow

Are we going to have a briefing on this tonight from Treasury?

From: Larkin, Brian (GOV)
Sent: Friday, November 15, 2013 4:58 PM
To: Clayton, Stacie (GOV)
Subject: Re: weekly reports

Will do.

Redacted

3) KWA, Water Plant Preparation
Nothing significant new. Expect a resolution to be given today to engage land for the final divide. RVP process for electrical distribution needs to be sent out. Orders need to be completed this week. Contingency plan of drawing from the river needs to be created. Able to provide water service without interruption.

4) City Ordinance Review

Redacted

Brian Larkin
Associate Director
Governor's Office of Urban and Metropolitan Initiatives
(810) 820-1807

125 E Union St.
Flint, MI 48502

On Nov 15, 2013, at 4:22 PM, "Clayton, Stacie (GOV)" <claytons3@michigan.gov> wrote:

Andrew and Brian,

Please remember your reports are due by 2pm each week. If they are in on time it ensures they are included with Harvey's briefing for senior staff on Monday at 9. If I get them later than that, I cannot guarantee he will see them before his senior staff call.

Stacie

From: Maxine Murray <mmurray@cityofflint.com>
Sent: Tuesday, November 19, 2013 3:13 PM
To: Baird, Richard (GOV); Elizabeth Murphy; Workman, Wayne (TREASURY); Muchmore, Dennis (GOV); Hollins, Harvey (GOV); Saxton, Thomas (Treasury); Larkin, Brian (GOV); Jerry Ambrose; Roberts, John (GOV)
Cc: Darnell Earley
Subject: Weekly Telephone Conference Agenda
Attachments: Weekly Phone Conference Agenda November 20, 2013.doc

Good afternoon,

Please find attached the agenda for the Wednesday, November 20, 10:00 am conference call.

Thank you.

--
Maxine Murray
Executive Assistant to
Mayor Dayne Walling
Darnell Earley, Emergency Manager
1101 S. Saginaw Street
Flint, MI 48502
810.237.2035 Telephone
810.766.7218 Fax

City of Flint Weekly 10am Phone Conference Agenda

1) Redacted

2)

3) KWA, Water Plant Preparation

4) Redacted

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13)

14)

15)

Created on 11/12/2013

From: Maxine Murray [mmurray@cityofflint.com]
Sent: Tuesday, September 02, 2014 8:31 AM
To: Byrne, Randall (Treasury); Kapp, Gene (MSP); Muchmore, Dennis (GOV); Roberts, John (DTMB); West, Samantha (GOV); Dempkowski, Angela (Treasury); Baird, Richard (GOV); Darnell Earley; Deasy, Thomas (MSP); Koryzno, Edward (Treasury); Clement, Elizabeth (GOV); Elizabeth Murphy; Etue, Kriste (MSP); Hollins, Harvey (GOV); James Tolbert; Jerry Ambrose; Klotz, Josephine (MSP); Lee, Nichole (MSP); McGowan, Emmitt (MSP); Smith, Paul (GOV); Sands, Thomas (MSP); Sipes, Stephen (MSP); O'Neill, Stephen (MSP); Saxton, Thomas (Treasury); Workman, Wayne (TREASURY)
Subject: Conference Call Agenda for 09/03/14
Attachments: Agenda & Attachments 090314 Conf Call with Treasury.pdf

Good morning,

Please find attached the agenda and attachment for the September 3rd, 9:00 am conference call.

Thank you.

--
Maxine Murray
Executive Assistant to
Mayor Dayne Walling
Darnell Earley, Emergency Manager
1101 S. Saginaw Street
Flint, MI 48502
810.237.2035 Telephone
810.766.7218 Fax

City of Flint Wednesday 9:00am Phone Conference Agenda
September 3, 2014

Redacted

7) **Water Issues**

Redacted

b) Limited area boil-water notice – resolved.
c) General Motors Water Issues – resolved. However, if this should become an issue for the GCDC with DWSD we would hope Treasury will be supportive of the GM-GCDC franchise customer agreement.

Redacted

11) Other Items

Attachments:
City Administrator Recruitment Package
City Administrator Recruitment and Appointment Timeline

[redacted]
Created on: 08/28/14

Executive Search:
City Administrator
Flint, Michigan



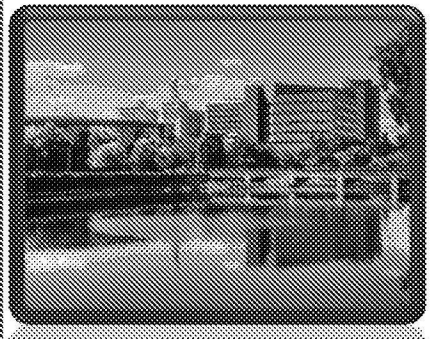
Office of the Emergency Manager

City of Flint

9/1/2014

City Administrator
Flint, Michigan

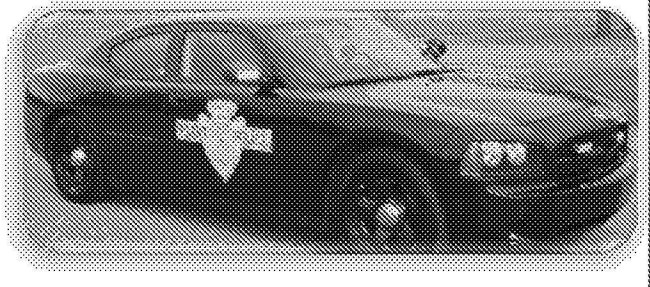
The City of Flint, Michigan has opened the position of City Administrator and is now accepting applications. Contained herein is a brief overview of Flint as well as the requirements of the position and application instructions.



Overview

Flint, Michigan is a mid-sized, mid-western city with an economy built on industrial manufacturing, continuing education and medical research. The 2010 Census figures noted a population of just over 102,000 with an average household income of $30,826. Flint is the regional hub of Genesee County, containing businesses and colleges which employ 33% of county residents and result in a daytime population of over 133,000.

Flint is intersected with three major highways, including US-23 and Interstates 69 and 75. Air service and travel is provided by Bishop International Airport. The city also contains an extensive railway system which includes AmTrak service. Internally, the City consists of 500 miles of road and 1500 miles of underground water and sewer lines. Flint also owns and operates a water treatment plant as well as a wastewater treatment plant. Flint is situated along the river which bears its name and currently supplies its water.





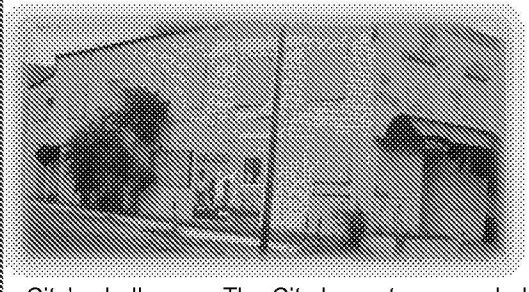
Flint operates under the Strong Mayor form of government and has a legislative body consisting of nine City Council members, each elected by and representing the nine City Wards. Currently, the City operates on a General Fund budget of approximately $56,000,000 with a total workforce of 522. The City provides the services of police, fire, 911, street maintenance and traffic engineering, building safety and inspections, planning and economic development, customer service, park maintenance and contracted waste collection service. The City also operates and maintains both its water treatment plant and sewage treatment plant out of the Utilities Division of the Department of Public Works which are funded through enterprise funds. This division is also responsible for maintaining the water distribution, sanitary and storm sewer systems.

CITY OF FLINT
1101 S. Saginaw St., Flint, MI 48502
(810) 766-7346 | em@cityofflint.com | www.cityofflint.com

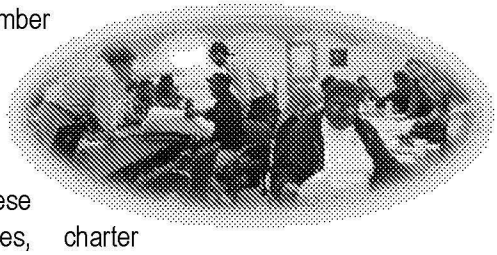
City Administrator
Flint, Michigan

Challenges

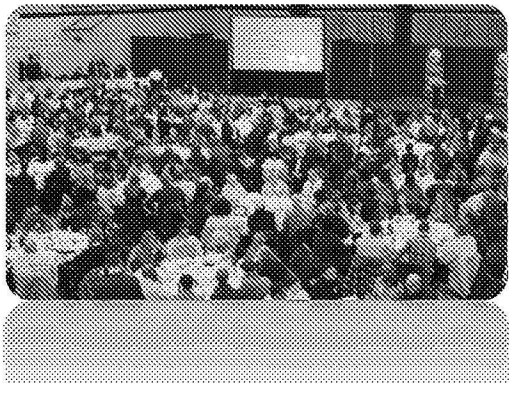
The city, at one time, was one of the largest automotive manufacturing centers in the world. Years of decline in the auto industry led to a shrinking economy as well as population loss. The years following this decline have left Flint facing a decreasing tax base, increasing operational costs and a significantly reduced workforce.



As a consequence of these factors, coupled with decades of ineffective management decisions, Flint has been placed into state level financial receivership twice within the last 12 years. The second episode of receivership began in late 2011 is still in effect at this time. However, significant progress has been made in addressing the financial and institutional deficiencies which have led to the City's challenges. The City has a two-year, balanced budget, it has addressed a significant portion of its legacy costs and is in the ongoing process of identifying and correcting structural weaknesses within the organization. The City is poised to exit receivership with a much stronger financial position and with a more efficient organizational structure.



The current Emergency Manager convened a 23 member Blue Ribbon Committee on governance to identify areas and mechanisms within the City government which may have led to systemic financial stress. Once identified, this committee was tasked with developing recommendations on how to address these problems, whether through ordinance changes, charter amendments or a charter review commission. Chief among the committee's recommendations was a transition to a Council/Manager form of government, in which the day to day operations of government would be overseen by the City Manager.

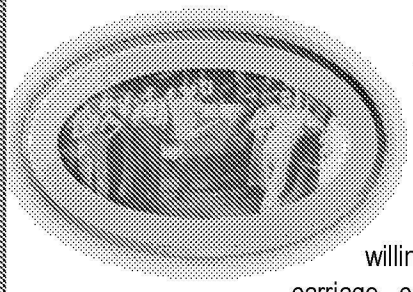


In addition, the City of Flint has approved and adopted its first citywide Master Plan in more than 50 years. This document represents the input of over 5000 residents and community members through hundreds of hours of meticulous research and compilation. This document will serve as our city's guiding principles for the next five years. The plan covers land use, future development and economic growth, capital improvement investments, housing and neighborhood stability, transportation and mobility, open space and parks, infrastructure and community facilities, public safety, education, community health, welfare and arts and cultural assets.

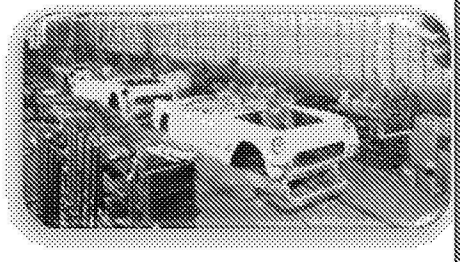
CITY OF FLINT
1101 S. Saginaw St., Flint, MI 48502
(810) 766-7346 | em@cityofflint.com | www.cityofflint.com

City Administrator
Flint, Michigan

Flint: Vehicle City

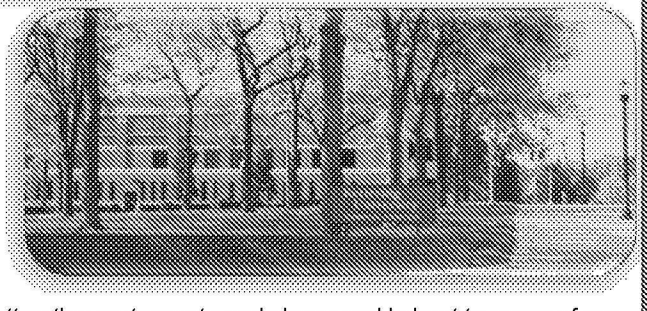


The City of Flint, Michigan was established in 1855 along the banks of the Flint River. It is known as the Vehicle City. This is a moniker that has its roots in the booming carriage industry of the late 19th century and not the auto industry of the 20th century as many would expect. The name reflects the historical willingness of Flint to reinvent itself as it went from lumber town, to carriage capital to automobile city. That spirit of reinvention is alive today as Flint again adapts to the changing climate of business.



Flint is not only still a significant base for industrial manufacturing, but has also grown into a college town as well as a hub for medical education and pharmaceutical research supported by the city's engineering, manufacturing and transportation infrastructure. "Eds and Meds" are emerging as the next important step for Flint's ever diversifying economy. Flint contains two of the three hospitals in Genesee County as well as an extension of the Michigan State University School of Medicine. Additionally, there are three major college campuses in Flint, including Mott Community College, Kettering University (formerly General Motors Institute), and the University of Michigan-Flint.



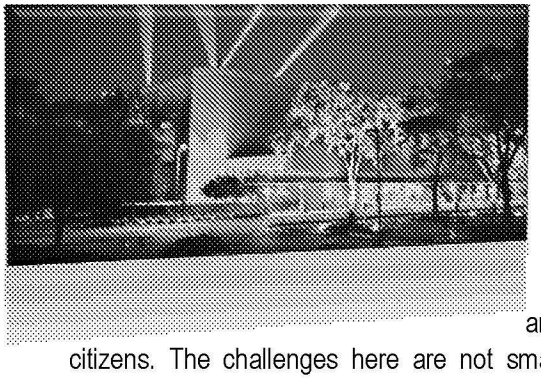


Drawing people into Flint is an ever growing lineup of activities and year-round events. Our downtown has many attractive restaurants and shops and is host to some of our most popular events. Each summer Flint hosts the Crim Festival of Races, the Back to the Bricks car cruise and festival, the Juneteenth Celebration, The Sloan Auto Fair, Shakespeare in the Park and the Buckham Alley Fest. In the fall we have our very own Zombie Walk for charity, the Bikes on the Bricks festival and in winter we have the Fire and Ice Festival. Furthermore, every second Friday of the month is host to our downtown Artwalk.

Just a few blocks away from downtown is the Flint Cultural Center, a real treasure to the community. Located on its grounds are the Flint Institute of Art, the Flint Institute of Music, the Main Branch of the Flint Public Library, the Longway Planetarium, Bower Theatre, the Sloan Museum and the Buick Automotive Gallery. The Cultural Center also serves as home to the Flint Youth Theatre, Flint School of Performing Arts and the Flint Symphony Orchestra.

CITY OF FLINT
1101 S. Saginaw St., Flint, MI 48502
(810) 766-7346 | em@cityofflint.com | www.cityofflint.com

City Administrator
Flint, Michigan



The crown jewel of the cultural center is the Whiting. The Whiting is the city's grand venue for hosting the Flint Symphony Orchestra as well as national musical and theatre acts.

Flint is a city of rich diversity and deep history; it is a city that has seen many ups and downs throughout the years and has adapted to change as needed. The city's motto is "Strong and Proud", a motto that reflects the tenacity of its citizens. The challenges here are not small. However, they represent the potential for significant growth and development for anyone ready and willing to face them and share in our success.



Application Instructions

Interested applicants for the position of City Administrator must meet the minimum criteria listed below. The position will be filled from the pool of qualified candidates through a selection process undertaken by the Emergency Manager, the Mayor, a City Council representative and community representatives. The position will remain open until filled. Interviews will begin November 5, 2014. Applicants should send a cover letter, resume and five professional references by email addressed to Darnell Earley, ICMA-CM, MPA, Emergency Manager, Flint, Michigan at em@cityofflint.com.

CITY OF FLINT
1101 S. Saginaw St., Flint, MI 48502
(810) 766-7346 | em@cityofflint.com | www.cityofflint.com

City Administrator
Flint, Michigan

GENERAL STATEMENT OF DUTIES:

Performs high level administrative, technical and professional work in directing and supervising the day-to-day management of city government.

SUPERVISION RECEIVED:

Works under the broad policy guidance of Michigan Public Act 436 of 2012, including but not limited to, the Receivership Transition Advisory Board (RTAB); meets, confers and reports to the Mayor.

SUPERVISION EXERCISED:

Exercises appointment and supervision authority over all municipal employees.

ESSENTIAL DUTIES AND RESPONSIBILITIES:

- Serves as the chief administrative officer in implementation of executive policy, strategic planning, Master Plan activities and directs the management of day-to-day-administrative activities and appointed staff officials.
- Assembles financial and management information; meets and confers with City department heads to gather and assemble pertinent data and information and recommendations for the Mayor and City Council's consideration in making executive determinations and policy.
- Translates executive decisions and policies of the RTAB and Mayor into administrative procedures for the cost effective and efficient operation of the City.
- Implements legislative action of the City Council as approved by the RTAB.
- Monitors and manages the administrative inter-activity of City departments so the delivery of public services represents an efficient, effective and coordinated effort.
- Interacts with other governmental agencies as requested by the RTAB, Mayor or City Council.
- Prepares and reviews correspondence, reports, speeches, resolutions, and other material for public relations purposes. Answers citizen and official inquiries regarding City policy matters.
- Directs the preparation of the agenda for City Council meetings. Attends RTAB, City Council, and Council Committee meetings advising members, and makes recommendations to committees consistent with policy objectives, strategic planning and administrative activities.
- Attend public meetings and events; gives presentations and information to the public regarding matters of City business.

CITY OF FLINT
1101 S. Saginaw St., Flint, MI 48502
(810) 766-7346 | em@cityofflint.com | www.cityofflint.com

City Administrator
Flint, Michigan

MINIMUM REQUIREMENTS:

- Graduation from an accredited four-year college or university with a degree in public administration, political science, business management or a closely related field; Master's degree in public administration preferred, ICMA-CM Credentialed Manager desired.
- Seven (7) years of increasingly responsible experience as a city manager, or municipal administrator.
- Five (5) years experience supervising a professional staff at the department head level.
- Considerable knowledge of modern policies and practices of public administration.
- Working knowledge of municipal finance, human resources, public works, public safety, and community and economic development.
- Skill in preparing and administering municipal budgets and planning, directing and administering municipal programs.
- Demonstrated ability to facilitate organization development, delivery systems and evaluation in a complex municipal environment.
- Ability to prepare and analyze comprehensive reports.
- Ability to carry out assigned projects through to completion.
- Ability to communicate effectively verbally and in writing.
- Ability to make presentations to the public and elected officials regarding complex concepts.
- Ability to establish and maintain effective working relationships with employees, City officials and the public; ability to efficiently and effectively administer a municipal government.

COMPENSATION AND BENEFITS

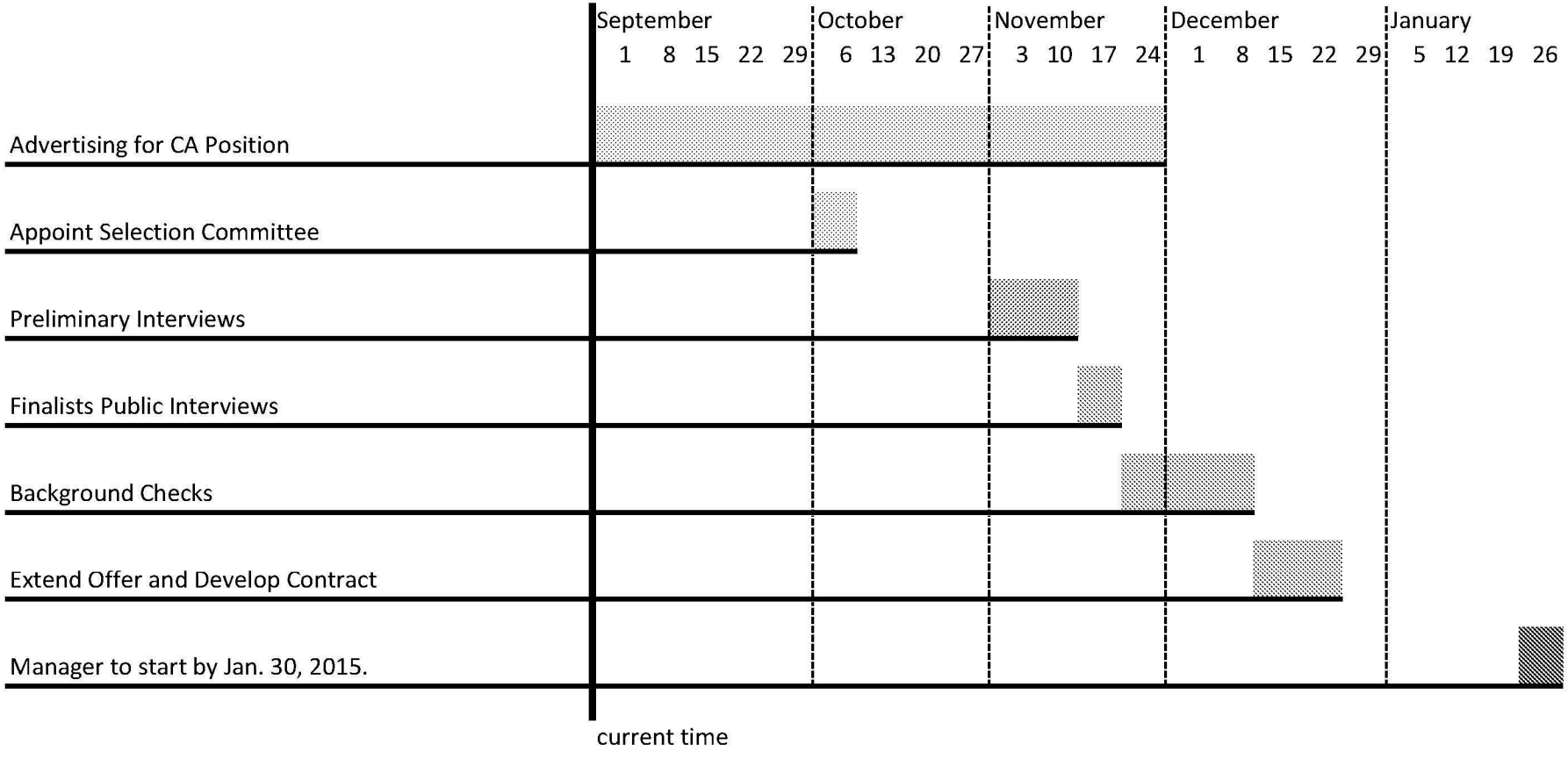
- Salary dependent upon qualifications.
- Excellent benefit package.
- Employment contract as part of appointment offer.

CITY OF FLINT
1101 S. Saginaw St., Flint, MI 48502
(810) 766-7346 | em@cityofflint.com | www.cityofflint.com

City Administrator
Flint, Michigan

CITY OF FLINT
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City Administrator Recruitment and Appoiontment Timeline



Revision: 8/28/14

From: Maxine Murray <mmurray@cityofflint.com>
Sent: Thursday, January 29, 2015 3:13 PM
To: Clayton, Stacie (GOV)
Subject: Re: Call with Hollins and Ambrose on Friday

Good afternoon Stacie,

I will call you after I speak to Jerry after the 3:00 pm meeting.

Maxine

On Thu, Jan 29, 2015 at 3:05 PM, Clayton, Stacie (GOV) <claytons3@michigan.gov> wrote:

Greetings Maxine,

Please let me know Mr. Ambrose's availability for a 15 minute phone call with Harvey Hollins on Friday between 12pm and 2pm regarding the Flint Water matter.

Thank you,

Stacie

Stacie Clayton, Assistant Director

Harvey Hollins III, Director

Governor's Office of Urban and Metropolitan Initiatives

3044 West Grand Boulevard, Ste. 14-650

Detroit, MI 48202

313.456.4994

claytons3@michigan.gov

--
Maxine Murray
Executive Assistant to
Mayor Dayne Walling
Gerald Ambrose, Emergency Manager
1101 S. Saginaw Street
Flint, MI 48502
810.237.2035 Telephone
810.766.7218 Fax

From: Maxine Murray [mmurray@cityofflint.com]
Sent: Thursday, January 29, 2015 4:51 PM
To: Clayton, Stacie (GOV)
Subject: Re: Call with Hollins and Ambrose on Friday

Stacie,

Please have Mr. Hollins call Emergency Manager Ambrose at 12:30 pm at 810.237.2035.

Thank you,

Maxine

On Thu, Jan 29, 2015 at 3:05 PM, Clayton, Stacie (GOV) <claytons3@michigan.gov> wrote:

Greetings Maxine,

Please let me know Mr. Ambrose's availability for a 15 minute phone call with Harvey Hollins on Friday between 12pm and 2pm regarding the Flint Water matter.

Thank you,

Stacie

Stacie Clayton, Assistant Director

Harvey Hollins III, Director

Governor's Office of Urban and Metropolitan Initiatives

3044 West Grand Boulevard, Ste. 14-650

Detroit, MI 48202

313.456.4994

claytons3@michigan.gov

--
Maxine Murray
Executive Assistant to
Mayor Dayne Walling
Gerald Ambrose, Emergency Manager
1101 S. Saginaw Street
Flint, MI 48502
810.237.2035 Telephone
810.766.7218 Fax

Message

From: Thelen, Mary Beth (DEQ) [/O=MIGOV/OU=EXTERNAL (FYDIBOHF25SPDLT)/CN=RECIPIENTS/CN=C4520ECC4A714EAC8D2EAE5A6C21AB7C]

Sent: 3/17/2015 11:38:30 AM

To: Hollins, Harvey (GOV) [/O=MIGOV/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=Hollinsh]; Clayton, Stacie (GOV) [/O=MIGOV/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=Claytons3]

CC: Wyant, Dan (DEQ) [/O=MIGOV/OU=EXTernal (FYDIBOHF25SPDLT)/cn=Recipients/cn=57e17534bc6d44b990e757afc8d8799d]; Wurfel, Brad (DEQ) [/O=MIGOV/OU=EXTernal (FYDIBOHF25SPDLT)/cn=Recipients/cn=b6f17684155b465697bd2b350f2eb914]; Sygo, Jim (DEQ) [/O=MIGOV/OU=EXTernal (FYDIBOHF25SPDLT)/cn=Recipients/cn=53e61ee4b861470f8105fbefeb9e58eb]; Thelen, Mary Beth (DEQ) [/O=MIGOV/OU=EXTernal (FYDIBOHF25SPDLT)/cn=Recipients/cn=c4520ecc4a714eac8d2eae5a6c21ab7c]

Subject: SDWA Violations - Flint

Importance: High

Dear Harvey,

Director Dan Wyant asked that I send you the following information regarding Flint.

As requested, the following information has been gleaned from our database regarding violations:

In calendar years 2013 and 2014, we've identified 1100 violations (200 are standards violations, i.e., MCLs; and 910 other violations).

This represents 326 community water supplies that had violations over these two years.

Flint has 5 violations in those 2 years (TTHM MCLs at 2 sites and 2 bacti MCLs (1 with E. coli that counts as an additional violation)).

Please let us know if you need anything further. Thank you.

Mary Beth

Mary Beth Thelen

Management Assistant to Director Dan Wyant

Department of Environmental Quality

Constitution Hall, 6th Floor South

Phone: 517-284-6712 or [redacted] (new numbers)

Fax: 517-241-7401

Thelenm2@michigan.gov

Message

From: Brian Larkin [blarkin@flintandgenesee.org]
Sent: 3/17/2015 12:12:17 PM
To: Clayton, Stacie (GOV) [/O=MIGOV/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=Claytons3]
Subject: RE: Flint Water Advisory Committee Meeting

I won't be there, we selected a different staff person Karena Hamlet to sit on the committee.

Brian Larkin
Director, Community Outreach & Core Initiatives

Flint & Genesee Chamber of Commerce
(P) 810.600.1406 (C) [redacted]

-------- Original message --------
From: "Clayton, Stacie (GOV)"
Date:03/17/2015 12:08 PM (GMT-05:00)
To: Brian Larkin
Subject: FW: Flint Water Advisory Committee Meeting

Hi Brian,

Will you be attending this meeting? Harvey will be in Lansing and I'm not sure if he will travel to Flint.

Stacie

Stacie Clayton, Assistant Director

Harvey Hollins III, Director

Governor's Office of Urban and Metropolitan Initiatives

3044 West Grand Boulevard, Ste. 14-650

Detroit, MI 48202

313.456.4994 (office)

claytons3@michigan.gov

From: Howard Croft [mailto:hcroft@cityofflint.com]
Sent: Tuesday, March 17, 2015 12:06 PM
To: Amy Hovey; Brennan Elm Park Senior Community Corporation; Carma Lewis; catherine.sheppard@usace.army.mil; cbruett@genesys.org; Chris Zuwala; City Of Flint; Clarence Pierce; Clayton, Stacie (GOV); [redacted]; ctomm@fsamich.org; Diana Phillips; [redacted] Florlisa Stebbins; GLA@geneseelandlordassoc.org; Jack Stock; Jackie Poplar; James Henry; Jamie Gaskin; Jason Caya; jcurtis@co.genesee.org; [redacted] jmanse@ccgs.org; John Waddell; johnsonreid@comcast.net; jwright@co.genesee.mi.us; [redacted] khamlet@flintandgenesee.org; [redacted] kroddy@flintchildrensmuseum.org; LaMonica Harris; Laura Sullivan; lisa.poma@mcc.edu; LWatkins@flintschools.org; mcarnevale@senate.michigan.gov; [redacted] Hunter; Melissa Mays; Mike Sargent; mmelenbrink@flintarts.org; Montel Menifee; nkopek@genesys.org; Norb Birchmeier; Pete Levine; rcarter@flintarts.org; Rebecca Fedewa; repphelps@house.mi.gov; [redacted] rstanley@bbbsflint.org; Russell Hudson; sborrego@house.mi.gov; sheldonneeley@house.mi.gov; [redacted]; Tony Martin; William Hammond; Jason Lorenz
Subject: Flint Water Advisory Committee Meeting

All,

I am sending everyone a copy of the press release that is being sent to the media this afternoon regarding the upcoming Flint Water Advisory Committee Meeting. Please take note that the venue for the meeting this Thursday March 19th is the **Flint Public Library**.

The meeting time is once again from 2:00 pm until 4:00 pm and we look forward to good participation.

Thank you,

--

Howard Croft

Public Works Director

City of Flint

1101 S. Saginaw Street

Flint, MI 48502

PH# 810.766.7135 Ext.2043

hcroft@cityofflint.com

Message

From: Hollins, Harvey (GOV) [/O=MIGOV/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=HOLLINSH]
Sent: 3/17/2015 4:47:10 PM
To: Thelen, Mary Beth (DEQ) [/O=MIGOV/OU=EXTernal (FYDIBOHF25SPDLT)/cn=Recipients/cn=c4520ecc4a714eac8d2eae5a6c21ab7c]
CC: Wyant, Dan (DEQ) [/O=MIGOV/OU=EXTernal (FYDIBOHF25SPDLT)/cn=Recipients/cn=57e17534bc6d44b990e757afc8d8799d]; Wurfel, Brad (DEQ) [/O=MIGOV/OU=EXTernal (FYDIBOHF25SPDLT)/cn=Recipients/cn=b6f17684155b465697bd2b350f2eb914]; Clayton, Stacie (GOV) [/O=MIGOV/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=Claytons3]; Sygo, Jim (DEQ) [/O=MIGOV/OU=EXTernal (FYDIBOHF25SPDLT)/cn=Recipients/cn=53e61ee4b861470f8105fbefeb9e58eb]
Subject: Re: City of Flint Information - Consultants

Thank you. Has anyone from DEQ talked with them? Do they know I will be calling?

Best,
Harvey

On Mar 17, 2015, at 9:54 AM, Thelen, Mary Beth (DEQ) <THELENM2@michigan.gov> wrote:
Good Morning Harvey,

The consultants listed below are working with Flint and are in the best position to recommend a water filter system. The locals should be asked to use their consultants to recommend a technology.

Warren Green with Lockwood, Andrews & Newman, Inc.
[redacted]

and

Marvin Gnagy with Veolia North America
[redacted]

Thank you.

Dan Wyant
Director

Mary Beth

Mary Beth Thelen

Management Assistant to Director Dan Wyant
Department of Environmental Quality
Constitution Hall, 6th Floor South
Phone: 517-284-6712 or [redacted] (new numbers)
Fax: 517-241-7401
Thelenm2@michigan.gov

Message

From: Charlie Cavell [redacted]
Sent: 4/10/2015 1:04:50 PM
To: Clayton, Stacie (GOV) [/O=MIGOV/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=Claytons3]
CC: Jim Croce [jim.croce@greenlarkenergy.com]
Subject: Flint follow-up

Hi Stacie!

I spoke with Harvey day before yesterday at the Shell conference.

He suggested I reach out to you directly to help facilitate a meeting between myself, Jim Croce and Mayor Walling regarding Greenlark Energy's ability to be of service to the city as it relates to their current water issues.

Thank you very much, let me know if you have any questions!

--
--
Charlie
[redacted]

Skype ID: [redacted]
[redacted]

Message

From: Charlie Cavell [redacted]
Sent: 4/10/2015 1:41:54 PM
To: Clayton, Stacie (GOV) [/O=MIGOV/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=Claytons3]
Subject: Re: Email Introduction Per Harvey Hollins

Thank you Stacie!

I hope you enjoy your weekend, its well earned no doubt!

Charlie

On Fri, Apr 10, 2015 at 1:35 PM, Clayton, Stacie (GOV) <claytons3@michigan.gov> wrote:

Mayor Walling, Charlie Cavell and Jim Croce,

Harvey asked me to facilitate an e-mail introduction for the three of your regarding Greenlark Energy and how it may be of assistance in Flint's water matters. Attached is a document from Greenlark specifically related to Flint. Charlie's phone number is [redacted] for follow up and everyone is included on this email.

Stacie

Stacie Clayton, Assistant Director

Harvey Hollins III, Director

Governor's Office of Urban and Metropolitan Initiatives

3044 West Grand Boulevard, Ste. 14-650

Detroit, MI 48202

313.456.4994 (office)

claytons3@michigan.gov

--

--

Charlie

[redacted]

Skype ID: [redacted]

[redacted]

Message

From: Charlie Cavell [redacted]
Sent: 4/10/2015 6:02:37 PM
To: Clayton, Stacie (GOV) [/O=MIGOV/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=Claytons3]
CC: dwalling@cityofflint.com; James A. Croce [jim.croce@greenlarkenergy.com]; Maxine Murray [mmurray@cityofflint.com]
Subject: Re: Email Introduction Per Harvey Hollins

Thank you Stacie.

Hi Mayor and Maxine!

I was hoping we could speak for 30 minutes on the phone next week, ideally before 10am T-F, to get the ball rolling on how we may be of service.

After that, a more in depth conversation on 4/20, 4/24, or the following week in Flint with the relevant parties would be ideal to get things moving.

Looking forward to it!

Charlie

On Fri, Apr 10, 2015 at 1:35 PM, Clayton, Stacie (GOV) <claytons3@michigan.gov> wrote:

Mayor Walling, Charlie Cavell and Jim Croce,

Harvey asked me to facilitate an e-mail introduction for the three of your regarding Greenlark Energy and how it may be of assistance in Flint's water matters. Attached is a document from Greenlark specifically related to Flint. Charlie's phone number is [redacted] for follow up and everyone is included on this email.

Stacie

Stacie Clayton, Assistant Director

Harvey Hollins III, Director

Governor's Office of Urban and Metropolitan Initiatives

3044 West Grand Boulevard, Ste. 14-650

Detroit, MI 48202

313.456.4994 (office)

claytons3@michigan.gov

--

--

Charlie

[redacted]

Skype ID: [redacted]

[redacted]

Message

From: [redacted]
on behalf of James A. Croce [jim.croce@greenlarkenergy.com]
Sent: 4/10/2015 7:18:53 PM
To: [redacted]; charlie.cavell@greenlarkenergy.com
CC: Clayton, Stacie (GOV) [/O=MIGOV/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=Claytons3]; Maxine Murray [mmurray@cityofflint.com]; dwalling@cityofflint.com
Subject: Re: Email Introduction Per Harvey Hollins

Dwar Mayor Walling,

You and I met a couple years ago at a Michigan Corp event in Flint. Since then, the Greenlark team completed a very successful affordability pilot in Flint along with Consumers Energy (late last year). In addition to reducing energy costs by 15%, we were able to foster on-time energy bill payments with high levels of customer satisfaction. We are now working with another municipality in Michigan (Holland) on energy and water affordability issues and in Illinois as well. We would enjoy the opportunity to share the results of our Flint energy pilot with you and explore opportunities around fostering water affordability.

Looking forward to speaking soon.

Kind regards,
Jim Croce
President
Greenlark Energy Partners, LLC

On Apr 10, 2015 6:03 PM, '[redacted] wrote:
Thank you Stacie.

Hi Mayor and Maxine!

I was hoping we could speak for 30 minutes on the phone next week, ideally before 10am T-F, to get the ball rolling on how we may be of service.

After that, a more in depth conversation on 4/20, 4/24, or the following week in Flint with the relevant parties would be ideal to get things moving.

Looking forward to it!

Charlie

On Fri, Apr 10, 2015 at 1:35 PM, Clayton, Stacie (GOV) <claytons3@michigan.gov> wrote:

Mayor Walling, Charlie Cavell and Jim Croce,

Harvey asked me to facilitate an e-mail introduction for the three of your regarding Greenlark Energy and how it may be of assistance in Flint's water matters. Attached is a document from Greenlark specifically related to Flint. Charlie's phone number is [redacted] for follow up and everyone is included on this email.

Stacie

Stacie Clayton, Assistant Director

Harvey Hollins III, Director

Governor's Office of Urban and Metropolitan Initiatives

3044 West Grand Boulevard, Ste. 14-650

Detroit, MI 48202

313.456.4994 (office)

claytons3@michigan.gov

--

--

Charlie

[redacted]

Skype ID: [redacted]

[redacted]

Message

From: Dayne Walling [dwalling@cityofflint.com]
Sent: 4/22/2015 10:46:04 AM
To: charlie.cavell@greenlarkenergy.com
CC: Maxine Murray [mmurray@cityofflint.com]; James Croce [jim.croce@greenlarkenergy.com]; Clayton, Stacie (GOV) [/O=MIGOV/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=Claytons3]
Subject: Re: Email Introduction Per Harvey Hollins

Thank you sir. I appreciate you reaching out and I will be taking a look and getting back to you.

--
Dayne Walling
Mayor, City of Flint
City Hall, 1101 S. Saginaw St.
Flint, MI 48502
810-766-7346
mayor@cityofflint.com
www.cityofflint.com
follow me on twitter at http://twitter.com/mayorwalling

On Tue, Apr 21, 2015 at 12:22 PM, <charlie.cavell@greenlarkenergy.com> wrote:
Hi Mayor Walling and Maxine!

I am circling back with you to set up a time to talk about a potential opportunity with KWA; perhaps a 30 minute call would suffice?

Please let me know a couple of dates and times that the Mayor is available in the next 3 weeks.

Charlie
[redacted]

-------- Original Message --------
Subject: Re: Email Introduction Per Harvey Hollins
From: "James A. Croce" <jim.croce@greenlarkenergy.com>
Date: Fri, April 10, 2015 4:18 pm
To: Charlie Cavell <[redacted]
charlie.cavell@greenlarkenergy.com
Cc: "Stacie Clayton (GOV)" <claytons3@michigan.gov>, Maxine Murray <mmurray@cityofflint.com>, dwalling@cityofflint.com
Dwar Mayor Walling,
You and I met a couple years ago at a Michigan Corp event in Flint. Since then, the Greenlark team completed a very successful affordability pilot in Flint along with Consumers Energy (late last year). In addition to reducing energy costs by 15%, we were able to foster on-time energy bill payments with high levels of customer satisfaction. We are now working with another municipality in Michigan (Holland) on energy and water affordability issues and in Illinois as well. We would enjoy the opportunity to share the results of our Flint energy pilot with you and explore opportunities around fostering water affordability.

Looking forward to speaking soon.
Kind regards,
Jim Croce
President
Greenlark Energy Partners, LLC
On Apr 10, 2015 6:03 PM, "Charlie Cavell" <[redacted]> wrote:
Thank you Stacie.

Hi Mayor and Maxine!

I was hoping we could speak for 30 minutes on the phone next week, ideally before 10am T-F, to get the ball rolling on how we may be of service.

After that, a more in depth conversation on 4/20, 4/24, or the following week in Flint with the relevant parties would be ideal to get things moving.

Looking forward to it!

Charlie

On Fri, Apr 10, 2015 at 1:35 PM, Clayton, Stacie (GOV) <claytons3@michigan.gov> wrote:
Mayor Walling, Charlie Cavell and Jim Croce,

Harvey asked me to facilitate an e-mail introduction for the three of your regarding Greenlark Energy and how it may be of assistance in Flint's water matters. Attached is a document from Greenlark specifically related to Flint. Charlie's phone number is [redacted] for follow up and everyone is included on this email.

Stacie

Stacie Clayton, Assistant Director
Harvey Hollins III, Director
Governor's Office of Urban and Metropolitan Initiatives
3044 West Grand Boulevard, Ste. 14-650
Detroit, MI 48202
313.456.4994 (office)
claytons3@michigan.gov

~~
~~
Charlie
[redacted]
~~~~
Skype ID: [redacted]
~~~~

[redacted]

Message

From: Bedan, Morgan (GOV) [/O=MIGOV/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=BEDAN MORGAN683]
Sent: 4/28/2015 11:21:45 AM
To: Clayton, Stacie (GOV) [/O=MIGOV/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=Claytons3]
Subject: Flint Update Briefing

Hi, Stacie.

Can HH put together a briefing for the Governor re: Flint issues? Specifically the EM and water. Would need it by tomorrow afternoon.

Thank you!

Message

From: Hollins, Harvey (GOV) [/O=MIGOV/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=HOLLINSH]
Sent: 7/22/2015 8:10:07 AM
To: Clayton, Stacie (GOV) [/O=MIGOV/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=Claytons3]
Subject: Re: Guests for Wed at 1:30pm

Stacie,
The three women are part of the Flint Water Coalition. They are ok.

Best,
Harvey Hollins III, Director
Governor's Office of Urban Initiatives

313.456.4994 (office)
[redacted] (Cell)

On Jul 21, 2015, at 8:04 PM, Clayton, Stacie (GOV) <claytons3@michigan.gov> wrote:
Wendy,

Here is the list of guests attending the meeting with Harvey and Dennis on Wednesday in the Governor's Cabinet Room at 1:30pm:

Rev. Alfred Harris
Rev. Wallace Hill
Rev. Allen Overton
Bishop Bernadel Jefferson
Laura Sullivan
Melissa May
Claire McClinton

Stacie

Message

From: Hollins, Harvey (GOV) [/O=MIGOV/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=HOLLINSH]
Sent: 7/23/2015 7:21:15 AM
To: Clayton, Stacie (GOV) [/O=MIGOV/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=Claytons3]
Subject: FW: '20150722_Meeting with Flint's Clean Water Coalition'

From: Muchmore, Dennis (GOV)
Sent: Thursday, July 23, 2015 7:21:14 AM (UTC-05:00) Eastern Time (US & Canada)
To: Hollins, Harvey (GOV)
Subject: Re: '20150722_Meeting with Flint's Clean Water Coalition'
Talked with Saxton, workman, and Lyon about the issues. Collecting the info and then we'll see where it all stands.

Sent from my iPhone

On Jul 22, 2015, at 4:49 PM, Hollins, Harvey (GOV) <hollinsh@michigan.gov> wrote:
Chief,
Just got a call from Wendy re the notes from the Flint meeting. I took a picture of your notes and sent them to you via text. Attached is a copy of my notes.
<20150722_Meeting with Flint's Clean Water Coalition.docx>

Best,
Harvey Hollins III, Director
Governorâ€™s Office of Urban Initiatives

313.456.4994 (office)
[redacted] (Cell)

From: Wisniewski, Wendy (GOV)
Sent: Wednesday, July 29, 2015 12:04 PM
To: Clayton, Stacie (GOV)
Subject: RE: Updated Memo on Water Coalition Questions - July 29

Sounds good. I'll hold the time on Dennis' calendar

From: Clayton, Stacie (GOV)
Sent: Wednesday, July 29, 2015 12:01 PM
To: Wisniewski, Wendy (GOV)
Subject: RE: Updated Memo on Water Coalition Questions - July 29

You are nicer than me. I don't let them in if they arrive later than 30 minutes after the start of the meeting – smile. I'll tell Harvey that Dennis has to leave at 10:30am and Harvey can continue meeting if necessary. Is it okay for me to schedule it now?

From: Wisniewski, Wendy (GOV)
Sent: Wednesday, July 29, 2015 11:57 AM
To: Clayton, Stacie (GOV)
Subject: RE: Updated Memo on Water Coalition Questions - July 29

Might be safer but I'd really like it not to run over. At the last meeting two people didn't show up until the meeting had 5 minutes left and I told them there was only five minutes left and then they continued to ignore me each time I opened the door and kept talking

---

From: Clayton, Stacie (GOV)
Sent: Wednesday, July 29, 2015 11:54 AM
To: Wisniewski, Wendy (GOV)
Subject: RE: Updated Memo on Water Coalition Questions - July 29

Ok, do you want to go with 9:30am-10:30am then we still have wiggle room in case they run over? I still haven't figured out to keep the pastors on schedule – smile.

From: Wisniewski, Wendy (GOV)
Sent: Wednesday, July 29, 2015 11:51 AM
To: Clayton, Stacie (GOV)
Subject: RE: Updated Memo on Water Coalition Questions - July 29

No. Dennis has a meeting until noon and he really needs to be done by 1:00. It can't run over. I couldn't get him out of there last time. Lunch will just make the meeting longer and he doesn't have the room in his schedule.

From: Clayton, Stacie (GOV)
Sent: Wednesday, July 29, 2015 11:46 AM
To: Wisniewski, Wendy (GOV)
Subject: RE: Updated Memo on Water Coalition Questions - July 29

Could we do 11:30am-1pm and include lunch? I'll take care of ordering, etc.

Stacie

From: Wisniewski, Wendy (GOV)
Sent: Wednesday, July 29, 2015 11:43 AM
To: Clayton, Stacie (GOV)
Subject: RE: Updated Memo on Water Coalition Questions - July 29

He could do an hour between 9:00 – 11:00 or he could miss lunch and do noon – 1:00

From: Clayton, Stacie (GOV)
Sent: Wednesday, July 29, 2015 11:42 AM
To: Wisniewski, Wendy (GOV)
Subject: RE: Updated Memo on Water Coalition Questions - July 29

Thank you. Can Dennis do Lansing on Tuesday, August 4, before 3pm? If not, I'll see if Harvey wants me to schedule him to do the meeting in Flint another day without Dennis.

Stacie

From: Wisniewski, Wendy (GOV)
Sent: Wednesday, July 29, 2015 11:35 AM
To: Clayton, Stacie (GOV)
Subject: RE: Updated Memo on Water Coalition Questions - July 29

I don't think Dennis can go to Flint without having to completely reschedule a day and he is out of the office August 10 and then August 12 – 25 so I really can't completely redo a day. There's no place to put things

---

From: Clayton, Stacie (GOV)
Sent: Wednesday, July 29, 2015 11:25 AM
To: Wisniewski, Wendy (GOV)
Subject: FW: Updated Memo on Water Coalition Questions - July 29

FYI…looks like they want to go to Flint next week or have the meeting in Lansing. Please let me know what Dennis says and I'll work on scheduling.

Stacie

From: Hollins, Harvey (GOV)
Sent: Wednesday, July 29, 2015 11:21 AM
To: Muchmore, Dennis (GOV)
Cc: Clayton, Stacie (GOV)
Subject: Re: Updated Memo on Water Coalition Questions - July 29

If your schedule permits, let's go to Flint to meet with them next week, or we can ask them to come back to Lansing. We should convey the response verbally and in person. If you're open to it, I'll ask Stacie to schedule that meeting next week.

Best,
Harvey

On Jul 29, 2015, at 9:03 AM, Muchmore, Dennis (GOV) <muchmored@michigan.gov> wrote:

Here's the answers to some of the questions. How do you want to approach the pastors and community leaders, we owe them answers to the questions they asked.

From: Workman, Wayne (TREASURY)
Sent: Wednesday, July 29, 2015 8:36 AM
To: Muchmore, Dennis (GOV); Wurfel, Brad (DEQ); Lyon, Nick (DCH); Clement, Elizabeth (GOV)
Cc: Saxton, Thomas (Treasury); Wisniewski, Wendy (GOV)
Subject: FW: Updated Memo on Water Coalition Questions - July 29
Importance: High

All, Attached is a memo and water rate summary answering several of the questions raised by the Flint pastors. Please let me know if you have any questions. Wayne

Wayne L. Workman
Deputy State Treasurer
Michigan Department of Treasury

From: Cline, Richard (Treasury)
Sent: Wednesday, July 29, 2015 8:21 AM
To: Workman, Wayne (TREASURY)
Cc: Dempkowski, Angela (Treasury); Byrne, Randall (Treasury)
Subject: Updated Memo on Water Coalition Questions - July 29
Importance: High

Wayne,

Attached is the water rate table you asked for and I have updated the memo to reference this as an attachment.

If you need anything else, please let me know.

Note that Rob, Randy and I will be in Benton Harbor for a portion of today conducting their annual RTAB evaluation.

Eric Cline | Department Manager
State of Michigan | Michigan Department of Treasury | Office of Fiscal Responsibility
430 W. Allegan Street, 3rd Floor | Lansing, MI 48922
Lansing Office (517) 335-2078 | Cell Phone [redacted] | Traverse City Office (231) 922-5228
E-mail clinerl@michigan.gov

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[redacted]

Message

From: Busch, Stephen (DEQ) [/O=MIGOV/OU=EXTERNAL (FYDIBOHF25SPDLT)/CN=RECIPIENTS/CN=FB5AE6A58D624D838BAA3213BB6F6DD9]
Sent: 8/3/2015 12:27:12 PM
To: Clayton, Stacie (GOV) [/O=MIGOV/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=Claytons3]
Subject: RE: Flint Water Meeting with Pastor Overton & Flint Water Coalition

Stacie,

Was there any type of agenda, discussion points, list of issues, etc. for this meeting tomorrow?

Stephen Busch, P.E.
MDEQ Lansing District Coordinator
Office of Drinking Water and Municipal Assistance
Lansing and Jackson District Supervisor
517-643-2314
buschs@michigan.gov

-----Original Appointment-----
From: Clayton, Stacie (GOV)
Sent: Friday, July 31, 2015 9:28 AM
To: Clayton, Stacie (GOV); Shekter Smith, Liane (DEQ); Busch, Stephen (DEQ); Saxton, Thomas (Treasury); Workman, Wayne (TREASURY); Wurfel, Brad (DEQ); Hollins, Harvey (GOV); Muchmore, Dennis (GOV)
Cc: Feuerstein, Heather (DEQ); Thelen, Mary Beth (DEQ); Devereaux, Tracy Jo (DEQ)
Subject: FW: Flint Water Meeting with Pastor Overton & Flint Water Coalition
When: Tuesday, August 04, 2015 9:30 AM-10:30 AM (UTC-05:00) Eastern Time (US & Canada).
Where: Governor's Conference Room

Forwarding to Liane Shekter Smith and Stephen Busch to attend.

Thanks.

Mary Beth

-----Original Appointment-----
From: Clayton, Stacie (GOV)
Sent: Thursday, July 30, 2015 9:26 AM
To: Clayton, Stacie (GOV); Saxton, Thomas (Treasury); Workman, Wayne (TREASURY); Wurfel, Brad (DEQ); Hollins, Harvey (GOV); Muchmore, Dennis (GOV)
Subject: FW: Flint Water Meeting with Pastor Overton & Flint Water Coalition
When: Tuesday, August 04, 2015 9:30 AM-10:30 AM (UTC-05:00) Eastern Time (US & Canada).
Where: Governor's Conference Room

-----Original Appointment-----
From: Clayton, Stacie (GOV)
Sent: Wednesday, July 29, 2015 12:11 PM
To: Clayton, Stacie (GOV); Hollins, Harvey (GOV); Muchmore, Dennis (GOV)

Subject: Flint Water Meeting with Pastor Overton & Flint Water Coalition
When: Tuesday, August 04, 2015 9:30 AM-10:30 AM (UTC-05:00) Eastern Time (US & Canada).
Where: Governor's Conference Room

Stacie will send list of attendees later

From: John O'Brien <jfobrien@gcdcwws.com>
Sent: Thursday, August 06, 2015 11:14 AM
To: Clayton, Stacie (GOV)
Cc: Warren Vyvyan
Subject: RE: Meeting Request

Stacie
This is a follow up to our phone conversation
Commissioner Wright is available to meet on August 26th
He will Bring John O'Brien his deputy and Dave Jansen an assistant to the meeting
In an effort to prepare for the meeting is there a planned agenda or specific issues that are to be discussed

Since the commissioner does not use email you may contact him through this email address
If you have any questions do not hesitate to call [redacted]

John O'Brien
Director Water and Waste
Genesee County

From: Etson, Julie [mailto:JEtson@co.genesee.mi.us]
Sent: Thursday, August 06, 2015

From: Clayton, Stacie (GOV) [mailto:claytons3@michigan.gov]
Sent: Wednesday, August 5, 2015 1:19 PM
To: Etson, Julie
Subject: Meeting Request

Julie,

Thank you for speaking with me this morning. As a follow up to our conversation, I am checking on the availability of Mr. Wright to meet with Harvey Hollins and Dennis Muchmore from Governor Snyder's Office. It is regarding the City of Flint's water system. We would like to schedule the meeting on Wednesday, August 26, at 1:30pm, in the Romney Building in Lansing.

Please confirm via email that Mr. Wright will be able to attend.

Best regards,

Stacie Clayton, Assistant Director
Harvey Hollins III, Director
Governor's Office of Urban Initiatives
3044 West Grand Boulevard, Ste. 14-650
Detroit, MI 48202
313.456.4994 (office)
claytons3@michigan.gov

From: Rospond, Laurie (GOV)
Sent: Tuesday, September 15, 2015 1:20 PM
To: Clayton, Stacie (GOV); Wisniewski, Wendy (GOV); Grijalva, Nancy (DCH); Thelen, Mary Beth (DEQ); Doyle, Maureen (Treasury)
Subject: RE: Directors' Meeting Request

Any of the times on Thursday would work best for Dick.

From: Clayton, Stacie (GOV)
Sent: Tuesday, September 15, 2015 1:19 PM
To: Wisniewski, Wendy (GOV) <wisniewskiw@michigan.gov>; Rospond, Laurie (GOV) <rospondl@michigan.gov>; Grijalva, Nancy (DCH) <GrijalvaN@michigan.gov>; Thelen, Mary Beth (DEQ) <THELENM2@michigan.gov>; Doyle, Maureen (Treasury) <DoyleM4@michigan.gov>
Subject: Directors' Meeting Request
Importance: High

Greetings All,

I have been asked to schedule a 1-hour phone call regarding the Flint water matter with the following directors for this Thursday or Friday. It is important this internal call take place prior to the meeting with the federal and state legislators that is being planned for Monday. Please respond asap.

Scheduling Options

Thursday, 9/17 @ 7:30am, 10am, 3pm, 3:30pm or 4pm

Friday, 9/18, anytime between 7:30am – 3pm

Participants

Dennis Muchmore
Dick Posthumus
Harvey Hollins
Eric Brown
Nick Lyon
Dan Wyant
Nick Khouri

Stacie
313.456.4994 (office)
claytons3@michigan.gov

From: Rospond, Laurie (GOV)
Sent: Tuesday, September 15, 2015 1:29 PM
To: Clayton, Stacie (GOV)
Subject: RE: Directors' Meeting Request

Dick can do the call on Friday also if needed.

From: Clayton, Stacie (GOV)
Sent: Tuesday, September 15, 2015 1:19 PM
To: Wisniewski, Wendy (GOV) <wisniewskiw@michigan.gov>; Rospond, Laurie (GOV) <rospondl@michigan.gov>; Grijalva, Nancy (DCH) <GrijalvaN@michigan.gov>; Thelen, Mary Beth (DEQ) <THELENM2@michigan.gov>; Doyle, Maureen (Treasury) <DoyleM4@michigan.gov>
Subject: Directors' Meeting Request
Importance: High

Greetings All,

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Participants

Dennis Muchmore
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Eric Brown
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Stacie
313.456.4994 (office)
claytons3@michigan.gov